



ORANGE COUNTY FLORIDA

ANNUAL BUDGET FISCAL YEAR 2018-2019



As I present my final budget as the Mayor, I do so with great optimism for the future of Orange County. When I took office over seven years ago, the county was still struggling to recover from the depths of the Great Recession. Unemployment and underemployment were at extremely high levels, major revenues were down significantly with property taxes having declined over 25%, and we were one of the hardest hit areas for home foreclosures. Even during these tough economic times, I knew the county's future was bright because of all that our community has to offer. From world class entertainment, sporting events and cultural activities, to our great weather and the natural beauty of our green spaces, our top quality of life is the reason why we are consistently one of the fastest growing areas in the state and country.

To be sure, during and immediately after the Great Recession, we had to tighten our fiscal belt. We took additional steps to cut costs, reorganize the county structure and increase efficiencies. In spite of the fiscal challenges, we not only maintained our service levels, we were able to provide enhanced services to citizens, such as increasing funding for critical community needs like homelessness prevention, mental health services and public safety. We did this by working smarter and integrating technologies in our operations. We also accomplished this without raising taxes; specifically the county maintained the same countywide tax rate, and the same Fire MSTU and Sheriff MSTU tax rates. The county's commitment to strong fiscal management is evidenced by our AAA credit rating (highest rating possible) on our implied general obligation, sales tax and utilities credits.

Although the dark economic clouds have parted and we are experiencing an era of economic prosperity, it is critical that we maintain our fiscally prudent and conservative approach to budgeting, which has served our community well in both good and challenging economic times.

The balanced budget for fiscal year 2018-19 totals \$4.4 billion, which is a 0.2% decrease from the current fiscal year 2017-18 budget. While \$4.4 billion sounds like a large number, and it is, it's important to realize that this budget provides funding for a wide range of countywide services and programs for more than 1.3 million permanent residents and 72 million annual visitors. Some of these services include the operation of the second largest convention center in the country, providing a variety of family and children's programs, providing health services, operating a large county jail, operating the county landfill, and providing animal control, adoption and spay and neuter services. We are also responsible for providing "city" or municipal services to over 800,000 citizens living outside municipalities in the unincorporated

areas of the county. This includes residential and commercial water and wastewater services, parks and recreation services, development services, fire rescue, and funding for the Sheriff's Office.

The largest funding category of the countywide budget is for public safety, which totals \$708 million and accounts for 16% of the budget. Public safety remains a top priority for Orange County. While we are in the comfort and safety of our homes, it is our firefighters, paramedics and law enforcement officers who are on the job – and often in harms' way. This budget includes funding for the Sheriff to increase the workforce by another 128 positions, which includes 75 additional School Resource Officer (SRO's) positions to comply with the Marjory Stoneman Douglas High School Public Safety Act. This is in addition to the 60 positions the board approved last fiscal year. Fire Rescue's budget includes added funding for 21 new positions, heavy equipment and several new fire stations that will be constructed over the next five years. Funding for three of the new fire stations is coming from the \$300 million INVEST program.

Last year, Orange County set another tourism record with 72 million visitors – retaining our title as America's most-visited destination. The Orange County Convention Center (OCCC) also had a record year with an unprecedented 1.5 million attendees generating a \$2.3 billion economic impact and collecting the most event related revenue in OCCC's history. The OCCC is an economic engine that creates significant jobs and visitor spending. In order to protect and grow the convention business in a very competitive industry, it is necessary to continue to invest in maintaining and upgrading the facilities. Included in the budget, are two major priority projects from the Campus Master Plan to meet the current and future needs of our clients. These projects are being funded by the tourist development tax, which is statutorily restricted for expenditures such as tourism promotion and convention centers, and cannot be used for general governmental purposes. The first project, called the Convention Way Grand Concourse, will add a new entrance plaza, large ballroom, meeting rooms and a 1,000 foot long concourse connecting the north and south sides of the building. The second project, called the Multipurpose Venue, will provide a 200,000 square foot column-free space with flexible seating to accommodate 18,000-20,000 people.

In addition to the tourism industry, we have worked tirelessly to create a business friendly environment that supports good quality jobs. When appropriate, we have offered incentives, such as the state's qualified targeted industry program or the citizen approved tax abatement program, to lure companies to locate or expand here and create high paying jobs. Since 2014, we have also worked with the Orlando Economic Partnership to create a branding campaign, called "Orlando – You Don't Know the Half of It," to showcase all that our community has to offer as a business location and a great place to live. And the results of our efforts... last year

we led the nation in job growth! Over the longer view, since 2011 we have experienced a dramatic decline in Orange County's unemployment dropping from 10.7% to the current rate of 3.2%. Going forward the news remains positive as all indicators are pointing up. For example, building permits are being issued at a pace we have not seen in years – 84,000 last year, with a valuation of more than \$2.3 billion.

The fiscal year 2018-19 budget provides over \$130 million in funding for new and expanded roadways, intersection improvements, storm water projects, sidewalks, street lights and other infrastructure projects. In addition to the amount Orange County is investing in our transportation system, on a regional level there is an unprecedented amount being invested. Over the next five years, there will be nearly \$12 billion invested in Central Florida's massive transportation system with improvements to I-4, the opening of SunRail phase 2, expansion of the Orlando International Airport and, through a partnership between the Florida Department of Transportation and the Central Florida Expressway Authority, the completion of the Wekiva Parkway. My budget also includes funding to continue our development of bicycle and pedestrian trails, as well as enhancing our parks to meet the needs of the community. I have also increased funding and allocated \$9 million for water quality projects to protect our natural resources.

During my time in public office, one of my primary focuses has been to improve the lives of children and to strengthen families. During a board work session on children services, it was evident the board agreed children are a top priority, but there was a consensus that more work needed to be done to identify the unmet needs of our children and the most effective ways to address them. Therefore, an independent consultant has been hired to conduct a bona fide needs assessment of the current state of children's services in Orange County, as well as several other tasks outlined in my May 2018 memo to the board. I have already recommended that we expand our Citizen's Commission for Children Advisory Board to include broader representation, including a representative from the State of Florida Department of Children and Families, the Orange County superintendent of schools, a local school board member, and a judge assigned to juvenile cases. More importantly, I have allocated an additional **\$20 million** for children services in this budget. Upon completion of the needs assessment, the consultant will recommend to the Citizen's Commission for Children Advisory Board and to our board how these additional funds should be allocated to address potential funding gaps for children services.

Lastly, our community was impacted greatly from last year's hurricanes – from housing, debris cleanup, medicine, clothes, food and a host of other needs. While we faced many challenges with these most recent storms as well as all of the natural disasters for the last 16 years, we were always in good hands with the unwavering leadership of the late Ron Plummer, our

former Emergency Management manager. He was truly the right man for the job, and never lost sight of his core mission: to care for people. He will be sorely missed. As a county, we continue to plan for natural disasters ensuring we have available financial resources to handle any challenges we might face. This is achieved by having sufficient reserves, commonly referred to as "rainy day" funding, and proper planning through our Office of Emergency Management. Should we have another such event, you can be assured we will be prepared to respond.

I have only highlighted a few significant projects in a large and complex budget. I encourage you to read through the entire budget document to learn more about the investments Orange County is making on behalf of its citizens.

On a final note, it has been my distinct honor and privilege to serve as the County Mayor. When I first took office, I did so on a promise to run a transparent and accountable county, and to be fiscally responsible with taxpayer's money. With the support of the Board of County Commissioners, County Administrator Ajit Lalchandani, Chief Accountability Officer Eric Gassman, Assistant County Administrator Randy Singh and the entire Office of Management and Budget, these promises have been kept and we have accomplished so much to be proud of. Together we have tackled the tough issues facing our community. The 2018-19 budget, leaves the county in a strong and sustainable fiscal position for the incoming administration. As I finish the final months of my term, I look forward to working with my fellow board members to ensure that Orange County remains one of the best places to live, work, and raise a family.

Sincerely,

A handwritten signature in blue ink that reads "Teresa Jacobs". The signature is fluid and cursive, with the first name "Teresa" being larger and more prominent than the last name "Jacobs".

Teresa Jacobs

Orange County Mayor



Budget Highlights Fiscal Year 2018-2019

Budget Summary

Orange County's proposed fiscal year 2018-2019 budget of \$4.4 billion was developed utilizing the following guidelines set forth by Mayor Teresa Jacobs:

- No tax increases.
- Status-quo operating budgets except for areas of significant need.
- 3.5% salary adjustments.
- New positions only when justified by service demand.
- New capital projects considered based on need and funding availability.

This funding plan was crafted in a manner that ensures that all major county services including fire, police, and transportation remain at or

above current levels of service. As presented, the proposed budget is about \$8.6 million less than the current year budget, before factoring in grant rollovers and other adjustments. The budget is balanced and leverages natural growth in revenue sources to avoid raising the countywide tax rate for the 29th year in a row.

To keep pace with the growing population of Orange County and the resulting increase in the demand for services, this budget includes a net addition of 91 new positions under the authority of the Board of County Commissioners. The majority of these new positions will go to staff Fire Rescue units, meet service demands at Orange County Utilities, and ensure that building inspectors can remain in step with the tremendous

growth in construction. Even with these additions, Orange County's total employment level will be similar to where it was in 2009.

Major Revenue Sources

A strengthened Orange County economy, with an unemployment rate that is now below 4%, has led to increased tourism, more business activity, and higher property values. These things translate to greater consumer spending at area businesses and increased revenues for state and local governments, which helps Orange County to meet the demands of growth without raising tax rates.

Most of Orange County's general use revenue is derived from property taxes. It is anticipated that the total taxable value of property in Orange County will increase

10.08% for the fiscal year 2018-2019 budget year. This budget anticipates countywide property tax revenue of about \$583 million – an approximate increase of \$53 million from the current year. During periods of growth, new construction drives a large portion of property tax revenue increases, as owners of existing properties generally receive the benefit of property tax caps that limit the amount their taxable values may rise from year-to-year. Revenue generated by the countywide property tax will be used for a wide variety of government services including public safety, health and social programs, including children services, public transportation, parks and recreation, and numerous infrastructure improvements.

The primary engine of Orange County's economy is tourism. In 2017, Orlando welcomed more than 72 million visitors. This number marked another all-time high and firmly held the area's title as the most visited destination in the United States. Along with the visitors came increased business at the Orange County Convention Center, with more than 1.5 million event attendees. For fiscal year 2018-19, it is anticipated that the number of tourists and convention goers will remain

strong. In accordance with that assumption, tourist development tax collections – levied at 6% on hotel rooms and other short-term rentals – are budgeted at \$265 million, which is up from the \$260 million budgeted in the current fiscal year. These funds are used to cover the cost of operating and renovating the



Orange County Convention Center, constructing and renovating community venues such as the Dr. Phillips Center for the Performing Arts and Camping World Stadium, continued promotion of Orange County/Orlando as a premiere tourist destination, and for incentivizing events such as the NFL Pro Bowl and Wrestlemania.

Sales tax plays an integral part in Orange County's revenue mix because it is used to fund a variety of services and projects, including Mayor Teresa Jacobs' multi-year \$300 million *INVEST in Our Home for Life* initiative that was approved in fiscal year 2015-2016 to provide countywide

infrastructure and service upgrades. Sales tax has been on a steady upswing since fiscal year 2009-2010, as it generally moves in conjunction with the overall economy. For fiscal year 2018-2019, sales tax is budgeted at \$177 million, up from \$172 million in the current year.

Fuel tax collections are an important revenue source in the budget when it comes to funding roadway maintenance and improvements. The fiscal year 2018-2019 budget for fuel taxes is \$43 million, which is relatively flat. Though Orange County's

population has continued to grow, fuel taxes have not kept pace. This is largely because fuel taxes are levied at fixed, per-gallon amounts. Though we have more vehicles on our roads today, those vehicles are increasingly fuel efficient and require fewer gallons of gasoline and diesel fuel to operate. This creates a dilemma in that roads need to be built and maintained to handle additional traffic, but funding does not grow along with that need. Currently, Orange County fills this funding gap with sales tax revenue.

Operating Budget Highlights

The operating budget is where most of the allocations for Orange County's day-to-day

services and programs appear. During the budget process each year, existing services are reviewed, unfunded needs are analyzed, and decisions are made on how to best utilize available funds throughout the county.

Public safety is often one of the most important funding categories for citizens. The fiscal year 2018-2019 budget increases funding for public safety and includes more than \$250 million in operating funds for the Orange County Sheriff's Office – a nearly \$17 million increase over the current year. The Sheriff's budget includes 75 additional School Resource Officers, 26 additional patrol deputies and 27 additional support staff, such as 911 call takers and other positions that are necessary to keep the citizens of Orange County safe.

Also included in the operating budget for public safety is \$186 million for Fire Rescue services. The department receives nearly all of its funding from a fire specific property tax levied against all non-exempt properties in the unincorporated area of Orange County. Keeping up with growth, maintaining acceptable response times, and simultaneously ensuring the safety of citizens and firefighters are constant

considerations in the annual budget process for Fire Rescue.

This budget also continues Orange County's commitment to reduce homelessness in the community. Building on the



increased allocations in previous years, the proposed budget for fiscal year 2018-19 includes funding for emergency and permanent supportive housing programs for individuals and families. These programs are facets of broader health and social initiatives providing medical services, mental health support, crisis assistance, and more to citizens in need.

Another service area that is important to many of our citizens is parks and recreation. The fiscal year 2018-19 budget includes more than \$39 million for the continued operations of Orange County's extensive and growing parks system. This budget provides for the ongoing operations and maintenance of existing parks along with added amenities at

parks such as restrooms and additional parking. Funding has also been included for community parkland to continue to identify areas for new parks.

Important to the area's economy is the Orange County Convention Center and the visitors and business it attracts. Nearly \$77 million in operating funding is budgeted to support the center's more than 2.1 million square feet of exhibition space and its estimated annual economic impact of more than \$2 billion. The funding for the Convention Center operations comes primarily from fees that the center collects for its services and tourist development taxes.

Nearly \$107 million is included in the operating budget for the Public Works Department whose mission is to construct and maintain Orange County's road, drainage, and stormwater networks. This funding ensures that roadways are in safe and working order, traffic signals function properly, and drainage systems are clear. Due to the stunted nature of gas taxes that was discussed earlier, a little more than \$86 million of the Public Works operating

budget comes from sales tax revenue.

Also related to transportation is Orange County's annual contribution to the LYNX transit service. The amount budgeted for this purpose in fiscal year 2018-19 is approximately \$47 million – a 3.5% increase over the current year. While many government services are benefactors of the improving economy, LYNX is an exception in that regard. Because fuel prices are lower and because more people are employed, fewer are riding public transit. Reduced ridership has resulted in less fare revenue, which offsets the amounts the LYNX funding partners must contribute each year. Additionally, LYNX has experienced an increase in the usage of door-to-door services by passengers with disabilities and those who are considered "transportation disadvantaged." These additional costs, combined with the fare revenue shortfall, are the primary reasons for the increased budget requested by LYNX.

The above are only a small sampling of the funding and services included in Orange County's fiscal year 2018-19 operating budget. For more complete and detailed descriptions, please review the proceeding sections in this document.

Capital Projects

The proposed capital projects budget for fiscal year 2018-19 is \$492.4 million and includes funding for a variety of



infrastructure improvements related to transportation, public safety, parks, utilities, general facilities, the convention center, and others. Included in that total is funding for the fourth year of the **INVEST in Our Home for Life** initiative. The \$300 million **INVEST** program was implemented to complete a variety of needed infrastructure projects that will provide long-term benefits to the citizens of Orange County, including new roadways, parks, fire stations, pedestrian safety improvements, and affordable housing options.

The balance of the capital improvement plan is comprised of existing ongoing projects, as well as a few new ones that include:

- Convention Master Plan projects. Convention Center Way Grand Concourse and Multipurpose Venue;

- Continue assessing and planning for a new Animal Services facility;
- Planning and design of a new Development Services Building that will provide space for Building, Planning, and Zoning as well as other county agencies currently utilizing lease space;
- Several new fire stations are being proposed to include replacement of Fire Station 80, and new fire stations resulting from growth to include Fire Station #32 (West Orange County) and #68 and #87 (East Orange County); and
- Facility renovations and improvements at various county facilities.

See the Capital Improvements Program section of this budget document for a detailed listing of all projects in the proposed budget.

Conclusion

The information contained in this summary is intended to be a broad overview of the fiscal year 2018-2019 budget. Please refer to the information contained in the rest of this budget document for a more detailed presentation of the budget.

**ORANGE COUNTY, FLORIDA
BOARD OF COUNTY COMMISSIONERS**



**Teresa Jacobs
Orange County Mayor**



**Betsy VanderLey
District 1**



**Rod Love
District 2**



**Pete Clarke
District 3**



**Jennifer Thompson
District 4**



**Emily Bonilla
District 5**



**Victoria Siplin
District 6**

COUNTY ADMINISTRATION

Ajit Lalchandani County Administrator
Eric Gassman Chief Accountability Officer
Linda Weinberg (Acting) Deputy County Administrator
Jim Harrison Assistant County Administrator
Randy Singh Assistant County Administrator
Chris Testerman Assistant County Administrator

CONSTITUTIONAL OFFICERS

Frederick J. Lauten Chief Judge
Tiffany Moore Russell Clerk of Courts
Phil Diamond Comptroller
Rick Singh Property Appraiser
Robert Wesley Public Defender
Jerry Demings Sheriff
Aramis D. Ayala State Attorney
Bill Cowles Supervisor of Elections
Scott Randolph Tax Collector

DEPARTMENT DIRECTORS

Anne Kulikowski Administrative Services Department
Jon Weiss Community, Environmental and Development Services Department
Jessie J. Allen (Acting) Convention Center
Vacant Corrections Department
Lonnie Bell Family Services Department
Otto Drozd Fire Rescue Department
John Goodrich (Acting) Health Services Department
Mark Massaro Public Works Department
Ray Hanson Utilities Department



OFFICE OF MANAGEMENT AND BUDGET

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Vacant..... Assistant Manager
Dave Hardison Management and Budget Administrator
Nanette Melo Management and Budget Administrator
Mark Jeffries Legislative Administrator
Patria Morales..... Management and Budget Advisor
Jay Wallace..... Management and Budget Advisor
Kimberly Brown Systems Analyst
Kewina Hibbert..... Senior Management and Budget Analyst
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Para más información acerca de este documento, favor de comunicarse con la Oficina de Administración y Presupuesto al número 407-836-7390.

A SPECIAL THANKS...

To all who contributed their time, energy, and talent to the compilation of this document.

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BUDGET IN BRIEF

FY 2018-19





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Orange County
Florida**

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morrill

Executive Director

ORANGE

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GOVERNMENT
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How to Use This Book



HOW TO USE THIS BOOK

<i>General</i>	This document is the FY 2018-19 annual budget for the period beginning October 1, 2018 and ending September 30, 2019. It provides useful up-to-date comparisons and analysis, and illustrates adopted budget amounts for FY 2018-19.
<i>Budget in Brief</i>	This section is designed to be a removable executive summary of the budget that is presented in the ensuing pages. It provides various types of comparative statistical information and an organizational chart depicting Orange County government.
<i>Revenues</i>	This section provides a three-year comparison of revenues by fund or fund type, grouped by major revenue category.
<i>Organization Budgets</i>	By organizational component, this section provides a three-year comparison of expenditures (actuals for FY 2016-17, revised budget as of March 31, 2018 for FY 2017-18, and adopted budget for FY 2018-19) and a summary of funding sources. Organizational charts and a graphic presentation of the budget are included in each section. Each budget is presented separately and includes information on service responsibilities, funding source(s), personnel staffing, expenditure appropriation, and comments related to expenditures that can be categorized and explained as follows:
<i>Personal Services</i>	Cost related to compensating employees, including salaries, wages, and fringe benefit costs.
<i>Operating Expenses</i>	Also known as operating and maintenance costs, these are expenses of day-to-day operations such as office supplies, maintenance of equipment, and travel, excluding capital costs.
<i>Capital Outlay</i>	An appropriation for the acquisition or construction of physical assets.
<i>Capital Improvements</i>	Physical assets in the capital improvements program constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.
<i>Debt Service</i>	The expense of retiring such debts as leases, loans, commercial paper, and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.
<i>Grants</i>	A contribution of assets, usually cash, by a governmental unit or other organization to another made for a specified purpose.
<i>Other</i>	These include other expenditure items of a non-expense or expenditure nature, other than reserves, such as depreciation expense and transfers to other funds.
<i>Reserves</i>	An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose and is, therefore, not available for general appropriation.

Where budgets do not fit into major organizational categories, they are included in the *Other Offices* and *Other Appropriations* sections.

Budgeted expenditures for government grants are within the department's budget. In addition, revenue sources specific to a department are shown on the department page where applicable.

HOW TO USE THIS BOOK

<i>Capital Improvements Program</i>	This section presents the complete Five-Year Capital Improvements Program, grouped by department/division and by fund/organization. For a summary of capital projects by organizational component, refer to the appropriate section of this document.
<i>Index</i>	The index provides an alphabetical listing of the major budgetary categories and titles used throughout the budget to facilitate location of information.
<i>Glossary of Terms</i>	A glossary of terms used throughout the <i>General Information</i> section can be found at the end of the Budget In Brief. Please see the Table of Contents or the Index to locate other items in this document.

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Orange County Organizational Chart



Electorate

Constitutional Officers

**Orange County Mayor
Board of County Commissioners**

Constitutional Officers

- Supervisor of Elections
- Tax Collector
- Property Appraiser
- Sheriff
- Comptroller

- County Attorney
- County Administrator
- Communications Division
- Ombudsman

- Clerk of Circuit and County Courts
- Public Defender
- Judiciary
- State Attorney

**Deputy County Administrator
Public Safety and Health Services**

**Deputy County Administrator
Office of Accountability**

Assistant County Administrator

**Assistant County Administrator
Office of Regional Mobility**

**Assistant County Administrator
Infrastructure Services and Government Relations**

- Corrections**
 - Community Corrections
 - Inmate Administrative Services
 - In-Custody Security Operations
 - In-Custody Support Services
 - Fiscal and Operational Support
- Fire Rescue**
 - Communications
 - Infrastructure & Asset Management
 - Office of Emergency Management
 - Operations
 - Planning & Technical Services
 - Fiscal and Operational Support
- Health Services**
 - Animal Services
 - Corrections Health
 - Drug Free Community Office
 - EMS/Office of the Medical Director
 - Medical Clinic
 - Medical Examiner
 - Mental Health and Homeless
 - Mosquito Control
 - Fiscal and Operational Support

- Convention Center**
 - Facilities Operations
 - Capital Planning & Building Systems
 - Security
 - Event Operations
 - Sales and Marketing
 - Strategic Planning and Development
 - Fiscal and Operational Support
- Fiscal and Business Services**
- Human Resources**
- Information Systems and Services**
- Risk Management**
- Office of Professional Standards**

- Administrative Services**
 - OMB
 - Economic Trade, Tourism & Dev.
 - Business Development
 - Capital Projects
 - Facilities Management
 - Fleet Management
 - Procurement
 - Real Estate Management
 - Fiscal and Operational Support
- Family Services**
 - Citizens' Commission for Children
 - Citizens Resources & Outreach
 - Community Actions
 - Consumer Fraud
 - Cooperative Extension
 - Head Start
 - Neighborhood Preservation and Revitalization
 - Regional History Center
 - Youth and Family Services
 - Fiscal and Operational Support

- Public Works**
 - Development Engineering
 - Highway Construction
 - Public Works Engineering
 - Roads and Drainage
 - Stormwater Management
 - Traffic Engineering
 - Fiscal and Operational Support

- Community, Environmental and Development Services**
 - Building Safety
 - Code Enforcement
 - Environmental Protection
 - Housing and Community Development
 - Parks and Recreation
 - Planning
 - Transportation Planning
 - Zoning
 - Fiscal and Operational Support
- Utilities**
 - Engineering
 - Customer Service
 - Fiscal and Operational Support
 - Field Services
 - Solid Waste
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Budget in Brief

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General Information

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GENERAL INFORMATION

Orange County was founded in 1824, and at that time it was named Mosquito County. It was renamed Orange County in 1845 for the fruit that constituted the county's main product. At its peak in the early 1970's, there were some 80,000 acres of citrus.

Orange County is approximately 1,003.3 square miles of which 903.4 square miles are land and 99.9 square miles are water. The county is at the approximate geographic center of the state. Four (4) counties border it: Lake County to the west, Brevard County to the east, Seminole County to the north, and Osceola County to the south. In addition, Orange County is comprised of 13 municipalities in the incorporated area and 17 distinct neighborhoods in the unincorporated area. Orange County has a population of 1,313,880 based on 2017 estimates from the Orlando Economic Partnership.



Orange County is a leading center for tourism and a premier business center. The Orange County Convention Center is now the second largest convention facility in the country. Orange County is also the first destination in the country that can say it has welcomed 66 million visitors in a single year. It is home to seven (7) of the 10 most visited theme parks in the United States, including Walt Disney World's Magic Kingdom, which is the most visited theme park in the world. Some of the leading tourist attractions located in Orange County includes Walt Disney World, Sea World, and the Universal Orlando Resort. In addition to tourism, some other major businesses include: Florida Hospital, Publix, Orlando Regional Healthcare, Darden Restaurants, and Lockheed Martin.

GOVERNMENT STRUCTURE

In 1986, Orange County became a charter government. A charter form of government has its own constitution and is self-governing. Having a charter gives the county the ability to respond to a changing environment and meet local needs. It enables the county to adopt laws without the need for prior authorization of the Florida state legislature. Orange County established a Charter Review Commission that is appointed every four (4) years to study the charter, propose amendments and revisions, which are then placed on ballots and voted on. The charter was revised first in November 1988, when voters approved major revisions to the county's home rule charter. Subsequent revisions occurred in November 1992, when the charter was amended to create the offices of the Property Appraiser, the Tax Collector, and the Sheriff as charter offices. In 1996, voters amended the charter again to abolish the offices of the Property Appraiser, the Tax Collector, and the Sheriff thereby creating Constitutional Officers governed by the Constitution and the laws of the state of Florida rather than the charter.

In November 2004, the charter was revised as follows:

1. To allow terms of office for the Board of County Commissioners to begin as late as the first Tuesday after the first Monday in January. Require temporary substitutes for board members absent for military service or temporary incapacity. Provide for board-member succession during war, terrorism, and other emergencies. Change the title of "County Chairman" to "County Mayor" (with no change in powers).
2. Created an Orange County/City of Orlando Consolidation of Services Study Commission consisting of citizen volunteer members, who have been charged with conducting a comprehensive study of the consolidation of services between the City of Orlando and Orange County. The commission provided a report to both governments on June 27, 2006.
3. To allow enactment of an ordinance requiring that rezoning's or comprehensive-plan amendments (or both) that increase residential density in an overcrowded school zone and for which the school district cannot accommodate the expected additional students, but will only take effect upon approval by each local government located within the boundaries of that school zone.

In November 2008, the following amendments were approved:

1. All future Charter Review Commissions must include, in their reports to the Board of County Commissioners, an analysis and financial impact statement of the estimated increase or decrease in any revenues or costs to county or local governments and the citizens, resulting from the proposed amendments or revisions to the Orange County Charter and that a summary of such analysis be included on the ballot.
2. The Orange County Charter was amended to require that a Local Code of Ethics be adopted that among other things, shall contain provisions requiring the disclosure of financial and business relationships by elected officials and certain county employees, restricting gifts to the Mayor and Board of County Commissioners,

restricting post-county employment for certain employees, providing for enforcement provisions and providing that the board and certain employees receive annual educational sessions on ethics.

3. The Orange County Charter was also amended to provide citizens the right to appear before the Board of County Commissioners for presentations on issues within the county's authority, to require the Board to set aside at least 15 minutes before each meeting for citizens to speak on any matter regardless of whether the item is on the board's agenda and to allow the board to adopt rules for the orderly conduct of meetings.

In November 2012, the following amendments were approved:

1. The Orange County Charter must place proposed amendments and revisions of the charter on the ballot at general elections only, providing a report of the proposed changes has been delivered to the clerk of the Board of County Commissioners no later than the last day for qualifying for election to county office under general law.
2. The Orange County Charter was amended to prescribe, when authorized under Florida law, a method for locally filling offices of Commissioner and Mayor during vacancy or suspension, providing generally for appointment by the Board of County Commissioners to fill vacant and suspended offices until the next general election, and for special election to fill the vacant office of Mayor where the Mayor's remaining term exceeds one (1) year.
3. The Orange County Charter was also amended to provide that Orange County ordinances shall be effective within municipalities and prevail over municipal ordinances when Orange County sets stricter minimum standards for prohibiting or regulating simulated gambling or gambling.
4. The Orange County Charter was also amended to provide that, upon petition and approval at referendum by the electors of an unincorporated U.S. Census Designated Place, with population exceeding 25,000, such area shall be designated an unincorporated "village," with an appointed village advisory board having such powers, duties, and functions as set forth by charter and ordinance.

In November 2014, the following amendments were approved:

1. The Orange County Charter was amended to require petition initiatives to have signatures verified at least 150 days prior to the primary, general, or special election.
2. The Orange County Charter was also amended to limit initiative, and the enactment, amendment or repeal of ordinances where the initiative concerns the regulation of employer wages, benefits, or hours of work; or the encumbrance or allocation of tax revenues not authorized by law or conditioned upon a prospective change in law; and, to impose prohibitions on the Board of County Commissioners.
3. The Orange County Charter was also amended for the purpose of establishing term limits and nonpartisan elections for the Orange County Clerk of the Circuit Court, Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. This amendment provides for County Constitutional Officers to be elected on a nonpartisan basis and subject to term limits of four (4) consecutive full 4-year terms.

In November 2016, the following amendments were approved:

1. The Orange County Charter was amended to reform the charter's initiative process to provide clarity, accountability and transparency; and, ensure equal treatment of voters.
2. The Orange County Charter was also amended to change County Constitutional Officers to Charter Officers and provide for nonpartisan elections and term limits.
3. The Orange County Charter was also amended to preserve the term limits and nonpartisan elections for County Constitutional Officers and Charter Officers.

The charter establishes the separation between the legislative and executive branches of county government. The legislative branch (the Board of County Commissioners) is responsible for the establishment and adoption of policy and the executive branch (County Mayor) is responsible for the execution of established policy. Additional information on the Orange County Charter is available at the following website: <http://www.orangecountyfl.net/> by clicking on "Open Government" icon, selecting "Board and Special Districts" and then "Charter Review Commission."

COUNTY MAYOR AND BOARD OF COUNTY COMMISSIONERS

The office of the County Mayor (formerly County Chairman) was first created in 1988. The County Mayor is elected on a countywide basis and serves for a term of four (4) years. The County Mayor serves as the chair of the Board of County Commissioners and manages the operations of all elements of county government under the jurisdiction of the board, consistent with the policies, ordinances, and resolutions enacted by the board. The duties of the County Mayor include appointment of the County Administrator, supervision of the daily activities of employees, convene all regular and special meetings of the board, and prepare and submit the county budget as prescribed by state statute.

The Board of County Commissioners (BCC) consists of the Mayor and six (6) members. Each member is elected by district. The term of office for board members is four (4) years. The powers, duties, and responsibilities of the BCC are defined by the Orange County Charter and by state statute. The board has the power to originate, terminate and regulate legislative and policy matters including but not limited to adoption or enactment of ordinances and resolutions it deems necessary and proper for the good governance of the county. The board also adopts and amends as necessary the county administrative code to govern the operation of the county and adopts such ordinances of countywide force and effect as are necessary for the health, safety, and welfare of the residents. For more information regarding the Orange County Charter, powers and responsibilities of the County Mayor and the Board of County Commissioners, go to the Orange County website at www.orangecountyfl.net/.

LONG-TERM GOALS

Orange County Government's long-term goals focus on the six (6) primary areas listed below. The Budget Message and Department Objectives provide numerous examples of what Orange County is doing to achieve these goals.

1. Attract higher-paying jobs and promote long-term economic stability.
2. Continually raise the bar on ethics, accountability, and transparency to eliminate even the appearance of corruption and favoritism.
3. Maintain a culture in Orange County Government that makes citizens the priority – not politicians, and not special interests.
4. Ensure greater efficiency in government by measuring performance and productivity and by conducting audits and efficiency reviews.
5. Protect and improve quality of life by keeping our streets safe, supporting strong schools, and protecting natural resources.
6. Run a fiscally sound government and ensure that taxpayers' dollars are spent wisely and efficiently.

FISCAL POLICY STATEMENT

Orange County has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Orange County shall collect public funds through taxes, fees, borrowing, and other legal means to provide for the needs and desires of its citizens. Orange County shall establish and maintain sound financial and budgeting systems to accurately account for all public funds collected and expended for the public good. Orange County shall establish sound fiscal policies and procedures that comply with all applicable state and federal laws.

Annual Budget: The annual operating budget prepared by the County Mayor and approved by the Board of County Commissioners is the basis for all expenditures necessary for conducting daily county business. The budget is a fund budget structured to provide departmental appropriations in conformance with Florida Statutes Chapter 129 and the Uniform Accounting System prescribed by the Florida Department of Financial Services and Generally Accepted Accounting Principles (GAAP) for governments. Orange County shall operate under a unified and uniform budget system. The County Administrator shall be responsible for developing appropriate budgetary procedures consistent with Florida Statutes, which shall be followed by all departments or divisions submitting budgets to the Board of County Commissioners for approval.

Capital Improvement Program and Budget: The Orange County capital improvements program shall include any expenditure for the acquisition, construction, installation and/or renovation of facilities that are expected to be in service for at least 10 years, and have a value in excess of \$25,000. Capital projects are relatively large in scale, nonrecurring projects that may require multi-year financing. The capital improvement budget may have large fluctuations from year-to-year due to project schedules. Revenues for capital projects come from diverse sources, including long-term bonds, impact fees, taxes, and grants.

The Capital Improvements Program and Budget provide the means through which Orange County Government takes a planned and programmed approach to utilize its financial resources in the most responsible and efficient manner in

order to meet the service and facility needs of Orange County. All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Growth Management Policy. A five-year plan for capital improvements will be developed and updated annually. Orange County will enact an annual capital budget based on the five-year capital improvements plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections. The Office of Management and Budget will coordinate development of the capital improvement budget and development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in operating budget forecasts. Orange County will finance only those capital improvements that are consistent with the Capital Improvements Program and county priorities, and that have operating and maintenance costs included in operating budget forecasts. Orange County will attempt to maintain all assets at a level adequate to protect Orange County's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is Orange County's primary capital expenditure consideration. Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed. Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval. Orange County will determine the least costly financing method for all new projects.

General Operating Budget: The County Mayor shall plan and prepare a balanced budget that conforms to the uniform classification of accounts as prescribed by the Florida Department of Financial Services. The budget shall include operating revenues that equal 95% of all receipts anticipated from all sources including taxes. The budget shall include provisions for balances brought forward, which shall equal total appropriations (expenditures) and reserves. The Office of Management and Budget, under the direction of the County Mayor, shall be responsible for the preparation and monitoring of the Annual County Budget and also for ensuring department compliance with this policy. It is unlawful for the county to expend or contract for the expenditures of more than the amount budgeted in any fund's annual appropriation for any fiscal year. An exception may be made for multi-year construction contracts where funding has been approved in the five-year Capital Improvements Program plan and sufficient monies are available in the current year's budget to meet the progress payments within the current fiscal year. The fiscal year of Orange County shall commence October 1 and end September 30 in accordance with Florida Statutes.

Reserves: Sound fiscal policy dictates some level of reserves for a governmental entity. Reserves serve the following purposes: ensures that funds are available to provide citizens with services and assistance following a natural disaster, such as a hurricane; debt service reserves are a mechanism that ensures there will be no interruption in bond payments should the county experience an unexpected dip in revenues. (These reserves are also required by bond covenants.); and, reserves are used for fiscal management, some because of legal requirements, and some simply to provide a safety net for unexpected expenses.

Budget Amendments and Transfers: Orange County's budgeting process must be dynamic and flexible enough to meet the changing needs of the departments and divisions throughout the fiscal year. A means must be provided through which these changing needs can be accommodated within the framework of applicable Florida Statutes and local ordinances and resolutions. Changes may be made to the budget at any time throughout the fiscal year and up to 60 days after fiscal year end or as permitted by Florida Statute in accordance with the procedures outlined in this regulation.

For Orange County policies in Issuance of Revenue Bonds, Continuing Disclosure for Debt Issues, and Bond Waiver Procedures, please refer to the Debt Management section.

For a more in-depth explanation of all Orange County Government's Financial Policies, please see Orange County's Administrative Regulations or contact the Office of Management and Budget at 407-836-7390.

FINANCIAL STRUCTURE

To provide proper accountability for different kinds of resources, "funds" are established. Each fund is a separate entity with its own resources, liabilities, and residual balance. Some homogeneous funds have been consolidated for budget presentation.

Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one (1) of three (3) groups:

- I. **Governmental Funds:** Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or current financial resources basis. Governmental Funds include the following five (5) fund types:

1. The General Fund reflects all county revenues and expenditures that are not required to be accounted for in another fund. Most countywide activities are accounted for in this fund.

2. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.
 3. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal, and other costs of debt.
 4. Capital Projects Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.
 5. Permanent Funds account for legally restricted resources where only the earnings and not principal, may be used for the benefit of the county or its citizenry.
- II. **Proprietary Funds:** Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis. Proprietary Funds include the following two (2) fund types:
1. Enterprise Funds account for activities such as water and water reclamation services that are similar to those provided by private enterprise, and whose costs are paid from user charges or from revenue sources other than general governmental revenue. Orange County's Enterprise Funds consist of the Convention Center, Solid Waste System, and the Water Utilities System.
 2. Internal Service Funds account for operations in which the county provides itself with essential services, which would otherwise be purchased from commercial suppliers. The governmental departments using the services on a cost reimbursement basis pay costs of operating these funds. Orange County's Internal Service Funds consist of Risk Management, Fleet Management, and the Employee Benefits Fund for Medical Benefits.
- III. **Fiduciary Funds:** Fiduciary Funds account for assets that do not belong to the county, but are under county control for administration. These funds are not available to support county programs. Fiduciary Funds include the following four (4) fund types:
1. Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other post employment benefit plans, or other employee benefit plans.
 2. Investment Trust Funds account for external investment pools where legally separate governments commingle or pool their resources in an investment portfolio for the benefit of all participants.
 3. Private-purpose Trust Funds account for assets held by the county in trust for administration, and for disbursement for specific purposes that are not properly reported in a Pension Trust or Investment Trust Fund.
 4. Agency Funds account for assets belonging to others that are held in a custodial capacity pending disposition.

BUDGETARY BASIS

Orange County uses the same basis for budgeting and accounting. Orange County adopts budgets for all Government Funds on a modified accrual basis. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures of the period and expenditures are recorded when incurred, with the exception of principal and interest on long term debt, which are recorded when due. The budgets for Proprietary Funds are adopted on a full accrual basis. Under the full accrual basis, revenues and expenditures are recognized in the period in which the transaction takes place. This method is similar to the accounting used for private businesses. Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis, but are eliminated on a GAAP basis for financial reporting.

CAPITAL BUDGETING

Orange County maintains a Capital Improvement Program (CIP), which covers a five-year period. The Office of Management and Budget (OMB) determines the amount of funding available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. The CIP projects detail is included in Section 16 of this document; the funding for these projects is also included in the budget within each appropriate department. Projects in the CIP for FY 2018-19 are funded through FY 2022-23 based on estimated revenues and projected annual project costs. Both estimated revenues and expenditures are subject to change, which may require adjustments to the five-year CIP plan.

BUDGET CALENDAR

Budget formulation, adoption, and execution in Orange County involve the year-round interaction of many people at various levels within the county. The purpose of the process is to identify service needs, develop strategies for meeting these needs, and develop detailed revenue and expenditure plans to carry out the strategic plans. As such, the budget process incorporates the following activities:

January-February	Staff meetings with the County Administrator and Board of County Commissioners (BCC) to determine priorities for the FY 2018-19 budget year. Preliminary revenue projections are finalized. Distribution of budget packages to operating units and constitutional officers. Meetings between County Administrator and Department Directors to communicate budget policies and priorities for the budget year.
March	Departments prepare their budget and input the information into the county's budgeting software. The Office of Management and Budget (OMB) conducts budget preparation computer training classes and reviews early departmental budget submission.
April-May	OMB reviews and tabulates operating budgets and capital improvement projects, as well as updates revenue projections. Meetings are held with County Administration and the Departments to review initial budget submissions. Budgets for all Departments, Clerk of Courts, Court Administration, Public Defender, and State Attorney are submitted to OMB by March 31.
May 1	Deadline for submission of budgets from the Sheriff, Comptroller, and Supervisor of Elections.
May	Department budget meetings with the County Mayor and County Administrator.
May-June	Compilation of the budgets -- operating and capital improvement. Property Appraiser submits budget request by June 1.
July 1	Deadline for delivery of certified tax roll from Property Appraiser.
July	Distribution of proposed budget to the BCC. Budget review worksessions with the BCC.
August 1	BCC certifies proposed millage rates and public hearing dates to the Property Appraiser. Statutory deadline for the Tax Collector to submit budget request.
August	Notice of proposed property taxes ("TRIM"* Notice) mailed to taxpayers.
September	Two (2) public hearings on proposed budget and millage rates. Two (2) to five (5) days prior to the second public hearing, an advertisement is placed in a newspaper of general circulation noting the proposed budget and millage rates.
October 1	Implementation of the adopted budget.
October	Value Adjustment Board meets to hear taxpayers' protests of taxable value assessments. Property Appraiser issues final certification of taxable value. Certification of "TRIM"* compliance with the Florida Department of Revenue.
November-December	OMB issues adopted budget document. Submits budget to Government Finance Officers Association (GFOA) for judging in Distinguished Budget Presentation Award program. Finance issues final results of prior fiscal year. OMB reconciles final fund balances with budget.

*"TRIM" refers to "Truth in Millage"; the requirements, set forth in the Florida Statutes, for adopting budgets by local governments.

This calendar complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage." This calendar is subject to revision throughout the budget process due to changing needs of the Board or County Administration.

BUDGET PROCESS

This annual budget process for Orange County covers the period from October 1, 2018 to September 30, 2019.

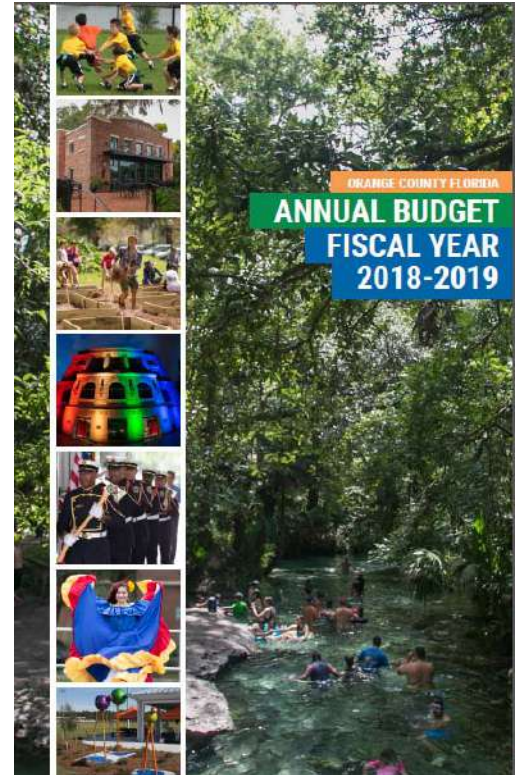
In January, the Office of Management and Budget (OMB) projected revenues and expenditures for the next fiscal year using a financial projection model. Modeling provides the county with a clear vision of the level of financial control needed to develop the upcoming fiscal year budgets.

In late January, meetings were held with the County Mayor and County Administrator to obtain direction for the budget process. Departments and divisions were challenged to prepare a program budget with a focus on maximizing services while maintaining a budget within Orange County's fiscal capacity.

In March 2018, the departments and divisions submitted their proposed budgets to OMB for review based on budget guidelines provided by the County Mayor to all county departments and constitutional officers. Departments were asked to include 3.5% increases to salary budgets and to leave most operating budgets unchanged from fiscal year 2019.

In late May, meetings were held with departments to discuss budget issues and to obtain additional information. These meetings provided department directors with the opportunity to discuss their budgets and programs/services that were being recommended. Finally, budgets were presented to the County Mayor for her review to finalize the proposed budget for the Board of County Commissioners (BCC) budget worksessions in July.

Board worksessions in July are a forum for discussing spending plans, establishing proposed millage rates, and formalizing policy issues. Copies of the proposed budget were distributed to the BCC and county senior staff, and made available for inspection by the general public prior to the final budget public hearings in September. Following Board approval at the final public hearing of the final spending plan, OMB staff prepared the adopted budget for distribution to departments and other interested parties. The budget for this year became effective October 1, 2018.



CAPITAL IMPROVEMENT BUDGET PROCESS

In accordance with the definition of a capital improvement, any county department that requires capital improvements submits a Capital Improvements Program Project Submittal and Budget to the Office of Management and Budget (OMB). Departments submit capital project requests for each five-year period of the Capital Improvements Program and Budget.

Departments prepare capital project requests according to the following steps in order to facilitate the completion of the Capital Improvements Program (CIP) for each five-year period:

1. Departmental staff finalizes and discusses capital project need assessments, concurrency requirements, studies, commissioners' priorities, and unfunded items to determine potential capital improvement projects for the upcoming budget process and the next five-years.
2. Departmental staff reviews the current CIP as of the current fiscal year and updates original project submissions. Departmental staff also discusses and prepares new CIP submittals, which should include detailed project explanations. If existing projects are to be deleted, departments should provide the substantial completion date. **Note:** If capital improvement project(s) involve assistance from the Capital Projects Division, a meeting is necessary with Capital Projects to verify project requirements and capacity.
3. Departmental staff reviews the ongoing programs of the department and forecasts the capital needs for the coming five-years, the first year of which coincides with the adopted operating budget year.
4. All capital projects should be reviewed and prioritized with the Department Director prior to submitting to OMB.
5. Departments submit CIP submittals to OMB.
6. OMB receives all CIP submittals and compiles and submits them to the County Administrator for evaluation and discussion with senior staff.
7. Senior staff reviews the projects to determine those that will be included in the budget presentation to the County Mayor.
8. The County Mayor approves projects to be included in the budget package for the Board worksessions in July.

PERFORMANCE MEASUREMENT BUDGET PROCESS

Orange County's Performance Based Measurement System (PBMS) is a part of this budget document with the inclusion of currently updated key performance data for county departments. Included are selected programs, program descriptions, associated services, and performance measures for these services. The selected measures are designed to monitor the outcome of program services to determine if the purpose of a program is being achieved. Service outcomes are evaluated with regards to workload, effectiveness, and efficiency.

Under the current organizational structure, county departments consist of many operating divisions; therefore, the selected performance measurement information included in the budget document represents selected key measures for each department. The selected information is by no means the full extent of the performance measurement system. Departments and supporting divisions are continuously gathering and evaluating other performance related data to help manage and allocate resources to improve productivity.

The PBMS process is continually improved through refined programs, services, and performance measures. This refinement occurs as departments provide quarterly reports on selected performance measurements. Departments report information that is available and establish methods to capture data as needed for quarterly reporting.

GRANTS PROGRAM BUDGET PROCESS

Orange County receives significant funding from federal and state agencies annually. It is the policy of Orange County to encourage the pursuit of federal, state and local grants to supplement county resources. As a matter of equity, it is the goal of Orange County to ensure that local taxpayers get a fair share of federal and state grants, which are funded through their tax dollars.

The Grants Program Budget Process is carried out with a wide range of grants coordination activities to maximize the beneficial impact of federal and state grants funds on Orange County government and its citizens. Specific activities include: a review function for all grant applications under the jurisdiction of the Board of County Commissioners (BCC); provision of information and technical assistance to all county departments in the development and management of federal, state, and local grant programs; preparation of periodic reports describing the status of the federal/state/local grant programs under the BCC; and, oversight of Orange County grant programs to ensure adherence to federal and state regulations, guidelines, and procedures.

During the budget process, it is customary for county departments to submit estimated budgets for grants that Orange County historically receives. A Grants Information Form is used for this purpose, which includes information on the grant program, estimated grant award, required in-kind and/or cash match, a description of the program, and a line-item budget. The Office of Management and Budget (OMB) and the Grants Accounting Section of the Finance and Accounting Department analyze the information for completeness and accuracy. The estimated grant budget is reviewed by the BCC during the budget worksessions and approved at the Budget Public Hearings in September.

The grant periods typically begin on a date other than Orange County's fiscal year, which begins October 1. The majority of grants are federally funded, but awarded through the State of Florida that has a fiscal year beginning on July 1.

New grants are budgeted as they are received and awarded throughout the year. A request for a budget amendment is submitted by the county department receiving the award to Grants Accounting and subsequently submitted by OMB to the BCC, which approves and accepts the grant award.

BUDGET ADOPTION AND MODIFICATION

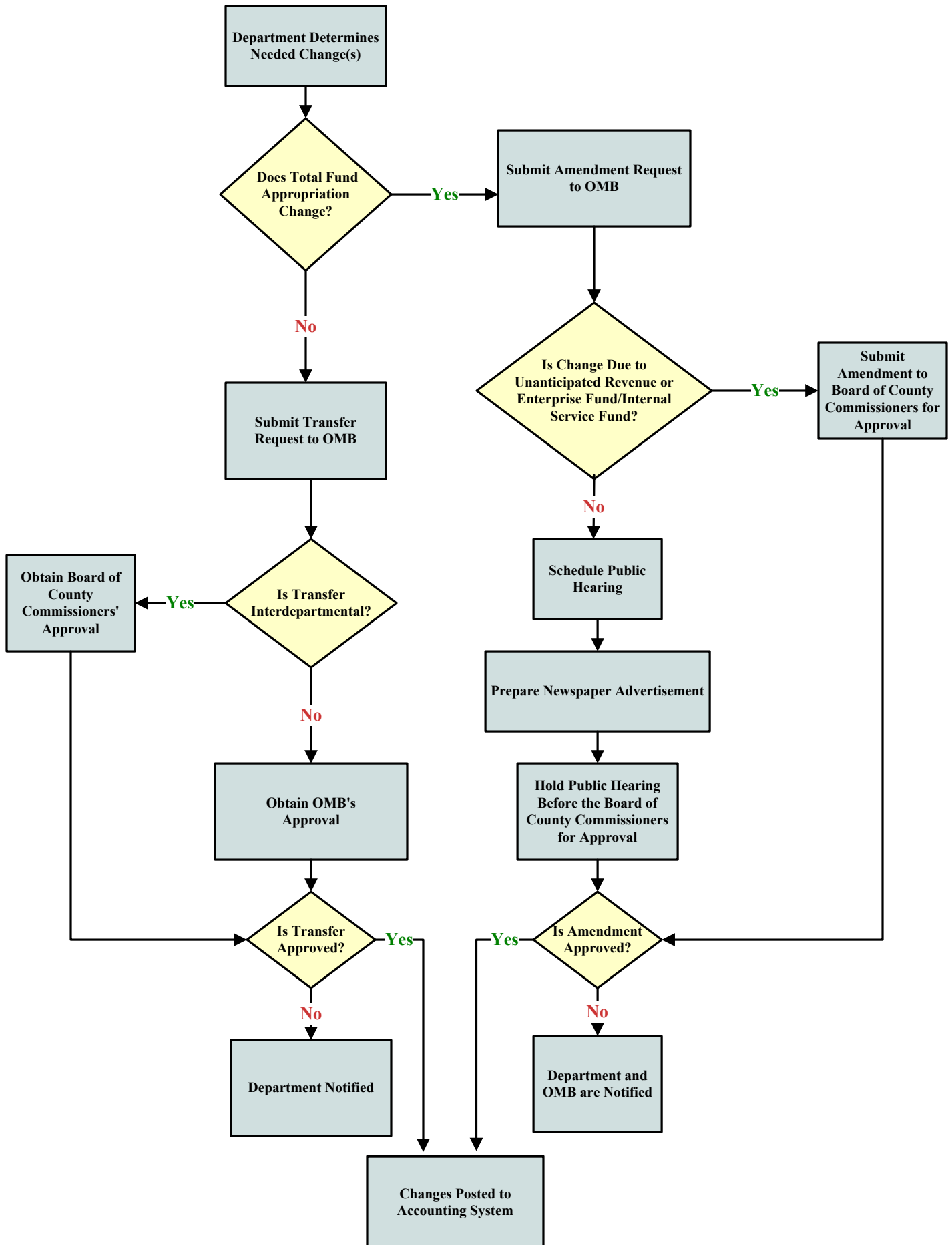
The Board of County Commissioners (BCC) annually adopts the budget by resolution for all funds of Orange County, exclusive of some Agency Funds. Budgetary authority is legally maintained at the fund level; however, Orange County's computerized financial system imposes budget controls at the appropriation level, by division. By state law, the revenue and expenditure budgets for each fund must remain in balance at all times.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the BCC or the County Administrator in the following manner:

<i>Budget Amendments</i>	Fund revenue and expenditure amounts may be increased or decreased by formal action of the BCC following proper public notice, as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue, or (b) the unanticipated decrease of an anticipated revenue. The BCC may increase fund revenue and expenditure amounts without public notification in the event of unanticipated revenue from an unanticipated source, or in the proprietary funds. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received, and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.
<i>Budget Transfers</i>	Operating unit budgets may be amended by formal transfer action. Budget transfers which are intradepartmental in nature may be approved by the County Administrator or his designee. The Office of Management and Budget maintains a list of such intradepartmental transfers. Budget transfers between departments, or which involve fund reserve distributions, must be reviewed and formally approved by the Board.

Additions to approved positions during the budget year require BCC review and approval. As previously delegated by the BCC, the County Administrator may approve personnel reclassifications.

Budget Amendment / Budget Transfer Process



BUDGET PRIORITIZATION PROCESS

Because the amount of funding available is typically not enough to meet all of the desired requests during a given fiscal year, the budget process is designed to effectively allocate funding for those projects and programs, which are determined to be the highest priorities. The final prioritization is the result of several factors:

<i>Public Wants and Needs</i>	Departments periodically conduct surveys of citizens to review and discuss upcoming priorities. Results of the surveys are published so that Orange County can use the results in providing response to public wants and needs in the budget.
<i>Evaluate Needs, Resources, and Service Priorities</i>	Meetings are conducted with the County Mayor, the Board of County Commissioners, and the County Administrator to determine priorities. Revenue projections are performed in order to assess available resources.
<i>Establish Annual Goals</i>	Based on the information above, the County Mayor issues budget instructions, overall policy goals, and targeted budget levels.
<i>Meet and Prioritize</i>	The departments meet with their divisions and often times with external groups, such as advisory boards, to determine priorities and allocate funds accordingly.
<i>Prepare and Refine Proposed Budget Recommendations</i>	Office of Management and Budget (OMB) reviews and prepares budget recommendations. The County Mayor, the County Administrator, OMB, and the departments review and discuss the budget proposal in an effort to resolve issues and priorities.
<i>Budget Discussion</i>	The County Mayor submits the budget recommendation to the Board of County Commissioners. The Board of County Commissioners reviews the recommendations during a series of budget worksessions.
<i>Deliberate, Revise, and Adopt Budget</i>	The budget is finalized and adopted by the Board of County Commissioners during two (2) advertised public hearings where citizens may provide input.

FY 2018-19 BUDGET ASSUMPTIONS

The FY 2018-19 revenue and expenditure budget assumptions are as follows:

Revenues:

- The countywide millage rate (4.4347), Fire MSTU (2.2437), and Special Tax MSTU (1.8043) remain the same for FY 2018-19.
- All revenues except for non-operating revenues, internal service funds, and grant funds include the 5.0% statutory deduction required by Florida Statutes.
- The budget for state-shared revenues, including sales tax revenue, was prepared based on year-to-date actual figures and various economic and legislative assumptions.

Expenditures:

- *Personal Services:* The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee.

The existing Florida Retirement System (FRS) contribution rates are shown below. Depending on the retirement category under FRS, employee retirement contributions were budgeted at the following rates to coincide with the county fiscal year:

Contribution Category	FRS Rates FY 2018-19
Regular	8.26%
Elected Officials	48.70%
Special Risk	24.50%
Special Risk Administration	34.98%
Senior Management	24.06%
Deferred Retirement Option Program (DROP)	14.03%

The rate for FICA (Social Security) contributions was budgeted at 7.65% of total salaries and overtime. The current Old-Age, Survivors, and Disability Insurance (OASDI) program limits the amount of earnings subject to taxation for a given year. For earnings in 2018, this amount was \$128,400.

- *Operating Expenses:* Departments were requested to submit a status quo operating budget for FY 2018-19; however, increases for certain non-discretionary expenditures such as legislative impacts with appropriate justification and other uncontrollable costs that were deemed critical to meet an acceptable level of service were considered for funding.
- *Capital Outlay:* Departments were requested to submit a status quo capital outlay budget for FY 2018-19. All rolling stock purchases (excluding law enforcement) are reviewed by the Vehicle Requirement Utilization Committee (VRUC).
- *Capital Improvements:* Only new or increased capital improvement projects (CIP) of significant importance were considered, as well as projects necessary to maintain Orange County's current facilities or other assets. Please refer to the Capital Improvement Program section for the detailed five-year CIP.
- *Internal Services:* Charges for departmental internal services such as fleet maintenance and self-insurance are based on anticipated needs by the internal service departments and projected usage by county departments.

- *Reserves:* Budgeted reserves for most funds are at 5.0% or higher of their respective total revenue budgets. Efforts have been made to maintain reserves at a healthy level while providing services to citizens.

LONG-RANGE FINANCIAL PLANNING

The Office of Management and Budget (OMB) utilizes modeling tools to project revenues and expenditures at least five (5) years into the future. In creating these projections, OMB staff utilizes all available information, including current and projected micro and macro-economic data, historical trends for specific revenues and expenditures, legislative changes, and input from staff regarding long-term operating plans. The results equip Orange County's leaders with the information necessary to make good decisions today that are also prudent for the long-term financial health of the county. Projections are updated several times throughout the budget process and any time a significant change occurs to the inputs influencing the projections. Scenario based projections are also produced to illustrate the financial impacts of competing choices.

Long-range planning is an integral part of Orange County's Capital Improvements Program. A significant amount of effort by OMB staff is put into ensuring that all projects in the five-year capital plan are fully funded from beginning to end in order to prevent mid-construction delays or stoppages. Projects are not submitted for inclusion in the capital plan if they cannot be fully funded or if the resulting operating costs cannot be paid for. Planning in this area relies on financial modeling as described above, as well as close coordination with project managers to verify project budgets and timelines. Projections for capital projects are updated any time significant changes occur that affect project cost or schedules.

Charts and Tables

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CHARTS AND TABLES

The following section of the Budget in Brief contains charts, tables and graphs, which contain budgetary comparisons and information. The charts are provided to give the reader historical data for up to three (3) fiscal years which can be used to determine historical trends. The following represents a brief explanation of the charts, tables, and graphs:

<i>Major Revenue Sources</i>	These charts provide a three (3) year comparison of revenue between the FY 2016-17 Actuals, the FY 2017-18 Budget as of March 31, 2018, and the FY 2018-19 Adopted Budget for several major revenue sources.
<i>Three-Year Comparison of Budgeted Fund Structure</i>	This table provides a three (3) year comparison of budgeted fund structure to include the following funds: General Fund, Special Revenue Funds, Capital Construction Funds, Enterprise Funds, Internal Service Funds, Debt Funds, and Other Funds.
<i>Budget Summary</i>	This table provides a summary of the entire budget for Orange County.
<i>How the County Allocates Money</i>	This table is a listing of the data used to prepare the Total Expenditure Chart. It explains departments/functions included in the major expenditure categories as required by Florida Statutes.
<i>Sources of Funds and Uses of Funds Countywide</i>	These charts represent a comparison between FY 2017-18 Budget as of March 31, 2018 and FY 2018-19 Adopted Budget of major revenue sources and expenditure categories. The Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document provides additional details on revenues by funding source and expenditures by appropriations of expenses.
<i>General Fund Comparisons</i>	This table has been included to provide a detailed listing of all General Fund departments with budgetary comparisons along with a chart displaying major expenditure categories.
<i>Sources of Funds and Uses of Funds General Fund</i>	These charts represent a comparison between FY 2017-18 Budget as of March 31, 2018 and FY 2018-19 Adopted Budget of major revenue sources and expenditure categories for the general fund. More general fund detailed revenue information by funding source and expenditures by appropriation of expenses are included in the Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document.
<i>Interfund Transfers In and Out</i>	These tables represent the budgeted interfund transfers for FY 2018-19 by funding source.
<i>Estimated Fund Balances</i>	This table shows the budgeted cash brought forward for all funds FY 2018-19.
<i>Millage and Property Value Detail</i>	This table provides the millage and property value information in detail for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. Also, it shows the county aggregate comparison information.

<i>Millage Summary</i>	This table shows the summary millage information for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. It also shows the county aggregate comparison information.
<i>Millage Computation Process Flowcharts</i>	These flowcharts provide examples of how the millage rolled-back rate is calculated and the maximum millage.
<i>Changes in Authorized Positions</i>	This table provides a summary of changes in authorized positions for FY 2017-18 Budget as of March 31, 2018 and position requests for FY 2018-19 Adopted Budget by departments/divisions. It also includes one (1) year of position history for comparison purposes.
<i>Total Positions by Function FY 2017-18 Versus FY 2018-19</i>	This graph compares FY 2017-18 and FY 2018-19 authorized positions by the major expenditure categories as required by Florida Statutes, such as General Government, Public Safety, Physical Environment, etc.

REVENUE FORECASTING PROCEDURES

The Office of Management and Budget develops revenue forecasts by reviewing current and projected economic data, historical trends of specific revenue sources, and input from operating departments responsible for collecting the revenue. State revenue estimates are analyzed and modified to reflect local experience.

The Ad Valorem (property tax) revenue is calculated from actual tax roll information certified by the Orange County Property Appraiser and millage rates approved by the Board of County Commissioners. This revenue will increase for FY 2018-19.

The Half-Cent Sales Tax revenue is expected to improve in FY 2018-19. The performance of this significant revenue source is directly related to sales tax receipts generated within Orange County and the county's unincorporated population as a percentage of the whole.

The revenue from State Revenue Sharing, consisting primarily of state sales tax revenue, is also expected to improve in FY 2018-19.

Revenues from the four (4) main gas taxes received by Orange County take into account gallons per capita, growth, and the idiosyncrasies of the state's distribution formulas. Gas tax revenue budgets for FY 2018-19 are projected to maintain their FY 2017-18 levels.

Local Option Tourist Development Tax revenue is expected to improve for FY 2018-19.

The forecast for Public Service Tax and Communications Services Tax revenue assumes actual revenue for recent years is typical and anticipates continued population growth. Public Service Tax revenue is projected to increase slightly, while Communications Services Tax revenue is projected maintain its FY 2017-18 level. The combined projection for these revenues reflects a slight increase for FY 2018-19.

The overall performance of capital impact fees is expected to increase for FY 2018-19.

Projections for interest revenue were conservatively based on historical performance.

Interfund transfers track the flow of various revenue sources between funds. The interfund transfer schedule is based on revenue availability and funding required in individual funds.

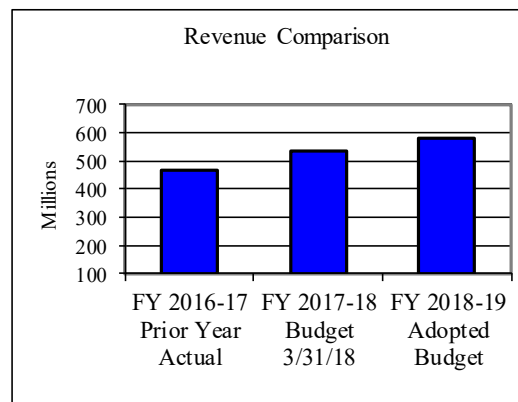
MAJOR REVENUE SOURCES

Ad Valorem Taxes

This revenue is derived from the levy of taxes on tangible personal property and real property. Countywide ad valorem receipts are budgeted at \$582,834,413 for FY 2018-19, a 10.08% increase over FY 2017-18 proceeds. The increase is due to new construction and property value appreciation.

The countywide ad valorem millage supports Orange County's General Fund, the Capital Projects Fund, and the Parks Fund.

In addition to the countywide millage levy, Orange County has dependent taxing districts, numerous municipal service taxing units (MSTU's), and an independent taxing district. These additional ad valorem collections and millage levies are shown on the Millage and Property Value Detail Report in this section.



Half-Cent Local Government Sales Tax

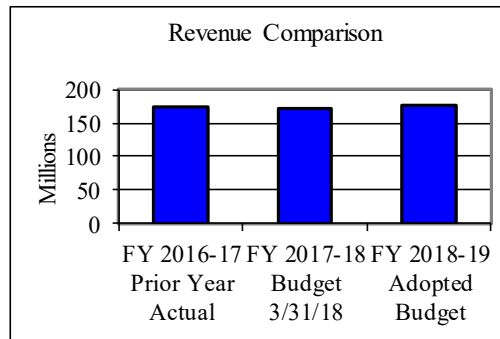
In October 1982, Orange County began receiving a distribution of funds equal to 9.653% of net sales tax collections (approximately one-half cent of the net sales tax collected in Orange County). These funds are collected and distributed on a monthly basis by the Florida Department of Revenue. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 8.9744% as of July 1, 2015.

Funds distributed to each county are proportioned as follows:

Distribution Factor	<u>Unincorporated</u>	+	<u>Incorporated</u>
	<u>County Population</u>		<u>2/3 Population</u>
	<u>Total County</u>		<u>Incorporated</u>
	<u>Population</u>		<u>2/3 Population</u>

County Share = Distribution Factor x Half-Cent Sales Tax Collected in County.

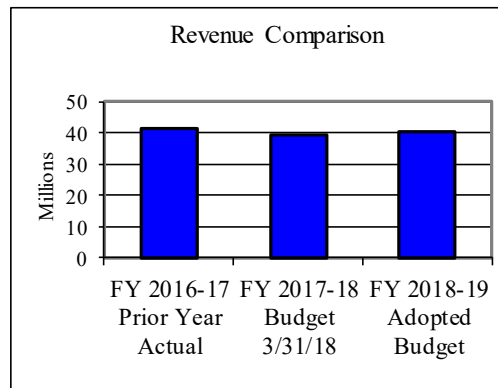
The FY 2017-18 sales tax revenue is expected to improve compared to the prior year level, exceeding its budget of \$172,120,000. Orange County’s Half-Cent Sales Tax revenue is budgeted at \$177,283,600 for FY 2018-19.



State Revenue Sharing

The Florida Revenue Sharing Act of 1972 originally earmarked two (2) revenue sources for sharing with counties: 2.9% of net cigarette tax collections and 41.3% of net intangible tax collections. Effective FY 1999-00, the State of Florida eliminated intangible taxes as a source of county revenue and replaced that revenue stream with a 2.25% distribution of state sales tax. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 2.0810% as of July 1, 2015.

The FY 2017-18 revenue from State Revenue Sharing is projected to exceed its budget of \$39,243,400. For FY 2018-19, this revenue is budgeted at \$40,420,700.

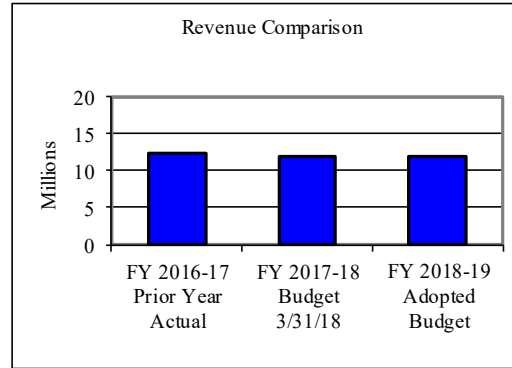


Constitutional Gas Tax

The Constitutional Gas Tax is collected by the Florida Department of Revenue and is transferred by the State Board of Administration (SBA) to the counties. This is a tax of two cents per gallon on gasoline. The distribution factor is calculated based on a formula contained in Article XII of the Constitution. The formula calculates the sum of three (3) weighted ratios. One fourth is the ratio of county area to state area. One fourth is the ratio of the county population to state population. And one half is the ratio of the total Constitutional Gas Tax collected in each county to the total collected in all counties of the state during the previous fiscal year.

Distribution is divided into two (2) parts, an 80% portion and a 20% portion. The SBA is entitled to keep the 80% portion to meet debt service requirements. However, the SBA does not administer bond issues for Orange County. Orange County, therefore, receives both portions of this tax. Constitutional Gas Tax Fund (Fund 1003) receives the 80% portion and Transportation Trust Fund (Fund 1002) receives the 20% portion.

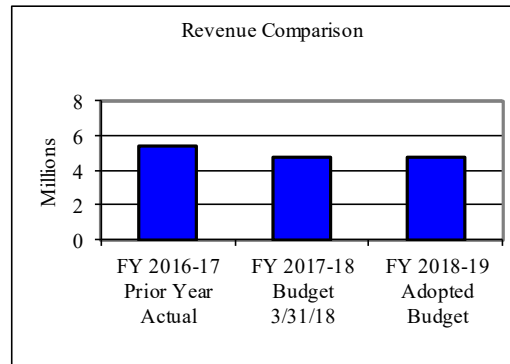
Total Constitutional Gas Tax is budgeted at \$11,902,000 for FY 2018-19, holding steady at the FY 2017-18 level.



County Gas Tax

The County Gas Tax is a one-cent per gallon tax on gasoline. It is distributed to counties by the Florida Department of Revenue based on the same formula used to distribute Constitutional Gas Tax. Up through FY 2001-02, this revenue was budgeted in the Gas Tax Revenue 1977 Debt Service Fund (Fund 2312). Beginning in FY 2002-03, the County Gas Tax revenue was budgeted in the Transportation Trust Fund due to the completion of related debt service payments.

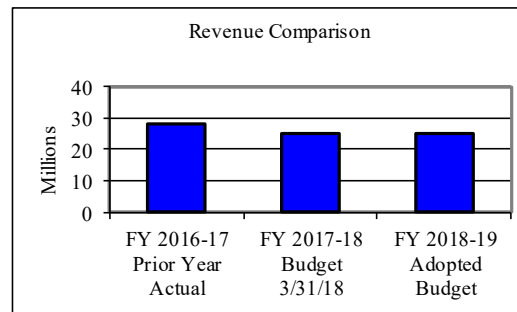
For FY 2018-19, County Gas Tax revenue is budgeted at \$4,800,000, holding steady at the FY 2017-18 level.



Local Option Gas Tax

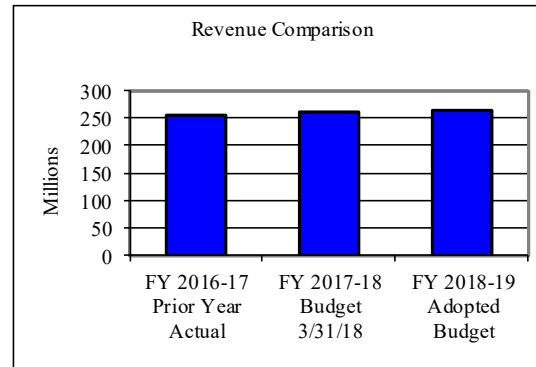
A six-cent per gallon gas tax is levied in Orange County as provided by the Florida legislature. This tax is distributed according to annual population estimates presented by the Bureau of Economic and Business Research. Receipts are collected by the Florida Department of Revenue and distributed monthly to the local governments.

The Local Option Gas Tax revenue is budgeted at \$25,000,000 for FY 2018-19, holding steady at the FY 2017-18 level.



Local Option Tourist Development Tax

On authority granted by the state legislature, Orange County has elected to levy a 6% tax on most rents, leases or lets, and living accommodations in hotels, motels, apartments, houses, and mobile home parks which have been contracted for periods of six (6) months or less. In FY 1991-92, Orange County assumed responsibility for enforcement of this tax and collection of the revenue. This service was previously performed by the Florida Department of Revenue, which assessed a 1% administrative charge on the proceeds. The switch to local enforcement and collection by the Orange County Comptroller has eliminated the one-month delay in receiving funds, reduced administration cost, and increased compliance and collection levels.



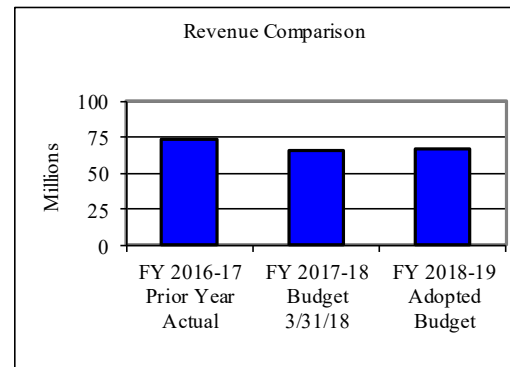
The first four cents of the 6% Tourist Development Tax are for priority tourism related expenses in the Tourist Development Plan prepared by the Tourist Development Council and approved by the Board of County Commissioners. The fifth cent is for convention and sports debt and is currently allocated to Convention Center construction debt. The sixth cent is for sports debt and tourism promotion.

Tourist Development Tax revenue is expected to improve for FY 2017-18 and to continue improving for FY 2018-19. Revenue for the 6% Tourist Development Tax is budgeted at \$265,000,000 for FY 2018-19.

Public Service Tax

Florida Statutes 166.231 authorizes municipalities and charter counties, such as Orange County, to levy a public service tax.

The Board of County Commissioners approved this tax in 1991. As of October 1991, the tax was levied on purchases of electricity, fuel oil, metered or bottled gas (natural liquefied petroleum gas or manufactured), water service, and telecommunication services. The 1993 State Legislature approved an exemption of the tax on fuel oil and gas for agricultural purposes, resulting in recurring savings for agricultural businesses. The 2000 State Legislature enacted law changing the way communications services were taxed. The Communications Services Tax revenue is discussed separately below.



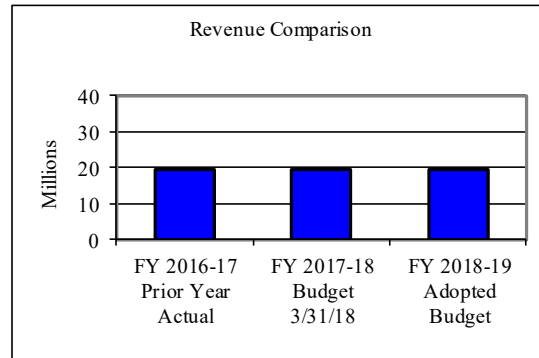
Public Service Tax revenue (excluding the Communications Services Tax) was budgeted at \$66,213,630 in FY 2017-18. For FY 2018-19, this revenue is budgeted at \$67,206,834.

Communications Services Tax

Florida Statutes 202 established the Communications Services Tax Simplification Law. Effective October 1, 2001, the law provided that communications services be subject to a uniform statewide tax rate and a local tax administered by the Florida Department of Revenue. This replaced the prior practice of local governments imposing public service tax on communications services and franchise fees on cable television providers, and was intended to have no adverse effect on net revenue.

The Communications Services Tax (CST) has two (2) components, state and local. The standard state CST is 7.44%, consisting of a 4.92% state tax plus a 2.52% gross receipts tax. (For direct-to-home satellite service, the state CST is 11.44%, consisting of a 9.07% state tax plus a 2.37% gross receipts tax.)

The local CST is 4.98% for unincorporated Orange County. Up through FY 2009-10, CST revenue was budgeted in the Public Service Tax 1995 Fund (Fund 2319). In order to align with GASB Statement # 54, however, between FY 2010-11 and FY 2012-13, CST revenue was budgeted in the Transportation Trust Fund (Fund 1002) and beginning in FY 2013-14 is budgeted in the Special Tax MSTU Fund (Fund 1005).



Communications Services Tax revenue is budgeted at \$19,500,000 for FY 2018-19, holding steady at the FY 2017-18 level.

Capital Impact Fees

The Board of County Commissioners has instituted six (6) impact fees on new development: 1) Water and Sewer Connection Fee; 2) Fire Impact Fee; 3) Law Enforcement Impact Fee; 4) Transportation Impact Fee; 5) Parks and Recreation Impact Fee; and, 6) School Impact Fee. School impact fees are remitted quarterly to the Orange County School Board. Other impact fees are used for the purchase and construction of capital assets to serve new growth.

Water and Sewer Connection Fee revenue is budgeted at \$29.1 million for FY 2018-19, down from \$30.4 million budgeted in FY 2017-18. Fire Impact Fee revenue is budgeted at \$2.6 million for FY 2018-19, up from \$2.2 million in the prior year. Law Enforcement Impact Fee revenue is budgeted at \$2.4 million for FY 2018-19, up from \$2.3 million in the prior year. Transportation Impact Fee revenue (not including capacity reservation fees) is budgeted at \$8.7 million for FY 2018-19, up from \$8.5 million in the prior year. Parks Impact Fee revenue is budgeted at \$4.2 million for FY 2018-19, up from \$4.0 million in the prior year. School Impact Fees are a pass-through revenue and the budget for FY 2018-19 is established at \$115 million to allow flexibility for revenue growth.

Water and Sewer Service

The Orange County Water and Wastewater Utilities System is an enterprise fund, and operates in a manner similar to a private business. Their normal operations are financed primarily by water and water reclamation charges to commercial, residential, and industrial customers. These charges taken as a whole would represent one of the largest revenue sources of Orange County, but all Utilities revenues are restricted in use, and are not available for general county expenditures. See the Utilities section of the budget book for an additional description of these revenues.

Three-Year Comparison of Budgeted Fund Structure

Fund Group / Fund	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
General Fund and Sub Funds				
General Fund and Subfunds	\$ 756,046,258	\$ 917,708,943	\$ 967,481,081	5.4%
Total:	\$ 756,046,258	\$ 917,708,943	\$ 967,481,081	5.4%
Special Revenue Funds				
7000 Level (Federal) Grant - Funds	\$ 72,056,564	\$ 121,190,431	\$ 71,909,193	(40.7)%
8000 Level (State) Grants - Funds	7,441,774	9,589,914	2,082,985	(78.3)%
911 Fee	4,218,013	24,253,536	23,995,351	(1.1)%
Air Pollution Control	887,816	1,158,060	1,169,993	1.0%
Air Quality Improvement	13,914	263,518	196,077	(25.6)%
Animal Services Trust Funds	38,911	195,156	224,112	14.8%
Aquatic Weed (Non-Tax) Districts	24,989	433,422	386,575	(10.8)%
Aquatic Weed (Tax) Districts	325,405	4,901,940	5,178,037	5.6%
Boating Improvement Program	412	1,418,854	1,375,122	(3.1)%
Building Safety	19,242,655	46,068,801	50,493,505	9.6%
Conservation Trust and Subfunds	183,697	5,530,987	4,889,812	(11.6)%
Constitutional Gas Tax	8,719,721	30,185,357	23,696,237	(21.5)%
Court Facilities	4,664,086	6,933,222	6,432,799	(7.2)%
Court Technology	4,155,957	5,894,455	5,396,751	(8.4)%
Crime Prevention ORD 98-01	89,061	182,562	207,000	13.4%
Cyber Safety	-	130	130	0.0%
Driver Education Safety Trust Fund	447,691	557,369	522,975	(6.2)%
Drug Abuse Trust Fund	255,213	349,263	230,343	(34.0)%
Energy Efficiency Renew Energy & Conservation	16,120	48,704	4,038	(91.7)%
I-Drive MSTU Funds	6,592,485	6,809,830	6,963,250	2.3%
Inmate Commissary Fund	1,182,582	3,836,533	4,106,537	7.0%
International Drive CRA	15,972,373	51,359,262	56,367,560	9.8%
Juvenile Court Programs	209,201	380,415	289,693	(23.8)%
Law Enforcement / Confiscated Property	122,000	1,548,052	951,750	(38.5)%
Law Enforcement / Education Corrections	215,532	597,512	626,308	4.8%
Law Enforcement / Education Sheriff	205,179	425,831	311,915	(26.8)%
Law Library	231,080	285,638	285,475	(0.1)%
Legal Aid Programs	767,017	1,017,017	1,267,017	24.6%
Local Court Programs	1,138,748	1,215,370	1,253,676	3.2%
Local Housing Asst (SHIP)	5,323,751	15,461,272	11,553,345	(25.3)%
Local Option Gas Tax	30,798,966	53,844,873	53,564,250	(0.5)%
Mandatory Refuse Collection	40,160,264	55,214,904	60,032,992	8.7%
MSBU Agency Funds	-	5,544	30	(99.5)%
Municipal Service Districts	18,278,495	42,827,154	44,347,233	3.5%
OBT Comm Redevelopment Area Trust Fund	264,424	641,277	589,094	(8.1)%
OC Fire Prot & EMS/MSTU	151,786,925	207,832,541	218,470,063	5.1%
Orange Blossom Trail NID 90-24	95,527	184,574	184,574	0.0%
Parks and Recreation Scholarship	-	46,208	46,380	0.4%
Parks Fund	32,236,923	46,017,186	49,417,319	7.4%
Pine Hills Local Govt NID	112,630	394,801	337,716	(14.5)%
Pollutant Storage Tank	42,532	3,686	11,417	209.7%
School Impact Fees	79,774,172	104,538,000	109,297,500	4.6%
Special Tax MSTU	170,063,000	183,203,334	196,483,069	7.2%
Teen Court	524,650	1,115,518	1,049,460	(5.9)%
Transportation Trust	85,227,239	131,998,051	117,849,297	(10.7)%
Tree Replacement Trust	339,853	1,866,387	1,125,987	(39.7)%
Water and Navigation Funds	1,076,582	11,286,774	11,236,083	(0.4)%
Total:	\$ 765,524,127	\$ 1,183,113,225	\$ 1,146,410,025	(3.1)%

Three-Year Comparison of Budgeted Fund Structure

Fund Group / Fund	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
<u>Enterprise Funds</u>				
Convention Center Funds	\$ 810,316,578	\$ 547,655,705	\$ 610,836,783	11.5%
Other Enterprise Funds	17,619,499	12,211,507	-	(100.0)%
Solid Waste System	32,540,336	123,616,559	126,192,270	2.1%
Water Utilities System	233,544,199	443,554,480	439,881,415	(0.8)%
Water Utilities System MSTUs	519,496	332,983	417,782	25.5%
Total:	\$ 1,094,540,109	\$ 1,127,371,234	\$ 1,177,328,250	4.4%
<u>Internal Service Funds</u>				
Employees Benefits	\$ 92,903,396	\$ 158,334,537	\$ 165,900,000	4.8%
Fleet Management Dept	14,638,049	20,460,517	20,512,222	0.3%
Risk Management Program	19,385,145	72,700,300	72,700,300	0.0%
Total:	\$ 126,926,591	\$ 251,495,354	\$ 259,112,522	3.0%
<u>Capital Construction Funds</u>				
Fire Impact Fees	\$ 969,286	\$ 8,211,972	\$ 10,792,933	31.4%
Lakeside Village Adequate Public Facility	91,985	1,808,791	515,206	(71.5)%
Law Enforce Impact Fees	1,381,293	12,583,374	9,549,635	(24.1)%
Miscellaneous Construction Projects	46,145,871	216,891,723	143,878,710	(33.7)%
Parks & Recreation Impact Fees	2,583,011	24,462,263	22,311,691	(8.8)%
Transportation - Deficient Segment Funds	525,019	8,800,568	9,474,734	7.7%
Transportation Impact Fees	4,687,999	122,940,582	112,270,950	(8.7)%
Total:	\$ 56,384,464	\$ 395,699,273	\$ 308,793,859	(22.0)%
<u>Debt Service Funds</u>				
Capital Improvement Bonds	\$ 40,724,280	\$ 45,154,021	\$ 53,151,565	17.7%
Orange County Promissory Note Series 2010	1,541,714	3,094,817	2,848,441	(8.0)%
Public Facilities Bonds	4,375,925	8,761,785	8,767,750	0.1%
Public Service Tax Bonds	60,784,897	141,019,437	143,245,692	1.6%
Sales Tax Trust Fund	180,901,878	358,437,340	356,115,449	(0.6)%
Total:	\$ 288,328,693	\$ 556,467,400	\$ 564,128,897	1.4%
County Total:	\$ 3,087,750,242	\$ 4,431,855,429	\$ 4,423,254,634	(0.2)%

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

BUDGET SUMMARY
ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS FISCAL YEAR 2018-19

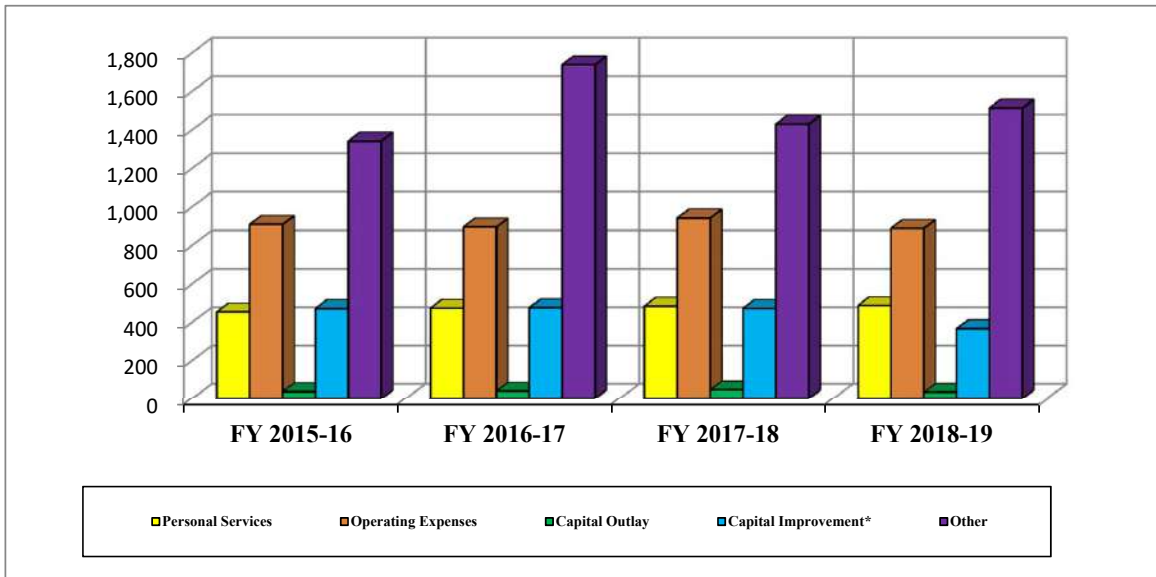
CLASSIFICATION	General Revenue Fund	Transportation Trust Fund	Grant Funds	Fire & EMS District Funds	Special Tax Equalization Fund	Debt Service Funds	Capital Construction Funds	Other Revenue Funds	Enterprise Funds	Internal Service Funds	Total
REVENUES :											
Ad Valorem Taxes	\$ 531,499,459	\$ 0	\$ 0	\$ 156,048,442	\$ 125,505,828	\$ 0	\$ 29,570,826	\$ 32,916,748	\$ 0	\$ 0	\$ 875,541,303
Other General Taxes	2,510,000	1,050,000	0	0	19,500,000	67,206,834	0	25,150,000	265,000,000	0	380,416,834
Permits and Fees	1,130,900	1,983,500	0	2,348,143	0	0	21,279,362	153,293,710	30,191,207	0	210,226,822
Grants	3,401,023	0	65,532,678	0	0	0	0	0	0	0	68,933,701
Shared Revenues	1,311,600	7,200,000	0	320,000	0	217,704,300	0	15,314,375	0	0	241,850,275
Service Charges	38,566,921	1,074,000	0	24,702,398	0	0	0	69,750,782	295,687,594	147,641,797	577,423,492
Fines and Forfeits	1,141,250	3,862,500	0	0	0	1,350,000	0	601,579	36,795	0	6,992,124
Interest and Other	10,174,421	145,050	5,934,500	459,502	20,000	185,440	1,090,897	3,174,837	7,876,883	3,972,600	33,034,130
Total Revenues	589,735,574	15,315,050	71,467,178	183,878,485	145,025,828	286,446,574	51,941,085	300,202,031	598,792,479	151,614,397	2,394,418,681
Less: Statutory Deduction	(30,474,279)	(765,753)	0	(9,261,424)	(7,283,791)	(14,322,329)	(2,597,056)	(15,012,296)	(29,939,624)	(198,630)	(109,855,182)
Net Revenues	\$ 559,261,295	\$ 14,549,297	\$ 71,467,178	\$ 174,617,061	\$ 137,742,037	\$ 272,124,245	\$ 49,344,029	\$ 285,189,735	\$ 568,852,855	\$ 151,415,767	\$ 2,284,563,499
NON-REVENUES:											
Bond/Loan Proceeds	0	0	0	0	0	0	0	0	69,000,000	0	69,000,000
Interfund Transfers	272,079,666	86,200,000	2,525,000	0	55,349,032	5,498,129	18,200,000	51,058,419	415,732	0	491,325,978
Fund Balance	116,390,120	17,100,000	0	42,503,002	2,742,000	286,506,523	241,249,830	203,323,333	539,059,663	107,696,755	1,556,571,226
Other Sources	19,750,000	0	0	1,350,000	650,000	0	0	43,931	0	0	21,793,931
TOTALS	\$ 967,481,081	\$ 117,849,297	\$ 73,992,178	\$ 218,470,063	\$ 196,483,069	\$ 564,128,897	\$ 308,793,859	\$ 539,615,418	\$ 1,177,328,250	\$ 259,112,522	\$ 4,423,254,634

EXPENDITURES/EXPENSES:											
General Government	\$ 260,809,134	\$ 0	\$ 417,772	\$ 0	\$ 0	\$ 200,585	\$ 22,751,283	\$ 18,351,875	\$ 1,000,000	\$ 0	\$ 303,530,649
Public Safety	436,864,814	2,818,155	870,557	193,557,708	0	66,000	23,751,285	49,826,292	0	0	707,754,811
Physical Environment	10,399,035	8,946,371	385,978	0	0	0	11,846,237	74,820,291	399,336,515	0	505,734,427
Transportation	49,376,503	91,106,325	0	0	0	0	63,643,770	73,353,837	0	0	277,480,435
Economic Environment	9,370,614	0	30,690,742	0	0	0	0	12,142,439	217,535,622	0	269,739,417
Human Services	96,849,644	0	39,220,165	0	0	0	200,000	109,445,348	0	0	245,715,157
Internal Services	0	0	0	0	0	0	0	0	0	204,973,294	204,973,294
Culture and Recreation	4,636,069	0	0	0	0	0	7,657,673	43,759,076	5,300,000	0	61,352,818
Total Expenditures/Expenses	\$ 868,305,813	\$ 102,870,851	\$ 71,585,214	\$ 193,557,708	\$ 0	\$ 266,585	\$ 129,850,248	\$ 381,699,158	\$ 623,172,137	\$ 204,973,294	\$ 2,576,281,008
NON-EXPENSE DISBURSEMENTS:											
Debt Service	0	0	0	0	0	41,348,043	0	0	91,310,091	0	132,658,134
Reserves	67,343,734	14,858,446	0	23,769,226	0	276,594,773	178,943,611	156,910,206	450,430,290	54,139,228	1,222,989,514
Interfund Transfers	31,831,534	120,000	2,406,964	1,143,129	196,483,069	245,919,496	0	1,006,054	12,415,732	0	491,325,978
TOTALS	\$ 967,481,081	\$ 117,849,297	\$ 73,992,178	\$ 218,470,063	\$ 196,483,069	\$ 564,128,897	\$ 308,793,859	\$ 539,615,418	\$ 1,177,328,250	\$ 259,112,522	\$ 4,423,254,634

Millages:		N. I-Drive Improvements	
County Wide	4.4347	Apopka-Vineland Improvements	0.6000
Special Tax Equal. MSTU	1.8043	Bass Lake	1.3872
Orange County Fire & EMS	2.2437	Big Sand Lake	0.1378
OBT Corridor Imp.	0.5932	Lake Holden	2.5337
OBT Neighborhoods Imp.	0.2554	Lake Irma	0.6200
Orlando Central Park MSTU	1.1549	Lake Jean	0.3200
I-Drive Master Transit	0.2334	Lake Jessamine	0.6545
I-Drive Bus Service	0.7523	Lake Killarney	0.8613
		Lake Mary	3.0000
		Lake Ola	2.0000
		Lake Pickett	1.7597
		Lake Price	1.1910
		Lake Rose	2.0125
		Little Lake Fairview	0.5000
		South Lake Fairview	0.2134
		Lake Conway	0.4107
		Windermere Navigation	0.2528

The tentative, adopted, and/or final budgets are on file in the Office of Management and Budget as a public record.

FUNDING PER CAPITA BY OBJECT CATEGORY
FY 2015-16 THROUGH FY 2018-19



	Modified Budget FY 2015-16	Funding Per Capita FY 2015-16	Modified Budget FY 2016-17	Funding Per Capita FY 2016-17	Modified Budget FY 2017-18	Funding Per Capita FY 2017-18	Adopted Budget FY 2018-19	Funding Per Capita FY 2018-19
Personal Services	\$568,255,770	\$454	\$605,695,810	\$473	\$635,596,010	\$484	\$655,281,728	\$487
Operating Expenses	1,138,114,054	\$909	1,146,045,019	\$895	1,237,067,340	\$942	1,194,822,662	\$888
Capital Outlay	46,280,384	\$37	51,213,780	\$40	60,876,515	\$46	45,329,292	\$34
Capital Improvement*	590,500,088	\$471	608,708,360	\$475	620,037,495	\$472	492,375,813	\$366
Other (Includes debt service, grants, reserves, and interfund transfers)	1,679,799,821	\$1,341	2,223,798,744	\$1,737	1,878,278,069	\$1,430	2,035,445,139	\$1,513
TOTAL	\$4,022,950,117	\$3,212	\$4,635,461,713	\$3,620	\$4,431,855,429	\$3,373	\$4,423,254,634	\$3,287

	<u>FY 2015-16</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>Projected FY 2018-19</u>
Population**	1,252,396	1,280,387	1,313,880	1,345,747
BCC Employees	7,207	7,317	7,484	7,575
Constitutional Officers Employees	2,866	2,879	2,949	3,077

*Capital Improvement expenditures fluctuate and do not follow traditional expenditure patterns. In this comparison, historical capital improvement expenditures are the result of large bond issues related to one-time capital projects.

**Population Source: 2017 Bureau of Economic and Business Research (BEBR) Orange County population. FY 2018-19 population projection is based on a 2.43% increase.



How the County Allocates Money

Orange County Government	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
General Government	\$ 236,192,611	\$ 290,220,635	\$ 303,530,649	4.6 %
Board of County Commissioners, Constitutional Officers, County Administrator, Procurement, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal				
Public Safety	\$ 576,349,581	\$ 763,276,593	\$ 707,754,811	(7.3)%
Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, Zoning, and Consumer Fraud				
Physical Environment	\$ 345,487,111	\$ 480,783,664	\$ 505,734,427	5.2 %
Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension				
Transportation	\$ 207,831,330	\$ 319,875,577	\$ 277,480,435	(13.3)%
Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering				
Economic Environment	\$ 229,015,200	\$ 306,343,877	\$ 269,739,417	(11.9)%
Veterans Services, Community Development, Convention Center, and Office of Economic Development				
Human Services	\$ 199,702,946	\$ 258,747,157	\$ 245,715,157	(5.0)%
Mosquito Control, Animal Services, Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children				
Culture & Recreation	\$ 53,960,992	\$ 101,767,357	\$ 61,352,818	(39.7)%
Parks and Recreation and Cultural Agencies				

How the County Allocates Money

Orange County Government	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Interfund Transfers	\$ 462,086,459	\$ 485,589,725	\$ 491,325,978	1.2 %
Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services.				
Debt Service	\$ 650,336,826	\$ 132,251,243	\$ 132,658,134	0.3 %
The expense of retiring such debts as loans and bond issues				
Reserves	\$ 0	\$ 1,087,018,349	\$ 1,222,989,514	12.5 %
An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation				
Internal Service	\$ 126,787,185	\$ 205,981,252	\$ 204,973,294	(0.5)%
Risk Management, Employee Medical Benefits, and Fleet Management				
Grand Total	<u><u>\$ 3,087,750,242</u></u>	<u><u>\$ 4,431,855,429</u></u>	<u><u>\$ 4,423,254,634</u></u>	<u><u>(0.2)%</u></u>

Allocations by Fund Type	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Capital Construction Funds	\$ 56,384,464	\$ 395,699,273	\$ 308,793,859	(22.0)%
Debt Service Funds	288,328,693	556,467,400	564,128,897	1.4%
Enterprise Funds	1,094,540,109	1,127,371,234	1,177,328,250	4.4%
General Fund and Sub Funds	756,046,258	917,708,943	967,481,081	5.4%
Internal Service Funds	126,926,591	251,495,354	259,112,522	3.0%
Special Revenue Funds	765,524,127	1,183,113,225	1,146,410,025	(3.1)%
Grand Total	<u><u>\$ 3,087,750,242</u></u>	<u><u>\$ 4,431,855,429</u></u>	<u><u>\$ 4,423,254,634</u></u>	<u><u>(0.2)%</u></u>

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

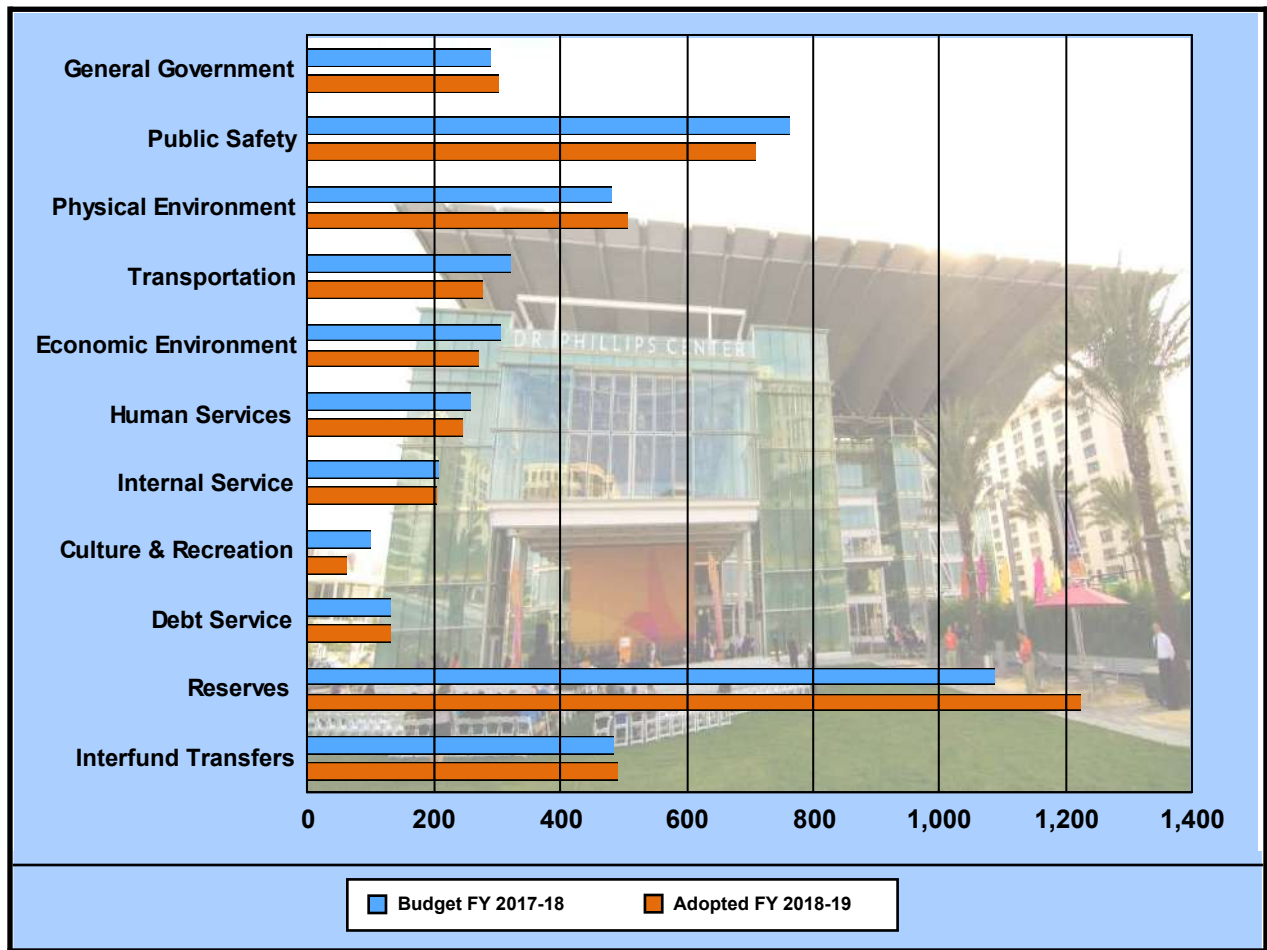
Sources of Funds
Countywide
FY 2017-18 Versus FY 2018-19
(Chart - \$'s in millions)



Sources	FY 2017 - 18 Budget as of 03/31/2018	Percent of Total	FY 2018 - 19 Adopted Budget	Percent of Total
Fund Balance	\$ 1,634,677,272	36.9%	\$ 1,556,571,226	35.2%
Ad Valorem Taxes	803,396,323	18.1%	875,541,303	19.8%
Other General Taxes	374,522,630	8.5%	380,416,834	8.6%
Shared Revenues	239,607,500	5.4%	241,850,275	5.5%
Transfers	483,195,290	10.9%	491,325,978	11.1%
Service Charges	554,125,509	12.5%	577,423,492	13.1%
Interest and Other	39,669,683	0.9%	33,034,130	0.7%
Permits and Fees	203,936,360	4.6%	210,226,822	4.8%
Fines and Forfeits	7,053,868	0.2%	6,992,124	0.2%
Grants	163,476,027	3.7%	68,933,701	1.6%
Other Sources	(16,682,631)	(0.4)%	21,793,931	0.5%
5% Statutory Deduction*	(104,122,402)	(2.3)%	(109,855,182)	(2.5)%
Bond / Loan Proceeds	49,000,000	1.1%	69,000,000	1.6%
Total Revenues	\$ 4,431,855,429	100.0%	\$ 4,423,254,634	100.0%

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

**Uses of Funds
Countywide
FY 2017-18 Versus FY 2018-19
(Chart - \$'s in millions)**



Uses	FY 2017 - 18 Budget as of 03/31/2018	Percent of Total	FY 2018 - 19 Adopted Budget	Percent of Total
General Government	\$ 290,220,635	6.5%	\$ 303,530,649	6.9%
Public Safety	763,276,593	17.2%	707,754,811	16.0%
Physical Environment	480,783,664	10.8%	505,734,427	11.4%
Transportation	319,875,577	7.2%	277,480,435	6.3%
Economic Environment	306,343,877	6.9%	269,739,417	6.1%
Human Services	258,747,157	5.8%	245,715,157	5.6%
Internal Service	205,981,252	4.6%	204,973,294	4.6%
Culture & Recreation	101,767,357	2.3%	61,352,818	1.4%
Debt Service	132,251,243	3.0%	132,658,134	3.0%
Reserves	1,087,018,349	24.5%	1,222,989,514	27.6%
Interfund Transfers	485,589,725	11.0%	491,325,978	11.1%
Total Expenditures	\$ 4,431,855,429	100.0%	\$ 4,423,254,634	100.0%

General Fund Comparison

Dept / Division	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
<u>Constitutional Officers</u>				
Board of County Commissioners	\$ 1,859,300	\$ 2,095,186	\$ 2,187,760	4.4%
Clerk of Courts	160,552	200,000	200,000	0.0%
Comptroller	4,779,081	4,572,754	5,176,629	13.2%
County Mayor	698,830	747,826	773,549	3.4%
Court Administration	656,221	778,163	744,162	(4.4)%
Property Appraiser	11,001,347	12,428,477	14,629,776	17.7%
Public Defender	68,686	70,688	70,294	(0.6)%
Sheriff	217,020,699	234,018,039	250,374,424	7.0%
State Attorney	54,106	71,299	71,299	0.0%
Supervisor of Elections	9,735,387	10,697,341	10,154,482	(5.1)%
Tax Collector	28,995,503	32,812,000	35,193,810	7.3%
Total :	\$ 275,029,712	\$ 298,491,773	\$ 319,576,185	7.1%
<u>Administrative Services</u>				
Business Development	\$ 672,533	\$ 1,256,261	\$ 1,062,697	(15.4)%
Capital Projects	1,342,787	1,988,644	1,933,222	(2.8)%
Facilities Management	34,414,280	38,100,772	35,737,629	(6.2)%
Fiscal & Operational Support	1,147,762	1,016,336	946,115	(6.9)%
Procurement	1,918,814	2,392,823	2,392,395	0.0%
Real Estate Management	8,971,864	10,680,259	11,005,402	3.0%
Total :	\$ 48,468,040	\$ 55,435,095	\$ 53,077,460	(4.3)%
<u>Community, Environmental and Development Services</u>				
Code Enforcement	\$ 6,463,947	\$ 9,290,274	\$ 8,075,241	(13.1)%
Environmental Protection	7,400,357	9,169,952	9,091,110	(0.9)%
Fiscal & Operational Support	5,851,554	6,565,476	6,360,229	(3.1)%
Housing and Community Development	157,942	282,773	333,200	17.8%
Planning	2,638,320	4,191,009	3,367,810	(19.6)%
Transportation Planning	1,656,401	2,818,783	2,482,245	(11.9)%
Zoning	1,918,804	2,220,335	2,369,516	6.7%
Total :	\$ 26,087,324	\$ 34,538,602	\$ 32,079,351	(7.1)%
<u>Corrections</u>				
Community Corrections	\$ 6,424,840	\$ 7,005,093	\$ 7,157,032	2.2%
Corrections Admin / Command	7,465,274	8,037,301	7,983,083	(0.7)%
Corrections Health Services	22,237,141	23,421,458	24,421,414	4.3%
Fiscal & Operational Support	5,162,683	4,854,617	4,845,423	(0.2)%
In-Custody Security Operations	52,310,043	53,664,367	57,984,865	8.1%
In-Custody Support Services	43,283,400	44,508,955	46,559,157	4.6%
Inmate Administrative Services	10,102,860	11,201,160	11,707,236	4.5%
Total :	\$ 146,986,241	\$ 152,692,951	\$ 160,658,210	5.2%

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

General Fund Comparison

Dept / Division	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
<u>Family Services</u>				
Citizen Resource & Outreach	\$ 3,839,881	\$ 4,913,473	\$ 4,927,660	0.3%
Citizens' Commission for Children	13,915,418	15,262,912	15,605,835	2.2%
Community Action	2,454,348	3,326,161	3,373,172	1.4%
Consumer Fraud	268,029	329,175	329,237	0.0%
Cooperative Extension Services	1,016,020	1,225,204	1,307,925	6.8%
Fiscal & Operational Support	1,385,587	1,061,777	1,068,378	0.6%
Head Start	51,405	318,489	160,113	(49.7)%
Neighborhood Preservation & Revitalization	1,904,231	2,776,138	2,587,385	(6.8)%
Regional History Center	2,105,851	3,436,915	2,993,962	(12.9)%
Youth and Family Services	10,336,663	14,173,556	14,377,529	1.4%
Total :	\$ 37,277,433	\$ 46,823,800	\$ 46,731,196	(0.2)%
<u>Fire Rescue</u>				
Fire Communication	\$ 192,404	\$ 281,358	\$ 304,966	8.4%
Office of Emergency Management	632,849	838,122	938,877	12.0%
State Fire Control	23,970	24,700	24,700	0.0%
Total :	\$ 849,223	\$ 1,144,180	\$ 1,268,543	10.9%
<u>Health Services</u>				
Animal Services	\$ 7,519,651	\$ 8,189,461	\$ 8,402,726	2.6%
Drug Free Community Office	999,830	1,641,329	1,572,354	(4.2)%
Fiscal & Operational Support	1,103,639	1,543,471	1,385,409	(10.2)%
Health EMS	1,375,196	1,526,778	1,745,736	14.3%
Medical Clinic	36,959,634	37,572,419	37,417,820	(0.4)%
Medical Examiner	4,516,861	5,191,094	5,623,954	8.3%
Mental Health & Homeless Issues	9,838,189	13,942,820	12,697,792	(8.9)%
Mosquito Control	2,251,067	2,538,739	2,569,115	1.2%
Public Health	1,885,327	1,902,000	1,945,475	2.3%
Total :	\$ 66,449,394	\$ 74,048,111	\$ 73,360,381	(0.9)%
<u>Office of Accountability</u>				
Economic Trade & Tourism Development	\$ 2,983,923	\$ 8,361,007	\$ 8,476,398	1.4%
Fiscal and Business Services	439,607	463,938	483,291	4.2%
Human Resources	4,344,334	9,607,727	9,770,026	1.7%
Information Systems and Services	36,985,938	44,003,781	43,129,816	(2.0)%
Management and Budget	1,317,566	1,479,090	1,513,408	2.3%
Professional Standards	976,732	1,288,513	1,379,584	7.1%
Total :	\$ 47,048,100	\$ 65,204,056	\$ 64,752,523	(0.7)%

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

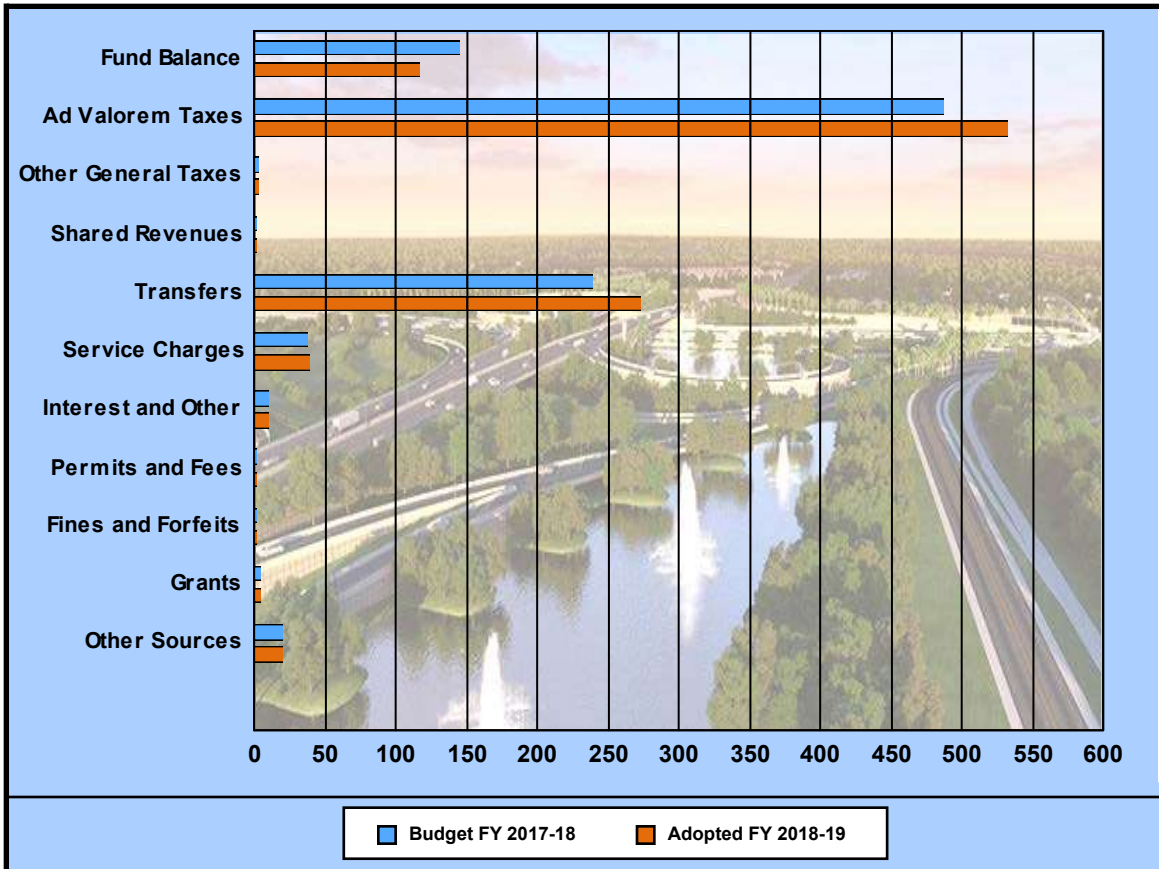
General Fund Comparison

Dept / Division	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
<u>Other Appropriations</u>				
Arts & Science Agencies	\$ 798,298	\$ 814,264	\$ 1,406,291	72.7%
Charter Review	-	-	51,925	0.0%
East Central Florida Regional Planning	209,068	267,473	274,470	2.6%
Interfund Transfers	23,767,646	28,084,103	31,831,534	13.3%
Non-Departmental	29,010,696	34,278,791	55,982,118	63.3%
Reserves - General Fund	-	68,514,084	67,133,734	(2.0)%
Total :	\$ 53,785,708	\$ 131,958,715	\$ 156,680,072	18.7%
 <u>Other Offices</u>				
Agenda Development	\$ 243,589	\$ 263,554	\$ 274,174	4.0%
Arts and Cultural Affairs	207,605	228,095	235,816	3.4%
Communications	2,195,468	2,492,332	2,445,820	(1.9)%
County Administrator	1,886,652	2,028,229	2,214,137	9.2%
County Attorney	3,857,234	4,776,070	4,945,965	3.6%
Legislative Affairs	411,760	588,802	585,597	(0.5)%
Orange TV	971,877	1,112,305	1,175,472	5.7%
Regional Mobility	44,275,801	45,834,336	47,386,429	3.4%
Total :	\$ 54,049,985	\$ 57,323,723	\$ 59,263,410	3.4%
 <u>Special Revenue</u>				
Donations Fund	\$ 15,098	\$ 47,937	\$ 33,750	(29.6)%
Total :	\$ 15,098	\$ 47,937	\$ 33,750	(29.6)%
Grand Total:	\$ 756,046,258	\$ 917,708,943	\$ 967,481,081	5.4 %

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds



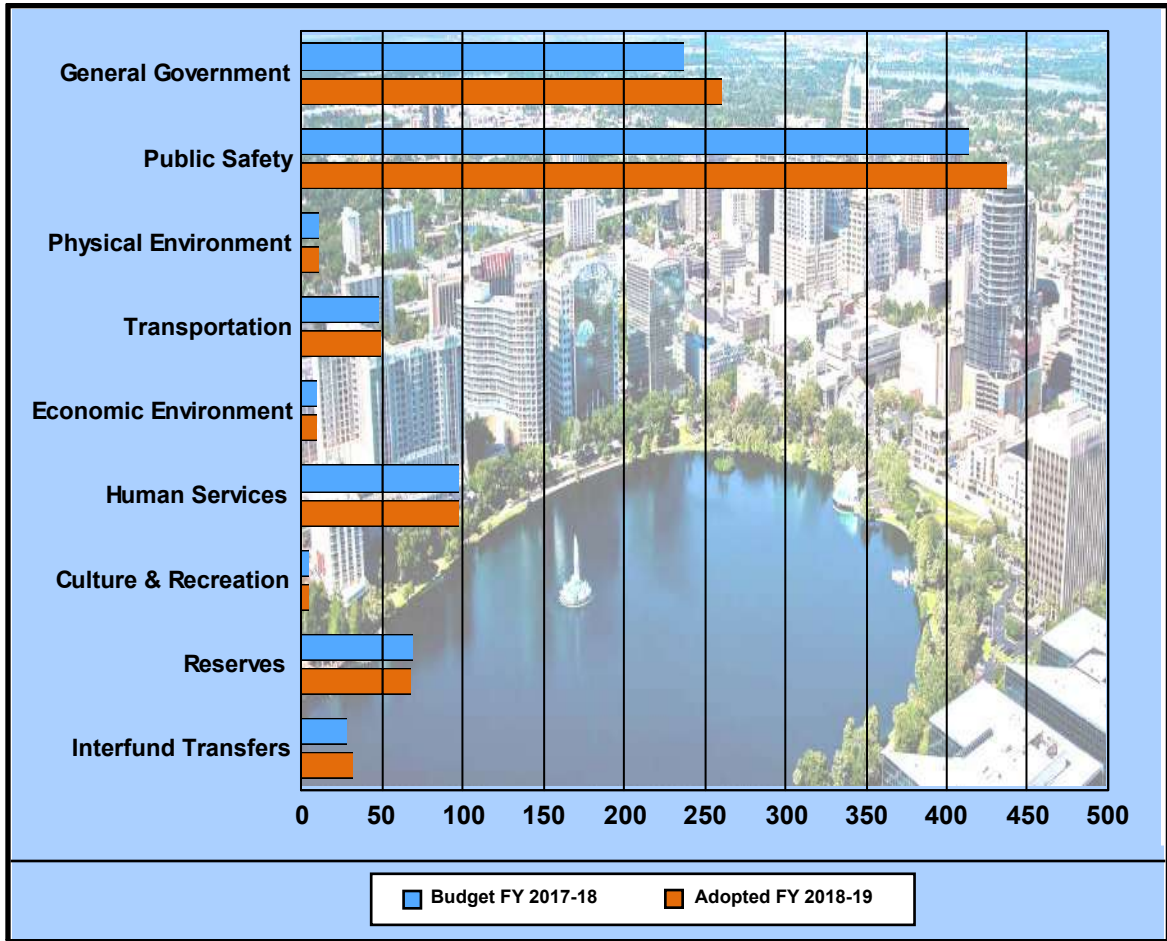
**Sources of Funds
General Fund (and Subfunds)
FY 2017-18 Versus FY 2018-19
(Chart - \$'s in millions)**



Sources	FY 2017 - 18 Budget as of 03/31/2018	Percent of Total	FY 2018 - 19 Adopted Budget	Percent of Total
Fund Balance	\$ 144,714,439	15.8%	\$ 116,390,120	12.0%
Ad Valorem Taxes	486,359,719	53.0%	531,499,459	54.9%
Other General Taxes	2,509,000	0.3%	2,510,000	0.3%
Shared Revenues	1,366,600	0.1%	1,311,600	0.1%
Transfers	239,079,051	26.1%	272,079,666	28.1%
Service Charges	37,956,003	4.1%	38,566,921	4.0%
Interest and Other	9,124,548	1.0%	10,174,421	1.1%
Permits and Fees	1,130,900	0.1%	1,130,900	0.1%
Fines and Forfeits	1,193,600	0.1%	1,141,250	0.1%
Grants	3,344,975	0.4%	3,401,023	0.4%
Other Sources	19,000,000	2.1%	19,750,000	2.0%
5% Statutory Deduction*	(28,069,892)	(3.1)%	(30,474,279)	(3.1)%
Total Revenues	\$ 917,708,943	100.0%	\$ 967,481,081	100.0%

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

Uses of Funds
General Fund (and Subfunds)
FY 2017-18 Versus FY 2018-19
 (Chart - \$'s in millions)



Uses	FY 2017 - 18 Budget as of 03/31/2018	Percent of Total	FY 2018 - 19 Adopted Budget	Percent of Total
General Government	\$ 237,048,024	25.8%	\$ 260,809,134	27.0%
Public Safety	413,946,102	45.1%	436,864,814	45.2%
Physical Environment	10,395,156	1.1%	10,399,035	1.1%
Transportation	48,172,714	5.2%	49,376,503	5.1%
Economic Environment	9,190,266	1.0%	9,370,614	1.0%
Human Services	97,668,551	10.6%	96,849,644	10.0%
Culture & Recreation	4,479,334	0.5%	4,636,069	0.5%
Reserves	68,724,693	7.5%	67,343,734	7.0%
Interfund Transfers	28,084,103	3.1%	31,831,534	3.3%
Total Expenditures	\$ 917,708,943	100.0%	\$ 967,481,081	100.0%

Selected Outside Agency Funding Summary

Outside Agencies	FY 2017-18 Budget as of 3/31/18	FY 2018-19 Adopted Budget
Best Foot Forward	\$ 40,000	\$ 60,000
East Central Florida Regional Planning Council	267,473	274,470
LYNX	45,005,181	46,560,151
Martin Luther King Parade - Town of Eatonville	7,684	7,684
Martin Luther King Parade - Downtown Orlando	7,650	7,650
Martin Luther King Parade - South Apopka Ministerial Alliance	-	7,500
Metropolitan Planning Organization (Metroplan)	480,405	492,171
Oakland Nature Preserve	15,000	15,000
Orlando Science Center	90,599	92,411
United Arts of Central Florida (General Fund Only)	723,665	1,313,880
Young Men's Christian Association (YMCA) - Aquatic Center	50,000	50,000
<i>Subtotal of Selected Outside Agencies</i>	\$ 46,687,657	\$ 48,880,917
<u>Economic Development Agencies</u>		
Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)	\$ 4,633,600	\$ 4,675,613
Orlando Economic Partnership	668,528	681,899
Orlando Economic Partnership - Economic Branding	500,000	500,000
Black Business Investment Fund (BBIF)	146,912	149,850
Prospera	133,650	136,323
Metro Orlando Defense Task Force	25,000	25,000
UCF Technology Incubator	130,318	132,924
UCF Small Business Development Center	102,000	104,040
UCF Institute for Economic Competitiveness	204,000	208,080
UCF Small Business Advisory Board Council	102,000	104,040
UCF Orange County Venture Lab	130,318	132,924
UCF Soft Landing Incubation Program	10,503	10,713
UCF National Entrepreneur Center - Foreign Trade Office	66,300	67,626
UCF GrowFL	25,500	26,010
National Center for Simulation	36,414	37,142
<i>Subtotal of Economic Development Agencies</i>	\$ 6,915,043	\$ 6,992,184
Total	\$ 53,602,700	\$ 55,873,101



INTERFUND TRANSFERS IN			
TO	FY 18-19 ADOPTED	FROM	FY 18-19 ADOPTED
General Fund / 0001	\$269,485,551	Special Tax MSTU / 1005	\$196,483,069
		School Impact Fees / 1040	925,000
		Retention Pond / 1214	24
		Sales Tax Trust Fund / 2314	29,415,762
		Public Facilities 1994 / 2316	51,750
		Capital Improvement / 2317	28,202,952
		Lake Sherwood Hills West / 2402	30
		Water Utilities System / 4420	8,900,000
		Convention Center / 4430	3,100,000
		Grants	2,406,964
Subtotal General Fund / 0001	269,485,551		269,485,551
Mosquito Control / 0230	2,569,115	General Fund / 0001	2,569,115
CFS Board Donations / 0235	25,000	General Fund / 0001	25,000
Subtot. Gen. Fund Subfunds	2,594,115		2,594,115
Transportation Trust / 1002	86,200,000	Sales Tax Trust Fund / 2314	86,200,000
Local Option Gas Tax / 1004	12,600,000	Sales Tax Trust Fund / 2314	12,600,000
Local Option Gas Tax / 1004	81,000	MSTUs / 1125, 1169, 1170, 1175	81,000
Special Tax MSTU / 1005	55,349,032	Public Service Tax / 2319	55,349,032
Capital Projects Fund / 1023	18,200,000	Sales Tax Trust Fund / 2314	18,200,000
Orange County CRA / 1025	333,912	General Fund / 0001	333,912
Drug Abuse Trust Fund / 1027	120,900	General Fund / 0001	120,900
Parks / 1050	15,900,000	Public Service Tax / 2319	15,900,000
MSTU / 1188	120,000	Transportation Trust / 1002	120,000
I-Drive CRA / 1246	17,265,000	General Fund / 0001	17,265,000
Court Technology / 1247	2,542,001	General Fund / 0001	2,542,001
Local Court Programs / 1251	1,015,226	General Fund / 0001	1,015,226
Legal Aid Programs / 1252	1,029,137	General Fund / 0001	1,029,137
Juvenile Court Programs / 1254	51,243	General Fund / 0001	51,243
Sales Tax Trust Fund / 2314	1,143,129	OC Fire Protection & EMS MSTU / 1009	1,143,129
Public Facilities 1994 / 2316	4,355,000	General Fund / 0001	4,355,000
Water Utilities System / 4420	415,732	MSTU / 4427	415,732
Grants	2,525,000	General Fund / 0001	2,525,000
TOTAL	\$491,325,978	TOTAL	\$491,325,978

INTERFUND TRANSFERS OUT			
FROM	FY 18-19 ADOPTED	TO	FY 18-19 ADOPTED
General Fund / 0001	\$31,831,534	Grants	\$2,525,000
		Mosquito Control / 0230	2,569,115
		CFS Board Donations / 0235	25,000
		Orange County CRA / 1025	333,912
		Drug Abuse Trust Fund / 1027	120,900
		I-Drive CRA / 1246	17,265,000
		Court Technology / 1247	2,542,001
		Local Court Programs / 1251	1,015,226
		Legal Aid Programs / 1252	1,029,137
		Juvenile Court Programs / 1254	51,243
		Public Facilities 1994 / 2316	4,355,000
Subtotal General Fund / 0001	31,831,534		31,831,534
Transportation Trust / 1002	120,000	MSTU / 1188	120,000
Special Tax MSTU / 1005	196,483,069	General Fund / 0001	196,483,069
OC Fire Protection & EMS MSTU / 1009	1,143,129	Sales Tax Trust Fund / 2314	1,143,129
School Impact Fees / 1040	925,000	General Fund / 0001	925,000
MSTU / 1125	21,000	Local Option Gas Tax / 1004	21,000
MSTU / 1169	25,000	Local Option Gas Tax / 1004	25,000
MSTU / 1170	25,000	Local Option Gas Tax / 1004	25,000
MSTU / 1175	10,000	Local Option Gas Tax / 1004	10,000
Retention Pond / 1214	24	General Fund / 0001	24
Sales Tax Trust Fund / 2314	146,415,762	General Fund / 0001	29,415,762
		Transportation Trust / 1002	86,200,000
		Local Option Gas Tax / 1004	12,600,000
		Capital Projects Fund / 1023	18,200,000
Subtot. Sales Tax Trust / 2314	146,415,762		146,415,762
Public Facilities 1994 / 2316	51,750	General Fund / 0001	51,750
Capital Improvement / 2317	28,202,952	General Fund / 0001	28,202,952
Public Service Tax / 2319	71,249,032	Special Tax MSTU / 1005	55,349,032
		Parks / 1050	15,900,000
Subtot. Public Serv. Tax / 2319	71,249,032		71,249,032
Lake Sherwood Hills West / 2402	30	General Fund / 0001	30
Water Utilities System / 4420	8,900,000	General Fund / 0001	8,900,000
MSTU / 4427	415,732	Water Utilities System / 4420	415,732
Convention Center / 4430	3,100,000	General Fund / 0001	3,100,000
Grants	2,406,964	General Fund / 0001	2,406,964
TOTAL	\$491,325,978	TOTAL	\$491,325,978

FUND BALANCES

A significant portion of the county budget consists of "fund balances." Fund balance, also called Cash Brought Forward (CBF), consists of all unused funds rolled over from the previous year to the current year. The accounting principles that provide for fund balance are unique to governmental and nonprofit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities.

GASB STATEMENT NO. 54 FUND BALANCE REPORTING AND GOVERNMENTAL FUND

In March of 2009, the Governmental Accounting Standards Board (GASB) released Statement 54 to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Orange County has fully complied with the new requirements for financial statements for periods beginning after June 15, 2010.

FUND BALANCE FOR FY 2018-19

Fund Balance (or Cash Brought Forward) for the upcoming fiscal year represents approximately 35.2% of the county's available revenues. The table below shows some of Orange County's largest funds, their budgeted FY 2018-19 fund balances, and how fund balance varies as a percentage of total budget.

Fund Name	FY 2018-19 Budgeted Cash Brought Forward	FY 2018-19 Total Revenue Budgeted	CBF As Percent of Revenue Budget
General Fund and Subfunds	\$116,390,120	\$967,481,081	12.0%
Convention Center	297,611,995	610,836,783	48.7%
Water Utilities System	146,687,959	439,881,415	33.4%
Sales Tax Trust Fund	186,456,000	356,115,449	52.4%
Fire Rescue	42,503,002	218,470,063	19.5%
Special Tax MSTU (Sheriff Operations)	2,742,000	196,483,069	1.4%
Solid Waste	94,759,426	126,192,270	75.1%
Transportation Impact Fees	100,300,000	112,270,950	89.3%

FUND BALANCE TARGETS

Unrestricted Fund Balance Target

It shall be the goal of the Board of County Commissioners (BCC) that the general governmental unrestricted fund balance is budgeted at no less than 7% of projected operating revenues for that fund for the fiscal year. This amount includes reserves for cash balance, reserve for contingency, and designated reserves.

Restricted Fund Balance

The BCC shall budget restricted fund balance, and the associated restricted reserves for all statutory and contractual obligations.

The BCC shall budget restricted fund balance, and the associated restricted reserves for all currently due debt repayment obligations, as required by the debt instrument, and as needed to maintain the appropriate credit ratings.

Fund balance in the self-insurance funds shall be designated for payment for future claims in an amount adequate to meet estimated liabilities, plus an amount necessary for rate stabilization. The fund balance shall be restricted to such purposes as appropriate for the fund.

Committed and Assigned Fund Balance

It is the goal of the BCC to also commit and assign fund balance for any known future land acquisition, one-time nonrecurring expenditures, finance operations, capital projects, or in any other case where the estimated costs of such designation are lower than the estimated costs of borrowing to meet such obligations. Designations should include all known or contemplated events within the five-year budget planning period.

Utilization of Fund Balance

Designated fund balance is counted as part of the unrestricted fund balance and may be appropriated by the BCC, as needed, in case of emergencies, rate stabilization needs, unpredicted revenue shortfalls, or in cases where maintaining the fund balance target would be a clear financial detriment to Orange County. Designated fund balance may also be counted in computations of “working capital” and considered to be unrestricted for purposes of computing cash flow needs during the budget year.

FUND TYPES

Special Revenue Funds

Special revenue funds account for the proceeds of revenue sources that are legally restricted to expenditure for a specified purpose. The BCC shall exercise their responsibility to ensure that all special revenue funds are budgeted in a prudent manner, consistent with the legal authority underlying the creation of the individual funds. Fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and any appropriate designations of reserves.

Debt Service Funds

Debt service funds normally are subject to ordinance, resolution, or other legal requirements that dictate the amount of reserves required, and therefore dictate fund balance budgeting. The BCC has discretion over the budgeting of fund balance; the fund balance shall be budgeted in such a way as to provide for budgeted cash flow, contingency, and any appropriate designations of reserves.

Capital Project Funds

Capital project funds are created to account for resources designated for the construction or acquisition of infrastructure or other major improvements. The BCC has the responsibility to ensure that fund balance plus future revenues are sufficient for the intended expenditures. The fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and all appropriate designations of reserves.

Enterprise Funds

Enterprise funds have the responsibility to provide for cash flow, contingency, and designations, but they must do so in an environment that may include numerous restrictions on reserves, such as debt service, provision for facility closure costs, and non-cash accumulation of fund balance.

Internal Service Funds

Internal service funds have the responsibility to provide for cash flow, contingency, and designations, but they may also be asked to provide reserves for routine asset replacement, reserves for actuarial valuation of liabilities, and non-cash accumulation of fund balance.

Estimated Fund Balances

Fund Group / Fund	FY 2016 - 17 Budget	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
General Fund and Sub Funds				
General Fund and Subfunds	\$ 141,543,312	\$ 144,714,439	\$ 116,390,120	(19.6)%
Total General Fund and Sub Funds	\$ 141,543,312	\$ 144,714,439	\$ 116,390,120	(19.6)%
Special Revenue Funds				
7000 Level (Federal) Grant - Funds	\$ 3,883,656	\$ 3,059,009	\$ -	(100.0)%
8000 Level (State) Grants - Funds	2,566,901	1,263,935	-	(100.0)%
911 Fee	16,607,771	18,449,036	18,129,101	(1.7)%
Air Pollution Control	313,062	325,860	271,974	(16.5)%
Air Quality Improvement	168,153	226,943	159,502	(29.7)%
Animal Services Trust Funds	160,006	159,513	187,680	17.7 %
Aquatic Weed (Non-Tax) Districts	263,660	313,560	294,232	(6.2)%
Aquatic Weed (Tax) Districts	3,678,361	4,049,237	4,276,180	5.6 %
Boating Improvement Program	1,132,549	1,272,960	1,226,500	(3.6)%
Building Safety	25,656,160	28,833,996	32,755,200	13.6 %
Conservation Trust and Subfunds	4,767,876	4,969,119	4,333,644	(12.8)%
Constitutional Gas Tax	19,706,078	20,989,120	14,500,000	(30.9)%
Court Facilities	2,541,211	2,506,222	2,053,299	(18.1)%
Court Technology	73,348	164,832	-	(100.0)%
Crime Prevention ORD 98-01	96,761	87,562	121,500	38.8 %
Cyber Safety	-	130	130	0.0 %
Driver Education Safety Trust Fund	39,871	34,774	-	(100.0)%
Drug Abuse Trust Fund	158,382	137,163	109,443	(20.2)%
Energy Efficiency Renew Energy & Conservation	56,275	43,907	4,000	(90.9)%
I-Drive MSTU Funds	113,407	91,539	75,100	(18.0)%
Inmate Commissary Fund	2,063,856	2,430,438	2,635,842	8.5 %
International Drive CRA	38,224,649	35,876,592	38,240,000	6.6 %
Juvenile Court Programs	57,506	102,361	-	(100.0)%
Law Enforcement / Confiscated Property	1,162,141	1,296,302	700,000	(46.0)%
Law Enforcement / Education Corrections	254,548	312,227	364,108	16.6 %
Law Enforcement / Education Sheriff	73,423	140,546	50,000	(64.4)%
Law Library	165	163	-	(100.0)%
Local Court Programs	-	837	-	(100.0)%
Local Housing Asst (SHIP)	8,410,115	9,808,772	9,665,132	(1.5)%
Local Option Gas Tax	9,953,935	17,727,123	17,100,000	(3.5)%
Mandatory Refuse Collection	8,964,606	10,735,830	12,746,316	18.7 %
MSBU Agency Funds	46	15	30	100.0 %
Municipal Service Districts	20,549,739	22,494,146	22,982,421	2.2 %
OBT Comm Redevelopment Area Trust Fund	107,958	202,275	-	(100.0)%
OC Fire Prot & EMS/MSTU	42,891,062	44,508,627	42,503,002	(4.5)%
Orange Blossom Trail NID 90-24	26,475	59,574	59,574	0.0 %
Parks and Recreation Scholarship	45,686	45,828	46,000	0.4 %
Parks Fund	17,223,404	13,360,012	9,200,000	(31.1)%
Pine Hills Local Govt NID	256,695	269,801	218,966	(18.8)%
Pollutant Storage Tank	43,562	1,596	1,632	2.3 %
Special Tax MSTU	3,956,967	4,292,391	2,742,000	(36.1)%
Teen Court	702,893	635,768	569,710	(10.4)%
Transportation Trust	36,022,074	40,151,068	17,100,000	(57.4)%
Tree Replacement Trust	1,659,691	1,666,887	888,487	(46.7)%
Water and Navigation Funds	8,833,956	9,493,127	9,357,630	(1.4)%
Total Special Revenue Funds	\$ 283,468,640	\$ 302,590,723	\$ 265,668,335	(12.2)%

Estimated Fund Balances

Fund Group / Fund	FY 2016 - 17 Budget	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
<u>Enterprise Funds</u>				
Convention Center Funds	\$ 165,887,213	\$ 238,155,622	\$ 297,611,995	25.0 %
Other Enterprise Funds	4,225,759	68,868	-	(100.0)%
Solid Waste System	90,538,809	94,438,647	94,759,426	0.3 %
Water Utilities System	169,547,088	177,173,979	146,687,959	(17.2)%
Water Utilities System MSTUs	31,580	-	283	0.0 %
Total Enterprise Funds	\$ 430,230,449	\$ 509,837,116	\$ 539,059,663	5.7 %
<u>Internal Service Funds</u>				
Employees Benefits	\$ 51,981,581	\$ 54,250,195	\$ 54,000,000	(0.5)%
Fleet Management Dept	3,996,382	3,783,270	3,566,687	(5.7)%
Risk Management Program	49,425,497	50,630,068	50,130,068	(1.0)%
Total Internal Service Funds	\$ 105,403,460	\$ 108,663,533	\$ 107,696,755	(0.9)%
<u>Capital Construction Funds</u>				
Fire Impact Fees	\$ 5,075,951	\$ 6,102,972	\$ 8,282,096	35.7 %
Lakeside Village Adequate Public Facility	1,518,015	1,708,091	453,456	(73.5)%
Law Enforce Impact Fees	9,081,307	10,336,624	7,198,385	(30.4)%
Miscellaneous Construction Projects	87,944,990	124,298,864	97,300,000	(21.7)%
Parks & Recreation Impact Fees	17,669,085	20,539,523	18,273,834	(11.0)%
Transportation - Deficient Segment Funds	7,099,360	8,773,931	9,442,059	7.6 %
Transportation Impact Fees	94,658,829	111,292,632	100,300,000	(9.9)%
Total Capital Construction Funds	\$ 223,047,537	\$ 283,052,637	\$ 241,249,830	(14.8)%
<u>Others</u>				
Capital Improvement Bonds	\$ 7,299,420	\$ 7,870,891	\$ 14,750,000	87.4 %
Orange County Promissory Note Series 2010	2,118,264	1,757,271	1,508,523	(14.2)%
Public Facilities Bonds	4,399,678	4,405,835	4,408,000	0.0 %
Public Service Tax Bonds	64,676,755	78,101,289	79,384,000	1.6 %
Sales Tax Trust Fund	198,346,667	193,683,538	186,456,000	(3.7)%
Total Others	\$ 276,840,784	\$ 285,818,824	\$ 286,506,523	0.2 %
County Total	\$ 1,460,534,182	\$ 1,634,677,272	\$ 1,556,571,226	(4.8)%

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

Fund Balances Brought Forward

FY 2017 - 18 Budget as of 03/31/2018

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 144,714,439	\$ 772,994,504	\$ 801,318,823	\$ 116,390,120
Enterprise Funds	509,837,116	617,534,118	588,311,571	539,059,663
Capital Construction Funds	283,052,637	112,646,636	154,449,443	241,249,830
Debt Service Funds	285,818,824	270,648,576	269,960,877	286,506,523
Special Revenue Funds	302,590,723	880,522,502	917,444,890	265,668,335
Internal Service Funds	108,663,533	142,831,821	143,798,599	107,696,755
Total All Funds	\$ 1,634,677,272	\$ 2,797,178,157	\$ 2,875,284,203	\$ 1,556,571,226

FY 2018 - 19 Adopted Budget

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 116,390,120	\$ 851,090,961	\$ 900,137,347	\$ 67,343,734
Enterprise Funds	539,059,663	638,268,587	726,897,960	450,430,290
Capital Construction Funds	241,249,830	67,544,029	129,850,248	178,943,611
Debt Service Funds	286,506,523	277,622,374	287,534,124	276,594,773
Special Revenue Funds	265,668,335	880,741,690	950,872,147	195,537,878
Internal Service Funds	107,696,755	151,415,767	204,973,294	54,139,228
Total All Funds	\$ 1,556,571,226	\$ 2,866,683,408	\$ 3,200,265,120	\$ 1,222,989,514

TAX AND MILLAGE INFORMATION

The five (5) pages that follow provide information on the millages levied by Orange County. Orange County has, in addition to its countywide tax millage, several additional millages, which may be levied in special taxing districts encompassing territory smaller than the overall county. These special taxing districts provide services ranging from cleaning of lakes to provision of law enforcement services by the Sheriff in the unincorporated area.

Under Florida law, counties are required to sum all ad valorem revenues derived from the countywide levy and all special taxing districts (excluding voted levies and taxing districts independent of the county), and divide this revenue by the countywide tax roll. This is called the "aggregate millage" and is the rate that determines whether or not the county is required to advertise its intent to increase taxes.

The adopted millage schedule presents the rolled back millages compared with the prior year's millage and the approved millage levy.

QUESTIONS AND ANSWERS

1. What is included in the countywide millage?

The countywide millage of 4.4347 consists of three (3) components: 1) General Fund (4.0441), 2) Capital Projects Fund (0.2250), and 3) Parks Fund (0.1656). The General Fund is the backbone of the county's financial structure. The bulk of Orange County's services are paid for out of this fund.

Given the major infrastructure needs in our ever-growing community, the Board of County Commissioners decided in 1985 to levy a separate millage to pay for major capital projects. FY 1997-98 was the first year a portion of the countywide millage was dedicated for Parks & Recreation's operation and capital improvements.

2. Are millage rates changing for FY 2018-19?

Yes, there are some millage changes. Although most millages are remaining unchanged, some MSTU (municipal services taxing unit) millages are decreasing. The only millage increase is for the Lake Mary MSTU, going up from 1.8397 to 3.0000 mills. The countywide millage, the Orange County Fire and Emergency Medical Service millage, and the unincorporated area millage are among those millages remaining unchanged.

For FY 2018-19 the Library Operating millage is also remaining unchanged at 0.3748 mills.

3. How are property taxes calculated?

All taxes are computed based upon taxable value.

$$\frac{\text{Taxable value}}{1,000} \times \text{millage rate} = \text{property tax}$$

Example:	Assessed value:	\$250,000
	Less homestead exemption:	<u>(50,000)</u>
	Taxable value:	\$200,000

$$\text{First, } \frac{\$200,000}{1,000} = \$200.00$$

$$\text{Then, } \$200.00 \times 5.0000 \text{ mills} = \$1,000.00 \text{ property tax (sample millage)}$$

Common Terms used in budgeting:

- * **Millage:** The rate charged per \$1,000 of taxable value. (For example: On a house with a taxable value of \$100,000 each mill would equal \$100 in taxes.)
- * **Tax Base:** The total value of land and personal property on which a taxing entity, such as the county, can levy property taxes. Because some land is partially or completely exempt from taxes, the tax base is usually smaller than the actual value of the property in the county.
- * **Rolled-Back Rate:** The millage which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100%, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115% of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value.
- * **Aggregate Millage Rate:** That millage rate obtained from the quotient of the sum of all ad valorem taxes levied by the county for countywide purposes plus the ad valorem taxes levied for all districts dependent to the county, divided by the total taxable value of the county.
- * **Exemptions:** Exemptions are granted by the state and either lower the taxable value of property or can result in removing it from the tax rolls completely. Available exemptions include the following: Homestead Exemption, Widow/Widower, Disability, Limited Income Senior, Military/Veterans, Fallen Hero, and Total and Permanent Disability.

**MILLAGE AND PROPERTY VALUE DETAIL
FISCAL YEAR 2018-2019**

	Prior Millage	Prior Year Value	Prior Year Proceeds	[1]	Current Year Adjusted Value	[2]	Rolled-Back Proceeds	Current Year Rolled-Back	[3]	Current Year Adopted	Current Year Gross Taxable Value	Current Year Estimated Final Proceeds	Percent	Percent	Percent
				Adjusted Prior Year Proceeds		Adjusted Current Year Adjusted Value			Current Year Max. Millage Allowed				Change Over Rolled-Back	Change to FY 18	Change in Taxable Value
COUNTY-WIDE															
General Fund	4.0441	119,396,004,935	482,849,384	444,271,964	127,931,830,776	117,743,874,882	495,896,184	3.7732		4.0441	131,425,894,269	531,499,459	6.37%	0.00%	10.08%
Capital Projects Fund	0.2250	119,396,004,935	26,864,101	26,864,101	127,931,830,776	117,743,874,882	29,991,389	0.2282		0.2250	131,425,894,269	29,570,826	6.37%	0.00%	10.08%
Parks Fund	0.1656	119,396,004,935	19,771,978	19,771,978	127,931,830,776	117,743,874,882	22,066,408	0.1679		0.1656	131,425,894,269	21,764,128	6.37%	0.00%	10.08%
Total County-Wide	4.4347	119,396,004,935	529,485,463	490,908,043	127,931,830,776	117,743,874,882	547,953,981	4.1693	6.8073	4.4347	131,425,894,269	582,834,413	6.37%	0.00%	10.08%
Special Tax - MSTU															
Service Districts															
Cnty - Unincorporated	1.8043	63,485,750,682	114,547,340	114,547,340	67,730,928,806	67,730,928,806	117,638,672	1.6912	2.2082	1.8043	69,559,290,312	125,505,828	6.69%	0.00%	9.57%
County Fire And EMS	2.2437	63,476,577,506	142,422,397	142,422,397	67,721,240,299	67,721,240,299	146,269,768	2.1031	2.7465	2.2437	69,549,601,805	156,048,442	6.69%	0.00%	9.57%
OBT Corridor Improvements	0.5932	684,504,822	406,048	406,048	738,017,429	738,017,429	409,462	0.5502	0.6328	0.5932	744,205,152	441,462	7.82%	0.00%	8.72%
OBT Neighborhood Improv.	0.2554	1,458,065,296	372,390	372,390	1,565,338,612	1,565,338,612	380,201	0.2379	0.2889	0.2554	1,598,156,773	408,169	7.36%	0.00%	9.61%
Orlando Central Park MSTU	1.1549	743,024,892	858,119	858,119	792,448,066	792,448,066	858,080	1.0829	1.4156	1.1549	792,391,128	915,133	6.65%	0.00%	6.64%
I-Drive Master Transit	0.2486	8,897,018,031	2,211,799	2,211,799	9,614,876,887	9,614,876,887	2,251,851	0.2300	0.2334	0.2334	9,790,654,821	2,285,139	1.48%	-6.11%	10.04%
I-Drive Bus Service	0.7964	4,905,601,470	3,906,821	3,906,821	5,269,732,521	5,269,732,521	4,035,025	0.7414	0.7523	0.7523	5,442,439,972	4,094,348	1.47%	-5.54%	10.94%
N. I-Drive Improvement	0.1601	908,012,696	145,373	145,373	981,161,810	981,161,810	144,891	0.1482	0.1720	0.1601	977,671,185	156,525	8.03%	0.00%	7.67%
Apopka-Vineland Improv.	0.6000	330,605,102	198,363	198,363	341,111,943	341,111,943	203,044	0.5815	0.6844	0.6000	349,172,465	209,503	3.18%	0.00%	5.62%
Lake Districts															
Bass Lake	1.4840	9,602,183	14,250	14,250	10,423,197	10,423,197	14,306	1.3671	1.3872	1.3872	10,464,197	14,516	1.47%	-6.52%	8.98%
Big Sand Lake	0.1378	1,465,799,143	201,987	201,987	1,530,960,394	1,530,960,394	204,916	0.1319	0.1642	0.1378	1,553,570,533	214,082	4.47%	0.00%	5.99%
Lake Holden	2.5337	60,284,771	152,744	152,744	64,434,650	64,434,650	153,513	2.3705	2.9630	2.5337	64,759,808	164,082	6.88%	0.00%	7.42%
Lake Horseshoe	-	7,581,875	-	-	8,365,282	8,365,282	-	-	-	-	8,365,282	-	N/A	N/A	10.33%
Lake Irma	0.6200	32,677,552	20,260	20,260	33,594,341	33,594,341	20,285	0.6031	0.7071	0.6200	33,634,028	20,853	2.80%	0.00%	2.93%
Lake Jean	0.4000	28,919,560	11,568	11,568	30,132,853	30,132,853	11,568	0.3839	1.8527	0.3200	30,132,853	9,643	-16.64%	-20.00%	4.20%
Lake Jessamine	0.6545	152,049,223	99,516	99,516	161,013,287	161,013,287	100,315	0.6181	0.9876	0.6545	162,295,779	106,223	5.89%	0.00%	6.74%
Lake Killarney	0.8890	20,706,502	18,408	18,408	21,687,208	21,687,208	18,416	0.8488	0.8613	0.8613	21,696,983	18,688	1.47%	-3.12%	4.78%
Lake Lawne	-	3,242,127	-	-	3,746,908	3,746,908	-	-	-	-	3,747,908	-	N/A	N/A	15.60%
Lake Mary	1.8397	11,398,587	20,970	20,970	11,846,643	11,846,643	20,998	1.7701	1.7961	3.0000	11,862,748	35,588	69.48%	63.07%	4.07%
Lake Ola	2.0000	33,556,710	67,113	67,113	33,982,959	33,982,959	67,884	1.9749	2.0512	2.0000	34,373,439	68,747	1.27%	0.00%	2.43%
Lake Pickett	1.7597	41,452,273	72,944	72,944	43,681,512	43,681,512	88,450	1.6699	2.2283	1.7597	52,967,352	93,207	5.38%	0.00%	27.78%
Lake Price	1.1910	16,688,286	19,876	19,876	17,481,132	17,481,132	19,894	1.1370	1.7890	1.1910	17,496,859	20,839	4.75%	0.00%	4.85%
Lake Rose	2.1063	18,667,999	39,320	39,320	19,826,030	19,826,030	40,112	1.9833	2.0125	2.0125	20,224,749	40,702	1.47%	-4.45%	8.34%
Lake Sue	-	17,848,453	-	-	18,974,794	18,974,794	-	-	-	-	18,974,794	-	N/A	N/A	6.31%
Lake Waumpi	-	400	-	-	400	400	-	-	-	-	400	-	N/A	N/A	0.00%
Lake Whippoorwill	-	116,109,032	-	-	128,058,347	128,058,347	-	-	-	-	130,695,733	-	N/A	N/A	12.56%
Little Lake Fairview	0.5000	21,570,503	10,785	10,785	23,011,474	23,011,474	10,876	0.4687	0.5041	0.5000	23,203,853	11,602	6.68%	0.00%	7.57%
South Lake Fairview	0.2134	16,853,205	3,596	3,596	17,924,579	17,924,579	3,612	0.2006	0.2346	0.2134	18,005,882	3,842	6.38%	0.00%	6.84%
Water And Navigation															
Asbury Park Canal	-	3,124,390	-	-	3,594,284	3,594,284	-	-	-	-	3,595,284	-	N/A	N/A	15.07%
Lake Conway Water & Nav.	0.4107	945,848,722	388,460	388,460	995,133,032	995,133,032	390,234	0.3904	0.4850	0.4107	999,575,831	410,526	5.20%	0.00%	5.68%
Windermere Navigation	0.2528	5,282,041,110	1,335,300	1,335,300	5,472,287,002	5,472,287,002	1,360,147	0.2440	0.3354	0.2528	5,574,371,007	1,409,201	3.61%	0.00%	5.53%
COUNTY:															
Aggregate Comparison	6.6803	119,396,004,935	797,031,210	758,453,790	127,931,830,776	117,743,874,882	846,593,041	6.4416		6.6619	131,425,894,269	875,541,303	3.42%	-0.28%	10.08%
Indep. Spec. Dist.-Voted Millage															
Library Operating	0.3748	111,936,548,788	41,953,818	41,953,818	119,886,605,854	119,886,605,854	43,138,970	0.3499	0.4505	0.3748	123,289,425,359	46,208,877	7.12%	0.00%	10.14%

Notes: [1] The *Adjusted Prior Year Proceeds* amount equals the *Prior Year Proceeds* amount less the tax increment revenue amount paid in the prior year to community redevelopment area (CRA) trust funds. In the prior year, the General Fund paid \$38,577,420 to CRAs.

[2] The *Adjusted Current Year Adjusted Value* amount equals the *Current Year Adjusted Value* amount less the CRAs' current year dedicated increment value of \$10,187,955,894. This adjustment applies only to Countywide computations.

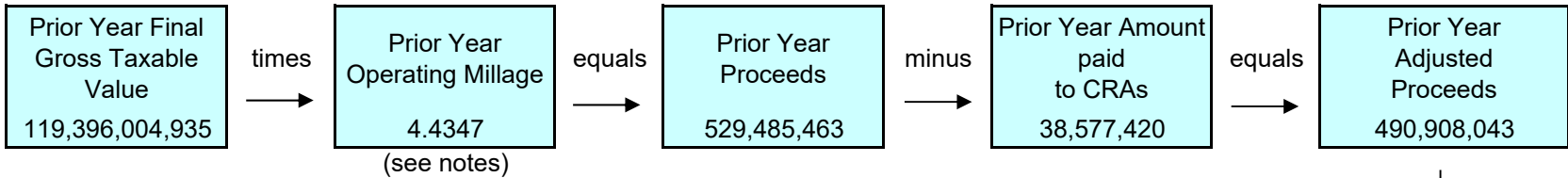
[3] The current year maximum millage allowed with a majority vote is computed in accordance with Florida Department of Revenue guidance. If the prior year operating millage was less than the prior year maximum millage allowed with a majority vote, then an adjusted current year rolled-back rate is computed as if the maximum millage allowed with a majority vote had been adopted in the prior year. The current year rolled-back rate (or adjusted current year rolled-back rate) is then increased by a factor of 1.47% to adjust for the percent change in per capita Florida personal income. The result is the current year maximum millage allowed with a majority vote.

[4] With the exception of Lake Jean and Lake Mary, the adopted millage for each entity is either the millage adopted in the prior year or the current year maximum millage allowed with a majority vote, whichever is less.

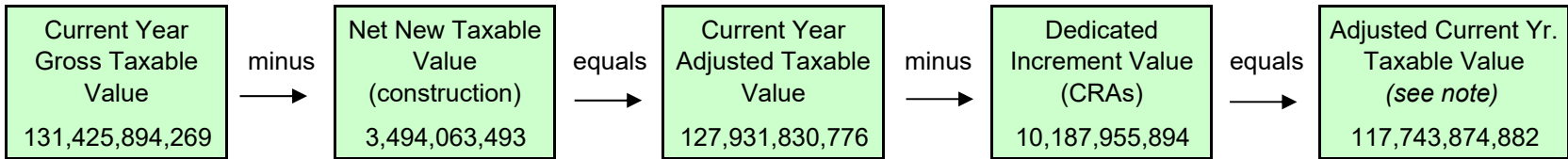
Millage Computation Process

General County (County-Wide) Rolled-Back Millage Rate

Prior Year Data

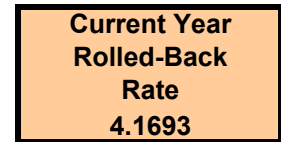


Current Year Data



divided by

equals



Notes:

Millage - The term "millage" is used throughout the budget book, and is defined in our Glossary as a tax rate per \$1,000 of taxable value. So in the computations above, for example, the "millage" rate is divided by 1,000 before being multiplied by the taxable value.

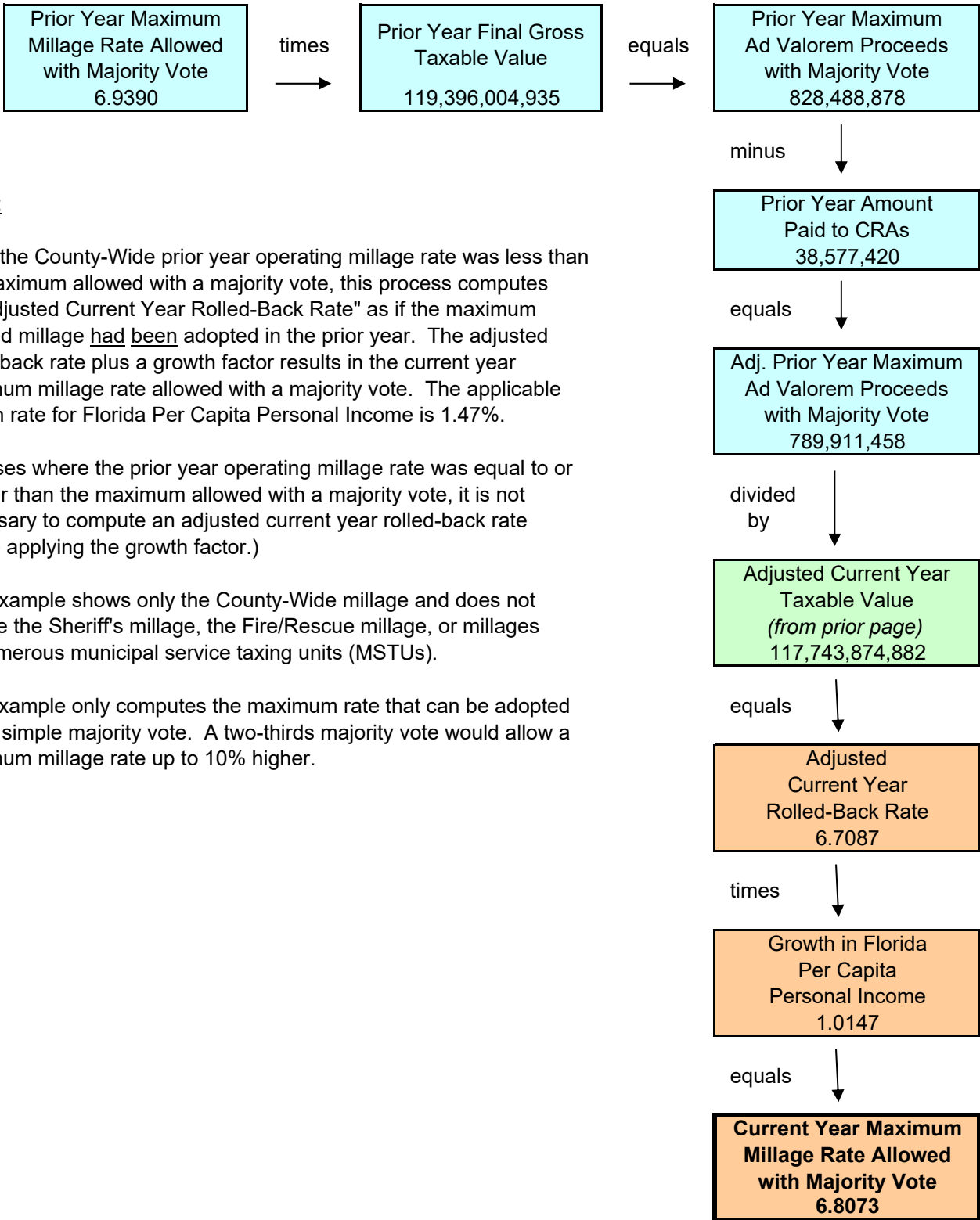
This example shows only the general county millage and does not include unincorporated areas such as the Sheriff's millage, the Fire/Rescue millage, or millages of other dependent districts.

The rolled-back rate, in aggregate, is the rate used for Truth in Millage ("TRIM") advertisements. Any rate above the rolled-back rate must be advertised as a "tax increase", under Florida Statutes. The "Millage and Property Value Detail" schedule shows how each rate relates to the aggregate.

The Adjusted Current Year Taxable Value corresponds to the Florida Department of Revenue Form DR-420, line 15. This number is sometimes called "Adjusted Value".

Millage Computation Process

General County (County-Wide) Maximum Millage Rate Allowed with a Majority Vote



Notes:

Since the County-Wide prior year operating millage rate was less than the maximum allowed with a majority vote, this process computes an "Adjusted Current Year Rolled-Back Rate" as if the maximum allowed millage had been adopted in the prior year. The adjusted rolled-back rate plus a growth factor results in the current year maximum millage rate allowed with a majority vote. The applicable growth rate for Florida Per Capita Personal Income is 1.47%.

(In cases where the prior year operating millage rate was equal to or greater than the maximum allowed with a majority vote, it is not necessary to compute an adjusted current year rolled-back rate before applying the growth factor.)

This example shows only the County-Wide millage and does not include the Sheriff's millage, the Fire/Rescue millage, or millages for numerous municipal service taxing units (MSTUs).

This example only computes the maximum rate that can be adopted with a simple majority vote. A two-thirds majority vote would allow a maximum millage rate up to 10% higher.

**MILLAGE SUMMARY
FISCAL YEAR 2018-2019**

	Prior Millage	Current Year Rolled-Back	Current Year Adopted	Percent Change Over Rolled- Back	Percent Change FY 18 to FY 19
COUNTY-WIDE					
General Fund	4.0441	3.7732	4.0441	6.37%	0.00%
Capital Projects Fund	0.2250	0.2282	0.2250	6.37%	0.00%
Parks Fund	0.1656	0.1679	0.1656	6.37%	0.00%
Total County-Wide	4.4347	4.1693	4.4347	6.37%	0.00%
Special Tax - MSTU					
Service Districts					
Cnty - Unincorporated	1.8043	1.6912	1.8043	6.69%	0.00%
County Fire And EMS	2.2437	2.1031	2.2437	6.69%	0.00%
OBT Corridor Improvements	0.5932	0.5502	0.5932	7.82%	0.00%
OBT Neighborhood Improv.	0.2554	0.2379	0.2554	7.36%	0.00%
Orlando Central Park MSTU	1.1549	1.0829	1.1549	6.65%	0.00%
I-Drive Master Transit	0.2486	0.2300	0.2334	1.48%	-6.11%
I-Drive Bus Service	0.7964	0.7414	0.7523	1.47%	-5.54%
N. I-Drive Improvement	0.1601	0.1482	0.1601	8.03%	0.00%
Apopka-Vineland Improv.	0.6000	0.5815	0.6000	3.18%	0.00%
Lake Districts					
Bass Lake	1.4840	1.3671	1.3872	1.47%	-6.52%
Big Sand Lake	0.1378	0.1319	0.1378	4.47%	0.00%
Lake Holden	2.5337	2.3705	2.5337	6.88%	0.00%
Lake Horseshoe	-	-	-	N/A	N/A
Lake Irma	0.6200	0.6031	0.6200	2.80%	0.00%
Lake Jean	0.4000	0.3839	0.3200	-16.64%	-20.00%
Lake Jessamine	0.6545	0.6181	0.6545	5.89%	0.00%
Lake Killarney	0.8890	0.8488	0.8613	1.47%	-3.12%
Lake Lawne	-	-	-	N/A	N/A
Lake Mary	1.8397	1.7701	3.0000	69.48%	63.07%
Lake Ola	2.0000	1.9749	2.0000	1.27%	0.00%
Lake Pickett	1.7597	1.6699	1.7597	5.38%	0.00%
Lake Price	1.1910	1.1370	1.1910	4.75%	0.00%
Lake Rose	2.1063	1.9833	2.0125	1.47%	-4.45%
Lake Sue	-	-	-	N/A	N/A
Lake Waumpi	-	-	-	N/A	N/A
Lake Whippoorwill	-	-	-	N/A	N/A
Little Lake Fairview	0.5000	0.4687	0.5000	6.68%	0.00%
South Lake Fairview	0.2134	0.2006	0.2134	6.38%	0.00%
Water And Navigation					
Asbury Park Canal	-	-	-	N/A	N/A
Lake Conway Water & Nav.	0.4107	0.3904	0.4107	5.20%	0.00%
Windermere Navigation	0.2528	0.2440	0.2528	3.61%	0.00%
COUNTY:					
Aggregate Comparison	6.6803	6.4416	6.6619	3.42%	-0.28%
Indep. Spec. Dist.-Voted Millage					
Library Operating	0.3748	0.3499	0.3748	7.12%	0.00%

Note:

With the exception of Lake Jean and Lake Mary, the adopted millage for each entity is either the millage adopted in the prior year or the current year maximum millage allowed with a majority vote, whichever is less.

FIFTEEN YEAR MILLAGE AND BUDGET INFORMATION

FISCAL YEAR	COUNTYWIDE BASE MILLAGE	UNADJUSTED GENERAL FUND BUDGET	UNADJUSTED TOTAL COUNTY BUDGET	ADJUSTED COUNTYWIDE ASSESSMENT ROLL	PROPERTY VALUE-PERCENT CHANGE OVER PRIOR FY
2018-19	4.4347	\$967,481,081	\$4,423,254,634	\$131,425,894,269 *	10.1%
2017-18	4.4347	\$900,212,864	\$3,955,492,824	\$119,396,004,935	9.3%
2016-17	4.4347	\$849,510,491	\$3,597,733,185	\$109,249,340,243	9.0%
2015-16	4.4347	\$811,088,247	\$3,500,858,268	\$100,254,907,511	11.2%
2014-15	4.4347	\$774,739,300	\$3,299,008,158	\$90,146,239,935	7.2%
2013-14	4.4347	\$746,979,888	\$3,203,981,726	\$84,092,787,233	3.7%
2012-13	4.4347	\$724,049,754	\$3,216,649,308	\$81,060,443,665	-0.3%
2011-12	4.4347	\$711,428,926	\$3,250,733,363	\$81,290,439,264	-2.7%
2010-11	4.4347	\$717,095,160	\$3,106,165,813	\$83,586,769,561	-12.6%
2009-10	4.4347	\$748,697,920	\$3,142,182,982	\$95,585,196,775	-10.7%
2008-09	4.4347	\$774,489,749	\$3,471,062,611	\$107,014,869,077	-0.3%
2007-08	4.4347	\$752,796,213	\$3,421,686,729	\$107,296,271,146	16.9%
2006-07	5.1639	\$781,064,437	\$3,220,759,173	\$91,811,757,776	22.0%
2005-06	5.1639	\$640,835,869	\$2,679,353,292	\$75,253,217,865	12.2%
2004-05	5.1639	\$606,968,411	\$2,396,380,733	\$67,095,325,883	7.5%

Note: Budgets include interfund transfers.

* The FY 2018-19 figure is an estimate. The FY 2018-19 Adjusted Countywide Assessment Roll figure will be available upon completion of the Value Adjustment Board process.

TAX EQUALIZATION CALCULATION
FY 2018-19

The tax burden on property owners throughout Orange County is equalized by the following formula. The calculation includes Ad Valorem, Public Service Tax and Communications Services Tax revenue from the unincorporated areas of the county to support services provided to those same residents.

EXPENDITURES:	<u>FY 2018-19</u>
Code Enforcement	\$8,075,241
State Fire Control	24,700
Reserve for Contingency	0
85% of Sheriff's Law Enforcement Budget	199,155,139
Less: Municipal Shortfall	<u>(10,772,011)</u>
TOTAL EXPENDITURES	<u><u>\$196,483,069</u></u>

REVENUES:	
Ad Valorem Tax	\$125,505,828
Communications Services Tax	19,500,000
Interest and Other Misc. Revenues	670,000
Statutory Deduction	(7,283,791)
Fund Balance	2,742,000
Interfund Transfer (Public Service Tax)	<u>55,349,032</u>
TOTAL REVENUES	<u><u>\$196,483,069</u></u>

Millage Levies:

FY 2018-19	1.8043
FY 2017-18	1.8043
FY 2016-17	1.8043
FY 2015-16	1.8043
FY 2014-15	1.8043

Note - Ad Valorem Tax revenue represents projected revenue from the Sheriff's millage for FY 2018-19.

Changes in Authorized Positions

Department/Division	FY 2016-17	FY 2017-18			FY 2018-19				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Constitutional Officers</u>									
Board of County Commissioners	20	20	0	20	0	0	0	20	
Comptroller	230	230	0	230	0	0	0	230	
County Mayor	6	6	0	6	0	0	0	6	
Court Administration	15	15	0	15	0	0	0	15	
Property Appraiser	137	146	0	146	0	0	0	146	
Sheriff	2,135	2,190	5	2,195	128	0	0	2,323	
Supervisor of Elections	46	46	0	46	0	0	0	46	
Tax Collector	274	284	7	291	0	0	0	291	
Total	2,863	2,937	12	2,949	128	0	0	3,077	
<u>Administrative Services</u>									
Business Development	8	8	0	8	0	0	0	8	
Capital Projects	13	13	0	13	2	0	0	15	
Facilities Management	160	160	0	160	2	0	1	163	
Fiscal & Operational Support	16	12	0	12	0	0	0	12	
Fleet Management	66	66	0	66	2	0	0	68	
Procurement	29	31	0	31	1	0	0	32	
Real Estate Management	24	24	0	24	0	0	0	24	
Total	316	314	0	314	7	0	1	322	
<u>Community, Environmental & Development Svc.</u>									
Building Safety	135	140	7	147	7	0	0	154	
Code Enforcement	62	62	0	62	0	0	0	62	
Environmental Protection	98	99	0	99	1	0	0	100	
Fiscal & Operational Support	63	59	1	60	0	0	1	61	
Housing and Community Development	49	49	0	49	0	0	0	49	
Parks and Recreation	287	292	0	292	5	0	0	297	
Planning	28	28	0	28	0	0	-1	27	
Transportation Planning	17	18	0	18	0	0	0	18	
Zoning	27	27	0	27	0	0	0	27	
Total	766	774	8	782	13	0	0	795	

Changes in Authorized Positions

Department/Division	FY 2016-17	FY 2017-18			FY 2018-19				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Convention Center</u>									
Capital Planning	12	13	0	13	0	0	0	13	
Event Operations	163	163	0	163	0	0	0	163	
Facility Operations	121	121	0	121	0	0	-1	120	
Fiscal & Operational Support	48	43	0	43	0	0	0	43	
Sales and Marketing	18	18	0	18	0	0	0	18	
Security	67	67	0	67	0	0	0	67	
Strategic Planning	18	18	0	18	1	0	1	20	
Total	447	443	0	443	1	0	0	444	
<u>Corrections</u>									
Community Corrections	115	115	0	115	0	0	0	115	
Corrections Admin / Command	39	39	0	39	0	0	-2	37	
Corrections Health Services	161	161	-1	160	0	0	-1	159	
Fiscal & Operational Support	59	48	0	48	0	0	0	48	
In-Custody Security Operations	721	721	0	721	23	0	-3	741	
In-Custody Support Services	505	505	0	505	0	0	5	510	
Inmate Administrative Services	164	167	0	167	0	0	0	167	
Total	1,764	1,756	-1	1,755	23	0	-1	1,777	
<u>Family Services</u>									
Citizen Resource & Outreach	47	47	0	47	0	0	0	47	
Citizens' Commission for Children	17	17	0	17	0	0	0	17	
Community Action	63	64	2	66	0	0	0	66	
Consumer Fraud	4	4	0	4	0	0	0	4	
Cooperative Extension Services	21	21	0	21	0	0	0	21	
Fiscal & Operational Support	19	12	0	12	0	0	0	12	
Head Start	292	294	0	294	0	0	0	294	
Neighborhood Preservation & Revitalization	16	16	-2	14	0	0	0	14	
Regional History Center	15	15	0	15	1	0	0	16	
Youth and Family Services	138	138	0	138	0	0	0	138	
Total	632	628	0	628	1	0	0	629	

Changes in Authorized Positions

Department/Division	FY 2016-17	FY 2017-18			FY 2018-19				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Fire Rescue</u>									
Fire Communications	58	58	0	58	0	0	0	58	
Fire Infrastructure & Asset Management	44	44	0	44	2	0	0	46	
Fire Operations	1,052	1,138	0	1,138	18	0	0	1,156	
Fire Planning & Technical Services	48	51	0	51	0	0	0	51	
Fiscal & Operational Support	35	26	0	26	0	0	0	26	
Office of Emergency Management	8	8	0	8	1	0	0	9	
Total	1,245	1,325	0	1,325	21	0	0	1,346	
<u>Health Services</u>									
Animal Services	95	97	2	99	0	0	0	99	
Drug Free Community Office	3	3	0	3	0	0	0	3	
Fiscal & Operational Support	28	28	-4	24	0	0	2	26	
Health EMS	9	10	2	12	0	0	-1	11	
Medical Clinic	43	41	0	41	0	0	0	41	
Medical Examiner	34	35	0	35	4	0	0	39	
Mental Health & Homeless Issues	10	10	1	11	0	0	0	11	
Mosquito Control	29	32	0	32	0	0	0	32	
Total	251	256	1	257	4	0	1	262	
<u>Office of Accountability</u>									
911 Fees	6	6	0	6	0	0	0	6	
Economic Trade & Tourism Development	2	2	0	2	0	0	0	2	
Fiscal and Business Services	3	3	0	3	0	0	0	3	
Human Resources	48	102	0	102	1	0	0	103	
Information Systems and Services	193	193	-1	192	0	0	-1	191	
Management and Budget	14	14	0	14	0	0	0	14	
Professional Standards	10	13	0	13	0	0	0	13	
Risk Management	21	21	0	21	0	0	-1	20	
Total	297	354	-1	353	1	0	-2	352	

Changes in Authorized Positions

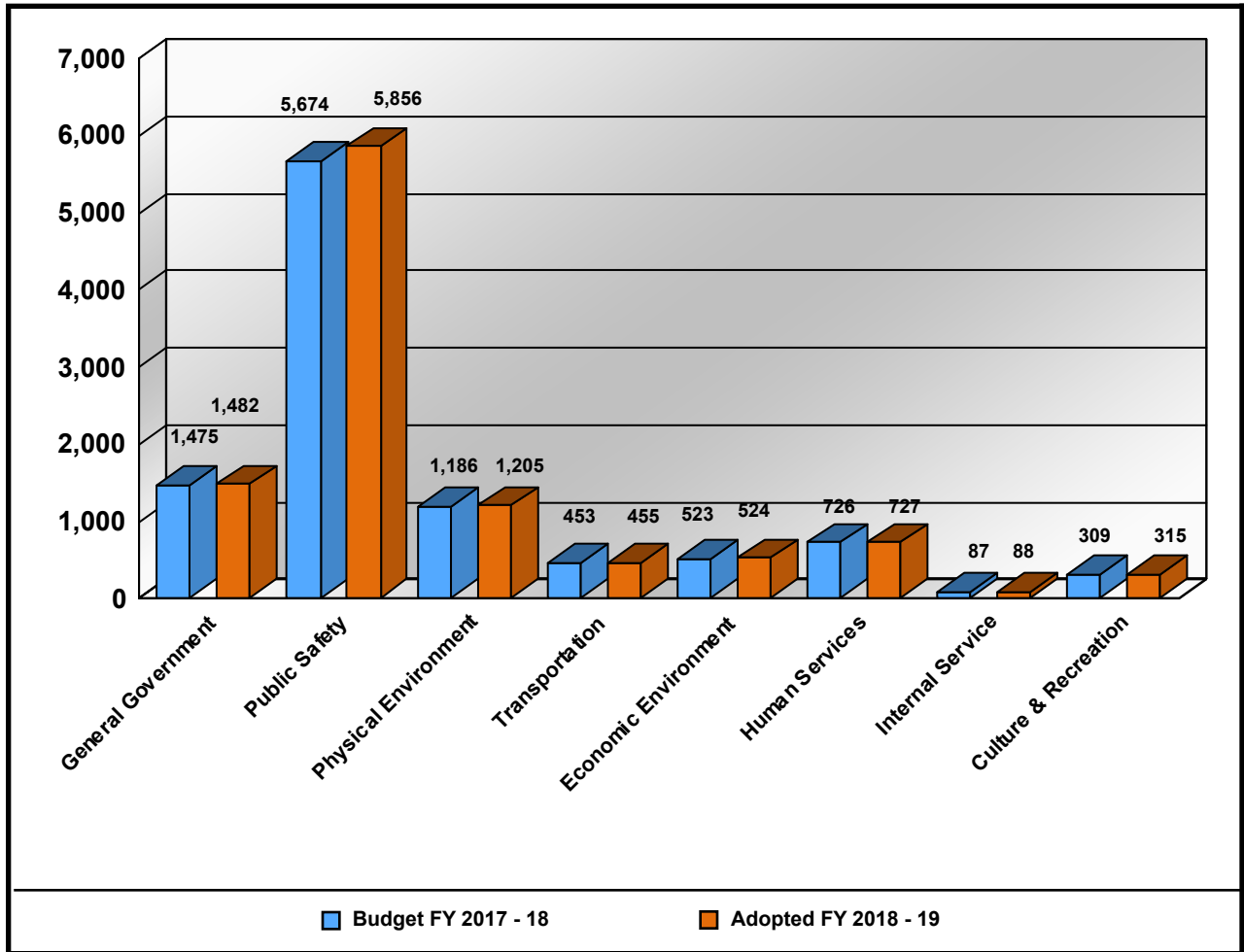
Department/Division	FY 2016-17	FY 2017-18			FY 2018-19				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
Public Works									
Development Engineering	36	36	1	37	0	0	0	37	
Fiscal & Operational Support	37	33	-1	32	0	0	0	32	
Highway Construction	23	23	0	23	0	0	0	23	
Public Works Engineering	40	39	0	39	0	0	0	39	
Roads and Drainage	236	236	0	236	0	0	0	236	
Stormwater Management	107	109	0	109	0	0	0	109	
Traffic Engineering	63	64	2	66	2	0	0	68	
Total	542	540	2	542	2	0	0	544	
Utilities									
Fiscal & Operational Support	77	72	0	72	1	0	2	75	
Solid Waste	152	156	0	156	5	0	0	161	
Utilities Customer Service	145	148	0	148	3	0	0	151	
Utilities Engineering	72	74	0	74	1	0	-1	74	
Utilities Field Services	261	263	0	263	2	0	0	265	
Water Reclamation	117	119	0	119	2	0	0	121	
Water Utilities	120	125	0	125	3	0	0	128	
Total	944	957	0	957	17	0	1	975	
Other Offices									
Agenda Development	3	3	0	3	0	0	0	3	
Arts and Cultural Affairs	2	2	0	2	0	0	0	2	
Communications	25	23	-1	22	0	0	0	22	
County Administrator	13	13	0	13	0	0	0	13	
County Attorney	37	35	0	35	0	0	0	35	
Legislative Affairs	2	2	0	2	0	0	0	2	
Office of Regional Mobility	2	2	0	2	0	0	0	2	
Orange TV	10	10	1	11	0	0	0	11	
Total	94	90	0	90	0	0	0	90	

Changes in Authorized Positions

Department/Division	FY 2016-17	FY 2017-18			FY 2018-19				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Other Appropriations</u>									
Charter Review	1	1	0	1	0	0	0	0	1
Total	1	1	0	1	0	0	0	0	1
<u>Other Court Funds</u>									
Court Technology	20	20	0	20	1	0	0	0	21
Juvenile Court Programs	3	3	0	3	0	0	0	0	3
Local Court Programs	14	14	0	14	0	0	0	0	14
Total	37	37	0	37	1	0	0	0	38
TOTAL	10,199	10,412	21	10,433	219	0	0	0	10,652

Total Positions by Function

FY 2017 - 18 Versus FY 2018 - 19



Debt Management

This section includes:

- General Overview 1-76
- Pledged Revenue for Debt 1-78
- Credit Ratings 1-79
- Long-Term Debt Summary 1-82
- Legal Debt Limits 1-83
- Detailed Long-Term Debt 1-83

GENERAL OVERVIEW

The basic purpose of debt management is to contribute to the continued financial health and stability of the organization by assuring future access to debt markets to meet both scheduled and unscheduled needs. In practice, the limits within which debt management can be developed and implemented are usually very confined by the constraints of financial markets and regulatory processes.

The legal, economic, financial, and market conditions associated with the issuance of debt are dynamic, unpredictable and in a constant mode of change. Consequently, the decision to issue a debt is best made on a case-by-case basis, and only after careful and timely analysis and evaluation of all relevant factors. Some of the factors that should be considered include, but are not limited to, the following:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Determination as to whether to employ a "pay as you acquire" versus a "pay as you use" approach.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of Orange County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed (i.e., approved schedule of improvements, non-recurring improvements, etc.).
- Specifics for debt management are to be found in Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10, and Administrative Regulation 06.02.04, as seen below.

Administrative Regulation 06.02.04

6.02.04 ISSUANCE OF REVENUE BONDS

I. POLICY

- A. Orange County has the authority to issue revenue bonds or general obligation bonds pursuant to a competitive bid process or a negotiated sale.
- B. It is the policy of Orange County to sell its bonds in the manner which will result in the lowest overall cost to the county while meeting the county's operational and program needs and deadlines.
- C. The competitive bid process should be utilized in the sale of bonds unless otherwise recommended by the County Administrator or the Orange County Comptroller, or both, and approved by the Board of County Commissioners (BCC).

II. PROCEDURES

- A. The county's revenue bonds and general obligation bonds shall be sold by a competitive bid process except as otherwise authorized by this Administrative Regulation.
- B. The county's bonds may be sold by a negotiated transaction only if:
 1. Such negotiated sale is recommended by the County Administrator or the County Comptroller, or both;
 2. Such recommendation is set forth in writing and contains the specific reasons why a competitive bid process would not be in the best interests of the county;
 3. Such reasons include one or more of the reasons set forth in paragraph C, below; and,
 4. The BCC approves the recommendation by majority vote of the members present.
- C. The County Administrator or the County Comptroller, or both, may recommend that a particular issue of the county's bonds be sold pursuant to a negotiated sale only if at least one (1) of the following criteria exists:

1. The primary security or source of payment for the bonds is new or untested in the market;
 2. The particular structure of the bond issue is highly complex or is new and untested;
 3. The bond transaction involves innovative financing techniques or “derivative products”;
 4. Market conditions are unstable or chaotic;
 5. A sudden or dramatic credit rating deterioration has occurred for the county, the State of Florida, or the surrounding region;
 6. The particular source of revenue pledged to the proposed bond issue has experienced a sudden or dramatic deterioration in its credit rating or marketability, or is otherwise a weak credit;
 7. The size of the bond issue is considerably larger than the county has previously brought to market for that particular revenue source or is otherwise of such size that it would be difficult to sell the bonds through competitive bids;
 8. There is evidence or reason to conclude that a competitive bid process will result in higher borrowing costs for the county;
 9. There is reason to conclude that a competitive bid process will not meet the county’s operational or program needs or deadlines, and a negotiated sale will; and,
 10. The county wants to ensure participation by minority- and women-owned investment banking firms and/or by local and regional firms.
- D. When a negotiated sale is approved by the BCC, underwriters will be selected pursuant to the applicable county code and Administrative Regulations.
- E. Nothing in this regulation shall prohibit the use of set asides, auctions, and other devices which will encourage or ensure the participation of minority- and/or women-owned businesses and/or local or regional underwriting firms in competitively bid bond sales, all as may be approved from time to time by the BCC.
- F. This regulation applies only to bonds issued by Orange County, Florida, and does not apply to any special districts within the county, either dependent or independent.
- G. Failure to comply, in whole or in part, with this regulation pertaining to the method of sale of Orange County bonds shall have no effect whatsoever on the validity of any such bonds. Furthermore, nothing in this regulation shall create either a cause of action or standing to sue for, or on the part of, any person or firm.

Conclusion

The conduct of County Debt Management is ongoing and is constantly reviewed to produce the best results in an ever-changing marketplace. The Administrative Regulations are periodically reviewed.

Currently, Orange County has no outstanding General Obligation bonds approved by voter referendum. Administrative Regulation 06.02.04 and Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10 has provided guidelines for the issuance of the various outstanding revenue bonds. In addition, for each pledged revenue source, there are resolutions and indentures, which set forth covenants with bond holders. Those board approved resolutions and indentures form a record of the evolution of rules and guidelines for the management of county debt, which has been approved by the BCC, the investors, and market participants.

PLEGDED REVENUE FOR DEBT

Orange County takes a planned and programmed approach to the management of its outstanding debt with a view toward funding from internally generated capital, where appropriate, and external financing, when appropriate. Outstanding debt is constantly monitored for opportunities to find savings on future scheduled debt service costs.

Orange County has 15 long-term bond issues outstanding with an original par amount of \$1,279,373,803. Currently, Orange County has \$1,123,020,556 in principal and \$452,932,664 in interest payments remaining. The schedule of bonded debt for FY 2018-19 totals \$117,910,038; \$64,150,556 for principal; and \$53,759,482 for interest. The schedule of bonded debt for FY 2019-20 totals \$111,957,343; \$64,625,000 for principal; and \$47,332,343 for interest. In addition to the outstanding bonded debt, the county has a bank loan for public safety communications infrastructure. There are also several State Revolving Fund loans for Utilities water system projects paid solely from system revenues. The county contracts with Digital Assurance Certification, LLC to maintain an online repository of detailed debt information for the county at the website: www.dacbond.com, where more information is available.

County bonding has been concentrated in the following areas: resource recovery projects, new jail construction, construction and rehabilitation of county facilities, expansion of the Convention Center, funding for the Dr. Phillips Performing Arts Center and Camping World Stadium, construction of the Courthouse Complex, purchase of environmentally-sensitive lands, and to acquire and improve park and recreational facilities.

Jail construction and the construction and rehabilitation of county facilities are funded primarily from debt supported by Sales Tax revenue and Guaranteed and Second Guaranteed Entitlement of State Revenue Sharing. Debt for construction of the Orange County's Courthouse Complex is secured by sales tax revenues.

Debt for the expansion of the Convention Center, the Dr. Phillips Performing Arts Center, and Camping World Stadium is supported by revenue from the Tourist Development Tax. This tax enacted by ordinance on March 16, 1978, and by a referendum approved by the voters of the county was first levied in May 1978. On December 13, 1994, the county increased the rate of the tax from 4% to 5%; on July 18, 2006, the rate was increased to 6%. The first 5% of the tax is pledged to debt service.

Debt to purchase environmentally-sensitive lands and acquire and improve park and recreational facilities is supported by revenue from the Public Service Tax (PST). This PST levy was put into effect on November 1, 1991.

Operating cost implications of each of these capital improvements have been reflected in each of the respective operating budgets. A schedule of long-term debt and a brief outline of the outstanding debt issues are presented on the following pages for further information.

SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
1992	Commercial Paper Program	Upgrade from "A1" to "A1+" from S&P.
1992	Water Utilities System Bonds	Upgrade from "Baa" to "Aa", "A+" & "A+" from Moody's, S & P, and Fitch.
1993	Library District Bonds	Upgrade from "AA-" to "AA" from S&P, Moody's confirmed "Aa" rating.
1993	Sales Tax Bonds	Moody's & S&P confirmed "A1" & "A+".
1993	Solid Waste Bonds	Upgrade from "A" to "A1" from Moody's.
1994	Tourist Development Tax Bonds	S&P assigned "A" rating; Moody's and Fitch confirmed "A" rating.
1995	Public Service Tax Bonds	Received first time ratings of "A", "A", & "A+" from Moody's, S&P, and Fitch.
1997	Tourist Development Tax Bonds	Moody's revised rating to "A3".
1998	Water Utilities System Refunding Refunding Revenue Bonds	Received rating from Moody's of "Aa-3".
1998	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA" and "AAA" from Moody's, S&P, and Fitch. Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
1998	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A3", "A", "A" from Moody's, S&P, and Fitch.
1999	Sales Tax Revenue Bonds	Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
2000	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2" (upgrade from A3), "A", "A+" (upgrade from A) from Moody's, S&P, and Fitch.
2002	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2002	Sales Tax Revenue Bonds	Upgrade from "A+" to "AA-" from S&P.

SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
2002	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2003	Solid Waste Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A" from Moody's, S&P, and Fitch.
2003	Public Service Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "A+", "AA-" from Moody's, S&P, and Fitch.
2003	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Capital Improvement Bonds	Upgrade from "A" to "A+" from S&P.
2006	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2006	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2006	Sales Tax Revenue Bonds	S&P upgraded rating from "AA-" to "AA".
2007	Tourist Development Tax Bonds	Upgrade from "A" to "A+" from S&P.
2007	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A+" from Moody's, S&P, and Fitch.
2007	Sales Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2007	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2009	Capital Improvement Bonds	Received ratings of "AA" from Fitch; Upgrade from "A+" to "AA" from S&P.
2010	Tourist Development Tax Bonds	Recalibrated from Moody's from "A2" to "A1" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to be consistent with the Global Scale Rating (GSR).
2010	Water Utility Bonds	Recalibrated from Moody's from "Aa3" to "Aa2" to be consistent with the Global Scale Rating (GSR).
2010	Public Service Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to Be consistent with the Global Scale Rating (GSR).

SELECTED CREDIT RATINGS ACTIONS

2010	Tourist Development Tax Bonds	Recalibrated from Fitch from "A+" to "AA-" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2010	Capital Improvement Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2010	Public Service Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2011	Public Service Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2012	Orange County	Implied general obligation rating of "AAA" from Fitch.
2012	Sales Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2012	Sales Tax Bonds	Rated as "AA+" from Kroll Bond Rating Agency.
2012	Orange County	Implied general obligation rating of "AA+" from Kroll Bond Rating Agency.
2013	Public Service Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2013	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from S&P.
2014	Orange County	Implied general obligation rating upgrade from "AA+" to "AAA" from Kroll.
2015	Water Utility Bonds	All outstanding bonds and ratings paid off.
2015	Tourist Development Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2015	Tourist Development Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2015	Tourist Development Tax Bonds	Upgrade from "A1" to "Aa3" from Moody's.
2016	Water Utility Bonds	Rated as "AAA" from S&P and Fitch.
2016	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2016	Public Service Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2018	Orange County	Implied general obligation rating of "Aaa" from Moody's.

Source: Fiscal & Business Services Division

LONG-TERM DEBT SUMMARY

	BONDS	SERIES	BOND DEBT	PRINCIPAL	INTEREST	PRINCIPAL AND INTEREST TOTAL
1	Public Facilities Revenue	1994A	33,843,803	865,556	3,489,444	4,355,000
2	Capital Improvement Refunding Revenue	2009	25,480,000	10,005,000	1,283,250	11,288,250
3	Tourist Development Tax Refunding Revenue	2010	144,395,000	144,395,000	33,207,250	177,602,250
4	Sales Tax Revenue Refunding	2012B	97,295,000	96,425,000	48,693,500	145,118,500
5	Sales Tax Revenue Refunding	2012C	96,195,000	77,995,000	12,023,125	90,018,125
6	Public Service Tax Refunding Revenue	2013	37,895,000	15,915,000	2,871,750	18,786,750
7	Tourist Development Tax Refunding Revenue	2013	16,015,000	3,260,000	50,106	3,310,106
8	Tourist Development Tax Refunding Revenue	2015	154,195,000	131,125,000	49,300,750	180,425,750
9	Sales Tax Revenue Bond	2015	5,465,000	3,330,000	73,868	3,403,868
10	Sales Tax Revenue Refunding Bonds	2015A	30,110,000	25,635,000	2,824,753	28,459,753
11	Water & Wastewater Utility Revenue Bonds	2016	89,035,000	85,770,000	25,313,281	111,083,281
12	Tourist Development Tax Refunding Revenue Bonds	2016	63,025,000	63,025,000	33,863,600	96,888,600
13	Tourist Development Tax Revenue Bonds	2016A	88,940,000	88,940,000	55,611,838	144,551,838
14	Tourist Development Tax Refunding Revenue Bonds	2016B	202,745,000	202,745,000	127,713,400	330,458,400
15	Tourist Development Tax Refunding Revenue Bonds	2017	194,740,000	173,590,000	56,612,750	230,202,750
	Total		\$ 1,279,373,803	\$ 1,123,020,556	\$ 452,932,664	\$ 1,575,953,220

LEGAL DEBT LIMITS

Neither the Orange County Board of County Commissioners nor the Florida Statutes provide for a limit on the amount of general obligation bonds that Orange County can issue following authorization by a successful referendum of Orange County voters approving the use of ad valorem property taxes to repay the general obligation bonds issued. Currently, there are only Library District General Obligation Bonds outstanding.

County revenue bonds do not pledge the full faith and credit of the county, but rather give bondholders a pledge against the actual collection of a given revenue. Since revenue bond holders cannot force the county to increase general taxes, financial markets require that revenue bonds only be issued for a portion of the available capacity. This issuance limitation is included in the resolutions and indentures and acts as another form of debt limit.

DETAILED LONG-TERM DEBT

1. \$33,843,803 Public Facilities Revenue Bonds, Series 1994A

Revenue pledged: Certain non-ad valorem revenues of the county including state sources of license revenues, local license, permit fees, local charges for services, and miscellaneous local revenues.

Purpose: To provide funds for the construction of and improvements to various county facilities, including correctional facilities, communications systems equipment and improvements and to refinance certain projects previously financed through the county's Commercial Paper program.

Final Maturity: 10/01/19; Interest Rates: 5.25% to 6.50%.

FY	Principal	Interest	Total
18-19	\$865,556	\$3,489,444	\$4,355,000
19-20	0	0	0
20-21	0	0	0
21-22	0	0	0
22-23	0	0	0
Thereafter	0	0	0
Total	\$865,556	\$3,489,444	\$4,355,000

* Accreted interest to maturity on Capital Appreciation Bonds

2. \$25,480,000 Capital Improvement Refunding Revenue Bonds, Series 2009

Revenue pledged: Orange County's annual Guaranteed Entitlement and Second Guaranteed Entitlement from the State Revenue Sharing Trust Fund provided by Chapter 218.255 Florida Statutes.

Purpose: To currently refund all of the Capital Improvement Revenue Bonds, Series 1998.

Final Maturity: 10/01/22; Interest Rates: 2.50% to 5.25%.

FY	Principal	Interest	Total
18-19	\$2,335,000	\$483,613	\$2,818,613
19-20	2,435,000	390,213	2,825,213
20-21	2,550,000	268,463	2,818,463
21-22	2,685,000	140,963	2,825,963
22-23	0	0	0
Thereafter	0	0	0
Total	\$10,005,000	\$1,283,250	\$11,288,250

3. \$144,395,000 Tourist Development Tax Refunding Revenue Bonds, Series 2010

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund a portion of the county's outstanding Tourist Development Tax Refunding Revenue Bonds, Series 1998A and a portion of the outstanding Tourist Development Tax Revenue Bonds, Series 1998B.

FY	Principal	Interest	Total
18-19	\$4,580,000	\$7,219,750	\$11,799,750
19-20	8,525,000	6,990,750	15,515,750
20-21	8,955,000	6,564,500	15,519,500
21-22	38,805,000	6,116,750	44,921,750
22-23	40,750,000	4,176,500	44,926,500
Thereafter	42,780,000	2,139,000	44,919,000
Total	\$144,395,000	\$33,207,250	\$177,602,250

Final Maturity: 10/01/24; Interest Rates: 5.00%.

4. \$97,295,000 Sales Tax Revenue Refunding Bonds, Series 2012B

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To advance refund all of the outstanding Sales Tax Revenue Bonds Series 2002B maturing on and after January 1, 2013.

Final Maturity: 01/01/32; Interest Rates: 4.00% to 5.00%.

FY	Principal	Interest	Total
18-19	\$0	\$4,660,000	\$4,660,000
19-20	0	4,660,000	4,660,000
20-21	0	4,660,000	4,660,000
21-22	0	4,660,000	4,660,000
22-23	0	4,660,000	4,660,000
Thereafter	96,425,000	25,393,500	121,818,500
Total	\$96,425,000	\$48,693,500	\$145,118,500

5. \$96,195,000 Sales Tax Revenue Refunding Bonds, Series 2012C

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all of the outstanding Sales Tax Revenue Refunding Bonds Series 2002A maturing on and after January 1, 2013.

Final Maturity: 01/01/24; Interest Rates: 2.00% to 5.00%.

FY	Principal	Interest	Total
18-19	\$11,755,000	\$3,605,875	\$15,360,875
19-20	12,340,000	3,003,500	15,343,500
20-21	12,960,000	2,371,000	15,331,000
21-22	13,605,000	1,706,875	15,311,875
22-23	14,285,000	1,009,625	15,294,625
Thereafter	13,050,000	326,250	13,376,250
Total	\$77,995,000	\$12,023,125	\$90,018,125

6. \$37,895,000 Public Service Tax Refunding Revenue Bonds, Series 2013

Revenue pledged: Public Service Tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

Purpose: To refund all Public Service Tax Revenue Bonds, Series 2003.

Final Maturity: 10/01/25; Interest Rates: 3.00% to 5.00%.

FY	Principal	Interest	Total
18-19	\$3,615,000	\$795,750	\$4,410,750
19-20	2,220,000	615,000	2,835,000
20-21	2,070,000	504,000	2,574,000
21-22	2,075,000	400,500	2,475,500
22-23	2,190,000	296,750	2,486,750
Thereafter	3,745,000	259,750	4,004,750
Total	\$15,915,000	\$2,871,750	\$18,786,750

7. \$16,015,000 Tourist Development Tax Refunding Revenue Bond, Series 2013

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2003A.

Final Maturity: 10/01/19; Interest Rate: 1.54%.

FY	Principal	Interest	Total
18-19	\$3,260,000	\$50,106	\$3,310,106
19-20	0	0	0
20-21	0	0	0
21-22	0	0	0
22-23	0	0	0
Thereafter	0	0	0
Total	\$3,260,000	\$50,106	\$3,310,106

8. \$154,195,000 Tourist Development Tax Refunding Revenue Bond, Series 2015

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2005.

Final Maturity: 10/01/31; Interest Rate: 2.00% to 5.00%.

FY	Principal	Interest	Total
18-19	\$8,680,000	\$6,556,250	\$15,236,250
19-20	8,700,000	6,122,250	14,822,250
20-21	9,140,000	5,687,250	14,827,250
21-22	8,125,000	5,230,250	13,355,250
22-23	8,525,000	4,824,000	13,349,000
Thereafter	87,955,000	20,880,750	108,835,750
Total	\$131,125,000	\$49,300,750	\$180,425,750

9. \$5,465,000 Sales Tax Revenue Bond, Series 2015

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To provide funds for the acquisition of fire rescue equipment and vehicles.

Final Maturity: 01/01/21; Interest Rate: 1.47%.

FY	Principal	Interest	Total
18-19	\$1,095,000	\$40,903	\$1,135,903
19-20	1,110,000	24,696	1,134,696
20-21	1,125,000	8,269	1,133,269
21-22	0	0	0
22-23	0	0	0
Thereafter	0	0	0
Total	\$3,330,000	\$73,868	\$3,403,868

10. \$30,110,000 Sales Tax Revenue Refunding Bond, Series 2015A

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all Sales Tax Revenue Refunding Bonds, Series 2006.

Final Maturity: 01/01/28; Interest Rate: 2.13%.

FY	Principal	Interest	Total
18-19	\$2,330,000	\$521,211	\$2,851,211
19-20	2,375,000	471,103	2,846,103
20-21	2,430,000	419,930	2,849,930
21-22	2,480,000	367,638	2,847,638
22-23	2,530,000	314,282	2,844,282
Thereafter	13,490,000	730,590	14,220,590
Total	\$25,635,000	\$2,824,753	\$28,459,753

11. \$89,035,000 Water and Wastewater Utility Revenue Bonds, Series 2016

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

Final Maturity: 10/01/36; Interest Rate: 2.00 % to 5.00%.

FY	Principal	Interest	Total
18-19	\$3,430,000	\$2,742,644	\$6,172,644
19-20	3,600,000	2,571,144	6,171,144
20-21	3,780,000	2,391,144	6,171,144
21-22	3,970,000	2,202,144	6,172,144
22-23	4,170,000	2,003,644	6,173,644
Thereafter	66,820,000	13,402,563	80,222,563
Total	\$85,770,000	\$25,313,281	\$111,083,281

12. \$63,025,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2006.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
18-19	\$0	\$2,541,000	\$2,541,000
19-20	0	2,541,000	2,541,000
20-21	0	2,541,000	2,541,000
21-22	0	2,541,000	2,541,000
22-23	1,000,000	2,541,000	3,541,000
Thereafter	62,025,000	21,158,600	83,183,600
Total	\$63,025,000	\$33,863,600	\$96,888,600

13. \$88,940,000 Tourist Development Tax Revenue Bonds, Series 2016A

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To finance Phase II of the Dr. Phillip Performing Arts Center pursuant to the Interlocal Agreement.

Final Maturity: 10/01/36; Interest Rate: 3.25% to 5.00%.

FY	Principal	Interest	Total
18-19	\$0	\$3,741,138	\$3,741,138
19-20	0	3,741,138	3,741,138
20-21	0	3,741,138	3,741,138
21-22	0	3,741,138	3,741,138
22-23	0	3,741,138	3,741,138
Thereafter	88,940,000	36,906,150	125,846,150
Total	\$88,940,000	\$55,611,838	\$144,551,838

14. \$202,745,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016B

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To defease the City of Orlando Venues Bonds, fulfilling the county's commitment for the Venues 1st-5th cent TDT funds under the Interlocal Agreement.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
18-19	\$0	\$8,632,300	\$8,632,300
19-20	0	8,632,300	8,632,300
20-21	0	8,632,300	8,632,300
21-22	0	8,632,300	8,632,300
22-23	0	8,632,300	8,632,300
Thereafter	202,745,000	84,551,900	287,296,900
Total	\$202,745,000	\$127,713,400	\$330,458,400

15. **\$194,740,000 Tourist Development Tax Refunding Revenue Bonds, Series 2017**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2007 and 2007A.

Final Maturity: 10/01/30; Interest Rate: 5.00%.

FY	Principal	Interest	Total
18-19	\$22,205,000	\$8,679,500	\$30,884,500
19-20	23,320,000	7,569,250	30,889,250
20-21	24,480,000	6,403,250	30,883,250
21-22	1,615,000	5,179,250	6,794,250
22-23	0	5,098,500	5,098,500
Thereafter	101,970,000	23,683,000	125,653,000
Total	\$173,590,000	\$56,612,750	\$230,202,750

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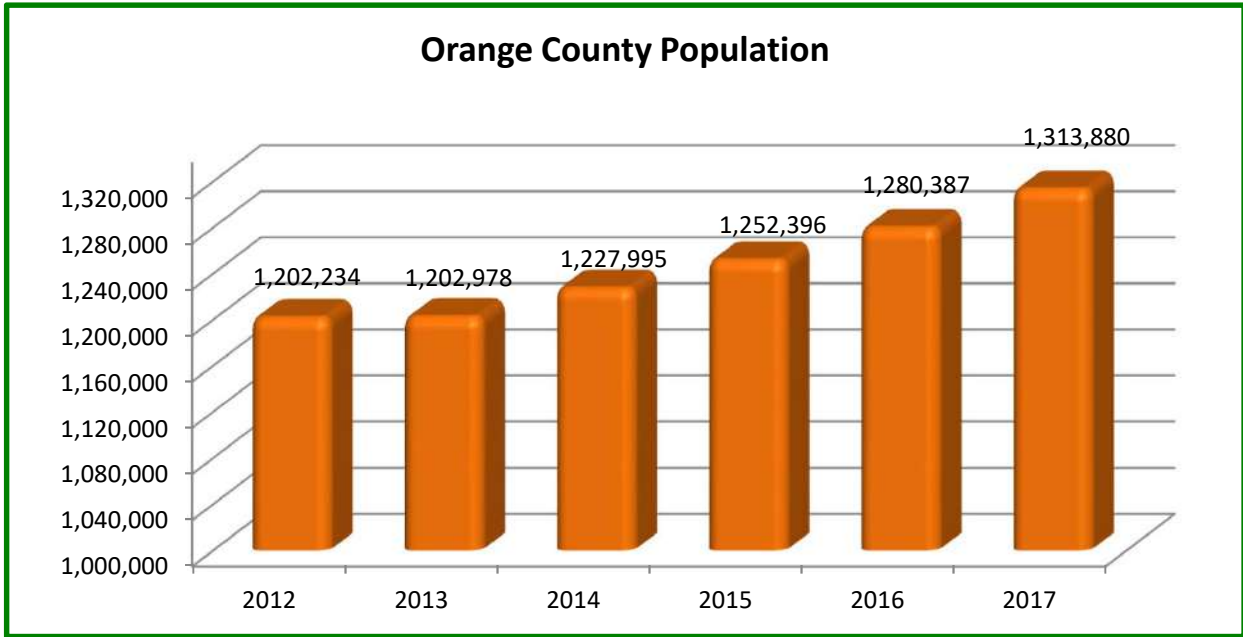
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Statistical Information

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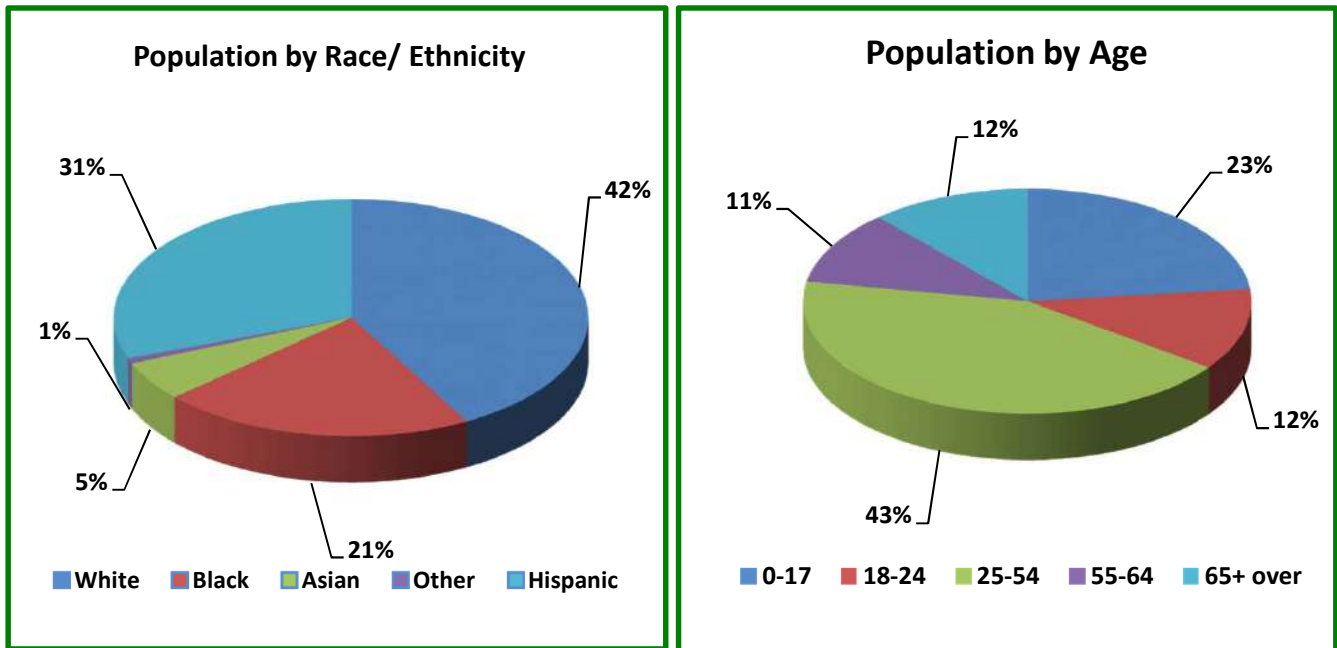
- Demographic and Economic Indicators 1-90

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: 2017 Bureau of Economic and Business Research (BEBR) Orange County Population

Population growth is on a slight upward trend as employment opportunities increase and the housing market improves.

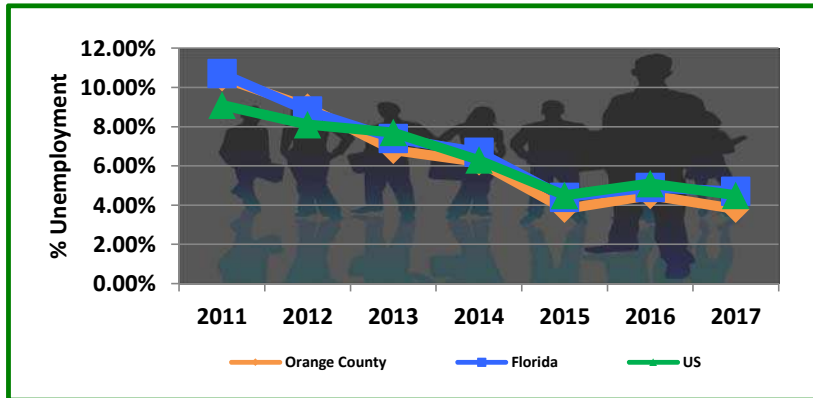


Source: United States Census Bureau; BEBR June 2017

Orange County has a diverse population with 78% of the population under the age of 55. The predominant race in the county is White at 42%. Hispanic ethnicity currently makes up 31% of the population and includes both white and black races. The Black/African American population is 21%. The Asian population is approximately 5% and includes Native Hawaiian, Alaska Native, and other Pacific Islander. Those who identify as two or more races make up 1% of the population.

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS

Unemployment Rate Comparison



Source: Orange County Florida Orange Stats, September 2017 and Orlando Economic Partnership, January 2017

Florida's unemployment rate is 4.3% and the national unemployment rate is 4.5%, as of April 2017. Orange County was slightly lower at a 3.8% unemployment rate.

Metro Orlando Employment by Industry	Employees
Leisure & Hospitality	270,400
Professional & Business Services	229,700
Education & Health Services	157,400
Retail Trade	150,100
Government	115,700
Financial Activities	78,000
Construction	79,400
Wholesale Trade	43,000
Manufacturing	48,000
Other Services	45,700
Transportation, Warehousing, & Utilities	40,900
Information	24,000
Mining and Logging	300



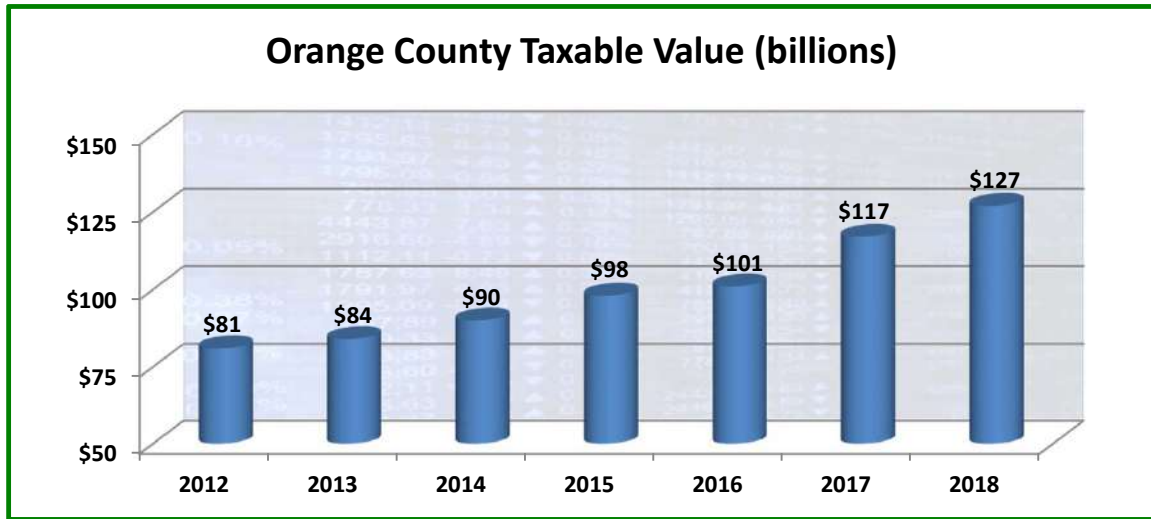
Source: Florida Department of Economic Opportunity, Current Employment Statistics (CES) - updated July 2018

Top 10 Metro Orlando Employers *	Employees	Industry
Walt Disney World Resort	73,000	Leisure & Hospitality
Universal Orlando (Comcast)	23,000	Leisure & Hospitality
Adventist Health System	21,815	Healthcare
Publix	19,783	Grocery
Orlando Health	19,032	Healthcare
University of Central Florida	9,134	Education
Lockheed Martin	9,000	Aerospace/Defense
SeaWorld Parks & Entertainment	6,032	Leisure & Hospitality
Darden Restaurants, Inc.	5,500	Restaurant
Orlando International Airport (MCO)	1,800	Air Transportation

*Excludes government and retail operations

Source: Direct Company Contact, Orlando Sentinel, and Orlando Business Journal - February 2018

**ORANGE COUNTY
DEMOGRAPHIC AND ECONOMIC INDICATORS**



Source: Orange County Property Appraiser website

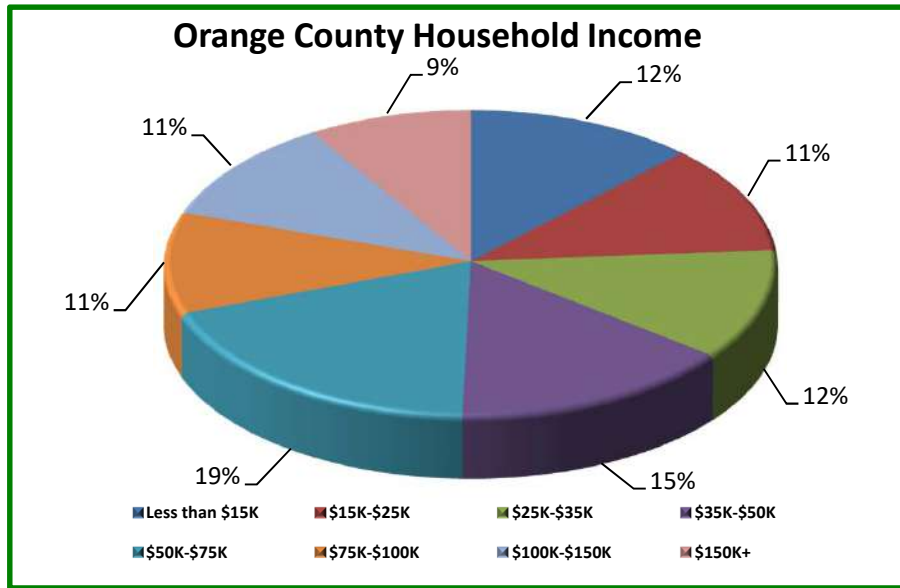
The taxable value of property in Orange County is anticipated to increase by \$10.0 billion in 2018. Since 2012, taxable values have increased as a result of consumer demand and new construction.

Population & Millage Rates

Orange County	2017		2018 Proposed	% Change
	Population Estimate	2017 Final		
Eatonville	2,305	7.2938	7.2938	0.0%
Oakland	2,658	6.7500	6.7500	0.0%
Ocoee	43,072	5.6546	6.5000	15.0%
Orlando	279,789	6.6500	6.6500	0.0%
Edgewood	2,643	4.9500	5.2000	5.1%
Orange County (unincorporated)	834,353	4.4347	4.4347	0.0%
Winter Park	29,317	4.6056	4.5672	-0.8%
Belle Isle	6,701	4.4018	4.4018	0.0%
Maitland	17,401	4.6753	5.3150	13.7%
Winter Garden	42,959	4.2500	4.5000	5.9%
Windermere	2,887	3.2500	3.7425	15.2%
Apopka	49,750	3.7876	4.2876	13.2%
Lake Buena Vista	22	1.7558	1.7018	-3.1%
Bay Lake	23	1.9469	1.8384	-5.6%
Total	1,313,880			

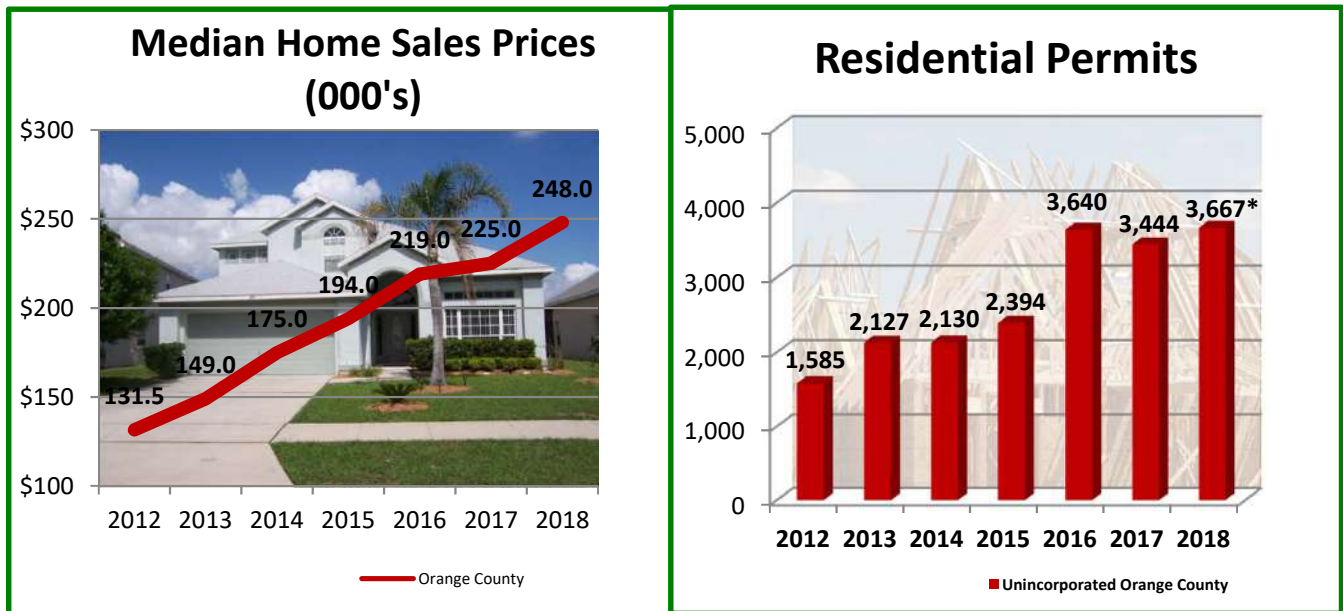
Source: BEBR and Orange County Property Appraiser

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: United States Census Bureau, 2012-2016 American Community Survey 5-Year Estimates

According to the United States Census Bureau, 34% of households have an income between \$35,000 to \$75,000.



Source: Orlando Regional Realtors Association - April 2018

* through August 2018

Median home sales prices have steadily increased since 2012. The number of single family residential permits issued decreased 5% from 2016 to 2017 but is projected to increase in 2018, which is shown through August 2018. The FY 2014-15 to current figures have been adjusted to reflect amended permitting data.

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Guide to Other Useful References



A GUIDE TO OTHER USEFUL REFERENCES

Annual Budget Document - A document containing detailed summaries of the budget, finances, personnel, and capital projects. Each year, this document is printed in proposed and final form as follows: The proposed budget represents the County Mayor's recommended budget as presented to the Board of County Commissioners, and the final budget represents the budget as adopted by the Board of County Commissioners. Prior year's Adopted Budgets are available on the county's website <http://www.orangecountyfl.net/> by using the keyword "Budget" in the "Search our site" box or clicking on "Open Government" and then "Budgets and Reports".

Budget Reference Manual - This manual is updated and distributed annually to department fiscal staff at the budget kickoff held prior to budget preparation. This guide provides detailed timetables and general instructions for preparing budget requests for personal services (including new positions), operating, and capital outlay (including rolling stock). Additional information is presented for Performance Measures and Capital Improvement Program (CIP) submissions. This manual is available in the Office of Management and Budget (OMB).

Citizens Annual Financial Report - This document, prepared by the Comptroller's Office, is a summarized operational and financial report prepared especially for the citizens of Orange County. It is a high-level overview that explains how the county is organized, how the budget process works, as well as primary sources and uses of funds. Additionally, it provides information regarding the impact of county taxes and fees on a typical residential home and other useful information. This document and prior year's reports are available on the Comptroller's Office website at: <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page.

Comprehensive Annual Financial Report - This document is an all encompassing audited financial report for Orange County as a whole. It includes financial statements for all operations, narrative information, and reports and opinions from the county's independent auditor. It also includes financial and non-financial data and trends. Current and prior year's reports are available at <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page. This link also contains investment reports, revenue monitoring reports, and bond disclosure reports.

Fee Directory - A directory of fees and user charges for county services. This document can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Fee Directory" in the "Search our site" box or under the heading "Open Government" then "Budget and Reports" option followed by scrolling to the "Schedule of Fees" section.

Orange County Administrative Regulations - A detailed listing of policies and procedures utilized by Orange County Government in conducting various aspects of county business. This document is available in the Comptroller's Office Clerk of the BCC and Orange County Attorney's Office.

Orange County Charter - A Charter sets up the county government structure and sets forth how it must function. The Orange County Charter and information regarding the Charter Review Commission can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Charter" in the "Search our site" box or clicking on "Open Government" icon and selecting "Boards and Special Districts" then "Charter Review Commission."

Orange County Code of Ordinances - A detailed listing of all ordinances adopted by the Orange County Board of County Commissioners can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Ordinances" in the "Search our site" box or clicking on "Permits and Licenses" icon and selecting "Code of Ordinances". Alternately, the information is available on Municode's website at <http://www.municode.com>.

Quarterly Fiscal Performance Report – This report is an informational source that reviews the performance of revenues and expenditures, reserve levels, and capital project spending for each quarter. Additionally, it includes the Grants Program Report (first and fourth quarter) and the Performance Based Measurement System Report (second and fourth quarter). This report is available in the Office of Management and Budget (OMB).

Revenue Manual - Provides the following information about more than 200 County Revenue sources: authorization, account codes, description, collection history and information regarding the fee schedule, collection frequency, restrictions and administration. This document and historical reports can be found on the county’s website <http://www.orangecountyfl.net/> by clicking on “Open Government” and then “Budgets and Reports”.

The Source (Orange County Government Directory) - A directory of county departments including a brief description of services, telephone numbers, and useful information about Orange County. This document is located on the county’s website <http://www.orangecountyfl.net/> by using the keyword “Source” in the “Search our site” box or by scrolling to the “Stay Connected” section of the home page and clicking on “County Directory & Contacts”.





Glossary of Budget Terms



GLOSSARY

Accrual - A revenue or expense which gets recognized in the accounting period it is earned or incurred, even if it is received or paid in a subsequent period.

Accrual Accounting - A system that recognizes revenues and expenses as they occur, regardless of when the final revenue or payment is received or paid. This system is used by businesses and by certain government funds that operate like businesses.

Ad Valorem Tax - A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax."

Adjusted Final Millage - Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

Adopted Budget - The financial plan of revenues and expenditures for a fiscal year as adopted by the Board of County Commissioners.

Aggregate Millage Rate - The sum of all property tax levies imposed by the governing body of a county excluding debt service and other voted millages, divided by the total taxable value.

Amendment - A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

Appropriation - A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

Approved Budget - Board of County Commissioners budget, to be legally adopted in following fiscal year in accordance with state statutes.

Assessed Value - A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

Balanced Budget - A budget in which revenues are equal to expenditures.

Board of County Commissioners - The governing body of Orange County is composed of six (6) persons elected from single member districts and one (1) County Mayor elected countywide.

Bond - A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

Budget - A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Adjustment - A revision to the adopted budget occurring during the fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

Budget Calendar - The schedule of key dates involved in the process of preparing, adopting, and executing an adopted budget.

Budget Document - The official written statement of the annual fiscal year financial plan for the county as presented by the County Mayor.

Budget Hearing - The public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

Budget Message - A brief written statement presented by the County Mayor to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

Capital Expenditures - Funds spent for the acquisition, construction, or improvements of capital facilities and other capital assets.

Capital Improvements - Physical assets constructed or purchased that has a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Capital Improvements Budget - A financial plan for the construction or acquisition of capital improvements adopted as part of the annual budget and approved in the first year of the five-year Capital Improvements Program.

Capital Improvements Program - A five-year plan for providing public physical improvements. The program provides the following information for each project: a time frame for completion, the location, description, an annual estimated expenditure, and the proposed method of financing.

Capital Outlay - Appropriation for the acquisition or construction of physical assets or purchase of items with a unit cost of \$1,000 or more.

Capital Project - Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.

Certificates of Participation (COPs) - Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

Community Redevelopment Area (“CRA”) - Under Florida law (Chapter 163, Part III), local governments are able to designate areas as “Community Redevelopment Areas” to help deal with insufficient infrastructure. In a CRA, the tax revenues from increases in real property value are directed to the CRA trust fund, to be used to address the specified need. Because the tax revenues from the increase in value are dedicated, this is also referred to as “tax increment financing.”

Contingency - A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

County Administrator - The Chief Executive Officer of the county appointed by the County Mayor subject to approval by the Board of County Commissioners.

Debt Service - The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

Deficit - The excess of expenditures over revenues during a fiscal year.

Department - An organizational unit of the county responsible for carrying out a major governmental function, such as Fire Rescue or Family Services.

Depreciation - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

Division - A basic organizational unit of the county which is functionally unique in its service delivery.

Effectiveness Indicator - Extent to which the service has been achieved or customers are satisfied with the quality of service.

Efficiency Indicator - Cost of labor or materials per unit of output/service or number of full time equivalent positions (FTE's) or staff hours per output to accomplish a task.

Encumbrance - The commitment of appropriated funds to purchase goods or service.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges, such as Utilities Department.

Exempt, Exemption, Non-exempt - Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. In January of 2008, an additional exemption was added of up to an additional \$25,000, for assessed value between \$50,000 and \$75,000. That means that a homeowner with property assessed at \$75,000 would have to pay taxes on \$25,000 of the assessment. Eligible homeowners must apply for the exemptions by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, elderly, the blind, and permanently and totally disabled people who meet certain income criteria.

Expenditure - Decreases in fund financial resources for the procurement of assets or the cost of goods and/or services received.

Fiduciary Fund - A governmental accounting fund that is used to account for assets held in trust by the government for the benefit of individuals or other entities.

Final Millage - The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Year - The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

Function - A major class or grouping of tasks directed toward a common goal, such as improvements to public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

General Fund - Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

Goal - A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

Governmental Fund - A governmental accounting fund that does not account for profit and loss.

Grant - A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

Homestead Exemption - Refer to definition for exempt, exemption, and non-exempt.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

Interfund Transfers - Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total county operating budget to calculate the "net" budget.

Intergovernmental Revenue - Revenue received from another government unit for a specific purpose.

Internal Service Fund - A governmental accounting fund used to account for the financing of goods or services provided by one county department to another on a cost reimbursement basis.

Levy - To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

Line-Item Budget - A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

Long-Term Debt - Debt with a maturity of more than one (1) year after the date of issuance.

Maximum Millage - Florida Statutes 200.185 sets limits on how high the millage (tax) rate can be set. An example of the computation process appears within the "Charts and Tables" area of this section.

Mandate - Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Mill, Millage - 1/1000 of one dollar; used in computing taxes as the tax rate per \$1,000 of taxable value.

Modified Accrual Basis of Accounting - Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which is recognized when due.

Municipal Services Benefit Unit (MSBU) – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or a special assessment is imposed to defray part or all of the cost of providing lake cleaning, water quality improvement, maintenance, and aquatic plant control services. This unit may be referred to as an MSBU.

Municipal Services Taxing Unit (MSTU) - A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

Object Code - An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

Objective - A defined method to accomplish an established goal.

Operating Expenses - Also known as Operating and Maintenance costs, these are expenses of day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

Other Expenditures - These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

Other Revenues - These include revenues unearned in the current fiscal year, such as fund balance or prior year reimbursements.

Performance Measures - Specific qualitative and/or quantitative measures of work performed as an objective of a department.

Personal Property - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

Personal Services - Costs related to compensating employees, including salaries and wages and fringe benefit costs.

Policy - A high-level overall plan embracing the general goals and acceptable procedures especially of a governmental body.

Property Appraiser - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Tax - Refer to the definition for ad valorem tax.

Property Tax Reform - There is no single bill or amendment. A number of legislative and constitutional initiatives relating to local government ad valorem taxes are referred to collectively as “property tax reform.”

Proposed Millage - The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

Real Property - Land and the buildings and other structures attached to it that is taxable under state law.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue - Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Revenue Bonds - Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The repayment of the bond is secured solely by the revenue produced.

Revenue Estimate - A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

Rolled Back/Roll Back Rate - That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of reassessment, the rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied. This rolled-back rate excludes the effect of dedicated increment financing (see “CRA”). An example of the computation process appears within the “Charts and Tables” area of this section.

Special Assessment - A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund - A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Tax Base - The total property valuations on which each taxing authority levies its tax rates.

Tax Roll - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year - The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2018 calendar year would be used to compute the ad valorem taxes levied for the FY 2018-19 budget.

Tentative Millage - The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Truth in Millage Law - Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Uniform Accounting System - The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Fees - The fees charged for direct receipt of public services.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

Voted Millage - Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

Workload Indicator - A measurement of the amount of work that affects a division or service. It is indicative of workload, but does not necessarily measure effectiveness or efficiency. It is used to quantify levels of service.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



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REVENUE CATEGORIES

Revenues in this section have been categorized according to the Uniform Accounting System structured by the State of Florida Department of Financial Services. Categories include:

Taxes

Charges levied by a local unit against the income or assets of a person or corporation, or based on consumption of specific products and services. Examples are: ad valorem (property) taxes, local option gas taxes, and local option resort taxes.

Permits, Fees, Special Assessments

Revenues derived from local permits and fees. Examples include: building permits and certain kinds of impact fees.

Intergovernmental Revenue

Revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes. Half-Cent Sales Tax, State Revenue Sharing, and state grants are examples.

Charges for Services

All revenues stemming from charges for current services, excluding revenues of internal service funds. Examples are refuse collection fees, water and wastewater fees, park entrance fees, and court fees. This category also includes fees collected on behalf of the county by the Tax Collector and certain other Constitutional Officers.

Fines and Forfeits

Revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, and for neglect of official duty. Examples include: parking violations and code enforcement violations.

Miscellaneous Revenue

Revenue from sources not otherwise provided in the above categories. Interest earnings, contributions, rents, and impact fees are examples of miscellaneous revenues.

Statutory Deduction

Florida Statutes Chapter 129.01 requires counties to budget 95% of anticipated revenues. The calculated reduction therefore amounts to 5%. This deduction is applied against operating revenues in all funds except grant and internal service funds.

Interfund Transfers

Transfers between individual funds of a governmental unit that are not repayable and are not considered charges for goods or services. An example is an interfund transfer from the Sales Tax Trust Fund (sales tax revenue) to the General Fund to support general county operations.

Bond/Loan Proceeds

Revenue derived from the issuance of long-term debt, such as bonds or commercial paper. Proceeds are deposited into capital project funds and/or debt service funds.

Fund Balance

Funds collected but not expended from the previous year. This balance carries forward to support current year activities. Refer to the Budget in Brief Section of this document for additional information.

Other Non-Revenues

Includes non-operating revenues such as repayment of a loan from the General Fund by a separate operating fund. This category also includes non-itemized transfers from the Constitutional Officers, such as the return of unspent funds.

Internal Service Charges

Revenues derived from goods and services furnished by central service agencies of the governmental unit to other departments of the same governmental unit. The three (3) current Internal Service Funds in Orange County are Fleet Management, Risk Management, and Medical Benefits. Although Information Systems and Services, as well as Graphic Reproduction were previously Internal Service Funds, they have been eliminated and moved into the General Fund.

EXPENDITURE CATEGORIES

General Government

Board of County Commissioners, Constitutional Officers, County Administrator, Procurement and Contracts, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal.

Public Safety

Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, Zoning, and Consumer Fraud.

Physical Environment

Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension.

Transportation

Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering.

Economic Environment

Veterans Services, Community Development, Convention Center, and Office of Economic Development.

Human Services

Mosquito Control, Animal Services, Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children.

Culture & Recreation

Parks and Recreation and Cultural Agencies.

Interfund Transfers

Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services.

Debt Service

The expense of retiring such debts as loans and bond issues.

Reserves

An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation.

Internal Service

Risk Management, Employee Medical Benefits, and Fleet Management.

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 000X General Fund and Subfunds			
REVENUES:			
Ad Valorem Taxes	\$ 424,047,622	\$ 486,359,719	\$ 531,499,459
Other General Taxes	2,544,424	2,509,000	2,510,000
Permits and Fees	1,257,959	1,130,900	1,130,900
Grants	2,370,711	3,344,975	3,401,023
Shared Revenues	1,296,878	1,366,600	1,311,600
Service Charges	40,425,830	37,956,003	38,566,921
Fines and Forfeits	1,105,986	1,193,600	1,141,250
Interest and Other	11,360,948	9,124,548	10,174,421
Total Revenues	\$ 484,410,359	\$ 542,985,345	\$ 589,735,574
5% Statutory Deduction	\$ 0	\$(28,069,892)	\$(30,474,279)
Net Revenues	\$ 484,410,359	\$ 514,915,453	\$ 559,261,295
NON-REVENUES:			
Transfers	\$ 245,218,157	\$ 239,079,051	\$ 272,079,666
Fund Balance	0	144,714,439	116,390,120
Other Sources	28,801,760	19,000,000	19,750,000
Revenue Total	\$ 758,430,276	\$ 917,708,943	\$ 967,481,081
EXPENDITURES:			
General Government	\$ 201,622,728	\$ 237,048,024	\$ 260,809,134
Public Safety	384,701,242	413,946,102	436,864,814
Physical Environment	8,416,377	10,395,156	10,399,035
Transportation	45,460,763	48,172,714	49,376,503
Economic Environment	3,596,136	9,190,266	9,370,614
Human Services	85,110,418	97,668,551	96,849,644
Culture & Recreation	3,370,948	4,479,334	4,636,069
Total Expenditures	\$ 732,278,613	\$ 820,900,147	\$ 868,305,813
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 68,724,693	\$ 67,343,734
Interfund Transfers	23,767,646	28,084,103	31,831,534
Total Expenditures / Non-Expense	\$ 756,046,258	\$ 917,708,943	\$ 967,481,081

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1002 Transportation Trust			
REVENUES:			
Other General Taxes	\$ 1,211,815	\$ 1,050,000	\$ 1,050,000
Permits and Fees	2,296,483	1,983,500	1,983,500
Grants	32,186	0	0
Shared Revenues	7,992,290	7,200,000	7,200,000
Service Charges	2,464,971	1,074,000	1,074,000
Fines and Forfeits	4,482,581	3,862,500	3,862,500
Interest and Other	607,871	145,050	145,050
Total Revenues	\$ 19,088,198	\$ 15,315,050	\$ 15,315,050
5% Statutory Deduction	\$ 0	\$(765,753)	\$(765,753)
Net Revenues	\$ 19,088,198	\$ 14,549,297	\$ 14,549,297
NON-REVENUES:			
Transfers	\$ 70,300,000	\$ 77,297,686	\$ 86,200,000
Fund Balance	0	40,151,068	17,100,000
Revenue Total	\$ 89,388,198	\$ 131,998,051	\$ 117,849,297
EXPENDITURES:			
Public Safety	\$ 509,080	\$ 32,678,367	\$ 2,818,155
Physical Environment	7,266,546	9,391,666	8,946,371
Transportation	77,342,301	89,808,018	91,106,325
Total Expenditures	\$ 85,117,927	\$ 131,878,051	\$ 102,870,851
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 0	\$ 14,858,446
Interfund Transfers	109,312	120,000	120,000
Total Expenditures / Non-Expense	\$ 85,227,239	\$ 131,998,051	\$ 117,849,297

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1003 Constitutional Gas Tax			
REVENUES:			
Shared Revenues	\$ 9,900,173	\$ 9,600,000	\$ 9,600,000
Interest and Other	102,591	80,250	80,250
Total Revenues	\$ 10,002,763	\$ 9,680,250	\$ 9,680,250
5% Statutory Deduction	\$ 0	\$(484,013)	\$(484,013)
Net Revenues	\$ 10,002,763	\$ 9,196,237	\$ 9,196,237
NON-REVENUES:			
Fund Balance	\$ 0	\$ 20,989,120	\$ 14,500,000
Revenue Total	\$ 10,002,763	\$ 30,185,357	\$ 23,696,237
EXPENDITURES:			
Transportation	\$ 8,719,721	\$ 16,236,028	\$ 10,998,634
Total Expenditures	\$ 8,719,721	\$ 16,236,028	\$ 10,998,634
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 13,949,329	\$ 12,697,603
Total Expenditures / Non-Expense	\$ 8,719,721	\$ 30,185,357	\$ 23,696,237

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1004 Local Option Gas Tax			
REVENUES:			
Other General Taxes	\$ 28,126,091	\$ 25,000,000	\$ 25,000,000
Grants	110,041	0	0
Service Charges	21,300	0	0
Interest and Other	190,222	35,000	35,000
Total Revenues	\$ 28,447,654	\$ 25,035,000	\$ 25,035,000
5% Statutory Deduction	\$ 0	\$(1,251,750)	\$(1,251,750)
Net Revenues	\$ 28,447,654	\$ 23,783,250	\$ 23,783,250
NON-REVENUES:			
Transfers	\$ 10,124,500	\$ 12,334,500	\$ 12,681,000
Fund Balance	0	17,727,123	17,100,000
Revenue Total	\$ 38,572,154	\$ 53,844,873	\$ 53,564,250
EXPENDITURES:			
Physical Environment	\$ 5,397,265	\$ 8,382,530	\$ 7,750,000
Transportation	25,401,701	35,657,252	37,427,924
Total Expenditures	\$ 30,798,966	\$ 44,039,782	\$ 45,177,924
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 9,805,091	\$ 8,386,326
Total Expenditures / Non-Expense	\$ 30,798,966	\$ 53,844,873	\$ 53,564,250

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1005 Special Tax MSTU			
REVENUES:			
Ad Valorem Taxes	\$ 101,236,995	\$ 115,599,601	\$ 125,505,828
Other General Taxes	19,490,296	19,500,000	19,500,000
Interest and Other	85,540	20,000	20,000
Total Revenues	\$ 120,812,831	\$ 135,119,601	\$ 145,025,828
5% Statutory Deduction	\$ 0	\$(6,788,480)	\$(7,283,791)
Net Revenues	\$ 120,812,831	\$ 128,331,121	\$ 137,742,037
NON-REVENUES:			
Transfers	\$ 48,516,615	\$ 49,929,822	\$ 55,349,032
Fund Balance	0	4,292,391	2,742,000
Other Sources	1,068,978	650,000	650,000
Revenue Total	\$ 170,398,424	\$ 183,203,334	\$ 196,483,069
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 170,063,000	\$ 183,203,334	\$ 196,483,069
Total Expenditures / Non-Expense	\$ 170,063,000	\$ 183,203,334	\$ 196,483,069

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1006 Mandatory Refuse Collection			
REVENUES:			
Service Charges	\$ 41,282,861	\$ 46,635,852	\$ 49,537,966
Interest and Other	302,627	184,226	237,482
Total Revenues	\$ 41,585,488	\$ 46,820,078	\$ 49,775,448
5% Statutory Deduction	\$ 0	\$(2,341,004)	\$(2,488,772)
Net Revenues	\$ 41,585,488	\$ 44,479,074	\$ 47,286,676
NON-REVENUES:			
Fund Balance	\$ 0	\$ 10,735,830	\$ 12,746,316
Revenue Total	\$ 41,585,488	\$ 55,214,904	\$ 60,032,992
EXPENDITURES:			
Public Safety	\$ 523,996	\$ 500,000	\$ 0
Physical Environment	39,636,268	43,599,165	47,165,327
Total Expenditures	\$ 40,160,264	\$ 44,099,165	\$ 47,165,327
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 11,115,739	\$ 12,867,665
Total Expenditures / Non-Expense	\$ 40,160,264	\$ 55,214,904	\$ 60,032,992

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1009 OC Fire Prot & EMS/MSTU			
REVENUES:			
Ad Valorem Taxes	\$ 125,883,816	\$ 143,731,267	\$ 156,048,442
Permits and Fees	1,959,001	2,314,841	2,348,143
Shared Revenues	316,912	320,000	320,000
Service Charges	23,221,230	23,841,800	24,702,398
Interest and Other	637,976	437,002	459,502
Total Revenues	<u>\$ 152,018,936</u>	<u>\$ 170,644,910</u>	<u>\$ 183,878,485</u>
5% Statutory Deduction	\$ 0	\$(8,595,996)	\$(9,261,424)
Net Revenues	<u>\$ 152,018,936</u>	<u>\$ 162,048,914</u>	<u>\$ 174,617,061</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 44,508,627	\$ 42,503,002
Other Sources	1,363,984	1,275,000	1,350,000
Revenue Total	<u><u>\$ 153,382,920</u></u>	<u><u>\$ 207,832,541</u></u>	<u><u>\$ 218,470,063</u></u>
EXPENDITURES:			
Public Safety	\$ 150,647,026	\$ 179,505,198	\$ 193,557,708
Total Expenditures	<u>\$ 150,647,026</u>	<u>\$ 179,505,198</u>	<u>\$ 193,557,708</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 27,184,441	\$ 23,769,226
Interfund Transfers	1,139,899	1,142,902	1,143,129
Total Expenditures / Non-Expense	<u><u>\$ 151,786,925</u></u>	<u><u>\$ 207,832,541</u></u>	<u><u>\$ 218,470,063</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1010 Air Pollution Control			
REVENUES:			
Shared Revenues	\$ 882,370	\$ 875,000	\$ 944,283
Interest and Other	18,245	1,000	1,000
Total Revenues	\$ 900,615	\$ 876,000	\$ 945,283
5% Statutory Deduction	\$ 0	\$(43,800)	\$(47,264)
Net Revenues	\$ 900,615	\$ 832,200	\$ 898,019
NON-REVENUES:			
Fund Balance	\$ 0	\$ 325,860	\$ 271,974
Revenue Total	\$ 900,615	\$ 1,158,060	\$ 1,169,993
 EXPENDITURES:			
Physical Environment	\$ 887,816	\$ 1,158,060	\$ 1,169,993
Total Expenditures	\$ 887,816	\$ 1,158,060	\$ 1,169,993
Total Expenditures / Non-Expense	\$ 887,816	\$ 1,158,060	\$ 1,169,993

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1011 Building Safety			
REVENUES:			
Other General Taxes	\$ 155,940	\$ 250,000	\$ 150,000
Permits and Fees	21,647,818	17,500,000	18,025,000
Service Charges	488,361	290,000	395,000
Interest and Other	128,372	101,900	101,900
Total Revenues	\$ 22,420,490	\$ 18,141,900	\$ 18,671,900
5% Statutory Deduction	\$ 0	\$(907,095)	\$(933,595)
Net Revenues	\$ 22,420,490	\$ 17,234,805	\$ 17,738,305
NON-REVENUES:			
Fund Balance	\$ 0	\$ 28,833,996	\$ 32,755,200
Revenue Total	\$ 22,420,490	\$ 46,068,801	\$ 50,493,505
 EXPENDITURES:			
General Government	\$ 0	\$ 0	\$ 1,000,000
Public Safety	19,242,655	19,779,989	19,130,011
Total Expenditures	\$ 19,242,655	\$ 19,779,989	\$ 20,130,011
 NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 26,288,812	\$ 30,363,494
Total Expenditures / Non-Expense	\$ 19,242,655	\$ 46,068,801	\$ 50,493,505

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1013 Air Quality Improvement			
REVENUES:			
Permits and Fees	\$ 48,950	\$ 25,000	\$ 25,000
Shared Revenues	23,065	12,500	12,500
Interest and Other	689	1,000	1,000
Total Revenues	\$ 72,704	\$ 38,500	\$ 38,500
5% Statutory Deduction	\$ 0	\$(1,925)	\$(1,925)
Net Revenues	\$ 72,704	\$ 36,575	\$ 36,575
NON-REVENUES:			
Fund Balance	\$ 0	\$ 226,943	\$ 159,502
Revenue Total	\$ 72,704	\$ 263,518	\$ 196,077
EXPENDITURES:			
Physical Environment	\$ 13,914	\$ 171,152	\$ 121,452
Total Expenditures	\$ 13,914	\$ 171,152	\$ 121,452
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 92,366	\$ 74,625
Total Expenditures / Non-Expense	\$ 13,914	\$ 263,518	\$ 196,077

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1014 Law Enforcement / Confiscated Property			
REVENUES:			
Fines and Forfeits	\$ 255,190	\$ 250,000	\$ 250,000
Interest and Other	971	15,000	15,000
Total Revenues	\$ 256,161	\$ 265,000	\$ 265,000
5% Statutory Deduction	\$ 0	\$(13,250)	\$(13,250)
Net Revenues	\$ 256,161	\$ 251,750	\$ 251,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,296,302	\$ 700,000
Revenue Total	\$ 256,161	\$ 1,548,052	\$ 951,750
 EXPENDITURES:			
Public Safety	\$ 122,000	\$ 1,548,052	\$ 951,750
Total Expenditures	\$ 122,000	\$ 1,548,052	\$ 951,750
Total Expenditures / Non-Expense	\$ 122,000	\$ 1,548,052	\$ 951,750

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1015 Law Enforcement / Education Corrections			
REVENUES:			
Service Charges	\$ 272,080	\$ 300,000	\$ 275,000
Interest and Other	1,131	300	1,000
Total Revenues	<u>\$ 273,211</u>	<u>\$ 300,300</u>	<u>\$ 276,000</u>
5% Statutory Deduction	\$ 0	\$(15,015)	\$(13,800)
Net Revenues	<u>\$ 273,211</u>	<u>\$ 285,285</u>	<u>\$ 262,200</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 312,227	\$ 364,108
Revenue Total	<u><u>\$ 273,211</u></u>	<u><u>\$ 597,512</u></u>	<u><u>\$ 626,308</u></u>
 EXPENDITURES:			
Public Safety	\$ 215,532	\$ 597,512	\$ 626,308
Total Expenditures	<u>\$ 215,532</u>	<u>\$ 597,512</u>	<u>\$ 626,308</u>
Total Expenditures / Non-Expense	<u><u>\$ 215,532</u></u>	<u><u>\$ 597,512</u></u>	<u><u>\$ 626,308</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1016 Law Enforcement / Education Sheriff			
REVENUES:			
Service Charges	\$ 272,080	\$ 300,000	\$ 275,000
Interest and Other	221	300	700
Total Revenues	<u>\$ 272,302</u>	<u>\$ 300,300</u>	<u>\$ 275,700</u>
5% Statutory Deduction	\$ 0	\$(15,015)	\$(13,785)
Net Revenues	<u>\$ 272,302</u>	<u>\$ 285,285</u>	<u>\$ 261,915</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 140,546	\$ 50,000
Revenue Total	<u><u>\$ 272,302</u></u>	<u><u>\$ 425,831</u></u>	<u><u>\$ 311,915</u></u>
 EXPENDITURES:			
Public Safety	\$ 205,179	\$ 425,831	\$ 311,915
Total Expenditures	<u>\$ 205,179</u>	<u>\$ 425,831</u>	<u>\$ 311,915</u>
Total Expenditures / Non-Expense	<u><u>\$ 205,179</u></u>	<u><u>\$ 425,831</u></u>	<u><u>\$ 311,915</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1023 Miscellaneous Construction Projects			
REVENUES:			
Ad Valorem Taxes	\$ 23,584,242	\$ 27,059,404	\$ 29,570,826
Interest and Other	2,046,113	301,500	301,500
Total Revenues	\$ 25,630,356	\$ 27,360,904	\$ 29,872,326
5% Statutory Deduction	\$ 0	\$(1,368,045)	\$(1,493,616)
Net Revenues	\$ 25,630,356	\$ 25,992,859	\$ 28,378,710
NON-REVENUES:			
Transfers	\$ 57,100,000	\$ 66,600,000	\$ 18,200,000
Fund Balance	0	124,298,864	97,300,000
Revenue Total	\$ 82,730,356	\$ 216,891,723	\$ 143,878,710
EXPENDITURES:			
General Government	\$ 16,815,690	\$ 33,950,429	\$ 22,751,283
Public Safety	6,529,909	46,608,275	9,954,650
Physical Environment	1,578,103	9,333,657	11,246,237
Transportation	13,938,833	49,138,555	32,253,698
Economic Environment	336,859	4,663,141	0
Human Services	562,264	8,440,393	200,000
Culture & Recreation	6,384,212	28,145,774	3,091,473
Total Expenditures	\$ 46,145,871	\$ 180,280,224	\$ 79,497,341
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 36,611,499	\$ 64,381,369
Total Expenditures / Non-Expense	\$ 46,145,871	\$ 216,891,723	\$ 143,878,710

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1025 OB Comm Redevelopment Area Trust Fund			
REVENUES:			
Interest and Other	\$ 165,651	\$ 206,876	\$ 268,613
Total Revenues	\$ 165,651	\$ 206,876	\$ 268,613
5% Statutory Deduction	\$ 0	\$(10,344)	\$(13,431)
Net Revenues	\$ 165,651	\$ 196,532	\$ 255,182
NON-REVENUES:			
Transfers	\$ 193,090	\$ 242,470	\$ 333,912
Fund Balance	0	202,275	0
Revenue Total	\$ 358,741	\$ 641,277	\$ 589,094
EXPENDITURES:			
Economic Environment	\$ 263,904	\$ 641,277	\$ 589,094
Human Services	520	0	0
Total Expenditures	\$ 264,424	\$ 641,277	\$ 589,094
Total Expenditures / Non-Expense	\$ 264,424	\$ 641,277	\$ 589,094

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1027 Drug Abuse Trust Fund			
REVENUES:			
Service Charges	\$ 112,511	\$ 95,000	\$ 0
Interest and Other	583	1,000	0
Total Revenues	\$ 113,094	\$ 96,000	\$ 0
5% Statutory Deduction	\$ 0	\$(4,800)	\$ 0
Net Revenues	\$ 113,094	\$ 91,200	\$ 0
NON-REVENUES:			
Transfers	\$ 120,900	\$ 120,900	\$ 120,900
Fund Balance	0	137,163	109,443
Revenue Total	\$ 233,994	\$ 349,263	\$ 230,343
EXPENDITURES:			
Human Services	\$ 255,213	\$ 349,263	\$ 230,343
Total Expenditures	\$ 255,213	\$ 349,263	\$ 230,343
Total Expenditures / Non-Expense	\$ 255,213	\$ 349,263	\$ 230,343

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1029 Tree Replacement Trust			
REVENUES:			
Service Charges	\$ 339,741	\$ 210,000	\$ 250,000
Interest and Other	7,308	0	0
Total Revenues	\$ 347,049	\$ 210,000	\$ 250,000
5% Statutory Deduction	\$ 0	\$(10,500)	\$(12,500)
Net Revenues	\$ 347,049	\$ 199,500	\$ 237,500
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,666,887	\$ 888,487
Revenue Total	\$ 347,049	\$ 1,866,387	\$ 1,125,987
EXPENDITURES:			
Physical Environment	\$ 116,883	\$ 203,260	\$ 35,000
Transportation	222,970	1,663,127	1,090,987
Total Expenditures	\$ 339,853	\$ 1,866,387	\$ 1,125,987
Total Expenditures / Non-Expense	\$ 339,853	\$ 1,866,387	\$ 1,125,987

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 102X Conservation Trust and Subfunds			
REVENUES:			
Service Charges	\$ 369,959	\$ 566,000	\$ 560,000
Interest and Other	14,980	25,440	25,440
Total Revenues	\$ 384,940	\$ 591,440	\$ 585,440
5% Statutory Deduction	\$ 0	\$(29,572)	\$(29,272)
Net Revenues	\$ 384,940	\$ 561,868	\$ 556,168
NON-REVENUES:			
Fund Balance	\$ 0	\$ 4,969,119	\$ 4,333,644
Revenue Total	\$ 384,940	\$ 5,530,987	\$ 4,889,812
EXPENDITURES:			
Physical Environment	\$ 183,697	\$ 994,345	\$ 1,076,533
Total Expenditures	\$ 183,697	\$ 994,345	\$ 1,076,533
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 4,536,642	\$ 3,813,279
Total Expenditures / Non-Expense	\$ 183,697	\$ 5,530,987	\$ 4,889,812

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1035 Law Enforce Impact Fees			
REVENUES:			
Permits and Fees	\$ 2,597,833	\$ 2,300,000	\$ 2,400,000
Interest and Other	38,778	65,000	75,000
Total Revenues	<u>\$ 2,636,611</u>	<u>\$ 2,365,000</u>	<u>\$ 2,475,000</u>
5% Statutory Deduction	\$ 0	\$(118,250)	\$(123,750)
Net Revenues	<u>\$ 2,636,611</u>	<u>\$ 2,246,750</u>	<u>\$ 2,351,250</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 10,336,624	\$ 7,198,385
Revenue Total	<u><u>\$ 2,636,611</u></u>	<u><u>\$ 12,583,374</u></u>	<u><u>\$ 9,549,635</u></u>
 EXPENDITURES:			
Public Safety	\$ 1,381,293	\$ 12,583,374	\$ 9,549,635
Total Expenditures	<u>\$ 1,381,293</u>	<u>\$ 12,583,374</u>	<u>\$ 9,549,635</u>
Total Expenditures / Non-Expense	<u><u>\$ 1,381,293</u></u>	<u><u>\$ 12,583,374</u></u>	<u><u>\$ 9,549,635</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 103T Transportation Impact Fees			
REVENUES:			
Permits and Fees	\$ 20,877,491	\$ 11,851,000	\$ 12,101,000
Interest and Other	444,312	410,000	500,000
Total Revenues	\$ 21,321,803	\$ 12,261,000	\$ 12,601,000
5% Statutory Deduction	\$ 0	\$(613,050)	\$(630,050)
Net Revenues	\$ 21,321,803	\$ 11,647,950	\$ 11,970,950
NON-REVENUES:			
Fund Balance	\$ 0	\$ 111,292,632	\$ 100,300,000
Revenue Total	\$ 21,321,803	\$ 122,940,582	\$ 112,270,950
EXPENDITURES:			
Physical Environment	\$ 0	\$ 0	\$ 600,000
Transportation	4,687,999	43,125,733	31,164,878
Total Expenditures	\$ 4,687,999	\$ 43,125,733	\$ 31,764,878
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 79,814,849	\$ 80,506,072
Total Expenditures / Non-Expense	\$ 4,687,999	\$ 122,940,582	\$ 112,270,950

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1040 School Impact Fees			
REVENUES:			
Permits and Fees	\$ 79,678,863	\$ 110,000,000	\$ 115,000,000
Interest and Other	95,309	40,000	50,000
Total Revenues	\$ 79,774,172	\$ 110,040,000	\$ 115,050,000
5% Statutory Deduction	\$ 0	\$(5,502,000)	\$(5,752,500)
Net Revenues	\$ 79,774,172	\$ 104,538,000	\$ 109,297,500
EXPENDITURES:			
Human Services	\$ 79,039,175	\$ 103,613,000	\$ 108,372,500
Total Expenditures	\$ 79,039,175	\$ 103,613,000	\$ 108,372,500
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 734,997	\$ 925,000	\$ 925,000
Total Expenditures / Non-Expense	\$ 79,774,172	\$ 104,538,000	\$ 109,297,500

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1046 Fire Impact Fees			
REVENUES:			
Permits and Fees	\$ 1,976,417	\$ 2,180,000	\$ 2,617,986
Interest and Other	19,890	40,000	25,000
Total Revenues	\$ 1,996,307	\$ 2,220,000	\$ 2,642,986
5% Statutory Deduction	\$ 0	\$(111,000)	\$(132,149)
Net Revenues	\$ 1,996,307	\$ 2,109,000	\$ 2,510,837
NON-REVENUES:			
Fund Balance	\$ 0	\$ 6,102,972	\$ 8,282,096
Revenue Total	\$ 1,996,307	\$ 8,211,972	\$ 10,792,933
EXPENDITURES:			
Public Safety	\$ 969,286	\$ 8,202,738	\$ 4,247,000
Total Expenditures	\$ 969,286	\$ 8,202,738	\$ 4,247,000
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 9,234	\$ 6,545,933
Total Expenditures / Non-Expense	\$ 969,286	\$ 8,211,972	\$ 10,792,933

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1050 Parks Fund			
REVENUES:			
Ad Valorem Taxes	\$ 17,357,893	\$ 19,915,721	\$ 21,764,128
Service Charges	3,344,300	3,507,750	3,600,000
Interest and Other	169,128	215,660	233,050
Total Revenues	\$ 20,871,321	\$ 23,639,131	\$ 25,597,178
5% Statutory Deduction	\$ 0	\$(1,181,957)	\$(1,279,859)
Net Revenues	\$ 20,871,321	\$ 22,457,174	\$ 24,317,319
NON-REVENUES:			
Transfers	\$ 7,500,000	\$ 10,200,000	\$ 15,900,000
Fund Balance	0	13,360,012	9,200,000
Revenue Total	\$ 28,371,321	\$ 46,017,186	\$ 49,417,319
EXPENDITURES:			
Public Safety	\$ 84,440	\$ 605,050	\$ 0
Culture & Recreation	32,152,483	43,290,486	42,337,574
Total Expenditures	\$ 32,236,923	\$ 43,895,536	\$ 42,337,574
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 2,121,650	\$ 7,079,745
Total Expenditures / Non-Expense	\$ 32,236,923	\$ 46,017,186	\$ 49,417,319

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1051 Parks and Recreation Scholarship			
REVENUES:			
Interest and Other	\$ 142	\$ 400	\$ 400
Total Revenues	<u>\$ 142</u>	<u>\$ 400</u>	<u>\$ 400</u>
5% Statutory Deduction	\$ 0	\$(20)	\$(20)
Net Revenues	<u>\$ 142</u>	<u>\$ 380</u>	<u>\$ 380</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 45,828	\$ 46,000
Revenue Total	<u>\$ 142</u>	<u>\$ 46,208</u>	<u>\$ 46,380</u>
EXPENDITURES:			
Culture & Recreation	\$ 0	\$ 46,208	\$ 46,380
Total Expenditures	<u>\$ 0</u>	<u>\$ 46,208</u>	<u>\$ 46,380</u>
Total Expenditures / Non-Expense	<u>\$ 0</u>	<u>\$ 46,208</u>	<u>\$ 46,380</u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1054 911 Fee			
REVENUES:			
Shared Revenues	\$ 3,351,505	\$ 3,370,000	\$ 3,370,000
Service Charges	2,531,730	2,630,000	2,630,000
Interest and Other	176,043	110,000	175,000
Total Revenues	\$ 6,059,278	\$ 6,110,000	\$ 6,175,000
5% Statutory Deduction	\$ 0	\$(305,500)	\$(308,750)
Net Revenues	\$ 6,059,278	\$ 5,804,500	\$ 5,866,250
NON-REVENUES:			
Fund Balance	\$ 0	\$ 18,449,036	\$ 18,129,101
Revenue Total	\$ 6,059,278	\$ 24,253,536	\$ 23,995,351
 EXPENDITURES:			
Public Safety	\$ 4,218,013	\$ 24,253,536	\$ 23,995,351
Total Expenditures	\$ 4,218,013	\$ 24,253,536	\$ 23,995,351
Total Expenditures / Non-Expense	\$ 4,218,013	\$ 24,253,536	\$ 23,995,351

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1059 Pollutant Storage Tank			
REVENUES:			
Service Charges	\$ 250	\$ 1,000	\$ 5,000
Fines and Forfeits	250	1,000	5,000
Interest and Other	66	200	300
Total Revenues	\$ 566	\$ 2,200	\$ 10,300
5% Statutory Deduction	\$ 0	\$(110)	\$(515)
Net Revenues	\$ 566	\$ 2,090	\$ 9,785
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,596	\$ 1,632
Revenue Total	\$ 566	\$ 3,686	\$ 11,417
 EXPENDITURES:			
Physical Environment	\$ 42,532	\$ 3,686	\$ 11,417
Total Expenditures	\$ 42,532	\$ 3,686	\$ 11,417
Total Expenditures / Non-Expense	\$ 42,532	\$ 3,686	\$ 11,417

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1060 Energy Efficiency Renew Energy & Conservation			
REVENUES:			
Interest and Other	\$ 3,752	\$ 5,050	\$ 40
Total Revenues	<u>\$ 3,752</u>	<u>\$ 5,050</u>	<u>\$ 40</u>
5% Statutory Deduction	\$ 0	\$(253)	\$(2)
Net Revenues	<u>\$ 3,752</u>	<u>\$ 4,797</u>	<u>\$ 38</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 43,907	\$ 4,000
Revenue Total	<u>\$ 3,752</u>	<u>\$ 48,704</u>	<u>\$ 4,038</u>
 EXPENDITURES:			
Physical Environment	\$ 16,120	\$ 48,704	\$ 4,038
Total Expenditures	<u>\$ 16,120</u>	<u>\$ 48,704</u>	<u>\$ 4,038</u>
Total Expenditures / Non-Expense	<u>\$ 16,120</u>	<u>\$ 48,704</u>	<u>\$ 4,038</u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 109W Water and Navigation Funds			
REVENUES:			
Ad Valorem Taxes	\$ 1,569,728	\$ 1,730,458	\$ 1,819,727
Service Charges	35,352	80,000	80,000
Interest and Other	129,949	47,750	47,750
Total Revenues	\$ 1,735,029	\$ 1,858,208	\$ 1,947,477
5% Statutory Deduction	\$ 0	\$(94,403)	\$(98,866)
Net Revenues	\$ 1,735,029	\$ 1,763,805	\$ 1,848,611
NON-REVENUES:			
Fund Balance	\$ 0	\$ 9,493,127	\$ 9,357,630
Other Sources	447	29,842	29,842
Revenue Total	\$ 1,735,476	\$ 11,286,774	\$ 11,236,083
 EXPENDITURES:			
Physical Environment	\$ 1,076,582	\$ 3,885,527	\$ 3,597,851
Total Expenditures	\$ 1,076,582	\$ 3,885,527	\$ 3,597,851
 NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 7,401,247	\$ 7,638,232
Total Expenditures / Non-Expense	\$ 1,076,582	\$ 11,286,774	\$ 11,236,083

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 10NT Aquatic Weed (Non-Tax) Districts			
REVENUES:			
Permits and Fees	\$ 64,742	\$ 94,081	\$ 95,021
Service Charges	8,777	30,000	0
Interest and Other	1,371	2,087	2,181
Total Revenues	\$ 74,889	\$ 126,168	\$ 97,202
5% Statutory Deduction	\$ 0	\$(6,306)	\$(4,859)
Net Revenues	\$ 74,889	\$ 119,862	\$ 92,343
NON-REVENUES:			
Fund Balance	\$ 0	\$ 313,560	\$ 294,232
Revenue Total	\$ 74,889	\$ 433,422	\$ 386,575
EXPENDITURES:			
Physical Environment	\$ 24,989	\$ 154,208	\$ 193,699
Total Expenditures	\$ 24,989	\$ 154,208	\$ 193,699
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 279,214	\$ 192,876
Total Expenditures / Non-Expense	\$ 24,989	\$ 433,422	\$ 386,575

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 10TA Aquatic Weed (Tax) Districts			
REVENUES:			
Ad Valorem Taxes	\$ 659,046	\$ 768,188	\$ 822,614
Permits and Fees	12,686	13,200	10,560
Service Charges	1,208	30,000	30,000
Interest and Other	14,535	72,104	72,060
Total Revenues	\$ 687,475	\$ 883,492	\$ 935,234
5% Statutory Deduction	\$ 0	\$(44,878)	\$(47,466)
Net Revenues	\$ 687,475	\$ 838,614	\$ 887,768
NON-REVENUES:			
Fund Balance	\$ 0	\$ 4,049,237	\$ 4,276,180
Other Sources	8,728	14,089	14,089
Revenue Total	\$ 696,204	\$ 4,901,940	\$ 5,178,037
EXPENDITURES:			
Physical Environment	\$ 325,405	\$ 2,488,288	\$ 2,271,378
Total Expenditures	\$ 325,405	\$ 2,488,288	\$ 2,271,378
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 2,413,652	\$ 2,906,659
Total Expenditures / Non-Expense	\$ 325,405	\$ 4,901,940	\$ 5,178,037

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 110A MSBU Agency Funds			
REVENUES:			
Interest and Other	\$ 15	\$ 5,819	\$ 0
Total Revenues	\$ 15	\$ 5,819	\$ 0
5% Statutory Deduction	\$ 0	\$(290)	\$ 0
Net Revenues	\$ 15	\$ 5,529	\$ 0
NON-REVENUES:			
Fund Balance	\$ 0	\$ 15	\$ 30
Revenue Total	\$ 15	\$ 5,544	\$ 30
 EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 0	\$ 5,544	\$ 0
Interfund Transfers	0	0	30
Total Expenditures / Non-Expense	\$ 0	\$ 5,544	\$ 30

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 110M Municipal Service Districts			
REVENUES:			
Ad Valorem Taxes	\$ 1,661,913	\$ 1,837,665	\$ 1,974,267
Permits and Fees	18,253,206	19,274,422	20,138,129
Service Charges	5,200	3,000	3,000
Interest and Other	199,595	161,765	247,563
Total Revenues	<u>\$ 20,119,915</u>	<u>\$ 21,276,852</u>	<u>\$ 22,362,959</u>
5% Statutory Deduction	\$ 0	\$(1,063,844)	\$(1,118,147)
Net Revenues	<u>\$ 20,119,915</u>	<u>\$ 20,213,008</u>	<u>\$ 21,244,812</u>
NON-REVENUES:			
Transfers	\$ 109,312	\$ 120,000	\$ 120,000
Fund Balance	0	22,494,146	22,982,421
Other Sources	18,658	0	0
Revenue Total	<u><u>\$ 20,247,885</u></u>	<u><u>\$ 42,827,154</u></u>	<u><u>\$ 44,347,233</u></u>
 EXPENDITURES:			
Physical Environment	\$ 8,847,104	\$ 10,908,201	\$ 11,271,814
Transportation	9,406,891	11,562,975	12,309,066
Total Expenditures	<u>\$ 18,253,995</u>	<u>\$ 22,471,176</u>	<u>\$ 23,580,880</u>
 NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 20,321,978	\$ 20,685,329
Interfund Transfers	24,500	34,000	81,024
Total Expenditures / Non-Expense	<u><u>\$ 18,278,495</u></u>	<u><u>\$ 42,827,154</u></u>	<u><u>\$ 44,347,233</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 117M I-Drive MSTU Funds			
REVENUES:			
Ad Valorem Taxes	\$ 5,827,400	\$ 6,394,300	\$ 6,536,012
Service Charges	676,485	676,485	713,472
Interest and Other	4,590	1,100	1,200
Total Revenues	\$ 6,508,476	\$ 7,071,885	\$ 7,250,684
5% Statutory Deduction	\$ 0	\$(353,594)	\$(362,534)
Net Revenues	\$ 6,508,476	\$ 6,718,291	\$ 6,888,150
NON-REVENUES:			
Fund Balance	\$ 0	\$ 91,539	\$ 75,100
Other Sources	62,140	0	0
Revenue Total	\$ 6,570,616	\$ 6,809,830	\$ 6,963,250
EXPENDITURES:			
General Government	\$ 2,166,890	\$ 2,249,642	\$ 2,252,185
Physical Environment	134,198	144,534	151,789
Transportation	4,291,397	4,415,654	4,559,276
Total Expenditures	\$ 6,592,485	\$ 6,809,830	\$ 6,963,250
Total Expenditures / Non-Expense	\$ 6,592,485	\$ 6,809,830	\$ 6,963,250

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1232 Local Housing Asst (SHIP)			
REVENUES:			
Shared Revenues	\$ 6,456,319	\$ 5,500,000	\$ 1,387,592
Interest and Other	889,186	450,000	600,000
Total Revenues	<u>\$ 7,345,505</u>	<u>\$ 5,950,000</u>	<u>\$ 1,987,592</u>
5% Statutory Deduction	\$ 0	\$(297,500)	\$(99,379)
Net Revenues	<u>\$ 7,345,505</u>	<u>\$ 5,652,500</u>	<u>\$ 1,888,213</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 9,808,772	\$ 9,665,132
Revenue Total	<u><u>\$ 7,345,505</u></u>	<u><u>\$ 15,461,272</u></u>	<u><u>\$ 11,553,345</u></u>
 EXPENDITURES:			
Economic Environment	\$ 5,323,751	\$ 15,461,272	\$ 11,553,345
Total Expenditures	<u>\$ 5,323,751</u>	<u>\$ 15,461,272</u>	<u>\$ 11,553,345</u>
Total Expenditures / Non-Expense	<u><u>\$ 5,323,751</u></u>	<u><u>\$ 15,461,272</u></u>	<u><u>\$ 11,553,345</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1241 Teen Court			
REVENUES:			
Service Charges	\$ 455,857	\$ 500,000	\$ 500,000
Interest and Other	1,668	5,000	5,000
Total Revenues	\$ 457,525	\$ 505,000	\$ 505,000
5% Statutory Deduction	\$ 0	\$(25,250)	\$(25,250)
Net Revenues	\$ 457,525	\$ 479,750	\$ 479,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 635,768	\$ 569,710
Revenue Total	\$ 457,525	\$ 1,115,518	\$ 1,049,460
EXPENDITURES:			
General Government	\$ 524,650	\$ 736,607	\$ 749,697
Total Expenditures	\$ 524,650	\$ 736,607	\$ 749,697
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 378,911	\$ 299,763
Total Expenditures / Non-Expense	\$ 524,650	\$ 1,115,518	\$ 1,049,460

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1242 Crime Prevention ORD 98-01			
REVENUES:			
Fines and Forfeits	\$ 79,281	\$ 100,000	\$ 90,000
Interest and Other	580	0	0
Total Revenues	\$ 79,862	\$ 100,000	\$ 90,000
5% Statutory Deduction	\$ 0	\$(5,000)	\$(4,500)
Net Revenues	\$ 79,862	\$ 95,000	\$ 85,500
NON-REVENUES:			
Fund Balance	\$ 0	\$ 87,562	\$ 121,500
Revenue Total	\$ 79,862	\$ 182,562	\$ 207,000
 EXPENDITURES:			
Public Safety	\$ 89,061	\$ 182,562	\$ 207,000
Total Expenditures	\$ 89,061	\$ 182,562	\$ 207,000
Total Expenditures / Non-Expense	\$ 89,061	\$ 182,562	\$ 207,000

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1243 Orange Blossom Trail NID 90-24			
REVENUES:			
Fines and Forfeits	\$ 125,000	\$ 131,579	\$ 131,579
Interest and Other	3,626	0	0
Total Revenues	<u>\$ 128,626</u>	<u>\$ 131,579</u>	<u>\$ 131,579</u>
5% Statutory Deduction	\$ 0	\$(6,579)	\$(6,579)
Net Revenues	<u>\$ 128,626</u>	<u>\$ 125,000</u>	<u>\$ 125,000</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 59,574	\$ 59,574
Revenue Total	<u><u>\$ 128,626</u></u>	<u><u>\$ 184,574</u></u>	<u><u>\$ 184,574</u></u>
 EXPENDITURES:			
Public Safety	\$ 95,527	\$ 184,574	\$ 184,574
Total Expenditures	<u>\$ 95,527</u>	<u>\$ 184,574</u>	<u>\$ 184,574</u>
Total Expenditures / Non-Expense	<u><u>\$ 95,527</u></u>	<u><u>\$ 184,574</u></u>	<u><u>\$ 184,574</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1246 International Drive CRA			
REVENUES:			
Interest and Other	\$ 796,455	\$ 858,657	\$ 907,958
Total Revenues	\$ 796,455	\$ 858,657	\$ 907,958
5% Statutory Deduction	\$ 0	\$(42,933)	\$(45,398)
Net Revenues	\$ 796,455	\$ 815,724	\$ 862,560
NON-REVENUES:			
Transfers	\$ 12,827,862	\$ 14,666,946	\$ 17,265,000
Fund Balance	0	35,876,592	38,240,000
Revenue Total	\$ 13,624,317	\$ 51,359,262	\$ 56,367,560
EXPENDITURES:			
Transportation	\$ 15,972,373	\$ 12,787,667	\$ 6,967,950
Total Expenditures	\$ 15,972,373	\$ 12,787,667	\$ 6,967,950
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 38,571,595	\$ 49,399,610
Total Expenditures / Non-Expense	\$ 15,972,373	\$ 51,359,262	\$ 56,367,560

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1247 Court Technology			
REVENUES:			
Service Charges	\$ 3,104,894	\$ 2,900,000	\$ 3,000,000
Interest and Other	3,227	5,000	5,000
Total Revenues	\$ 3,108,122	\$ 2,905,000	\$ 3,005,000
5% Statutory Deduction	\$ 0	\$(145,250)	\$(150,250)
Net Revenues	\$ 3,108,122	\$ 2,759,750	\$ 2,854,750
NON-REVENUES:			
Transfers	\$ 1,139,320	\$ 2,969,873	\$ 2,542,001
Fund Balance	0	164,832	0
Revenue Total	\$ 4,247,441	\$ 5,894,455	\$ 5,396,751
EXPENDITURES:			
General Government	\$ 4,155,957	\$ 5,894,455	\$ 5,396,751
Total Expenditures	\$ 4,155,957	\$ 5,894,455	\$ 5,396,751
Total Expenditures / Non-Expense	\$ 4,155,957	\$ 5,894,455	\$ 5,396,751

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1248 Court Facilities			
REVENUES:			
Service Charges	\$ 4,622,055	\$ 4,650,000	\$ 4,600,000
Interest and Other	7,042	10,000	10,000
Total Revenues	<u>\$ 4,629,097</u>	<u>\$ 4,660,000</u>	<u>\$ 4,610,000</u>
5% Statutory Deduction	\$ 0	\$(233,000)	\$(230,500)
Net Revenues	<u>\$ 4,629,097</u>	<u>\$ 4,427,000</u>	<u>\$ 4,379,500</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 2,506,222	\$ 2,053,299
Revenue Total	<u><u>\$ 4,629,097</u></u>	<u><u>\$ 6,933,222</u></u>	<u><u>\$ 6,432,799</u></u>
EXPENDITURES:			
General Government	\$ 4,664,086	\$ 5,276,537	\$ 5,952,799
Total Expenditures	<u>\$ 4,664,086</u>	<u>\$ 5,276,537</u>	<u>\$ 5,952,799</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 1,656,685	\$ 480,000
Total Expenditures / Non-Expense	<u><u>\$ 4,664,086</u></u>	<u><u>\$ 6,933,222</u></u>	<u><u>\$ 6,432,799</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1249 Pine Hills Local Govt NID			
REVENUES:			
Fines and Forfeits	\$ 125,000	\$ 131,579	\$ 125,000
Interest and Other	735	0	0
Total Revenues	\$ 125,735	\$ 131,579	\$ 125,000
5% Statutory Deduction	\$ 0	\$(6,579)	\$(6,250)
Net Revenues	\$ 125,735	\$ 125,000	\$ 118,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 269,801	\$ 218,966
Revenue Total	\$ 125,735	\$ 394,801	\$ 337,716
EXPENDITURES:			
Public Safety	\$ 112,630	\$ 369,801	\$ 312,716
Total Expenditures	\$ 112,630	\$ 369,801	\$ 312,716
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 25,000	\$ 25,000
Total Expenditures / Non-Expense	\$ 112,630	\$ 394,801	\$ 337,716

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1250 Boating Improvement Program			
REVENUES:			
Service Charges	\$ 136,463	\$ 143,573	\$ 146,444
Interest and Other	4,360	10,000	10,000
Total Revenues	<u>\$ 140,823</u>	<u>\$ 153,573</u>	<u>\$ 156,444</u>
5% Statutory Deduction	\$ 0	\$(7,679)	\$(7,822)
Net Revenues	<u>\$ 140,823</u>	<u>\$ 145,894</u>	<u>\$ 148,622</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,272,960	\$ 1,226,500
Revenue Total	<u><u>\$ 140,823</u></u>	<u><u>\$ 1,418,854</u></u>	<u><u>\$ 1,375,122</u></u>
EXPENDITURES:			
Culture & Recreation	\$ 412	\$ 1,418,854	\$ 1,375,122
Total Expenditures	<u>\$ 412</u>	<u>\$ 1,418,854</u>	<u>\$ 1,375,122</u>
Total Expenditures / Non-Expense	<u><u>\$ 412</u></u>	<u><u>\$ 1,418,854</u></u>	<u><u>\$ 1,375,122</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1251 Local Court Programs			
REVENUES:			
Service Charges	\$ 231,049	\$ 250,000	\$ 250,000
Interest and Other	(79)	1,000	1,000
Total Revenues	\$ 230,970	\$ 251,000	\$ 251,000
5% Statutory Deduction	\$ 0	\$(12,550)	\$(12,550)
Net Revenues	\$ 230,970	\$ 238,450	\$ 238,450
NON-REVENUES:			
Transfers	\$ 908,615	\$ 976,083	\$ 1,015,226
Fund Balance	0	837	0
Revenue Total	\$ 1,139,585	\$ 1,215,370	\$ 1,253,676
EXPENDITURES:			
General Government	\$ 1,043,330	\$ 1,119,789	\$ 1,158,258
Human Services	95,418	95,418	95,418
Total Expenditures	\$ 1,138,748	\$ 1,215,207	\$ 1,253,676
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 163	\$ 0
Total Expenditures / Non-Expense	\$ 1,138,748	\$ 1,215,370	\$ 1,253,676

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1252 Legal Aid Programs			
REVENUES:			
Service Charges	\$ 231,049	\$ 250,000	\$ 250,000
Interest and Other	(156)	400	400
Total Revenues	\$ 230,892	\$ 250,400	\$ 250,400
5% Statutory Deduction	\$ 0	\$(12,520)	\$(12,520)
Net Revenues	\$ 230,892	\$ 237,880	\$ 237,880
NON-REVENUES:			
Transfers	\$ 536,125	\$ 779,137	\$ 1,029,137
Revenue Total	\$ 767,017	\$ 1,017,017	\$ 1,267,017
 EXPENDITURES:			
General Government	\$ 767,017	\$ 1,017,017	\$ 1,267,017
Total Expenditures	\$ 767,017	\$ 1,017,017	\$ 1,267,017
Total Expenditures / Non-Expense	\$ 767,017	\$ 1,017,017	\$ 1,267,017

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1253 Law Library			
REVENUES:			
Service Charges	\$ 231,049	\$ 300,000	\$ 300,000
Interest and Other	29	500	500
Total Revenues	\$ 231,078	\$ 300,500	\$ 300,500
5% Statutory Deduction	\$ 0	\$(15,025)	\$(15,025)
Net Revenues	\$ 231,078	\$ 285,475	\$ 285,475
NON-REVENUES:			
Fund Balance	\$ 0	\$ 163	\$ 0
Revenue Total	\$ 231,078	\$ 285,638	\$ 285,475
EXPENDITURES:			
General Government	\$ 231,080	\$ 285,475	\$ 285,475
Total Expenditures	\$ 231,080	\$ 285,475	\$ 285,475
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 0	\$ 163	\$ 0
Total Expenditures / Non-Expense	\$ 231,080	\$ 285,638	\$ 285,475

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1254 Juvenile Court Programs			
REVENUES:			
Service Charges	\$ 231,049	\$ 250,000	\$ 250,000
Interest and Other	386	1,000	1,000
Total Revenues	\$ 231,435	\$ 251,000	\$ 251,000
5% Statutory Deduction	\$ 0	\$(12,550)	\$(12,550)
Net Revenues	\$ 231,435	\$ 238,450	\$ 238,450
NON-REVENUES:			
Transfers	\$ 22,622	\$ 39,604	\$ 51,243
Fund Balance	0	102,361	0
Revenue Total	\$ 254,056	\$ 380,415	\$ 289,693
 EXPENDITURES:			
General Government	\$ 209,201	\$ 380,415	\$ 289,693
Total Expenditures	\$ 209,201	\$ 380,415	\$ 289,693
Total Expenditures / Non-Expense	\$ 209,201	\$ 380,415	\$ 289,693

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1255 Cyber Safety			
REVENUES:			
Service Charges	\$ 130	\$ 0	\$ 0
Interest and Other	0	0	0
Total Revenues	\$ 130	\$ 0	\$ 0
NON-REVENUES:			
Fund Balance	\$ 0	\$ 130	\$ 130
Revenue Total	\$ 130	\$ 130	\$ 130
 EXPENDITURES:			
Public Safety	\$ 0	\$ 130	\$ 130
Total Expenditures	\$ 0	\$ 130	\$ 130
Total Expenditures / Non-Expense	\$ 0	\$ 130	\$ 130

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1265 Parks & Recreation Impact Fees			
REVENUES:			
Permits and Fees	\$ 5,285,523	\$ 4,039,200	\$ 4,160,376
Interest and Other	167,925	90,000	90,000
Total Revenues	\$ 5,453,448	\$ 4,129,200	\$ 4,250,376
5% Statutory Deduction	\$ 0	\$(206,460)	\$(212,519)
Net Revenues	\$ 5,453,448	\$ 3,922,740	\$ 4,037,857
NON-REVENUES:			
Fund Balance	\$ 0	\$ 20,539,523	\$ 18,273,834
Revenue Total	\$ 5,453,448	\$ 24,462,263	\$ 22,311,691
EXPENDITURES:			
Culture & Recreation	\$ 2,583,011	\$ 13,211,269	\$ 4,076,200
Total Expenditures	\$ 2,583,011	\$ 13,211,269	\$ 4,076,200
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 11,250,994	\$ 18,235,491
Total Expenditures / Non-Expense	\$ 2,583,011	\$ 24,462,263	\$ 22,311,691

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1272 Driver Education Safety Trust Fund			
REVENUES:			
Service Charges	\$ 442,005	\$ 550,000	\$ 550,000
Interest and Other	589	100	500
Total Revenues	<u>\$ 442,594</u>	<u>\$ 550,100</u>	<u>\$ 550,500</u>
5% Statutory Deduction	\$ 0	\$(27,505)	\$(27,525)
Net Revenues	<u>\$ 442,594</u>	<u>\$ 522,595</u>	<u>\$ 522,975</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 34,774	\$ 0
Revenue Total	<u><u>\$ 442,594</u></u>	<u><u>\$ 557,369</u></u>	<u><u>\$ 522,975</u></u>
 EXPENDITURES:			
Human Services	\$ 447,691	\$ 557,369	\$ 522,975
Total Expenditures	<u>\$ 447,691</u>	<u>\$ 557,369</u>	<u>\$ 522,975</u>
Total Expenditures / Non-Expense	<u><u>\$ 447,691</u></u>	<u><u>\$ 557,369</u></u>	<u><u>\$ 522,975</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 129X Animal Services Trust Funds			
REVENUES:			
Service Charges	\$ 1,874	\$ 1,800	\$ 1,800
Interest and Other	36,543	35,720	36,550
Total Revenues	<u>\$ 38,417</u>	<u>\$ 37,520</u>	<u>\$ 38,350</u>
5% Statutory Deduction	\$ 0	\$(1,877)	\$(1,918)
Net Revenues	<u>\$ 38,417</u>	<u>\$ 35,643</u>	<u>\$ 36,432</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 159,513	\$ 187,680
Revenue Total	<u><u>\$ 38,417</u></u>	<u><u>\$ 195,156</u></u>	<u><u>\$ 224,112</u></u>
 EXPENDITURES:			
Human Services	\$ 38,911	\$ 195,156	\$ 224,112
Total Expenditures	<u>\$ 38,911</u>	<u>\$ 195,156</u>	<u>\$ 224,112</u>
Total Expenditures / Non-Expense	<u><u>\$ 38,911</u></u>	<u><u>\$ 195,156</u></u>	<u><u>\$ 224,112</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 130X Transportation - Deficient Segment Funds			
REVENUES:			
Permits and Fees	\$ 2,168,600	\$ 0	\$ 0
Interest and Other	30,988	28,041	34,397
Total Revenues	\$ 2,199,588	\$ 28,041	\$ 34,397
5% Statutory Deduction	\$ 0	\$(1,404)	\$(1,722)
Net Revenues	\$ 2,199,588	\$ 26,637	\$ 32,675
NON-REVENUES:			
Fund Balance	\$ 0	\$ 8,773,931	\$ 9,442,059
Revenue Total	\$ 2,199,588	\$ 8,800,568	\$ 9,474,734
EXPENDITURES:			
Public Safety	\$ 0	\$ 8,281	\$ 0
Transportation	525,019	6,694,468	225,194
Total Expenditures	\$ 525,019	\$ 6,702,749	\$ 225,194
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 2,097,819	\$ 9,249,540
Total Expenditures / Non-Expense	\$ 525,019	\$ 8,800,568	\$ 9,474,734

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1450 Lakeside Village Adequate Public Facility			
REVENUES:			
Interest and Other	\$ 282,061	\$ 106,000	\$ 65,000
Total Revenues	\$ 282,061	\$ 106,000	\$ 65,000
5% Statutory Deduction	\$ 0	\$(5,300)	\$(3,250)
Net Revenues	\$ 282,061	\$ 100,700	\$ 61,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,708,091	\$ 453,456
Revenue Total	\$ 282,061	\$ 1,808,791	\$ 515,206
EXPENDITURES:			
Culture & Recreation	\$ 91,985	\$ 830,166	\$ 490,000
Total Expenditures	\$ 91,985	\$ 830,166	\$ 490,000
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 978,625	\$ 25,206
Total Expenditures / Non-Expense	\$ 91,985	\$ 1,808,791	\$ 515,206

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 1660 Inmate Commissary Fund			
REVENUES:			
Service Charges	\$ 1,538,501	\$ 1,480,100	\$ 1,548,100
Interest and Other	10,662	0	0
Total Revenues	\$ 1,549,163	\$ 1,480,100	\$ 1,548,100
5% Statutory Deduction	\$ 0	\$(74,005)	\$(77,405)
Net Revenues	\$ 1,549,163	\$ 1,406,095	\$ 1,470,695
NON-REVENUES:			
Fund Balance	\$ 0	\$ 2,430,438	\$ 2,635,842
Revenue Total	\$ 1,549,163	\$ 3,836,533	\$ 4,106,537
EXPENDITURES:			
Public Safety	\$ 1,182,582	\$ 3,836,533	\$ 4,106,537
Total Expenditures	\$ 1,182,582	\$ 3,836,533	\$ 4,106,537
Total Expenditures / Non-Expense	\$ 1,182,582	\$ 3,836,533	\$ 4,106,537

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 2314 Sales Tax Trust Fund			
REVENUES:			
Shared Revenues	\$ 174,610,976	\$ 172,120,000	\$ 177,283,600
Interest and Other	487,873	102,000	102,000
Total Revenues	\$ 175,098,849	\$ 172,222,000	\$ 177,385,600
5% Statutory Deduction	\$ 0	\$(8,611,100)	\$(8,869,280)
Net Revenues	\$ 175,098,849	\$ 163,610,900	\$ 168,516,320
NON-REVENUES:			
Transfers	\$ 1,139,899	\$ 1,142,902	\$ 1,143,129
Fund Balance	0	193,683,538	186,456,000
Revenue Total	\$ 176,238,748	\$ 358,437,340	\$ 356,115,449
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 21,253,661	\$ 25,613,110	\$ 28,197,989
Reserves	0	167,844,763	181,501,698
Interfund Transfers	159,648,217	164,979,467	146,415,762
Total Expenditures / Non-Expense	\$ 180,901,878	\$ 358,437,340	\$ 356,115,449

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 2315 Orange County Promissory Note Series 2010			
REVENUES:			
Fines and Forfeits	\$ 1,126,865	\$ 1,350,000	\$ 1,350,000
Interest and Other	53,856	57,943	60,440
Total Revenues	\$ 1,180,721	\$ 1,407,943	\$ 1,410,440
5% Statutory Deduction	\$ 0	\$(70,397)	\$(70,522)
Net Revenues	\$ 1,180,721	\$ 1,337,546	\$ 1,339,918
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,757,271	\$ 1,508,523
Revenue Total	\$ 1,180,721	\$ 3,094,817	\$ 2,848,441
EXPENDITURES:			
Public Safety	\$ 45,075	\$ 66,000	\$ 66,000
Total Expenditures	\$ 45,075	\$ 66,000	\$ 66,000
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 1,496,640	\$ 1,498,616	\$ 1,499,691
Reserves	0	1,530,201	1,282,750
Total Expenditures / Non-Expense	\$ 1,541,714	\$ 3,094,817	\$ 2,848,441

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 2316 Public Facilities Bonds			
REVENUES:			
Interest and Other	\$ 27,082	\$ 1,000	\$ 5,000
Total Revenues	<u>\$ 27,082</u>	<u>\$ 1,000</u>	<u>\$ 5,000</u>
5% Statutory Deduction	\$ 0	\$(50)	\$(250)
Net Revenues	<u>\$ 27,082</u>	<u>\$ 950</u>	<u>\$ 4,750</u>
NON-REVENUES:			
Transfers	\$ 4,355,000	\$ 4,355,000	\$ 4,355,000
Fund Balance	0	4,405,835	4,408,000
Revenue Total	<u><u>\$ 4,382,082</u></u>	<u><u>\$ 8,761,785</u></u>	<u><u>\$ 8,767,750</u></u>
 EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 4,356,875	\$ 4,361,000	\$ 4,361,000
Reserves	0	4,365,835	4,355,000
Interfund Transfers	19,050	34,950	51,750
Total Expenditures / Non-Expense	<u><u>\$ 4,375,925</u></u>	<u><u>\$ 8,761,785</u></u>	<u><u>\$ 8,767,750</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 2317 Capital Improvement Bonds			
REVENUES:			
Shared Revenues	\$ 41,274,292	\$ 39,243,400	\$ 40,420,700
Interest and Other	21,459	2,000	2,000
Total Revenues	<u>\$ 41,295,750</u>	<u>\$ 39,245,400</u>	<u>\$ 40,422,700</u>
5% Statutory Deduction	\$ 0	\$(1,962,270)	\$(2,021,135)
Net Revenues	<u>\$ 41,295,750</u>	<u>\$ 37,283,130</u>	<u>\$ 38,401,565</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 7,870,891	\$ 14,750,000
Revenue Total	<u><u>\$ 41,295,750</u></u>	<u><u>\$ 45,154,021</u></u>	<u><u>\$ 53,151,565</u></u>
 EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 3,002,013	\$ 2,848,813	\$ 2,848,613
Reserves	0	12,787,439	22,100,000
Interfund Transfers	37,722,267	29,517,769	28,202,952
Total Expenditures / Non-Expense	<u><u>\$ 40,724,280</u></u>	<u><u>\$ 45,154,021</u></u>	<u><u>\$ 53,151,565</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 2319 Public Service Tax Bonds			
REVENUES:			
Other General Taxes	\$ 74,016,173	\$ 66,213,630	\$ 67,206,834
Interest and Other	193,258	16,000	16,000
Total Revenues	\$ 74,209,431	\$ 66,229,630	\$ 67,222,834
5% Statutory Deduction	\$ 0	\$(3,311,482)	\$(3,361,142)
Net Revenues	\$ 74,209,431	\$ 62,918,148	\$ 63,861,692
NON-REVENUES:			
Fund Balance	\$ 0	\$ 78,101,289	\$ 79,384,000
Revenue Total	\$ 74,209,431	\$ 141,019,437	\$ 143,245,692
EXPENDITURES:			
General Government	\$ 251,532	\$ 268,779	\$ 200,585
Total Expenditures	\$ 251,532	\$ 268,779	\$ 200,585
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 4,516,750	\$ 4,548,000	\$ 4,440,750
Reserves	0	76,072,836	67,355,325
Interfund Transfers	56,016,615	60,129,822	71,249,032
Total Expenditures / Non-Expense	\$ 60,784,897	\$ 141,019,437	\$ 143,245,692

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 41XX Municipal Proprietary Funds			
REVENUES:			
Interest and Other	\$ 2,388,652	\$ 0	\$ 0
Total Revenues	\$ 2,388,652	\$ 0	\$ 0

EXPENDITURES:

Total Expenditures / Non-Expense

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 4410 Solid Waste System			
REVENUES:			
Permits and Fees	\$ 6,800	\$ 7,496	\$ 6,522
Service Charges	31,994,090	27,903,657	30,191,045
Interest and Other	805,450	2,802,438	2,889,637
Total Revenues	\$ 32,806,339	\$ 30,713,591	\$ 33,087,204
5% Statutory Deduction	\$ 0	\$(1,535,679)	\$(1,654,360)
Net Revenues	\$ 32,806,339	\$ 29,177,912	\$ 31,432,844
NON-REVENUES:			
Fund Balance	\$ 0	\$ 94,438,647	\$ 94,759,426
Revenue Total	\$ 32,806,339	\$ 123,616,559	\$ 126,192,270
EXPENDITURES:			
General Government	\$ 142,720	\$ 0	\$ 0
Public Safety	286	90,500	0
Physical Environment	32,397,330	47,231,320	54,452,768
Total Expenditures	\$ 32,540,336	\$ 47,321,820	\$ 54,452,768
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 76,294,739	\$ 71,739,502
Total Expenditures / Non-Expense	\$ 32,540,336	\$ 123,616,559	\$ 126,192,270

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 4420 Water Utilities System			
REVENUES:			
Permits and Fees	\$ 59,252,558	\$ 30,881,119	\$ 29,750,512
Service Charges	186,894,772	194,354,244	202,669,091
Fines and Forfeits	47,325	33,610	36,795
Interest and Other	1,884,805	3,204,257	3,099,101
Total Revenues	<u>\$ 248,079,460</u>	<u>\$ 228,473,230</u>	<u>\$ 235,555,499</u>
5% Statutory Deduction	\$ 0	\$(11,423,662)	\$(11,777,775)
Net Revenues	<u>\$ 248,079,460</u>	<u>\$ 217,049,568</u>	<u>\$ 223,777,724</u>
NON-REVENUES:			
Transfers	\$ 515,791	\$ 330,933	\$ 415,732
Bond / Loan Proceeds	24,957	49,000,000	69,000,000
Fund Balance	0	177,173,979	146,687,959
Revenue Total	<u><u>\$ 248,620,208</u></u>	<u><u>\$ 443,554,480</u></u>	<u><u>\$ 439,881,415</u></u>
 EXPENDITURES:			
General Government	\$ 2,150,303	\$ 1,000,000	\$ 1,000,000
Public Safety	225,429	126,503	0
Physical Environment	219,206,579	318,314,192	344,881,697
Total Expenditures	<u>\$ 221,582,311</u>	<u>\$ 319,440,695</u>	<u>\$ 345,881,697</u>
 NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 3,761,888	\$ 14,990,941	\$ 15,140,959
Reserves	0	100,022,844	69,958,759
Interfund Transfers	8,200,000	9,100,000	8,900,000
Total Expenditures / Non-Expense	<u><u>\$ 233,544,199</u></u>	<u><u>\$ 443,554,480</u></u>	<u><u>\$ 439,881,415</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 442W Water Utilities System MSTUs			
REVENUES:			
Permits and Fees	\$ 515,362	\$ 341,601	\$ 434,173
Interest and Other	3,109	6,893	5,300
Total Revenues	\$ 518,471	\$ 348,494	\$ 439,473
5% Statutory Deduction	\$ 0	\$(15,511)	\$(21,974)
Net Revenues	\$ 518,471	\$ 332,983	\$ 417,499
NON-REVENUES:			
Fund Balance	\$ 0	\$ 0	\$ 283
Revenue Total	\$ 518,471	\$ 332,983	\$ 417,782
EXPENDITURES:			
Physical Environment	\$ 3,705	\$ 2,050	\$ 2,050
Total Expenditures	\$ 3,705	\$ 2,050	\$ 2,050
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 515,791	\$ 330,933	\$ 415,732
Total Expenditures / Non-Expense	\$ 519,496	\$ 332,983	\$ 417,782

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 443X Convention Center Funds			
REVENUES:			
Other General Taxes	\$ 254,942,009	\$ 260,000,000	\$ 265,000,000
Service Charges	77,709,642	63,123,379	62,827,458
Interest and Other	2,336,944	1,929,340	1,882,845
Total Revenues	\$ 334,988,595	\$ 325,052,719	\$ 329,710,303
5% Statutory Deduction	\$ 0	\$(15,752,636)	\$(16,485,515)
Net Revenues	\$ 334,988,595	\$ 309,300,083	\$ 313,224,788
NON-REVENUES:			
Bond / Loan Proceeds	\$ 532,611,292	\$ 0	\$ 0
Fund Balance	0	238,155,622	297,611,995
Other Sources	0	200,000	0
Revenue Total	\$ 867,599,887	\$ 547,655,705	\$ 610,836,783
EXPENDITURES:			
General Government	\$ 973,458	\$ 0	\$ 0
Public Safety	8,364	37,240	0
Economic Environment	191,155,516	221,526,869	217,535,622
Culture & Recreation	4,176,973	7,851,015	5,300,000
Total Expenditures	\$ 196,314,311	\$ 229,415,124	\$ 222,835,622
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 611,949,000	\$ 78,385,219	\$ 76,169,132
Reserves	0	236,955,362	308,732,029
Interfund Transfers	2,053,267	2,900,000	3,100,000
Total Expenditures / Non-Expense	\$ 810,316,578	\$ 547,655,705	\$ 610,836,783

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 49EE Other Enterprise Funds			
REVENUES:			
Grants	\$ 20,358,125	\$ 31,248,248	\$ 0
Interest and Other	2	0	0
Total Revenues	<u>\$ 20,358,128</u>	<u>\$ 31,248,248</u>	<u>\$ 0</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 68,868	\$ 0
Other Sources	0	(19,105,609)	0
Revenue Total	<u><u>\$ 20,358,128</u></u>	<u><u>\$ 12,211,507</u></u>	<u><u>\$ 0</u></u>
EXPENDITURES:			
Physical Environment	\$ 17,619,499	\$ 12,188,897	\$ 0
Total Expenditures	<u>\$ 17,619,499</u>	<u>\$ 12,188,897</u>	<u>\$ 0</u>
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 0	\$ 22,610	\$ 0
Total Expenditures / Non-Expense	<u><u>\$ 17,619,499</u></u>	<u><u>\$ 12,211,507</u></u>	<u><u>\$ 0</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 5510 Risk Management Program			
REVENUES:			
Service Charges	\$ 19,853,284	\$ 21,215,232	\$ 21,715,232
Interest and Other	713,225	900,000	900,000
Total Revenues	\$ 20,566,509	\$ 22,115,232	\$ 22,615,232
5% Statutory Deduction	\$ 0	\$(45,000)	\$(45,000)
Net Revenues	\$ 20,566,509	\$ 22,070,232	\$ 22,570,232
NON-REVENUES:			
Fund Balance	\$ 0	\$ 50,630,068	\$ 50,130,068
Revenue Total	\$ 20,566,509	\$ 72,700,300	\$ 72,700,300
EXPENDITURES:			
General Government	\$ 58,004	\$ 0	\$ 0
Internal Service	19,327,141	72,554,863	71,372,249
Total Expenditures	\$ 19,385,145	\$ 72,554,863	\$ 71,372,249
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 145,437	\$ 1,328,051
Total Expenditures / Non-Expense	\$ 19,385,145	\$ 72,700,300	\$ 72,700,300

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 5530 Fleet Management Dept			
REVENUES:			
Service Charges	\$ 14,328,679	\$ 16,676,202	\$ 16,944,490
Interest and Other	22,087	1,100	1,100
Total Revenues	<u>\$ 14,350,766</u>	<u>\$ 16,677,302</u>	<u>\$ 16,945,590</u>
5% Statutory Deduction	\$ 0	\$(55)	\$(55)
Net Revenues	<u>\$ 14,350,766</u>	<u>\$ 16,677,247</u>	<u>\$ 16,945,535</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 3,783,270	\$ 3,566,687
Revenue Total	<u><u>\$ 14,350,766</u></u>	<u><u>\$ 20,460,517</u></u>	<u><u>\$ 20,512,222</u></u>
EXPENDITURES:			
General Government	\$ 74,172	\$ 0	\$ 0
Public Safety	7,229	0	0
Internal Service	14,556,648	19,643,547	17,624,834
Total Expenditures	<u>\$ 14,638,049</u>	<u>\$ 19,643,547</u>	<u>\$ 17,624,834</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 816,970	\$ 2,887,388
Total Expenditures / Non-Expense	<u><u>\$ 14,638,049</u></u>	<u><u>\$ 20,460,517</u></u>	<u><u>\$ 20,512,222</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 5540 Employees Benefits			
REVENUES:			
Service Charges	\$ 89,373,822	\$ 101,350,432	\$ 108,982,075
Interest and Other	5,798,189	2,877,800	3,071,500
Total Revenues	<u>\$ 95,172,010</u>	<u>\$ 104,228,232</u>	<u>\$ 112,053,575</u>
5% Statutory Deduction	\$ 0	\$(143,890)	\$(153,575)
Net Revenues	<u>\$ 95,172,010</u>	<u>\$ 104,084,342</u>	<u>\$ 111,900,000</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 54,250,195	\$ 54,000,000
Revenue Total	<u><u>\$ 95,172,010</u></u>	<u><u>\$ 158,334,537</u></u>	<u><u>\$ 165,900,000</u></u>
EXPENDITURES:			
Internal Service	\$ 92,903,396	\$ 113,782,842	\$ 115,976,211
Total Expenditures	<u>\$ 92,903,396</u>	<u>\$ 113,782,842</u>	<u>\$ 115,976,211</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 44,551,695	\$ 49,923,789
Total Expenditures / Non-Expense	<u><u>\$ 92,903,396</u></u>	<u><u>\$ 158,334,537</u></u>	<u><u>\$ 165,900,000</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 66XX Special Trust and Agency Funds			
REVENUES:			
Interest and Other	\$ 136,637	\$ 0	\$ 0
Total Revenues	\$ 136,637	\$ 0	\$ 0
NON-REVENUES:			
Other Sources	\$ 252,835,730	\$ 0	\$ 0
Revenue Total	\$ 252,972,367	\$ 0	\$ 0

EXPENDITURES:

Total Expenditures / Non-Expense

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 7XXX 7000 Level (Federal) Grant - Funds			
REVENUES:			
Grants	\$ 63,116,938	\$ 120,742,318	\$ 63,449,693
Interest and Other	6,028,438	14,310,167	5,934,500
Total Revenues	\$ 69,145,376	\$ 135,052,485	\$ 69,384,193
NON-REVENUES:			
Transfers	\$ 916,053	\$ 1,185,383	\$ 2,525,000
Fund Balance	0	3,059,009	0
Other Sources	0	(18,106,446)	0
Revenue Total	\$ 70,061,429	\$ 121,190,431	\$ 71,909,193
 EXPENDITURES:			
General Government	\$ 341,791	\$ 993,466	\$ 417,772
Public Safety	4,359,136	16,600,399	584,628
Physical Environment	339,299	515,891	285,094
Transportation	1,861,362	613,386	0
Economic Environment	28,339,034	53,811,045	30,690,742
Human Services	30,784,335	41,097,321	37,523,993
Culture & Recreation	3,959,709	2,494,251	0
Total Expenditures	\$ 69,984,665	\$ 116,125,759	\$ 69,502,229
 NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 2,071,898	\$ 5,064,672	\$ 2,406,964
Total Expenditures / Non-Expense	\$ 72,056,564	\$ 121,190,431	\$ 71,909,193

Summary of Revenues and Expenditures by Fund

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
Fund 8XXX 8000 Level (State) Grants - Funds			
REVENUES:			
Grants	\$ 6,136,634	\$ 8,140,486	\$ 2,082,985
Interest and Other	13,310	0	0
Total Revenues	\$ 6,149,944	\$ 8,140,486	\$ 2,082,985
NON-REVENUES:			
Transfers	\$ 542,599	\$ 825,000	\$ 0
Fund Balance	0	1,263,935	0
Other Sources	0	(639,507)	0
Revenue Total	\$ 6,692,543	\$ 9,589,914	\$ 2,082,985
 EXPENDITURES:			
Public Safety	\$ 874,613	\$ 540,046	\$ 285,929
Physical Environment	1,956,899	1,269,175	100,884
Economic Environment	0	1,050,007	0
Human Services	3,369,002	6,730,686	1,696,172
Culture & Recreation	1,241,260	0	0
Total Expenditures	\$ 7,441,774	\$ 9,589,914	\$ 2,082,985
Total Expenditures / Non-Expense	\$ 7,441,774	\$ 9,589,914	\$ 2,082,985

Summary of Revenues and Expenditures

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget
REVENUES:			
Ad Valorem Taxes	\$ 701,828,655	\$ 803,396,323	\$ 875,541,303
Other General Taxes	380,486,749	374,522,630	380,416,834
Permits and Fees	217,900,292	203,936,360	210,226,822
Grants	92,124,636	163,476,027	68,933,701
Shared Revenues	246,104,780	239,607,500	241,850,275
Service Charges	547,254,488	554,125,509	577,423,492
Fines and Forfeits	7,347,479	7,053,868	6,992,124
Interest and Other	40,119,720	39,669,683	33,034,130
Total Revenues	\$ 2,233,166,799	\$ 2,385,787,900	\$ 2,394,418,681
5% Statutory Deduction	\$ 0	\$(104,122,402)	\$(109,855,182)
Net Revenues	\$ 2,233,166,799	\$ 2,281,665,498	\$ 2,284,563,499
NON-REVENUES:			
Transfers	\$ 462,086,459	\$ 483,195,290	\$ 491,325,978
Bond / Loan Proceeds	532,636,249	49,000,000	69,000,000
Fund Balance	0	1,634,677,272	1,556,571,226
Other Sources	284,160,425	(16,682,631)	21,793,931
Revenue Total	\$ 3,512,049,932	\$ 4,431,855,429	\$ 4,423,254,634
EXPENDITURES:			
General Government	\$ 236,192,611	\$ 290,220,635	\$ 303,530,649
Public Safety	576,349,581	763,276,593	707,754,811
Physical Environment	345,487,111	480,783,664	505,734,427
Transportation	207,831,330	319,875,577	277,480,435
Economic Environment	229,015,200	306,343,877	269,739,417
Human Services	199,702,946	258,747,157	245,715,157
Internal Service	126,787,185	205,981,252	204,973,294
Culture & Recreation	53,960,992	101,767,357	61,352,818
Total Expenditures	\$ 1,975,326,956	\$ 2,726,996,112	\$ 2,576,281,008
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 650,336,826	\$ 132,251,243	\$ 132,658,134
Reserves	0	1,087,018,349	1,222,989,514
Interfund Transfers	462,086,459	485,589,725	491,325,978
Total Expenditures	\$ 3,087,750,242	\$ 4,431,855,429	\$ 4,423,254,634

REVENUE FUNDS DESCRIPTIONS

FUND 000X – GENERAL FUND AND SUBFUNDS:

FUND 023X - DONATIONS This group of funds accounts for donations that Orange County receives from private individuals or organizations, and primarily consists of the Children and Family Services Board Fund – Fund 0235 and the Sheriff Donations Fund – Fund 0234. These are sub-funds of the general fund.

FUND 1019 - PINE RIDGE TRAFFIC CONTROL On January 15, 2008, the BCC approved a request from Waste Management, Inc., of Florida for a solid waste management facility permit construction and demolition debris landfill. The request was approved at the public hearing with revisions to condition 5 of the Board of Zoning Adjustment conditions and proposed condition 45 of the Environmental Protection Division conditions. Waste Management, Inc. shall deposit \$1,000 each month (indexed to the Consumer Price Index) into a fund, to be managed by Orange County, to be used for additional law enforcement services for traffic control at the landfill. Since December 2008, Orange County has established Fund 1019 for collection of this revenue and must establish an annual budget to pay for expenses related to traffic control at the Pine Ridge landfill. This is a sub-fund of the general fund.

FUND 1002 - TRANSPORTATION TRUST FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used for the acquisition, construction, or maintenance of roads.

FUND 1003 - CONSTITUTIONAL GAS TAX FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used to meet transportation related debt service requirements, if applicable, for bonds administered by the State Board of Administration. Any remaining revenues are returned to the Board of County Commissioners (BCC) and must be used for the acquisition, construction, or maintenance of roads.

FUND 1004 - LOCAL OPTION GAS TAX Revenue is received from a six cent tax per gallon of motor and diesel fuel sold in Orange County; up to four cents authorized by the State Legislature in 1983 and up to an additional two cents authorized in 1985. Beginning in FY 2001-02, this tax is distributed according to population estimates presented by the Bureau of Economic and Business Research. Local governments must meet State Revenue Sharing and Half-Cent Sales Tax Programs eligibility requirements in order to levy Local Option Gas Tax. Revenues are used mainly to finance right-of-way activities and construction expenditures.

FUND 1005 - SPECIAL TAX EQUALIZATION MSTU The Special Tax Equalization budget reflects the costs of county services charged to the Municipal Service Taxing Unit (MSTU), which encompasses the unincorporated area of Orange County. The formula for calculating these costs is outlined in the Budget in Brief section of this document. Revenue is derived from ad valorem taxes and the public services tax. Revenue is recorded in this fund and transferred to the General Fund. The millage rate for FY 2018-19 is 1.8043 mills.

FUND 1006 - MANDATORY REFUSE FUND Fees are collected to cover the cost of the residential waste and recycling program whereby household waste and recyclables are collected and disposed of by haulers covering five (5) districts within Orange County. Fees are collected by the Tax Collector as a non-ad valorem assessment on tax bills. Funds are received by the County Comptroller for the BCC from the Tax Collector along with ad valorem tax collections.

FUND 1009 - ORANGE COUNTY FIRE PROTECTION & EMS/MSTU This fund accounts for revenue generated from an ad valorem tax levy on all property in unincorporated Orange County. Revenue is used to provide fire protection and emergency medical services in unincorporated areas or in cities with which Orange County has interlocal agreements. The millage rate for FY 2018-19 is 2.2437 mills.

FUND 1010 - AIR POLLUTION CONTROL A non-refundable fee of \$1.00 is charged on every vehicle license registration sold, transferred or replaced. According to Florida Statute 320.03, \$0.50 of each dollar collected is returned to Orange County. Revenues are deposited into an air pollution control trust fund and may only be expended for air pollution control programs relating to the control of emissions from mobile sources, toxic and odor emissions, air quality monitoring, and facility inspections.

FUND 1011 - BUILDING SAFETY FUND Fees for building, electrical, mechanical, and plumbing permits issued by the Orange County Division of Building Safety are recorded in this account. Charges are based on the actual cost of plans reviewed and sites inspected plus an allowance for overhead expenses. Funds are restricted for building safety operating expenses.

FUND 1013 - AIR QUALITY IMPROVEMENT On December 19, 2008, the Board of County Commissioners (BCC) approved resolution 2008-M-63, which established the Air Quality Improvement Fund. The Air Quality Improvement Fund shall be used to finance air pollution control programs such as permitting, asbestos compliance and enforcement personnel, associated training and may include

air related special projects such as school bus retrofits, federal grant matches for the reduction of harmful air emissions, and anti-idling projects. Funding is obtained from the collection of air permitting fees, enforcement penalty settlements, and asbestos fees.

FUND 1014 - LAW ENFORCEMENT TRUST FUND The Law Enforcement Trust Fund records funds collected by the Orange County Sheriff under the Florida Contraband Forfeiture Act (Florida Statutes 932.704). This act enables the Sheriff, with concurrence of the BCC, to spend funds forfeited from illegal activities.

FUNDS 1015 & 1016 - LAW ENFORCEMENT EDUCATION FUNDS These funds provide training funds for Sheriff's deputies and correctional officers in such areas as seminars, firearms, etc. Revenue is generated from court costs assessed against individuals convicted for the violation of a state penal or criminal statute, or convicted of violation of a municipal or county ordinance (Florida Statutes 943.25).

FUND 1023 - CAPITAL PROJECTS FUND The Capital Projects Fund provides major infrastructure improvements throughout Orange County, as determined by the BCC and by approval of the Capital Improvement Program. In FY 1985-86, the BCC approved up to one-half mill of ad valorem tax as the revenue source for this fund. The millage rate has been modified over the years as other funding sources fluctuate. A millage rate of 0.2250 mills is budgeted in FY 2018-19. Specific projects are identified in the Capital Improvements Program (Fund 1023) in this document.

FUND 1025 - ORANGE COUNTY/ORANGE BLOSSOM TRAIL (OBT) COMMUNITY REDEVELOPMENT AGENCY (CRA) This agency was established by Orange County for the purpose of planning and implementing projects to revitalize the community along Orange Blossom Trail. Funds are generated from ad valorem tax increment financing in the OBT-CRA area. Both Orange County and the City of Orlando remit incremental ad valorem tax revenue to the CRA.

FUND 1027 - DRUG ABUSE TRUST – This fund accounts for portions of DUI (Driving Under the Influence) fines and drug-related misdemeanor fines collected by the Clerk of Courts and remitted to Orange County. Revenue is used for drug abuse treatment or education programs according to the provisions of Orange County Ordinance No.'s 89-5, 89-6, and 90-4. Approved budgets normally include a provision for payments to drug abuse and related program providers.

FUND 1029 - TREE REPLACEMENT TRUST This fund was created to receive all funds collected for tree replacement and mitigation fees. These funds will primarily be used for the purchase of trees for planting at a publicly owned and operated site or other community enhancement project. These funds can also be used for the purchase of landscape materials or equipment, or the funding of educational programs that promote, enhance or implement tree replacement goals.

FUND 102X - CONSERVATION TRUST AND SUBFUNDS:

FUND 1026 - CONSERVATION TRUST This fund accounts for revenue received as compensation for development determined to cause an adverse impact upon conservation areas. The fund may be used only for purchase, improvement, creation, restoration, and replacement of natural habitat within Orange County.

FUND 1263 - CONSERVATION TRUST – MITIGATION This fund is similar in usage to Fund 1026 (Conservation Trust), but is accounted for in a separate fund in order to comply with legal and accounting restrictions. This fund is used to keep track of mitigation payments from the Orange County Convention Center. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

FUNDS 1274 - DRAINAGE BASIN This fund is established to provide a mechanism to allow permit applicants to contribute funds towards mitigation requirements for projects that require a state or federal permit in a specific drainage basin. The drainage basin fund is 1274; revenue received into this fund will be used for the purchase and maintenance of environmentally sensitive lands. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

FUND 1035 – LAW ENFORCEMENT IMPACT FEES Law enforcement impact fees have been assessed on construction occurring in unincorporated Orange County since Board of County Commissioners' approval in November 1983. They were established to require new development to bear a portion of the overall capital costs related to the additional law enforcement services made necessary by such new development and to avoid paying those costs from the county's general fund. Fee amount varies according to the use and size of each structure and the resulting demand for law enforcement services. Through FY 1997-98, fees were recorded into four (4) area or sector funds. As of FY 1998-99, however, these revenues were consolidated into a single area/fund.

FUND 103T – TRANSPORTATION IMPACT FEES Transportation impact fees have been assessed on construction occurring in unincorporated Orange County since January 1986 based on Board of County Commissioners' approval in December 1985. They were implemented to cause new development to pay a pro rata share of the anticipated expansion costs of new roads needed to serve new growth. Fee amount varies according to the use and size of each structure and the resulting demand for new roadway capacity. If an applicant believes the cost of off-site roadway improvements needed to serve his proposed development is less than the fee established in the ordinance, he may, at his own expense submit an alternative fee calculation. A developer may also receive credits in the amount of off-site improvements or other payments made prior to application for a building permit.

FUND 1040 - SCHOOL IMPACT FEES School impact fees are collected by Orange County and remitted to the Orange County School Board for capital improvement costs of school buildings and other structures related to public education.

FUND 1046 – FIRE IMPACT FEES Fire impact fees have been assessed on construction occurring in unincorporated Orange County since approved by the Board of County Commissioners in January 1985. The fees were established to allocate a fair share of the costs of new facilities for fire protection and emergency services to new users of such facilities and services. Fees vary according to the use and size of each structure. Through FY 1998-99, fees were recorded into five (5) area or battalion funds. As of FY 1999-00, however, these revenues were consolidated into a single area/fund.

FUND 1050 - PARKS FUND - As of FY 1997-98, the BCC established a separate ad valorem tax millage to assist in funding the requirements of county parks. Revenues are received into the Parks Fund where they are appropriated to finance park lands, park operations, parks administration, and other parks expenditures. The Fund 1050 millage rate for FY 2018-19 is 0.1656 mills.

FUND 1051 - PARKS AND RECREATION SCHOLARSHIP – Funding is provided through donation, which are used to provide scholarships to Orange County youth on a needs based basis.

FUND 1054 - 911 FEES - Fee revenue is received from a monthly charge applicable to wireless, prepaid wireless and non-wireless phones countywide. The rate of the fee may not exceed \$0.50 per month per phone, to be paid by local subscribers served by the Enhanced 911 (E911) emergency telephone system. As of January 1, 2015, the state E911 Board imposed a uniform statewide \$0.40 monthly E911 fee upon each service subscriber, with some exceptions. Initially, wireless and non-wireless revenues were separate revenue sources received into separate funds. As of FY 2009, however, due to changes in governing statutes, the revenue sources were combined into a single fund. A majority of expenses are payments to other entities in the county operating 911 Public Service Answering Points (PSAPs).

FUND 1059 - POLLUTANT STORAGE TANK This fund was established for the purpose of collecting fees associated with violation of state and county laws and regulations regarding the use and maintenance of above and below ground storage tanks. All fees assessed and collected shall be used for staffing, education, program development, and program implementation of the Pollutant Storage Tank Program.

FUND 1060 - ENERGY, EFFICIENCY, RENEWABLE ENERGY & CONSERVATION FUND - This fund is used to finance carbon offsets such as energy efficiency, renewable energy, and energy conservation projects within Orange County.

FUND 109W - WATER AND NAVIGATION FUNDS 1095 LAKE CONWAY AND 1096 LAKE WINDERMERE These funds were established by a special act of the legislature, and millages within the districts are limited. Funds may be used to regulate and control the alteration of lakes by dredging, filling, pumping or otherwise changing the shoreline and contour. Funds can also be used to build, construct, erect, or maintain drainage facilities, and to regulate watercraft using the lake. Capital outlay includes funds for continuing stormwater projects.

FUND 10NT - AQUATIC WEED (NON-TAX) DISTRICTS - FUNDS 1074, 1083 to 1089, 1090, 1091, 1094, and 1097 to 1099 These budgets represent those aquatic weed control districts that are funded by contributions for Miscellaneous Orange County Lakes, Lake Odell, Lake Martha/Burkett, Lake Pearl and Lake Marilyn.

FUND 10TA - AQUATIC WEED (TAX) DISTRICTS - FUNDS 1061 to 1082, 1092 to 1093, 1100 and 123X Orange County levies a tax millage to cover weed control on special taxing districts surrounding the following lakes:

Bass Lake	Lake Jessamine	Lake Price
Big Sand Lake	Lake Killarney	Lake Rose
Lake Holden	Lake Mary	Little Lake Fairview
Lake Irma	Lake Ola	South Lake Fairview
Lake Jean	Lake Pickett	

Specific millage rates are shown in the Budget in Brief section of this document.

FUND 110M - MUNICIPAL SERVICE DISTRICTS - FUNDS 1101-1173 and 1184-1217 Municipal Service Taxing Units have been established to generate funding for the following purposes:

Common Area Maintenance	Maintenance of Retention Ponds
Water Management	Plaza International
Maintenance of Non-Paved Roads	Street Lights
Sewage System	Maintenance of Drainage Improvements

Fund 1169 provides funding for improvements and maintenance to the South Orange Blossom Trail (OBT) between U.S. Interstate Highway 4 and the Martin Anderson Beachline Expressway. Fund 1170 provides funding to partially defray capital and maintenance costs for improvements within the South OBT geographical area. Fund 1172 provides funding for drainage control structures within the Orlando Central Park Development.

FUND 117M - I-DRIVE MSTU FUNDS:

FUND 1177 - INTERNATIONAL PLANNING/ADMIN MSTU - This fund accounts for revenue generated from an ad valorem tax on tangible and real property within the MSTU. Proceeds may be used for planning and designing public transit services, paying expenses of the improvement district, promotion activities, and funding other facilities and services to benefit residents and taxpayers of the MSTU. The millage rate for FY 2018-19 is 0.2590 mills.

FUND 1178 - INTERNATIONAL DRIVE BUS SERVICE - This fund accounts for revenue generated from an ad valorem tax levied on properties along International Drive. The MSTU was initiated by the private sector to improve transportation services. The millage rate for FY 2018-19 is 0.8257 mills.

FUND 1179 - NORTH INTERNATIONAL DRIVE IMPROVEMENT - This fund accounts for revenue generated from an ad valorem tax levy on properties along the northern section of International Drive. Funds will be used to improve internal circulation of traffic, streetscape design, and pedestrian movement. The millage rate for FY 2018-19 is 0.1601 mills.

FUND 1232 - LOCAL HOUSING ASSISTANCE The State Housing Initiatives Partnership (SHIP) program funds established a dedicated source to be used by state and local governments to stimulate the construction of affordable housing. Funding was provided from a portion of documentary stamps. Revenue consists of carryover funds and anticipated grant monies.

FUND 1241 - TEEN COURT - This fund accounts for fines collected by the Clerk of Courts and remitted to Orange County from persons convicted of violating a criminal statute or an ordinance, or by persons paying a fine for any criminal violation. Revenue is used for the operation and maintenance of Teen Court. Monies may not be used for those amenities, which are ancillary to the Teen Court program (e.g., judges, clerk, courthouse facilities, and staff). Pursuant to and in accordance with Section 938.19, Florida Statutes, Orange County has adopted the "Orange County Teen Court Ordinance" to be effective on October 1, 2009. The ordinance imposes a \$3 court cost per case, in addition to all other fines, civil penalties, or other court costs, assessed against any person who pleads guilty or *nolo contendere* to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of criminal law, a delinquent act, or a violation of state criminal statute or a municipal or county ordinance, or any person who pays a fine or civil penalty for any violation as set forth in Florida Statutes Chapter 316.

FUND 1242 - CRIME PREVENTION The Orange County Safe Neighborhood Crime Prevention Fund was created on January 13, 1999 by Orange County Ordinance No. 98-01. This fund generates revenue from the imposition of fines collected from area arrests. Section 7 of the ordinance allocates the first \$125,000 to the Orange Blossom Trail Local Government Neighborhood Improvement District (OBTNID). The remainder of the fund is to be used by other designated neighborhood improvement districts, under the control of the Neighborhood Preservation and Revitalization Division, for crime prevention programs in Orange County.

FUND 1243 - ORANGE BLOSSOM TRAIL NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. From inception in FY 1997-98, the district's only source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

FUND 1246 - INTERNATIONAL DRIVE COMMUNITY REDEVELOPMENT AREA TRUST FUND This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area, including transportation issues. The Citizens I-Drive CRA Taskforce identifies projects eligible for CRA funding and presents them to the BCC for approval.

FUNDS 1247, 1248, 1251-1254 - COURT FEE FUNDS These funds have been established following the implementation of Revision 7 to Article V of the State's constitution, effective July 1, 2004. Fund 1247 created under the Glitch Bill (Senate Bill 2962) established a \$4 per page increase in recording fees to fund the court-related information technology (IT) needs of the state attorneys, public defenders, and clerk of the courts. The \$2 Court Technology Fee is Orange County's portion of the \$4 fee increase. Fund 1248 is a \$30 surcharge for any civil or criminal traffic infractions to fund state court facilities. Fund 1251-1254 is an additional court cost of \$65 for any felony, misdemeanor, or criminal traffic offense to be allocated as follows: 25% to fund innovations to supplement state funding for the elements of the state court system identified and county funding for local requirements; 25% to assist counties in providing legal aid programs; 25% to fund personnel and legal materials for the public as part of a law library; and, 25% to support juvenile programs.

FUND 1249 - PINE HILLS NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. The district's source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

FUND 1250 - BOATING IMPROVEMENT PROGRAM This improvement program fund accounts for monies that the Orange County Parks and Recreation Division receives from the State Department of Environmental Protection. Funds allocated for this program are to support municipalities, as well as Orange County in recreational boating needs as set forth in Florida Statutes Chapter 96-321.

FUND 1255 - CYBER SECURITY This fund provides funding through civil penalties received from the juvenile court and remitted to the county to provide training on cyber-safety for minors.

FUND 1265 - PARKS AND RECREATION IMPACT FEES Parks and Recreation Impact Fees have been assessed on new residential development in unincorporated Orange County, as approved by the Board of County Commissioners on February 7, 2006. The fees were established to allocate a portion of the overall capital costs related to the additional parks and recreational facilities needed to accommodate new development.

FUND 1272 - DRIVER EDUCATION SAFETY TRUST FUND This fund is authorized by Section 318.1215 of the Florida Statutes, known as the Dori Slosberg Driver Education Safety Act. The fund accounts for revenue generated from a \$3 fee added to civil traffic penalties. Fees are collected by Orange County and remitted to Florida Virtual Schools for use in funding direct educational expenses of driver education programs.

FUND 129X - ANIMAL SERVICES TRUST FUND This revenue source consists of contributions received from private donors for deposits into the Animal Services Trust Fund. This fund was created for the purpose of accepting contributions and disbursing funds to Animal Services for the care and treatment of animals. Any funds received subject to a condition shall be expended strictly in accordance with such condition.

FUNDS 130X - FUNDS include 1300-1331 - DEFICIENT SEGMENT (PROPORTIONATE FAIR SHARE) This group of funds was established to account for payments received under Orange County's Proportionate Fair Share program (previously the Pay-As-You-Go system). Per the guidelines of this program, entities wishing to develop land in areas that have no current room for capacity expansion, due to roadway deficiencies, may gain Concurrency Management approval by paying a fee that will be used in future projects to correct the deficiencies. The fees are determined on an individual basis according to the formula outlined in Orange County Ordinance No. 30-622 or separate agreement. Revenues received in these funds must be used for the improvement of the roadway segments that they were specifically designated. Each individual fund within this grouping represents a specific roadway segment.

FUND 1450 - LAKESIDE VILLAGE ADEQUATE PUBLIC FACILITY This fund account is established for the Lakeside Village to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1660 - INMATE COMMISSARY FUND This fund is authorized by Florida Statutes Section 951.23. It is funded by profits earned in the operation of an inmate canteen or commissary. Profits shall be used for overall inmate welfare. Purchases from the fund are recommended by the Inmate Commissary Fund Committee and are reviewed by the officer-in-charge (Corrections Department Director), who shall have final authority on expenditures. This fund is operated as a budgeted, expendable trust fund.

FUND 2314 - SALES TAX TRUST FUND Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation, referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2315 - ORANGE COUNTY PROMISSORY NOTE SERIES 2010 Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2316 - PUBLIC FACILITIES BONDS This fund accounts for debt service payments on the public service tax refunding revenue bonds, series 2013. The primary revenue source is the public service tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

FUND 2317 - CAPITAL IMPROVEMENT BONDS Orange County receives this revenue, as a result of the Florida Revenue Sharing Act of 1972. According to the original statute, the State would distribute 2.9% of the net cigarette tax collections and 33.5% of the net intangibles tax collections to counties. As of FY 1999-2000, the State of Florida began phasing-out the intangibles tax. Then, effective July 1, 2000, the state eliminated the intangibles tax portion of the county revenue sharing program and replaced it with 2.25% of state sales tax collections. This sales tax distribution percentage changes periodically and currently stands at 2.0810% (effective July 1, 2015).

FUND 2319 - PUBLIC SERVICE TAX BONDS In 1991, a Public Service Tax (PST) on water, electricity, gas, fuel oil and telecommunication services became effective in unincorporated Orange County. Municipalities are empowered by Florida Statute to collect the utility tax, and the Florida Supreme Court has ruled that this statute is applicable to counties, as well. (The PST for telecommunication later became the Communications Services Tax (CST) in FY 2001 and continued to be collected in this fund up until FY 2011. As of fiscal year 2011, CST is no longer collected in this fund but became a direct revenue source for other funds.)

FUND 41XX – MUNICIPAL PROPRIETARY FUNDS Proprietary funds are used to account for activities that receive significant support from fees and charges. There are two (2) types of proprietary funds: enterprise funds and internal service funds.

FUND 4410 - SOLID WASTE SYSTEM Charges to property owners are assessed by the Solid Waste Division for collection and depositing of waste at the landfill and various transfer stations throughout Orange County. Tipping fees are assessed for solid waste delivery to each tipping site and are collected either on-site at the landfill or transfer station or by means of a monthly invoice covering all activity for a particular entity. Rates are determined with the assistance of outside consultants and are designed to cover the operating and maintenance cost of the landfill and transfer stations.

FUND 4420 - WATER UTILITIES SYSTEM Routine payments of water, sewer, and reclaimed water bills are recorded in this fund, which consist of series of revenue accounts that identify classification of customer. Included in these charges are water conservation rates and charges assessed to residential accounts in excess of 11,000 gallons per month. Monthly minimum water charges include a fixed rate to cover water availability and water meter operation. Residential accounts pay a sewer usage fee for up to 14,000 gallons per month; commercial accounts pay for all actual monthly usage. Rates are established with the assistance of an outside consultant and are designed to cover operating and debt service expenses.

FUND 442W – WATER UTILITIES SYSTEM MSTU This fund collections fees is for wastewater service provided to the Holden Heights community.

FUND 443X - CONVENTION CENTER FUNDS Revenue results from collection of the first 4 percent, the 5th percent and the 6th percent of the Local Option Tourist Development Tax (TDT). Orange County levies a tax on most rents, leases, lets or living accommodations, which have been contracted for periods of six (6) months or less. Up to 2% was enacted by the Florida Legislature in 1977, and then increased by 1% in 1979 and 1989. Additional increases to fund professional sports franchise facilities were allowed by statute in 1988 and 1994. In December 1994, the Orange County Board of County Commissioners (BCC) approved an increase from 4% to 5%, which became effective February 1, 1995. Prior to FY 1999-00, the 5th percent was accounted for separately in Fund 1053. In August 2000, the 5th cent of TDT was dedicated to the Convention Center's debt service. In July 2006, the BCC approved an increase from 5% to 6%, which became effective September 1, 2006. The 6th percent was levied to increase funding for the promotion of tourism and to provide funding for the new events center.

FUND 49EE - OTHER ENTERPRISE FUND The purpose of this fund is to collect fees from designated areas to pay for water service for businesses in that area.

FUND 5510 - RISK MANAGEMENT PROGRAM This is an internal services fund that accounts for workers compensation, liability, and property coverage for the Board of County Commissioners and all constitutional officers, except the Sheriff. Revenues are generated through user fees and charges.

FUND 5530 - FLEET MANAGEMENT FUND This is an internal service fund that accounts for services related to a scheduled preventive maintenance program and repair of vehicles. Revenues are generated from user fees and charges.

FUND 5540 - EMPLOYEES BENEFIT FUND This is an internal service fund that accounts for medical, life, and disability insurance for employees and qualified retirees of the Board of County Commissioners, and other small local governmental agencies, and all constitutional officers, except the Sheriff. The cost of group insurance is jointly paid by employees, employers, and retirees. Health insurance claims incurred since January 1, 2007 are on a self-insurance basis.

FUND 66XX – SPECIAL TRUST AND AGENCY The purpose of this fund is to collect and hold funds in escrow for outside entities the county serves as a pass through and has fiduciary responsibility.

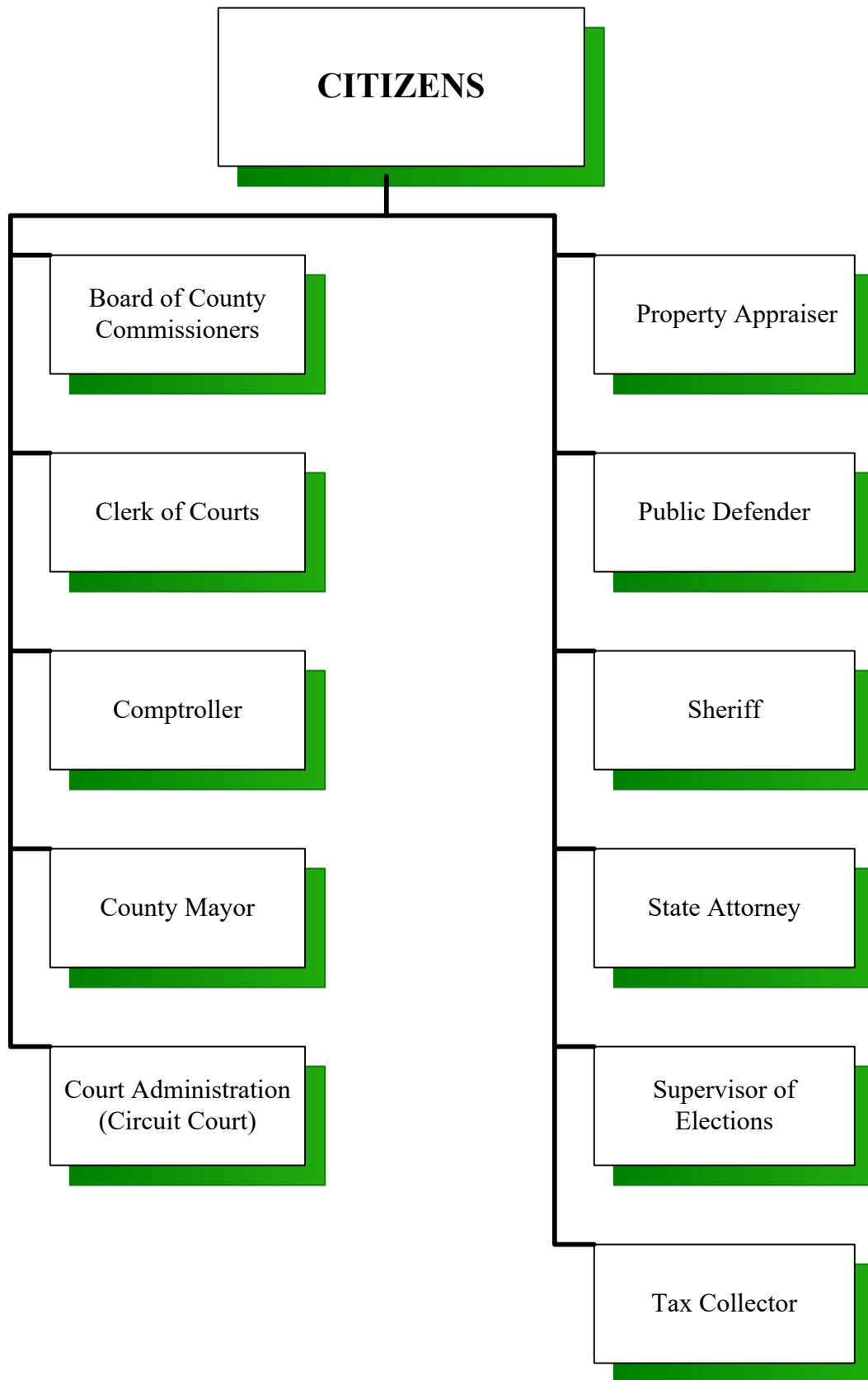
FUND 7000-8000 - LEVEL GRANT FUNDS The 7000 level grant funds are received from the Federal Government. The 8000 level grants are funded by the State of Florida. Federal grants are awarded from various agencies to support programs such as Head Start, Community Services Block Grant (CSBG), Ryan White/HIV, Community Development Block Grant (CDBG), the Emergency Shelter, and the Section 8 Voucher programs. In addition, the Federal Government provides funding for the Justice Assistance Grant (JAG) programs. JAG replaced the Ed Byrne Formula Grant and the Local Law Enforcement Grant Program. The state grants support programs for children and families, parks, environmental programs and the improvements of roads, among other programs.

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Constitutional Officers

Purpose Statement:

Constitutional Officers are elected officials whose duties and responsibilities are established by the Constitution of the State of Florida. Other Constitutional Officers such as the Clerk of Courts, Court Administration, Public Defender, and the State Attorney are primarily funded by the state effective July 1, 2004. Orange County will continue to be responsible for technology and facility budgets for court agencies represented in this document.

Program Descriptions:

- The **Board of County Commissioners (BCC)** serves as the legislative, policy-making, and governing body of Orange County, and operates under the guidelines set forth in the Orange County Charter originally adopted in November 1986 and subsequently amended. The Board consists of the County Mayor, elected county-wide, and six (6) County Commissioners, elected in single member districts.
- The **Comptroller** is a Constitutional Officer elected to serve as the Chief Financial Officer of the BCC, recorder, auditor, and custodian of all county funds and all official records.
- The **County Mayor**, a position approved by the voters in 1990, serves as the Chief Executive Officer of Orange County. The Office of County Mayor provides direct staff support, community outreach, constituent, and administrative services to the County Mayor.
- The **Court Administration** program assists the Chief Judge in the performance of supervisory and administrative duties by assuming responsibility for general court management and the management of court personnel and financial affairs. The Court Administrator's Office supervises court-sponsored programs including court reporting, witness management, and court information.
- The **Property Appraiser** is an elected Constitutional Officer charged with the responsibilities as outlined in Chapter 192, Florida Statutes. In general, the Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.
- The **Sheriff** is a Constitutional Officer elected by the people to act as the Chief Law Enforcement Officer of Orange County in accordance with Chapter 30, Florida Statutes.
- The **Supervisor of Elections** is a Constitutional Officer elected to act as the official custodian of voter registration records and to conduct federal, state, and local elections within Orange County.
- The **Tax Collector** is an elected Constitutional Officer charged with the responsibilities of collection and distribution of taxes and fees for county government, municipalities, fire districts, drainage



districts, state agencies, and the School Board, pursuant to Chapter 192, Florida Statutes.

FY 2017-18 Major Accomplishments:

Comptroller

- Implemented the Time and Labor payroll software module to interface with the time and attendance application (KRONOS), to provide electronic loading of payroll timesheets for 500 Health Services Employees.
- Implemented through the Self Service module an automated process for BCC and CMP employees to make Direct Deposit changes, W-4 changes, and Qualifying Event changes (including paperless workflow), as well as request paperless consent for W-2's and the ACA 1095-C forms. A Paycheck Modeler was also provided to the employees.
- Upgraded to the latest version of the PeopleSoft Application including PeopleTools and Application Designer.
- Implemented GASB Statement No. 74, "Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans"; GASB Statement No. 77, "Tax Abatement Disclosures"; and GASB Statement No. 85, "Omnibus 2017".
- Awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada.
- In collaboration with OMB, Procurement and Risk Management, County-wide fiscal staff training was developed and began in November 2017.
- Transitioned the surplus warehouse and face-to-face auction function to the Records and Surplus Property Department.
- Launched iLegislate enabling government officials to modernize day-to-day meeting agenda management.
- Rolled-out time tracking software for Value Adjustment Board Special Magistrate invoice payments.
- Implemented Fraud Alert notification service for automated alerts when a specified name is recorded in the Official Records. This will help prevent property fraud and promote Official Records awareness.
- Increased the percentage of eRecorded documents through mail marketing and customer relations.
- Modernized processing of NOC documents at the front counter by implementing up front scanning. This improvement reduced mailing, document distribution and personnel costs associated with returning these documents via mail.

Constitutional Officers

- Coordinated with Orange County GIS to map Lands Available and Tax Deed Sales in order to increase awareness and potential bidder pool.

County Mayor

- In August of 2018, Mayor Jacobs led the Orange County Board of County Commissioners in unanimously approving a historic agreement with the Local Funding Partners (Orlando City Council, Tavistock) and the UCF Board of Trustees to the transfer the Sanford Burnham Presbyterian building in Lake Nona to UCF so the university can repurpose the facility into a comprehensive cancer research and treatment center. The new UCF Lake Nona Cancer Center will house cancer researchers, clinical trials and treatment for patients.
- Building on a commitment to public safety, Mayor Teresa Jacobs has led Orange County in transforming how we think about and treat mental illness – especially for young people and families. Our latest tool – the Children’s Mobile Crisis service – has set a completely new standard of care in helping families who are dealing with a genuine mental health crisis to get help in real time, from trained professionals.
- On June 4, 2018, Orange County Government celebrated the opening of Fire Rescue Station 67 with a ceremonial ribbon cutting at the new station in east Orange County, in close proximity to the University of Central Florida. Station 67 is considered the flagship project among Mayor Jacobs’ *INVEST in Our Home for Life* initiative and is the first of three fire stations to be funded through *INVEST* funds.
- In recognition of Orange County’s deep commitment to fighting the opioid epidemic, in early 2018 a \$2 million federal grant was awarded to expand life-saving training to local first responders, EMS providers and key stakeholders whose assistance may be needed during a suspected opioid/heroin overdose. Twenty one communities across the nation received funding, with Orange County Government being the only grant recipient in Florida.
- Among the most measurable and lasting outcomes of Orange County’s fiscal discipline and quality of life are the landmark community, economic, and cultural developments that have occurred. Key 2017-2018 indicators of economic vitality include:
 - Achievement of Moody’s AAA Rating (the highest possible).
 - Grand Opening of high-tech Amazon Distribution Center.
 - Secured return of NFL Pro-Bowl for 2019.
 - Groundbreaking for new Lockheed Martin building.
 - Groundbreaking for KPMG innovation-driven global training center.
 - Ranked number one (1) metro area nationally for job creation.
 - Ranked number one (1) metro area nationally for STEM job growth.
- Ranked number seven (7) nationally for wages and jobs growth.

Property Appraiser

- Appraised more than 457,000 properties and over 61,900 tangible personal property (TPP) accounts for the 2018 preliminary tax roll.
- Captured over \$4.1 billion in new construction value and attributed neighborhood-level market trends to reach a total market value of \$188.8 billion, as of July 2018.
- The Florida Department of Revenue approved the 2018 Orange County Preliminary Tax Roll on July 19, 2018.
- Earned recertification of the prestigious International Association of Assessing Officers (IAAO) Certificate of Excellence in Assessment Administration (CEAA).
- Continued intergovernmental cost-sharing partnerships to acquire high resolution aerial imagery of the county. Such partnerships not only lower the overall cost of data for each participant, but are also critical for government functions such as appraisals, public safety, growth management, utilities and emergency response and disaster recovery.
- Between January 2013 and July 2018, returned a total of \$945.5 million in value to the Orange County tax base through compliance audits and homestead fraud investigations.
- The customer service phone line received 60,000 customer calls over the past year, with an average hold time of 36 seconds, which is below the industry standard of two (2) minutes.
- With an average customer wait time in our lobby under 1 1/2 minutes, the overall customer satisfaction rating, based on more than 4,800 survey responses, is at 99.8 percent.
- Processed over 15,900 homestead exemptions for the 2018 tax year through the online E-File application, saving time and money for both the agency and property owners.
- Rolled out over 30 temporary satellite offices encouraging thousands of residents to file for homestead exemptions and facilitate processing other documents.
- Recognized with the 2017 Public Information Award by the International Association of Assessing Officers (IAAO) for developing and implementing an effective system for distributing information to taxpayers and other stakeholders

Sheriff

- Established the School Threat and Analysis Report (STAR) database.
- Through strong partnership with the religious community leaders, held two summits focusing on issues that were timely for members of the faith based community.
- Recently upgraded the technology platforms on aviation assets, allowing for more versatile crime fighting roles.
- Implemented 400 DriveCam™ units within first responder vehicles.
- Completed construction of Agency Command and Monitor Center to allow for enhanced operational awareness for a wide range of events.
- Signed a multi-year collective bargaining agreement with both bargaining units through 2019.

Constitutional Officers

Supervisor of Elections

- Held the state ordered Special House District 44 General Election on October 10, 2017.
- Conducted the Florida Primary on August 28, 2018. This election included the partisan contest for United States Senate, Florida Governor, and the nonpartisan contest for County Mayor, in addition to the other elected positions up in 2018.
- Upgraded ballot sorter and completed renovations to current space to house the sorter and allow extra space for early voting. These upgrades were to meet the increased demand for Vote-by-Mail and Early Voting.
- The FY 2017-18 budget begins the preparation process for the November 6, 2018 General Election.

Tax Collector

- Successfully collected 96% or \$2.1 billion of the tax roll before delinquency, including \$98.5 million collected in person.
- Collected more than \$162 million in tangible property taxes. The field staff collected a total of \$6.98 million in delinquent accounts, as well as \$406,689 in unpaid local business tax receipts.
- Continued efforts to educate and assist churches in removing delinquent non ad-valorem property taxes and protect them from tax deed sales.
- Conducted 1.66 million transactions in eight (8) Tax Collector's Offices through the year.
- Collected over \$15.5 million from driver license transactions.
- Continued to promote "Tag Express," which allows customers to complete registration renewal transactions online, then visit any office for same day pickup of decals.
- Continued to make improvements to our website's SmartPass queuing system, which allows customers to "get in line" virtually for an appointment the same day or schedule an appointment for motor vehicle services for a future date.
- Continued the partnership with IDignity, a local non-profit, which provides ID services for the homeless population.
- Partnered with the Central Florida Expressway Authority to become the first tax collector's office in the state to process toll violation fees and clear registration holds on-site.
- Launched Paperless Tax Bills, which allows property taxpayers to receive their tax bills electronically and manage their accounts online.

FY 2018-19 Department Objectives:

Comptroller

- Move towards a paperless environment within PeopleSoft for all Qualified Events, Electronic Change Notices (ECN) and Performance Appraisals.
- Implement the Time and Labor payroll software module to interface with the employee time and attendance application (KRONOS) to provide electronic loading of payroll timesheets for about 1,500 Corrections employees.
- Reconfigure Event Rules (PeopleSoft) and implement changes to the Benefits Waiting Period for New-hires and Rehires from a 60 days waiting period to first day (Hire date) as a full or part-time employee.

- Implement a paperless workflow, imaging, and approval process for accounts payable.
- Implement GASB Statement No. 88, "Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements".
- Expand the MSBU/TU web presence to provide citizens more information regarding the Special Assessments programs.
- Place the county's expiring banking and treasury management contract out for RFP, select a vendor, and transition as needed.
- Evaluate the inventory process and develop more efficient ways of conducting annual inventories.
- Expand the Granicus automated agenda and minutes solution for Charter Review Commission and Value Adjustment Board.
- Explore the implementation of VoteCast to modernize the BCC meeting voting process.
- Continue to work with ISS and various BCC agencies in regards to electronic record compliance.
- Initiate regular online surplus property auctions, thus creating a more efficient method of asset disposition and increasing the return of revenue to the county.
- Utilize Hitachi Content Platform for archival electronic storage to eliminate the creation of microfilm back-up.
- Promote eRecording and Property Fraud Alert service through government office coordination and public outreach.
- Evaluate use of Tyler Eagles Self-Service module, a web based tool that has the potential to allow customers the ability to search and purchase certified copies themselves.

County Mayor

- Continue on the path of economic stability and prosperity through job creation and business development in the community.
 - Expansion of TDT Project Funding and creation of ARC process – \$48 million for a six (6) year program, funded at \$8 million per year, from 2018-2023.
 - Expansion of Convention Center via allocation of \$605 million for critical capital projects.
- Work toward more long-term affordable housing solutions by identifying locations based on proximity to public transportation, major employment centers, and community resources and services.
- Assess and continue prioritizing public safety in Orange County, including the fight against heroin and substance abuse, homelessness, and mental health issues.
 - Continuation of funding for Human Trafficking Pilot Project.
 - Allocation of \$1.2 million for expanded Youth Mental Health resources.
- Protect and keep Orange County citizens safe with additional fire stations and superior training and equipment for first responders.
- Continue making transformative changes toward a more prosperous, healthy, livable, and connected community through Orange County's Our Home for Life Sustainability Plan.

Constitutional Officers

- Maintain Orange County's excellent quality of life and culture of collaboration, building on its strength and resilience for a unified and prosperous community.
 - Allocation of additional \$20 million to enhance programs and services for children.

Property Appraiser

- Committed to providing fair and equitable ad-valorem assessment of all properties in Orange County, while ensuring transparency and accountability throughout the assessment process.
- Continue to pursue ongoing educational and development opportunities for employees to improve agency effectiveness and staff enrichment.
- Increase efforts to provide relevant and timely information to constituents.
- Continue efforts to pursue those who attempt to abuse Florida's homestead exemption laws.
- Continue multi-agency coordination and intergovernmental cost-sharing partnerships to ensure fiscal accountability and provide better public service.
- Continue to implement customer-focused services by streamlining online applications, shrinking in-person wait times and providing new, customer-friendly tools/features on the website.
- Continue to support a multi-lingual customer base, as well as offer services to the hearing-impaired and disabled.
- Invest in new technology to improve agency efficiency and security.
- Continue outreach and engagement of constituents with the objective of informing them of the availability of various exemptions, as well as educating them on property valuation and other relevant topics.
- Continue to keep thorough list of best practices created within the agency and gleaned from educational tools and opportunities from other county, state, and federally-recognized organizations.
- Continue to foster an environment that promotes teamwork and the sharing of ideas.

Sheriff

- Enhance recruiting outreach through the use of new technology.
- Hire 75 new deputy sheriffs to provide full time School Resource Officer (SRO) coverage for schools within unincorporated Orange County.
- Highlight additional Orange County Sheriff's Office (OCSO) in Action video clips for social media engagement
- Utilize federal grant deputies to continue positive community and law enforcement interactions in traditionally high-crime areas of Orange County.
- Start the design process for a new Sheriff's Office facility located in the tourism corridor for enhanced service.

Supervisor of Elections

- Conducting the Florida General Election, on November 6, 2018, which includes three Legislative Constitutional Amendments, two state initiative petition amendments, and seven amendments from the State Constitutional Revision Commission.

Tax Collector

- Leverage methods of collecting unpaid local business tax receipts and delinquent tangible accounts, including garnishments, seizures, auctions and levy notices as necessary.
- Continue pursuit of reducing costs relating to printing, paper and postage. Work with a private company to provide electronic communication of tax bills and notices.
- Continue to use multiple fronts to collect email addresses for taxpayers in Orange County to receive their tax bill or notice.
- Work with the county to move the Tax Collector's administrative office, which could result in significant taxpayer savings.
- Signed a lease to relocate and merge two motorist services offices into a larger facility to better serve the growing public in West Orange County.
- Continue partnership with a private entity to conduct driving tests at four (4) locations.
- Continue to promote online services to better serve customers and reduce wait times at our seven locations.
- Review property availability in Lee Vista area to relocate office currently leased there. Relocation will offer more parking and expanded services to the citizens of East Orange County.

Department: Constitutional Officers

Expenditures by Category

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 214,346,189	\$ 233,206,924	\$ 247,783,872	6.3 %
Operating Expenditures	73,789,209	81,785,385	81,052,981	(0.9)%
Capital Outlay	7,194,606	12,380,863	11,375,897	(8.1)%
Total Operating	\$ 295,330,005	\$ 327,373,172	\$ 340,212,750	3.9%
Capital Improvements	\$ 2,612,947	\$ 31,527,332	\$ 13,884,630	(56.0)%
Debt Service	0	3,800,000	675,000	(82.2)%
Reserves	0	378,911	299,763	(20.9)%
Other	0	2,919,000	3,350,000	14.8 %
Total Non-Operating	\$ 2,612,947	\$ 38,625,243	\$ 18,209,393	(52.9)%
Department Total	\$ 297,942,952	\$ 365,998,415	\$ 358,422,143	(2.1)%

Expenditures by Division / Program

BCC Capital Projects	\$ 2,456,843	\$ 22,531,540	\$ 4,875,980	(78.4)%
Board of County Commissioners	1,859,300	2,095,186	2,187,760	4.4 %
Clerk of Courts	161,659	342,950	450,000	31.2 %
Comptroller	19,485,196	20,177,763	21,022,141	4.2 %
County Mayor	698,830	747,826	773,549	3.4 %
Court Administration	1,522,662	2,887,147	2,018,622	(30.1)%
Property Appraiser	12,449,864	14,118,226	16,657,832	18.0 %
Public Defender	81,239	158,136	140,294	(11.3)%
Sheriff	220,442,364	259,359,001	264,876,374	2.1 %
State Attorney	54,106	71,299	71,299	0.0%
Supervisor of Elections	9,735,387	10,697,341	10,154,482	(5.1)%
Tax Collector	28,995,503	32,812,000	35,193,810	7.3 %
Department Total	\$ 297,942,952	\$ 365,998,415	\$ 358,422,143	(2.1)%

Funding Source Summary

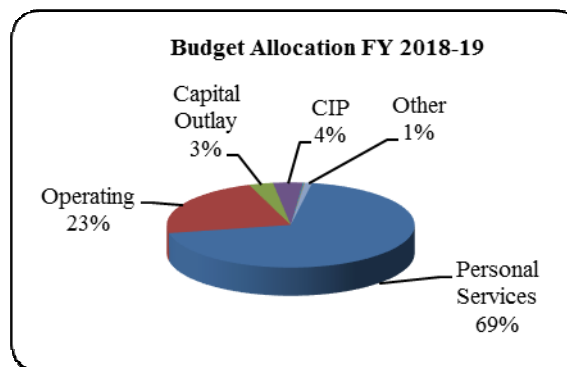
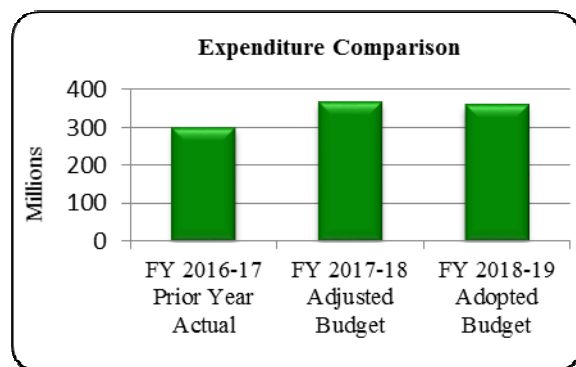
Special Revenue Funds	\$ 2,906,814	\$ 9,203,170	\$ 2,538,125	(72.4)%
General Fund and Sub Funds	275,029,712	298,491,773	319,576,185	7.1%
Capital Construction Funds	3,851,795	41,009,014	18,434,265	(55.0)%
All Other Funds	16,154,632	17,294,458	17,873,568	3.3%
Department Total	\$ 297,942,952	\$ 365,998,415	\$ 358,422,143	(2.1)%

Authorized Positions

	2,863	2,949	3,077	4.3%
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Constitutional Officers

EXPENDITURE HIGHLIGHTS



Personal, Operating, Capital Outlay, and Other Expenses –

The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee.

Board of County Commissioners (BCC) – The FY 2018-19 BCC total expenditure budget increased by 4.4% or \$92,574 primarily due to the personal services changes mentioned above. The chart below is a budget breakout of each BCC District that includes personal services and operating expenses.

<u>BCC Budget by District</u>	<u>FY 2018-19</u>
BCC District 1	\$ 347,926
BCC District 2	310,155
BCC District 3	343,202
BCC District 4	338,473
BCC District 5	354,831
BCC District 6	339,995
BCC General Office	153,178
Total of All Districts & General Office	\$ 2,187,760

Clerk of Courts – The FY 2018-19 operating budget of \$200,000 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services, along with the county’s allocation for payment of filing fees and copy charges for ordinance violation cases.

Comptroller – The FY 2018-19 budget of \$21.0 million increased by 4.2% or \$844,378 from the FY 2017-18 budget. The budget reflects the amount charged as commissions and fees to Orange County departments and divisions for financial services provided by the Comptroller’s Office. The amount to be paid by the General Fund is \$5,176,629 for FY 2018-19. Additional revenue from non-county departments is received via charges for services from various fees and commissions, as well as interest earnings and other miscellaneous income.

County Mayor’s Office – The FY 2018-19 budget increased by 3.4% or \$25,723 due to salary and employer contribution to health insurance adjustments. Operating expenses are lower by \$3,211, as a result of a copier expense that rolled into the FY 2017-18 budget.

Court Administration – The FY 2018-19 budget, which includes funding for General Court Administration, Grants, Teen Court, Juvenile Alternative Sanctions, and Jury Services, decreased by 31.5% or \$789,377 from the FY 2017-18 budget. The majority of the decrease is related to grant rollovers for various Drug Court programs, which do not occur until after the fiscal year begins and are not included in the budget at this time. Included are the state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Property Appraiser – The FY 2018-19 budget reflects an 18.0% or \$2.5 million increase compared to FY 2017-18. The estimated amount to be paid by the General Fund is \$14,629,776 for FY 2018-19. The budget for the Property Appraiser is approved by the Florida Department of Revenue (FDOR). The BCC may provide comments on this budget to FDOR. The General Fund pays only its pro-rata share of the Property Appraiser’s total operating budget in accordance with billings received from the Property Appraiser.

Public Defender – The FY 2018-19 operating budget of \$70,294 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Sheriff – The FY 2018-19 General Fund/Special Tax MSTU contribution of \$250.4 million increased by 7.0% or \$16.4 million from the FY 2017-18 budget of \$234 million. The Sheriff General Fund/Special Tax MSTU budget is divided into two (2) major functional areas: 1) Law Enforcement funding of \$234.3 million and 2) Court Security funding of \$16.1 million. The operating budget increase is largely attributable to salary increases for sworn personnel per labor agreement with the Fraternal Order of Police that is in place through FY 2018-19. The budget includes funding for 128 new positions: 75 School Resource Officers, 26 Patrol Deputies, 14 Public Safety Telecommunicators, four (4) Evidence Technicians, two (2) Real Time Crime Analyst, one (1) HRD Analyst-Off Duty, one (1) Mobile Video Coordinator, two (2) Fleet Parts Associates, one (1) Records Technician, and two (2) Latent Print Examiners. In addition, there were five (5) Sheriff I-Drive District Engagement Officer added to the budget in January of 2018 to help serve the I-Drive area. Also, included in the operating budget is an additional \$1.2 million for increased workers’ compensation expenses and \$600,000 for COPS 2015 matching funding.

General Fund/Spec. Tax MSTU Expenditures:	<u>FY 2018-19</u>
Personal Services	\$208,062,697
Operating Expenses	31,760,027
Capital Outlay	6,626,700
Debt Service	675,000
Other Uses	<u>3,250,000</u>
Total	\$250,374,424

Sheriff Funding Source Summary:	<u>FY 2018-19</u>
Gen'l/Spec. Tax MSTU: Law Enforcement and Court Security	\$250,374,424
Special Revenues: Law Enforcement Trust – Confiscated	951,750
State Law Enforcement Education Trust	311,915
Misc. Capital Construction Fund	3,688,650
Impact Fees	<u>9,549,635</u>
Subtotal Special Revenues	\$ 14,501,950
TOTAL	<u>\$264,876,374</u>

State Attorney – The FY 2018-19 budget is status quo and includes state mandated costs associated with Article V, Revision 7 for communications service, courier messenger, and subpoena services.

Supervisor of Elections – The FY 2018-19 budget of \$10.2 million decreased by 5.1% or \$542,859 from the FY 2017-18 budget. The budget contains the costs of operating the office year-round and holding one (1) county-wide election in the fiscal year. In addition, the budget includes an emphasis on cyber security protection to the voter database and to the election software, based on hacking concerns raised during the 2016 General Election. The election budget also includes the additional costs associated with three (3) ballots per voter based on the number of Constitutional Amendments and local issues anticipated. The capital outlay budget starts the process of replacing aging ballot on demand printers used for printing ballots at Early Vote Centers.

Tax Collector – The operating budget is required by state statute to be submitted to Orange County by August 1 of each year. The operating budget for the Tax Collector is approved by Florida Department of Revenue. The Orange County BCC has no control or authority over the Tax Collector’s operating budget. The FY 2018-19 operating budget submitted to FDOR is summarized below.

	<u>FY 2018-19</u>
Personal Services	\$18,577,950
Operating Expenses	6,480,466
Capital Outlay	<u>703,689</u>
Total	\$25,762,105

The commissions to be paid by the General Fund to the Tax Collector are budgeted at \$35.2 million for FY 2018-19, which is a 7.3% or \$2.4 million increase due to higher property values. The charge is in accordance with a formula outlined in Florida Statute 192 whereby taxing entities pay commissions to the Tax Collector for services provided. The Tax Collector has no control over the amount charged for commissions, and the amount of commissions paid to the Tax Collector does not reflect their operating budget. The General Fund pays commissions to the Tax Collector for tax collections made for the following taxing entities: General Fund, Capital Projects Fund, Parks Fund, Orange County Public Schools, and Unincorporated Orange County (Sheriff).

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 56.0% or \$17.6 million from the FY 2017-18 budget. Included in the proposed budget is continued funding for the \$300 million *INVEST in Our Home for Life* initiative. Each Board of County Commissioner District was allotted \$5 million from *INVEST* that will be expended based on project schedules. There are several capital projects for the Sheriff’s Office that include: Sector V Substation, New Evidence Facility, CAD/RMS

upgrade, and other facility upgrades. Also, included is funding for the Public Defender space renovation at the Orange County Courthouse and security upgrades at Clerk of the Courts office branches. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for Constitutional Offices.

Reserves – The reserves budget of \$299,763 is for the Teen Court Fund.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Constitutional Officers comes from the General Fund.

Comptroller – The list below identifies estimates of all sources of funding for the Comptroller’s FY 2018-19 budget:

Commission & Fees:	<u>FY 2018-19</u>	Charges for Services:	<u>FY 2018-19</u>
General Fund	\$ 5,176,629	Records Fees	\$5,830,000
Building	268,694	Certification & Copy Fees	215,000
Fire Rescue	1,286,451	Tax Deed Fees	105,000
MSTU’s	488,428	Intangible Tax Comm.	64,200
Parks	658,920	State DOC Stamps Comm.	<u>650,000</u>
Public Works	922,880	Sub-Total	\$6,864,200
Convention Center/TDT	1,507,373		
Water Utilities	1,868,724	Miscellaneous Revenue:	
Solid Waste	278,178	Interest Earnings	\$ 141,000
Mandatory Garbage	52,749	Other Miscellaneous Income	<u>160,000</u>
HHS Grants	647,236	Sub-Total	\$ 301,000
HUD Grants	173,500		
CFS Grants	42,498		
FDJJ Grant	35,427		
Other Grants	40,169		
Other Funds	<u>409,085</u>		
Sub-Total	\$13,856,941	TOTAL	<u>\$21,022,141</u>

Property Appraiser – The list below identifies estimates of all sources of funding for the Property Appraiser’s FY 2018-19 budget:

	<u>FY 2018-19</u>
General Fund	\$14,629,776
County Fire	1,277,732
Big Sand Lake	1,813
Lake Conway	3,486
Lake Holden	1,371
Lake Jessamine Special Purpose	893
Lake Pickett	655
Lake Price	179
Orange Blossom Trail Corridor	3,643
Orange Blossom Trail Neighborhood	3,341
Orlando Central Park MTSU	7,699
Windermere Navigable Canal	<u>11,980</u>
Sub-Total	\$15,942,568
Other Non-County	<u>715,264</u>
TOTAL	\$16,657,832

Office: BCC Capital Projects

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Capital Improvements	\$ 2,456,843	\$ 22,531,540	\$ 4,875,980	(78.4)%
Total Non-Operating	\$ 2,456,843	\$ 22,531,540	\$ 4,875,980	(78.4)%
Total	\$ 2,456,843	\$ 22,531,540	\$ 4,875,980	(78.4)%

Office: Board of County Commissioners

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 1,783,362	\$ 2,018,512	\$ 2,098,062	3.9 %
Operating Expenditures	75,938	76,674	89,698	17.0 %
Total Operating	\$ 1,859,300	\$ 2,095,186	\$ 2,187,760	4.4 %
Total	\$ 1,859,300	\$ 2,095,186	\$ 2,187,760	4.4 %
Authorized Positions	20	20	20	0.0 %

Office: Clerk of Courts

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Operating Expenditures	\$ 160,552	\$ 200,000	\$ 200,000	0.0 %
Total Operating	\$ 160,552	\$ 200,000	\$ 200,000	0.0 %
Capital Improvements	\$ 1,107	\$ 142,950	\$ 250,000	74.9 %
Total Non-Operating	\$ 1,107	\$ 142,950	\$ 250,000	74.9 %
Total	\$ 161,659	\$ 342,950	\$ 450,000	31.2 %

Office: Comptroller

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 17,960,821	\$ 18,329,660	\$ 19,129,644	4.4 %
Operating Expenditures	1,524,375	1,848,103	1,892,497	2.4 %
Total Operating	\$ 19,485,196	\$ 20,177,763	\$ 21,022,141	4.2 %
Total	\$ 19,485,196	\$ 20,177,763	\$ 21,022,141	4.2 %
Authorized Positions	230	230	230	0.0 %

Office: County Mayor

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 685,075	\$ 726,835	\$ 755,769	4.0 %
Operating Expenditures	13,754	20,991	17,780	(15.3)%
Total Operating	\$ 698,830	\$ 747,826	\$ 773,549	3.4 %
Total	\$ 698,830	\$ 747,826	\$ 773,549	3.4 %
Authorized Positions	6	6	6	0.0 %

Office: Court Administration

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 808,216	\$ 959,857	\$ 993,795	3.5 %
Operating Expenditures	712,109	1,504,138	725,064	(51.8)%
Capital Outlay	2,338	44,241	0	(100.0)%
Total Operating	\$ 1,522,662	\$ 2,508,236	\$ 1,718,859	(31.5)%
Reserves	\$ 0	\$ 378,911	\$ 299,763	(20.9)%
Total Non-Operating	\$ 0	\$ 378,911	\$ 299,763	(20.9)%
Total	\$ 1,522,662	\$ 2,887,147	\$ 2,018,622	(30.1)%
Authorized Positions	15	15	15	0.0 %

Office: Property Appraiser

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 9,563,741	\$ 11,528,508	\$ 12,387,289	7.4 %
Operating Expenditures	2,728,043	2,196,328	3,768,543	71.6 %
Capital Outlay	158,080	293,390	402,000	37.0 %
Total Operating	\$ 12,449,864	\$ 14,018,226	\$ 16,557,832	18.1 %
Other	\$ 0	\$ 100,000	\$ 100,000	0.0 %
Total Non-Operating	\$ 0	\$ 100,000	\$ 100,000	0.0 %
Total	\$ 12,449,864	\$ 14,118,226	\$ 16,657,832	18.0 %
Authorized Positions	137	146	146	0.0 %

Office: Public Defender

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Operating Expenditures	\$ 68,686	\$ 70,688	\$ 70,294	(0.6)%
Total Operating	\$ 68,686	\$ 70,688	\$ 70,294	(0.6)%
Capital Improvements	\$ 12,552	\$ 87,448	\$ 70,000	(20.0)%
Total Non-Operating	\$ 12,552	\$ 87,448	\$ 70,000	(20.0)%
Total	\$ 81,239	\$ 158,136	\$ 140,294	(11.3)%

Office: Sheriff

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 179,147,648	\$ 195,307,964	\$ 208,062,697	6.5 %
Operating Expenditures	34,128,583	36,671,861	33,363,692	(9.0)%
Capital Outlay	7,023,688	11,994,782	10,836,335	(9.7)%
Total Operating	\$ 220,299,919	\$ 243,974,607	\$ 252,262,724	3.4 %
Capital Improvements	\$ 142,446	\$ 8,765,394	\$ 8,688,650	(0.9)%
Debt Service	0	3,800,000	675,000	(82.2)%
Other	0	2,819,000	3,250,000	15.3 %
Total Non-Operating	\$ 142,446	\$ 15,384,394	\$ 12,613,650	(18.0)%
Total	\$ 220,442,364	\$ 259,359,001	\$ 264,876,374	2.1 %
Authorized Positions	2,135	2,195	2,323	5.8 %

Office: State Attorney

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Operating Expenditures	\$ 54,106	\$ 57,299	\$ 55,299	(3.5)%
Capital Outlay	0	14,000	16,000	14.3 %
Total Operating	\$ 54,106	\$ 71,299	\$ 71,299	0.0 %
Total	\$ 54,106	\$ 71,299	\$ 71,299	0.0 %

Office: Supervisor of Elections

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 4,397,326	\$ 4,335,588	\$ 4,356,616	0.5 %
Operating Expenditures	5,327,561	6,327,303	5,676,304	(10.3)%
Capital Outlay	10,500	34,450	121,562	252.9 %
Total Operating	\$ 9,735,387	\$ 10,697,341	\$ 10,154,482	(5.1)%
Total	\$ 9,735,387	\$ 10,697,341	\$ 10,154,482	(5.1)%
Authorized Positions	46	46	46	0.0 %

Office: Tax Collector

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Operating Expenditures	\$ 28,995,503	\$ 32,812,000	\$ 35,193,810	7.3 %
Total Operating	\$ 28,995,503	\$ 32,812,000	\$ 35,193,810	7.3 %
Total	\$ 28,995,503	\$ 32,812,000	\$ 35,193,810	7.3 %
Authorized Positions	274	291	291	0.0 %

**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under
Constitutional Officers

Included in the FY 2018-19 budget are BCC District Capital Projects in the amount of \$4,875,980, which is the fourth year funding of the \$30 million for various improvements in each of the six (6) Commission Districts (\$5 million per district); unspent dollars from the FY 2017-18 budget will roll as necessary. This funding is part of the \$300 million *INVEST in Our Home for Life* initiative, these funds will be used for one-time projects that have minimal ongoing operating expenses.

The Clerk of Courts has one new project to update branch security in the amount of \$250,000. The Public Defender's new project is for office space renovations that includes \$70,000 to begin design.

The Sheriff's Office has 11 projects in the capital improvement plan. Any unspent funding from existing Sheriff's projects will roll as necessary from the FY 2017-18 budget.

	Adopted <u>FY 2018-19</u>
BCC Districts CIP	\$ 4,875,980
Clerk of Courts	250,000
Public Defender	70,000
Sheriff	<u>8,688,650</u>
Total	\$ 13,884,630

Funding Mechanism:

The BCC Districts capital projects are funded from the Capital Projects Fund (1023).

The Sheriff's Office projects are funded from the Law Enforcement Impact Fee Fund (1035) and the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Constitutional Officers

3 - 19

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
2075	1023	Clerk Branch Security	0	0	250,000	250,000	0	0	0	0	500,000
		Org Subtotal	0	0	250,000	250,000	0	0	0	0	500,000
		DIVISION SUBTOTAL	1,107	142,950	250,000	250,000	0	0	0	0	644,057
Public Defender	0293										
	1023	JJC-PD Interior Modifications	12,552	87,448	0	0	0	0	0	0	100,000
		Org Subtotal	12,552	87,448	0	0	0	0	0	0	100,000
	4426										
	1023	Courthouse PD Office Space Renovati	0	0	70,000	700,000	0	0	0	0	770,000
		Org Subtotal	0	0	70,000	700,000	0	0	0	0	770,000
		DIVISION SUBTOTAL	12,552	87,448	70,000	700,000	0	0	0	0	870,000
Sheriff	0133										
	1035	Mounted Patrol Facility	93,961	472,269	0	0	0	0	0	0	566,230
		Org Subtotal	93,961	472,269	0	0	0	0	0	0	566,230
	0139										
	1035	Sector V Substation	0	400,000	500,000	3,000,000	3,000,000	0	0	0	6,900,000
		Org Subtotal	0	400,000	500,000	3,000,000	3,000,000	0	0	0	6,900,000
	0143										
	1014	Sheriff's Off. Command & Monitor. Ctr	0	200,000	0	0	0	0	0	0	200,000
	1035	Sheriff's Off. Command & Monitor. Ctr	166,875	683,125	0	0	0	0	0	0	850,000
		Org Subtotal	166,875	883,125	0	0	0	0	0	0	1,050,000
	0144										
	1023	IT Service Area Remodel	0	255,000	558,650	0	0	0	0	0	813,650
		Org Subtotal	0	255,000	558,650	0	0	0	0	0	813,650
	0266										
	1023	New Evidence Facility	0	0	1,000,000	1,000,000	1,000,000	0	0	0	3,000,000
	1035	New Evidence Facility	0	0	4,500,000	0	0	0	0	0	4,500,000
		Org Subtotal	0	0	5,500,000	1,000,000	1,000,000	0	0	0	7,500,000

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Constitutional Officers

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
0288	1023	Central Op Security Enhancements	0	270,000	30,000	0	0	0	0	0	300,000
		Org Subtotal	0	270,000	30,000	0	0	0	0	0	300,000
0338	1023	Sheriff's Communications Center	0	250,000	250,000	0	0	0	0	0	500,000
		Org Subtotal	0	250,000	250,000	0	0	0	0	0	500,000
0339	1023	CAD/RMS Upgrade	0	3,500,000	1,300,000	0	0	0	0	0	4,800,000
		Org Subtotal	0	3,500,000	1,300,000	0	0	0	0	0	4,800,000
4431	1023	Sheriff's K-9 Facility	0	1,388,702	0	0	0	0	0	0	1,388,702
	1035	Sheriff's K-9 Facility	0	1,346,298	0	0	0	0	0	0	1,346,298
		Org Subtotal	0	2,735,000	0	0	0	0	0	0	2,735,000
4432	1023	Aviation Upgrade	0	0	250,000	350,000	0	0	0	0	600,000
		Org Subtotal	0	0	250,000	350,000	0	0	0	0	600,000
4433	1023	CSI Expansion	0	0	300,000	0	0	0	0	0	300,000
		Org Subtotal	0	0	300,000	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	260,836	8,765,394	8,688,650	4,350,000	4,000,000	0	0	0	26,064,880
		DEPARTMENT TOTAL	1,870,671	31,777,332	13,884,630	5,300,000	4,000,000	0	0	0	56,832,633
		GRAND TOTAL	1,870,671	31,777,332	13,884,630	5,300,000	4,000,000	0	0	0	56,832,633



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ADMINISTRATIVE SERVICES DEPARTMENT

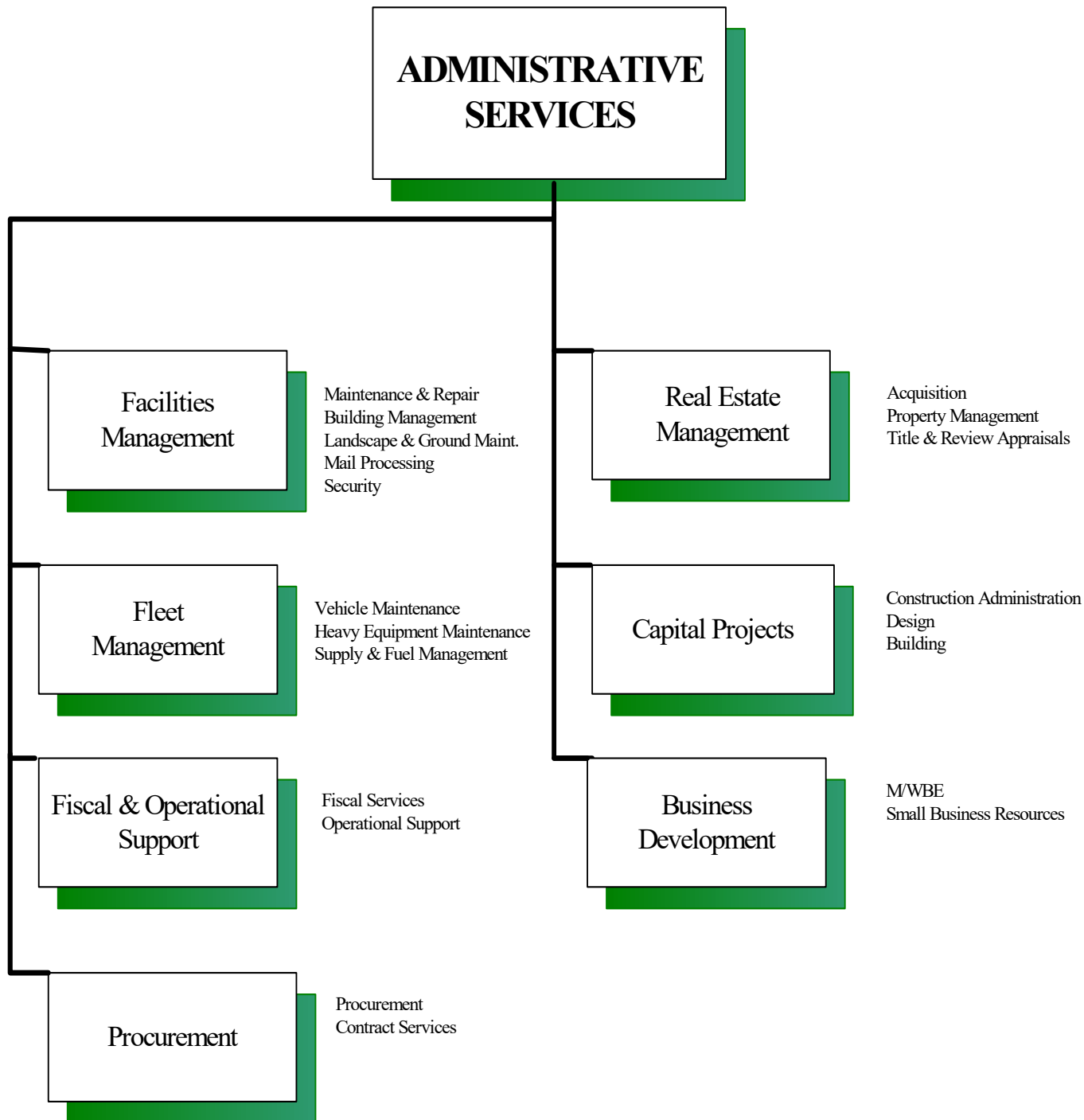
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ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Administrative Services

Purpose Statement:

The Administrative Services Department provides essential support to the operating divisions and constitutional offices of Orange County to enable them to deliver services that meet the demands of the customers they serve. The support services include building design and construction, maintenance services, building security, property leasing and acquisition, fleet management, procurement, fiscal and operational support, and business development.

Program Descriptions:

- The **Business Development Division** provides resources that stimulate economic growth for small businesses. This includes processing certification and re-certification applications, registering Service Disabled Veterans, conducting site visits, conducting numerous contract compliance reviews, reviewing payment applications, serving as an advocate for Minority/Women Business Enterprise (M/WBE) firms, providing educational entrepreneur workshops, maintaining M/WBE and Service Disabled Veterans directories for usage by prime firms, and acting as a catalyst for engaging M/WBE firms with outreach and networking opportunities.
- The **Capital Projects Division** effectively manages and delivers Capital Improvement Projects (CIP) for numerous divisions within the county. This work includes an assessment of all projects and then the planning, design, and construction of new facilities, as well as the renovation of existing county facilities. Projects are delivered with energy efficiency, ease of maintenance, and end user satisfaction as cornerstones of the design and construction.
- The **Facilities Management Division** provides a safe and healthful work environment for employees and the general public in a cost effective, sustainable and energy efficient manner. This mission is accomplished by performing routine, preventive, and emergency maintenance to county facilities. Facilities maintenance also provides security guard and custodial services for all county buildings ensuring the facilities are safe, clean, and attractive; as well as, protecting a significant public investment.
- The **Fiscal & Operational Support Division** provides fiscal oversight and management of Administrative Service's budget, as well as operational support for all of the divisions within the department.
- The **Fleet Management Division** ensures in-shop and road repair services are available for scheduled (preventative maintenance) and unscheduled maintenance of over 3,700 county-owned vehicles and off-road equipment. Service is provided by fleet mechanics, support personnel, and/or contracted vendors.



- The **Procurement Division** manages the county's procurement program by contracting for goods and services, including professional services and construction. This program consists of all the steps leading to determination of appropriate solicitation and contract type, selection of contractor/vendor, negotiation and award of contract, and numerous other administrative actions.
- The **Real Estate Management Division** acquires real estate and various easements to provide land needed for all Orange County infrastructure projects including, but not limited to, road-widening, drainage and utility improvements, preservation of environmentally sensitive lands, parks, fire stations, and maintenance facilities. Real Estate also provides direction on space needs for county departments and agencies. The program provides leasing services, coordinates abatement and demolition of buildings and structures, performs surplus property sales in compliance with Florida Statutes 125.35, and provides information to the public and other Orange County agencies regarding real property interests held by Orange County.

FY 2017-18 Major Accomplishments:

Business Development

- M/WBE firms obtained 118 prime contracts and/or 292 sub-contracts totaling \$32 million.
- Enhanced program tracking for Goods & Services' M/WBE utilization.
- Created two (2) new educational workshops for small businesses.
- Conducted 27 educational workshops at the National Entrepreneur Center (NEC).

Capital Projects

- Managed 304 projects with total project costs of \$229 million.
- Completed construction of the Deputy Scott Pine Community Park in February 2018.
- Completed construction of the East Orange District Park in May 2018.
- Completed construction of Fire Station #67 in May 2018.

Administrative Services

Facilities Management

- Received \$25,000 in rebates from Orlando Utilities Commission (OUC) and Duke Energy for energy improvement projects.
- Received a 2017 Facilities Maintenance Achievement Award from the Facilities Maintenance Decisions Magazine for the creation of an internal skilled trades program.
- Maintained 5.5 million square feet of building space and handled over 44,000 work orders.

Fleet Management

- Named a *Top 50 Leading Fleet* by a leading industry publication and trade group for the 3rd straight year.
- Maintained over 1,860 rolling stock vehicles and 1,750 off-road and heavy equipment assets.
- Processed over 17,500 work orders to repair and maintain county vehicles and equipment.
- Technician productivity was over 83%, which continues to be one of the highest among cities & counties in the state.

Procurement

- Implemented a Task Management System to increase efficiencies in contract management, vendor insurance tracking, alternate contract source vetting and project pre-planning with departments and divisions.
- Disseminated procurement training to nearly 500 county staff members engaged in procurement.
- Awarded over \$700 million in term, construction, and engineering contracts.
- Administered the procurement card program, which totaled 48,750 transactions, and received a rebate totaling approximately \$248,000.
- Obtained the *Achievement of Excellence in Procurement Award* from the National Procurement Institute, which recognizes procurement practices that exceed national standards for 22 consecutive years.

Real Estate Management

- Completed acquisition of the new District 6 cultural center site.
- Leased and/or managed 929,000 square feet of office, retail, medical, recreational, and warehouse space.
- Performed 110 plat reviews.
- Processed 108 donations in connection with development.

FY 2018-19 Department Objectives:

Business Development

- Implement a M/WBE Disparity Study to measure the effectiveness of the M/WBE program and implement recommendation.
- Implement new technology to improve contract compliance tracking, analyze M/WBE and non-minority utilization, and process on-line certification recertification application.
- Revise the M/WBE & Registered Service Disabled Veteran Ordinance.

Capital Projects

- Complete the implementation of the new Project Management software, which will manage, monitor, and report on all aspects of the capital improvement projects to including project schedules and budgets.
- Complete construction of Cassady Building Roof Replacement and Building Renovation, Corrections Horizons Flooring Replacement, and Barber Park Multipurpose Fields and Splash Playground.
- Continue with the planning, design, and construction of the *INVEST in our Home for Life* initiative projects.

Facilities Management

- Use condition assessment software as part of the budget process for Capital Improvement Projects.
- Continue to pursue energy improvement projects with rebates to reduce utility consumption in county buildings.
- Continue with the implementation of a countywide service desk for customers.
- Continue with our safety program to reduce workers compensation claims.

Fleet Management

- Complete automated fuel system upgrades.
- Go-live and fully implement Fleet's new database software (*FASTER – Web*).
- Complete planned facility improvement projects including phase 2 of concrete replacement, cantilevered canopy extensions for heavy equipment, tire storage room fire suppression engineering/upgrades, shop exhaust system rehab, and additional roll-up bay door replacements.

Procurement

- Continue progress of updating policies and procedures to ensure full compliance with upcoming federal grant requirements.
- Identify opportunities to achieve increased efficiencies in contract management through automation and database applications.
- Promote the use of term contracting to reduce cycle time on recurring operational purchases.

Real Estate Management

- Acquire real estate interests for multiple county road projects, including CIP and *INVEST in our Home for Life* projects, including for Boggy Creek Road, Econlockhatchee Trail, Kennedy Boulevard, Lake Underhill Road, Rickard Crotty Parkway, and Texas Avenue.
- Secure appropriate building sites, leased space, tenant relocations, and/or third-party agreements to address existing needs and proposed expansions, including for Fire Rescue, Sheriff's Office, and Animal Services Division.
- Continue to evaluate opportunities for improved use of existing county properties to increase space utilization and reduce leased space needs.
- Begin or continue implementation of new electronic file storage, lease management, and project tracking systems.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

Administrative Services

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
Business Development				
- Number of Applications Processed		97	100	100
<i>Certification Applications</i>				
- % of Applications Approved Within 60 days		99%	100%	100%
- % of M/WBE Contracts		17%	27%	27%
<i>Refers to total M/WBE contracts as compared to total contracts awarded by the county</i>				
- Utilization of Orange County Certified M/WBE Firms		30%	27%	27%
Capital Projects				
- % of Completed Projects Meeting Target Schedule		89%	90%	90%
- % of Completed Projects Meeting Target Budget		96%	95%	95%
Facilities Management				
- Number of Labor Hours Spent on Maintenance and Repair		156,129	126,000	126,000
- % of Urgent (Non-Emergency) Work Orders Resolved in 24 hr		91%	95%	95%
- Direct Labor Utilization Rate		67%	60%	60%
<i>The percentage of labor actually spent physically working on an asset</i>				
Fleet Management				
- Fleet Technician Productivity		83%	85%	85%
<i>Refers to percent of time Fleet Maintenance Technicians are actually signed in to work orders.</i>				
- Preventative Maintenance Completion Rate		111%	85%	85%
<i>Refers to number of Preventive Maintenance (PM) Services that are completed as scheduled for county vehicles and equipment. An effective PM program reduces downtime and cost to repair over long haul.</i>				
- % of Fleet Operational		90%	95%	95%
<i>Refers to both light and heavy-duty vehicles on the road.</i>				
Procurement				
- Number of Requisitions Processed		5,985	5,250	5,250
- % of Requisitions Processed within 10 Days		69%	85%	85%
- Number of Solicitations Issued		303	300	300
- % of IFB and RFP Solicitations Awarded on Schedule		38%	60%	60%
<i>Target is RFP within 130 Days and IFB within 90 days</i>				
- Cost Savings Comparison Based on Awarded Bid		27%	20%	20%
<i>Refers to actual cost savings of awarded bid as compared to cost of other qualified bids.</i>				
Real Estate Management				
- % of Title Searches Completed Within Allocated Time Frame		100%	95%	95%

Department: Administrative Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 19,929,026	\$ 21,386,531	\$ 22,860,299	6.9 %
Operating Expenditures	41,865,719	49,896,573	46,465,127	(6.9)%
Capital Outlay	929,364	827,139	526,868	(36.3)%
Total Operating	\$ 62,724,108	\$ 72,110,243	\$ 69,852,294	(3.1)%
Capital Improvements	\$ 12,237,759	\$ 22,839,605	\$ 18,458,013	(19.2)%
Grants	220,000	301,010	300,000	(0.3)%
Reserves	0	816,970	2,887,388	253.4 %
Total Non-Operating	\$ 12,457,759	\$ 23,957,585	\$ 21,645,401	(9.7)%
Department Total	\$ 75,181,867	\$ 96,067,828	\$ 91,497,695	(4.8)%

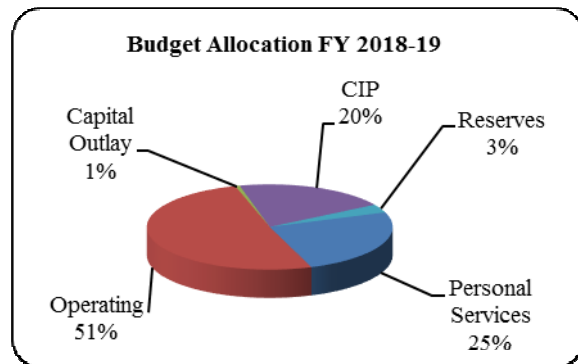
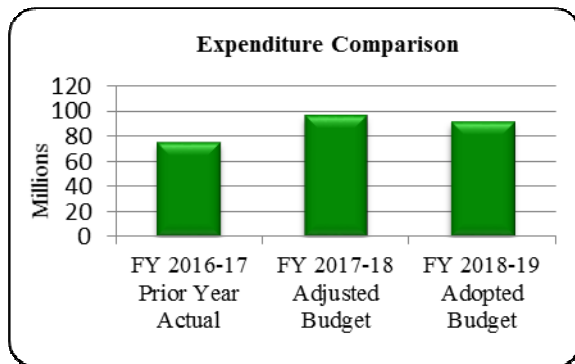
Expenditures by Division / Program				
Business Development	\$ 672,533	\$ 1,256,261	\$ 1,062,697	(15.4)%
Capital Projects	3,065,099	2,379,859	4,933,222	107.3 %
Facilities Management	44,767,746	57,881,773	50,645,642	(12.5)%
Fiscal & Operational Support	1,147,762	1,016,336	946,115	(6.9)%
Fleet Management	14,638,049	20,460,517	20,512,222	0.3 %
Procurement	1,918,814	2,392,823	2,392,395	0.0%
Real Estate Management	8,971,864	10,680,259	11,005,402	3.0 %
Department Total	\$ 75,181,867	\$ 96,067,828	\$ 91,497,695	(4.8)%

Funding Source Summary				
Internal Service Funds	\$ 14,638,049	\$ 20,460,517	\$ 20,512,222	0.3%
General Fund and Sub Funds	48,468,040	55,435,095	53,077,460	(4.3)%
Capital Construction Funds	12,075,777	20,172,216	17,908,013	(11.2)%
Department Total	\$ 75,181,867	\$ 96,067,828	\$ 91,497,695	(4.8)%

Authorized Positions				
	316	314	322	2.5%

Administrative Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. One (1) Multimedia/Specialist Project Coordinator position transferred in from the Information Systems and Services Division to the Facilities Management Division. Seven (7) new positions are included in the budget. The department’s net position change increased by eight (8).

Seven (7) New Positions FY 2018-19

- 2 – Project Manager, Capital Projects
- 1 – Operations Technician, Facilities Management
- 1 – Senior Operations Technician, Facilities Management
- 1 – Contracts Supervisor, Procurement
- 1 – Equipment Mechanic III, Fleet Management
- 1 – Fleet Management Specialist, Fleet Management

Operating Expenses – The FY 2018-19 operating budget decreased by 6.9% or \$3.4 million from the FY 2017-18 budget. Significant adjustments include a \$3.0 million decrease in maintenance of building and grounds due to rollovers from the prior fiscal year, primarily in Facilities Management. Lease costs increased by \$331,268 due primarily to the addition of three (3) new leases including Sheriff’s Office SWAT, Sheriff’s Office Mounted Patrol I-Drive, and Information Systems & Services (ISS) expansion, as well as other annual lease increases.

In the Fleet Management Division, budgeted fuel costs are \$4.2 million for unleaded and \$2.0 million for diesel. This translates to \$2.50 per gallon for unleaded and \$2.50 per gallon for diesel, which is unchanged from FY 2017-18. Sublet services are budgeted at \$2.5 million and E85 ethanol at \$14,677.

Capital Outlay – The FY 2018-19 capital outlay budget decreased by 36.3% or \$300,271 from the FY 2017-18 budget. Significant adjustments include a decrease of \$140,050 in structures and facilities to properly account for expenses in the operating category and a decrease of \$122,891 in equipment due to one-time purchases. Funding is included for seven (7) replacement vehicles.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 19.2% or \$4.4 million from the FY 2017-18 budget. The budget includes funding for the County Services Building, Corrections Campus Wide UPS System, Courthouse Chiller Replacements, and on-going capital improvement projects to maintain existing facilities. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2018-19 grants budget includes a payment of \$300,000 to the University of Central Florida for co-sponsorship of the lease for the National Entrepreneur Center located at the Fashion Square Mall, as per the agreement approved by the Board of County Commissioners on March 19, 2011.

Reserves – The department maintains reserves of \$2.9 million in the Fleet Management Fund.

FUNDING SOURCE HIGHLIGHTS

The General Fund supplies the majority of the Administrative Services funding. Additional funding comes from the Capital Projects Fund, which is used to pay for various capital improvement projects; and from the Fleet Management Fund, which is an internal services fund that derives its revenue from usage fees. Budgeted Fleet Management revenue increased by 1.6% due to higher services charges to customers due to increased cost for repair services.

Division: Business Development

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 620,594	\$ 711,335	\$ 738,809	3.9 %
Operating Expenditures	49,086	485,184	288,238	(40.6)%
Capital Outlay	2,854	59,742	35,650	(40.3)%
Total Operating	\$ 672,533	\$ 1,256,261	\$ 1,062,697	(15.4)%
Total	\$ 672,533	\$ 1,256,261	\$ 1,062,697	(15.4)%
Authorized Positions	8	8	8	0.0 %

Division: Capital Projects

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,095,722	\$ 1,291,724	\$ 1,602,982	24.1 %
Operating Expenditures	240,700	692,720	328,523	(52.6)%
Capital Outlay	6,366	4,200	1,717	(59.1)%
Total Operating	\$ 1,342,787	\$ 1,988,644	\$ 1,933,222	(2.8)%
Capital Improvements	\$ 1,722,312	\$ 391,215	\$ 3,000,000	666.8 %
Total Non-Operating	\$ 1,722,312	\$ 391,215	\$ 3,000,000	666.8 %
Total	\$ 3,065,099	\$ 2,379,859	\$ 4,933,222	107.3 %
Authorized Positions	13	13	15	15.4 %

Division: Facilities Management

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 9,782,054	\$ 10,191,654	\$ 10,787,377	5.8 %
Operating Expenditures	23,941,911	27,599,681	24,671,323	(10.6)%
Capital Outlay	690,315	309,437	278,929	(9.9)%
Total Operating	\$ 34,414,280	\$ 38,100,772	\$ 35,737,629	(6.2)%
Capital Improvements	\$ 10,353,466	\$ 19,781,001	\$ 14,908,013	(24.6)%
Total Non-Operating	\$ 10,353,466	\$ 19,781,001	\$ 14,908,013	(24.6)%
Total	\$ 44,767,746	\$ 57,881,773	\$ 50,645,642	(12.5)%
Authorized Positions	160	160	163	1.9 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,028,341	\$ 911,172	\$ 924,936	1.5 %
Operating Expenditures	114,147	97,937	19,529	(80.1)%
Capital Outlay	5,274	7,227	1,650	(77.2)%
Total Operating	\$ 1,147,762	\$ 1,016,336	\$ 946,115	(6.9)%
Total	\$ 1,147,762	\$ 1,016,336	\$ 946,115	(6.9)%
Authorized Positions	16	12	12	0.0 %

Division: Fleet Management

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 4,053,775	\$ 4,180,566	\$ 4,477,218	7.1 %
Operating Expenditures	10,220,468	12,377,403	12,409,616	0.3 %
Capital Outlay	201,825	418,189	188,000	(55.0)%
Total Operating	\$ 14,476,068	\$ 16,976,158	\$ 17,074,834	0.6 %
Capital Improvements	\$ 161,981	\$ 2,667,389	\$ 550,000	(79.4)%
Reserves	0	816,970	2,887,388	253.4 %
Total Non-Operating	\$ 161,981	\$ 3,484,359	\$ 3,437,388	(1.3)%
Total	\$ 14,638,049	\$ 20,460,517	\$ 20,512,222	0.3 %
Authorized Positions	66	66	68	3.0 %

Division: Procurement

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,837,253	\$ 2,142,322	\$ 2,283,524	6.6 %
Operating Expenditures	72,424	236,058	100,421	(57.5)%
Capital Outlay	9,137	14,443	8,450	(41.5)%
Total Operating	\$ 1,918,814	\$ 2,392,823	\$ 2,392,395	0.0 %
Total	\$ 1,918,814	\$ 2,392,823	\$ 2,392,395	0.0 %
Authorized Positions	29	31	32	3.2 %

Division: Real Estate Management

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,511,289	\$ 1,957,758	\$ 2,045,453	4.5 %
Operating Expenditures	7,226,983	8,407,590	8,647,477	2.9 %
Capital Outlay	13,592	13,901	12,472	(10.3)%
Total Operating	\$ 8,751,864	\$ 10,379,249	\$ 10,705,402	3.1 %
Grants	\$ 220,000	\$ 301,010	\$ 300,000	(0.3)%
Total Non-Operating	\$ 220,000	\$ 301,010	\$ 300,000	(0.3)%
Total	\$ 8,971,864	\$ 10,680,259	\$ 11,005,402	3.0 %
Authorized Positions	24	24	24	0.0 %



**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Administrative Services Department

The Administrative Services Department is responsible for the management of capital projects to construct, repair or enhance Orange County facilities and infrastructure.

	Adopted <u>FY 2018-19</u>
Capital Projects	\$ 3,000,000
Facilities Management	14,908,013
Fleet Management	<u>550,000</u>
Department Total	\$18,458,013

Funding Mechanism:

Projects within the Administrative Services Department are budgeted in the Facilities Management, Capital Projects, and Fleet Management divisions and are primarily related to the construction, improvement, and maintenance of facilities. Funding is provided by the Capital Projects Fund (1023) and Fleet Management Fund (5530).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Administrative Services

4 - 15

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Administrative Services											
Capital Projects											
1708	1023	Gun Range Maintenance	2,320,123	64,783	0	0	0	0	0	0	2,384,906
		Org Subtotal	2,320,123	64,783	0	0	0	0	0	0	2,384,906
1757	1023	RCC Electrical Improvements	1,703,568	296,432	0	0	0	0	0	0	2,000,000
		Org Subtotal	1,703,568	296,432	0	0	0	0	0	0	2,000,000
1763	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		Org Subtotal	0	30,000	0	0	0	0	0	0	30,000
2074	1023	Cultural Community Center	0	0	0	2,000,000	2,400,000	0	0	0	4,400,000
		Org Subtotal	0	0	0	2,000,000	2,400,000	0	0	0	4,400,000
2076	1023	County Services Building	0	0	3,000,000	11,250,000	11,250,000	0	0	0	25,500,000
		Org Subtotal	0	0	3,000,000	11,250,000	11,250,000	0	0	0	25,500,000
		DIVISION SUBTOTAL	4,023,691	391,215	3,000,000	13,250,000	13,650,000	0	0	0	34,314,906
Facilities Management											
0263	1023	Improvements to Facilities	8,452,424	4,938,985	3,382,400	3,500,500	3,184,100	2,000,000	2,000,000	0	27,458,409
		Org Subtotal	8,452,424	4,938,985	3,382,400	3,500,500	3,184,100	2,000,000	2,000,000	0	27,458,409
1703	1023	Administration Center HVAC	23,850	796,537	29,613	2,000,000	3,000,000	2,000,000	0	0	7,850,000
		Org Subtotal	23,850	796,537	29,613	2,000,000	3,000,000	2,000,000	0	0	7,850,000
1755	1023	Courthouse HVAC & Building Imp	322,752	1,451,271	3,000,000	4,000,000	4,000,000	2,930,978	0	0	15,705,001
		Org Subtotal	322,752	1,451,271	3,000,000	4,000,000	4,000,000	2,930,978	0	0	15,705,001

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Administrative Services

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1756	1023	Corrections HVAC & Building Imp	181,717	2,521,652	0	4,000,000	4,000,000	5,846,631	0	0	16,550,000
		Org Subtotal	181,717	2,521,652	0	4,000,000	4,000,000	5,846,631	0	0	16,550,000
1758	1023	Corrections Boiler Replacement	0	1,400,000	0	800,000	0	0	0	0	2,200,000
		Org Subtotal	0	1,400,000	0	800,000	0	0	0	0	2,200,000
1759	1023	Corrections Work Release HVAC	0	1,500,000	0	1,100,000	0	0	0	0	2,600,000
		Org Subtotal	0	1,500,000	0	1,100,000	0	0	0	0	2,600,000
1760	1023	Corrections Security Doors	0	750,000	750,000	1,000,000	1,965,000	0	0	0	4,465,000
		Org Subtotal	0	750,000	750,000	1,000,000	1,965,000	0	0	0	4,465,000
1761	1023	Corrections Central Energy Plant Impr	0	500,000	0	3,400,000	3,800,000	0	0	0	7,700,000
		Org Subtotal	0	500,000	0	3,400,000	3,800,000	0	0	0	7,700,000
1762	1023	Sheriff's Complex HVAC Replacement	0	220,000	1,100,000	1,000,000	0	0	0	0	2,320,000
		Org Subtotal	0	220,000	1,100,000	1,000,000	0	0	0	0	2,320,000
2049	1023	HVAC & IAQ Related Repl/Rest	10,934,406	3,903,442	3,300,500	2,611,000	2,533,500	2,000,000	2,000,000	0	27,282,848
		Org Subtotal	10,934,406	3,903,442	3,300,500	2,611,000	2,533,500	2,000,000	2,000,000	0	27,282,848
2050	1023	Energy Conservation Retrofit	285,758	1,018,510	1,190,000	510,000	500,000	500,000	500,000	0	4,504,268
		Org Subtotal	285,758	1,018,510	1,190,000	510,000	500,000	500,000	500,000	0	4,504,268
2052	1023	County Facs Roof Assess/Rep	1,842,665	680,604	1,375,500	1,293,000	1,000,000	1,000,000	1,000,000	0	8,191,769
		Org Subtotal	1,842,665	680,604	1,375,500	1,293,000	1,000,000	1,000,000	1,000,000	0	8,191,769
2063	1023	Courthouse Escalator Replacement	0	100,000	250,000	1,500,000	1,400,000	0	0	0	3,250,000
		Org Subtotal	0	100,000	250,000	1,500,000	1,400,000	0	0	0	3,250,000

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Administrative Services

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
2071											
	1023	Courthouse Chiller Replacements	0	0	230,000	2,000,000	500,000	0	0	0	2,730,000
		Org Subtotal	0	0	230,000	2,000,000	500,000	0	0	0	2,730,000
2073											
	1023	Corrections Campus Wide UPS Syste	0	0	300,000	1,000,000	4,000,000	0	0	0	5,300,000
		Org Subtotal	0	0	300,000	1,000,000	4,000,000	0	0	0	5,300,000
		DIVISION SUBTOTAL	22,043,571	19,781,001	14,908,013	29,714,500	29,882,600	16,277,609	5,500,000	0	138,107,294
Fleet Management											
2046											
	5530	Tanks Replacement	105,870	215,165	110,000	10,000	10,000	10,000	0	0	461,035
		Org Subtotal	105,870	215,165	110,000	10,000	10,000	10,000	0	0	461,035
2051											
	5530	Fleet Bldg Renovations	981,088	2,452,224	440,000	500,000	500,000	500,000	0	0	5,373,312
		Org Subtotal	981,088	2,452,224	440,000	500,000	500,000	500,000	0	0	5,373,312
		DIVISION SUBTOTAL	1,086,958	2,667,389	550,000	510,000	510,000	510,000	0	0	5,834,347
		DEPARTMENT TOTAL	27,154,220	22,839,605	18,458,013	43,474,500	44,042,600	16,787,609	5,500,000	0	178,256,547
GRAND TOTAL			27,154,220	22,839,605	18,458,013	43,474,500	44,042,600	16,787,609	5,500,000	0	178,256,547



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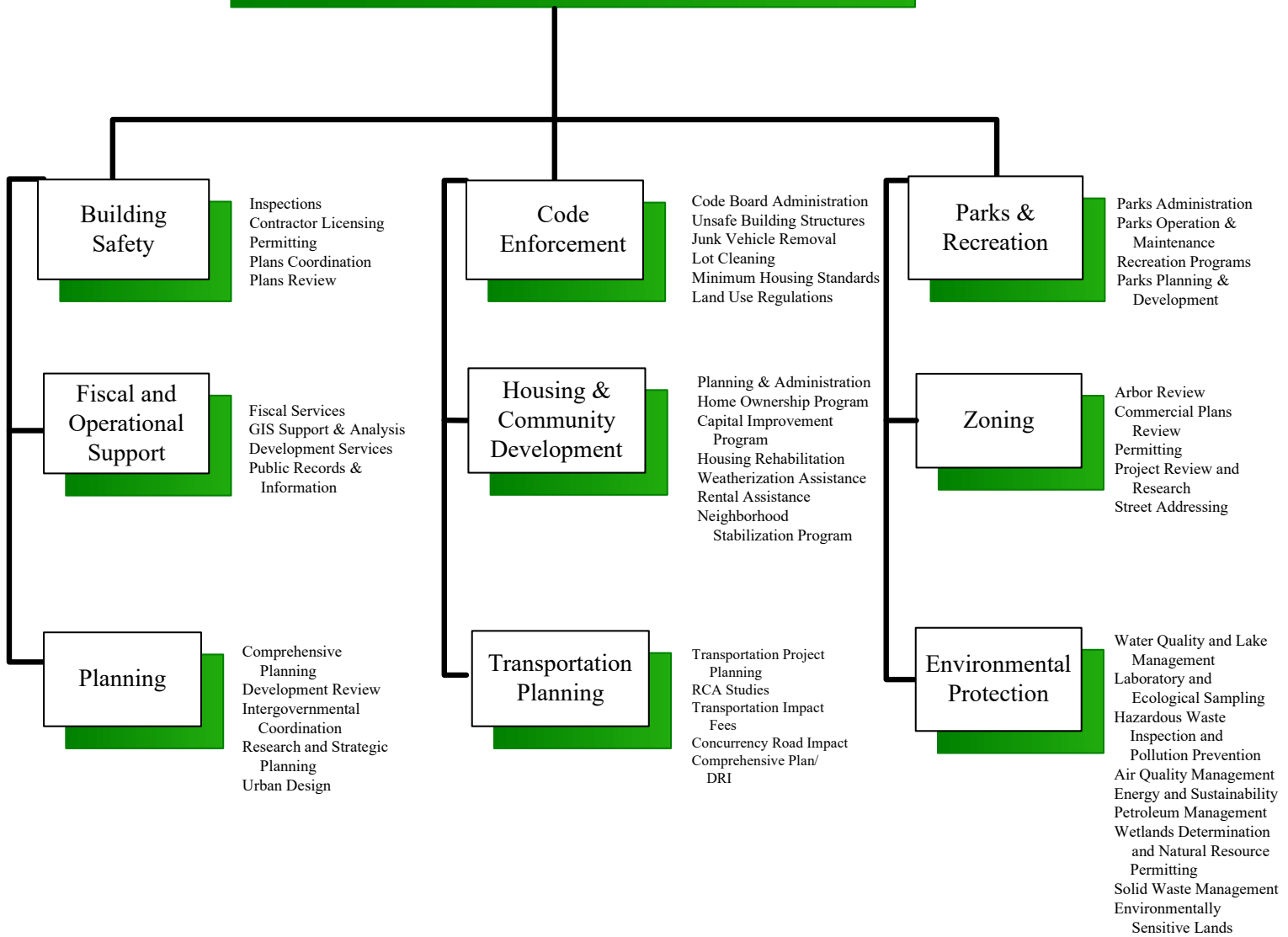
COMMUNITY, ENVIRONMENTAL AND DEVELOPMENT SERVICES DEPARTMENT

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COMMUNITY, ENVIRONMENTAL AND DEVELOPMENT SERVICES

Administration



Community, Environmental and Development Services

Purpose Statement:

The Community, Environmental and Development Services Department (CEDSD) is responsible for promoting, coordinating, and implementing programs and services that maintain and enhance the quality of life in Orange County. These programs and services help guide development and transportation initiatives, monitor construction, protect the environment, maintain the character and quality of existing neighborhoods, provide unique athletic, and recreational opportunities for all ages, and encourage the preservation of open space.

Program Descriptions:

- The **Code Enforcement Division** enhances the quality of life and the economy of Orange County by enforcing regulations that preserve and protect neighborhoods. The division promotes voluntary compliance by establishing partnerships with citizens, interest groups, and other agencies.
- The **Division of Building Safety** ensures public health, safety and welfare through the enforcement of federal, state, and local codes and ordinances governing construction. Plan reviews, permit issuances, and inspections are performed for structural, electrical, plumbing, gas, heating, air conditioning, refrigeration, and ventilation systems for all residential and commercial construction projects to ensure compliance with these codes.
- The **Environmental Protection Division (EPD)** seeks to conserve, protect, and enhance the quality of the natural environment for the use and enjoyment of current and future generations of Orange County citizens and visitors by providing educational and conservation programs; implementing programs to prevent or mitigate the impacts of pollution on air, water, and land resources; monitoring environmental quality; permitting and inspecting regulated facilities and activities; enforcing regulations governing the environment; reviewing potential environmental impacts of proposed development projects; and, engaging volunteers in environmental stewardship.
- The **Fiscal and Operational Support Division** is responsible for the administration and coordination of financial operations, development information and processes, impact fees and concurrency management, and Geographic Information Systems (GIS), which foster creative and innovative solutions to improve operational efficiency, promote collaboration and resource-sharing among divisions, and improve each division's ability to focus on customer service.
- The **Housing & Community Development Division** creates and maintains a viable urban community by providing affordable housing opportunities, infrastructure improvements, human services, and expanded economic opportunities principally for low to moderate income residents of Orange County.
- The **Parks and Recreation Division** seeks to improve the quality of life in Orange County. Special events build a sense of community and provide opportunities for family engagement. Sports leagues and training give youths and adults a chance to achieve and excel. Historical properties and preservation maintain local heritage and anchor the community. The division manages preserves and open spaces and protects the natural environment for present and future generations. Trails, gymnasiums, classes, and fitness facilities increase community health and wellness. Parks builds the citizens of tomorrow through enrichment programs.
- The **Planning Division** serves the public through implementing Orange County's Comprehensive Plan (CP) to ensure the successful balance of economic development with environmental protection, with continued growth in a manner that enhances communities, provides choices in where to live and how to get around, and participates in the implementation of the Orange County Sustainability Plan.
- The **Transportation Planning Division** provides overall support for transportation initiatives through policy development in the CP to ensure that transportation projects address the needs of the community. The division is also responsible for coordinating transportation related issues with other departments, as well as federal and state agencies, in addition to administering the development of transportation infrastructure studies, transportation impact fees, and transportation concurrency evaluations.
- The **Zoning Division** supports the successful development of business and residential communities in Orange County through the adoption of progressive zoning regulations that benefit and protect the citizens of Orange County. The division supports the centralized permitting services initiative to enhance customer service.



Community, Environmental and Development Services

FY 2017-18 Major Accomplishments:

Code Enforcement

- Collected approximately \$1.4 million in fines.
- Performed over 110,000 field inspections to ensure public safety and code compliance.
- Demolished eight (8) unsafe multi-family buildings in the Tymber Skan on the Lake condominium complex.
- Removed over 110,000 illegal signs from the public right-of-ways, using both Code Enforcement staff and a private vendor.



Division of Building Safety

- Reviewed, inspected, and provided oversight for more than \$2.9 billion worth of commercial and residential construction.
- Handled over 100,000 permitting requests, which generated over 345,000 inspection activities.
- Continued enhancements of *One-Stop* permitting services, and processed over 24,000 requests for services.
- Implemented full online permitting experience for Commercial, Residential and Sub-permits.
- Implemented remote customer sign-in and appointment system.



Environmental Protection

- Orange County was the first county in Florida to receive SolSmart Gold designation for addressing local barriers to solar energy and fostering growth of mature solar markets. Administered a Solar Co-Op Campaign for East and West Orange County where residents increased solar capacity by 465 kilowatts (a 21% increase in the county's installed solar capacity).
- Received nearly \$1.6 million in grant funding and state legislative appropriations to help pay for construction of a stormwater reuse facility to provide treated stormwater for irrigation within Barnett Park. In addition to helping reduce dependency on freshwater supplies, it will also help reduce pollutant loads reaching Lake Lawne and the Wekiva River.
- Opened a portion of the Florida Scenic Trail that meanders through Split Oak Forest, one of our natural lands properties.

- Developed a new Environmental Stewardship Guide for Orange County Lakefront Homeowners.

Fiscal & Operational Support

- Created new monthly budget reports with drill down capabilities to improve management's ability to monitor revenue and expenditures.
- Implemented enhancements to Fast Track to support online permitting and improve the user experience.
- Executed upgrades to several GIS systems, including Infomap and OCFL Atlas, to provide additional tools for citizens and staff

Housing & Community Development

- Awarded \$863,000 in Community Development Block Grant (CDBG) federal funds to 16 nonprofit agencies for public services including child care subsidies, afterschool care for low income children, job training and placement for adults with disabilities, home delivered meals to homebound low income seniors, case management for homeless persons, and financial crisis case management.
- Awarded \$502,071 in Emergency Shelter Grants (ESG) federal funds for homeless activities to six (6) nonprofit homeless agencies.
- Awarded \$500,000 in HOME Investment Partnerships Program funds for Community Housing Development Organizations (CHDOs) to Orlando Neighborhood Improvement Corporation to renovate 43 affordable rental units at Forest Edge.
- Awarded about \$2 million for public facilities and improvements utilizing CDBG CIP funding, which included: an additional \$500,000 (for a total of \$1 million) in federal funding for the construction of a health care facility to serve low to moderate income residents; \$513,750 for acquisition of property to expand the United Against Poverty food and service center for low income individuals and families; \$70,000 to install a new roof and flooring at the Covenant House homeless shelter for youth; an additional \$400,000 for infrastructure improvements in the Holden Heights area; and, \$470,000 for Americans with Disabilities Act (ADA) improvements at the East Orange Community Center.

Parks & Recreation

- Conducted grand opening of Deputy Scott Pine Community Park and Stadium, a first of its kind joint venture with Orange County School Board. The dedication in February 2018 presented the public and Windermere High School with the county's first state-of-the-art, artificial turf stadium.
- Provided 13 after-school enrichment programs and 12 summer camp programs so that more than 1,000 school aged children had a structured and safe environment.
- Provided opportunities for over 6,000 children to participate in cheerleading, soccer, volleyball, football, and the Junior Magic Basketball program through increased seasonal sport availability with the six (6) recreation center/gymnasiums.
- Partnered with 12 youth sport organizations to provide achievement opportunities for over 10,000 students.

Community, Environmental and Development Services

- Opened the Pine Hills Trail, Phase I and the nine (9) acre expansion of Cypress Grove.
- Held ribbon cutting ceremony for Lakeside Village Park, Phase I.
- Held a ground breaking for the Shingle Creek Trail, Phase I.



Planning

- Completed draft of “Urban Center Policies and Code Standards” to create more walkable, transit-oriented neighborhoods (e.g. Pine Castle District).
- Adopted Ordinance #2018-08 regarding Chapter 38 - Horizon West Town Center Planned Development Code updates.
- Adopted Staff-Initiated policy and map amendments to establish Rural Residential Enclaves and to recognize/protect existing rural neighborhoods from suburban development pressure.
- Completed the Mayor’s Regional Affordable Housing Initiative and Workshops, which identified potential regulatory solutions to address the ongoing affordable housing crisis.
- Completed Comprehensive Plan (CP) Cleanup that identified Policies that were redundant, addressed previously resolved matters, or that duplicated similar Code provisions.

Transportation Planning

- Completed the Reams Road Roadway Conceptual Analysis (RCA) extending from Summerlake Park Boulevard to Taborfield Avenue.
- Completed the International Drive Transit Feasibility and Alternative Technology Scope of Services (Awarded Contract). Study phase to begin in 2018.
- Finalizing the Transportation Impact Fee Study Update to provide adequate transportation facilities for expected growth.
- Completed the Pine Hills Road Bicycle/Pedestrian Safety Study to identify opportunities for the implementation of safety improvements for people walking, bicycling, driving, or taking the bus.

Zoning

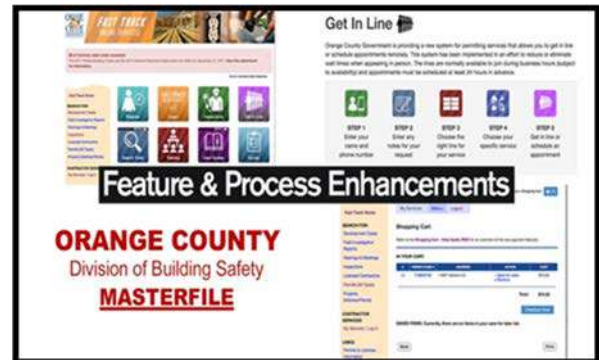
- Processed more than 7,820 new construction plans in the Permitting Section.
- Presented 181 cases to the Board of Zoning Adjustment (BZA).

- Completed more than 4,400 commercial plan layer reviews.

FY 2018-19 Department Objectives:

Code Enforcement

- Continue to achieve a voluntary compliance rate of at least 90% for initial citations.
- Continue enforcement and unsafe structure abatement in the Tymber Skan on the Lake condominium complex, as well as the surrounding neighborhood of Holden Heights where the highest concentration of blighted conditions exist.
- Continue development of a commercial property maintenance program to focus on general structural safety and development standards.



Division of Building Safety

- Promote a safe and stable community through the fair and uniform enforcement of the Florida Building Code.
- Strive to maintain current levels of service with over 336,000 annual inspections projected, and respond within specified times as scheduled.
- Develop and implement an automated process to notify permit holders of permit expiration and replacement procedures.
- Develop and implement an automated process for processing pre-power requests, temporary Certificate of Occupancy requests and power releases to turn on the power as quickly as possible after inspections.
- Further promote/educate customer on the use of Fast Track and the division’s online services.

Environmental Protection

- Continue to study, design, and construct water quality improvement projects to reduce pollutant loads to impaired waterbodies. Implement an educational campaign to help reduce nutrient pollution in the Wekiva Basin.
- Complete nutrient (nitrogen isotope) water quality study within Wekiva Basin to determine pollution sources.
- Complete design and commence construction of new facilities at the Back to Nature Wildlife Refuge located at the Eagles Roost Green PLACE property to expand service capacity and educational opportunities. Open three (3) additional Green PLACE properties for passive recreational use.
- Continue efforts with the Backyard Best Management Practices (BMPs) Campaign for lakefront

Community, Environmental and Development Services

homeowners that will include a video produced by Orange TV.

Fiscal & Operational Support

- Rollout an internal *One-Stop* GIS Data, Mapping, and Applications Information Portal to enhance support for internal business functions, engineering, and planning services.
- Automate the impact fee assessment process, the issuance of credit letters and customer account balances with an upgrade to the Land Development Management System (LDMS).



Housing & Community Development

- Expand efforts for the preservation of affordable housing and the creation of new affordable housing units.
- Assist in the implementation of new strategies and recommendations by the Regional Affordable Housing Initiative.
- Continue housing rehabilitation efforts to support preservation and maintain the quality of affordable owner-occupied housing.
- Increase homeownership opportunities for low to moderate income housing by expanding the range of affordable housing choices.
- Utilize federal grant dollars to support infrastructure improvements and community revitalization efforts in low to moderate-income communities.
- Continue collaborating with the Continuum of Care and other stakeholders to effectively share data and improve the delivery of homeless services.

Parks & Recreation

- Implement new online system for citizens to access programs, camping, and rentals.
- Construct new park lighting for ease of access at Barnett Park.
- Construct and open new restroom facility for sport and public users of Barnett Park multipurpose fields and boat ramp.
- Construct and open two (2) new multipurpose fields with lights, a splash pad, and playground replacement at Barber Park.
- Construct first ever Eco Tourism center on Lake Apopka at Magnolia Park.



Planning

- Work with I-Drive 2040 Vision Steering Review Group to evaluate options for establishing an effective and feasible Transit System.
- Assist Board of County Commissioners (BCC) in identifying the most effective methods and regulatory tools for successfully implementing affordable housing strategies in Orange County (e.g. linkage fees, inclusionary zoning, accessory dwelling units, density bonuses, etc.)
- Continue to review and adopt Orange Code, the County's Land Development Code update.
- Continue Comprehensive Plan (CP) reorganization efforts to reflect Market Areas and Sectors, and to create a more visionary and strategic method for applying policies.

Transportation Planning

- Coordinate with Florida Department of Transportation (FDOT), the Central Florida Expressway, LYNX, and METROPLAN Orlando regarding needed transportation improvements to accommodate well-planned growth.
- Promote and consider alternative modes of transportation during Comprehensive Plan Amendments and land development reviews that support a future land use pattern to facilitate safe, convenient, and efficient transportation.
- Continue to apply for state and federal grants associated with transportation improvements.

Zoning

- Continue to streamline services to provide efficient customer service to citizens.
- Maintain a level of service of 10 minutes for walk-in service requests through the Permitting Section.
- Promote progressive zoning regulations that serve economic development and protect residential areas.
- Implement a schedule for a more manageable code amendment package.



Community, Environmental and Development Services

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
Building Safety				
- Plans Review - Number of Plans Reviewed		9,207	7,370	10,300
<i>Plans reviewed include commercial construction plans for all new and alteration projects.</i>				
- Plans Review - Average Number Per Plans Examiner		223	239	258
- Permits - Number of Sub-Permits Issued		48,050	69,190	87,321
- Inspections - Number of Inspections Performed Per Year		307,962	341,600	372,649
- Inspections - % Completed Within 1 Day of Schedule		81%	95%	95%
Code Enforcement				
- Number of Inspections		107,416	100,000	100,000
- Response Time (within 48 hrs.)		77%	85%	85%
Environmental Protection				
- Inspections - Number of Sites Inspected		7,237	8,272	7,984
- Inspections - % of Sites in Compliance		56%	57%	57%
- Permitting - # of Permits Issued or RAI Letters Sent		725	776	816
<i>RAI - Request for Additional Information</i>				
- Permitting - % of Permits Issued or RAI's in Est. Timeframe		91%	95%	91%
Housing and Community Development				
- # of Homes that Received Housing Rehabilitation		76	75	75
- # of Families Assisted in Achieving Homeownership		151	145	145
- % of Orange County Authorized Section 8 Units Leased		97%	95%	98%
Parks & Recreation				
- Number of Park Visitors		12,318,719	13,000,000	13,000,000
- Operating Expenses per Maintained Acre		\$ 14,374	\$ 15,000	\$ 18,000
- Acres of Parkland per Thousand Residents		11.26	8.00	8.00
- Parks Cost per Capita		\$ 23.75	\$ 25.00	\$ 29.00
Planning				
- Number of Community Meetings		109	118	85
<i>Community meetings include rezoning requests and future land use amendments.</i>				
- # of Land Development Projects Submitted for Review		1,111	1,150	1,000
Transportation Planning				
- Number of Concurrency Applications Reviewed		311	244	342
<i>Includes traffic studies reviewed in-house.</i>				
- Num of Land Developmt Projects Submitted for Review		5,392	4,660	5,534
<i>Includes DRC Reviews, Comprehensive Plan Amendments, BZA and P&Z applications</i>				
- Number of Agreements Approved by RAC		36	24	24
<i>Roadway Agreement Committee (RAC) meets twice monthly all year long.</i>				
Zoning				
- Number of Commercial Construction Plans Reviewed		0	5,036	5,000
<i>Commercial plans reviewed for all new and alteration projects.</i>				
- Percent of Commercial Plans (Layer 1) Reviewed within 21 day		0%	95%	95%
<i>Includes commercial plans reviewed for all new and alteration projects.</i>				
- Number of Residential Construction Plans Reviewed		0	8,736	8,500
<i>Residential plans reviewed for all new and alteration projects</i>				
- Percent of Residential Plans Reviewed within 7 days		0%	90%	95%
<i>Includes residential plans reviewed for all new and alteration projects</i>				

Department: Community, Environmental and Development Services

Expenditures by Category

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 48,524,290	\$ 57,606,513	\$ 59,318,271	3.0 %
Operating Expenditures	58,186,578	92,486,549	68,961,966	(25.4)%
Capital Outlay	2,408,197	5,678,603	4,212,089	(25.8)%
Total Operating	\$ 109,119,064	\$ 155,771,665	\$ 132,492,326	(14.9)%
Capital Improvements	\$ 16,753,372	\$ 63,799,124	\$ 21,435,533	(66.4)%
Grants	1,331,794	3,453,976	2,732,884	(20.9)%
Reserves	0	55,569,604	70,459,811	26.8 %
Total Non-Operating	\$ 18,085,166	\$ 122,822,704	\$ 94,628,228	(23.0)%
Department Total	\$ 127,204,230	\$ 278,594,369	\$ 227,120,554	(18.5)%

Expenditures by Division / Program

Building Safety	\$ 19,242,655	\$ 46,128,801	\$ 50,493,505	9.5 %
Code Enforcement	6,536,320	10,622,463	8,075,241	(24.0)%
Environmental Protection	13,407,381	42,159,674	42,035,747	(0.3)%
Fiscal & Operational Support	5,851,554	6,565,476	6,360,229	(3.1)%
Housing and Community Development	30,590,420	68,082,099	38,270,543	(43.8)%
Parks & Recreation	45,302,376	94,770,404	73,640,512	(22.3)%
Planning	2,698,320	4,247,709	3,367,810	(20.7)%
Transportation Planning	1,656,401	3,797,408	2,507,451	(34.0)%
Zoning	1,918,804	2,220,335	2,369,516	6.7 %
Department Total	\$ 127,204,230	\$ 278,594,369	\$ 227,120,554	(18.5)%

Funding Source Summary

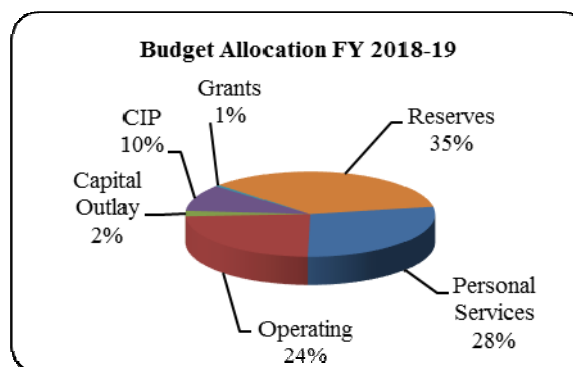
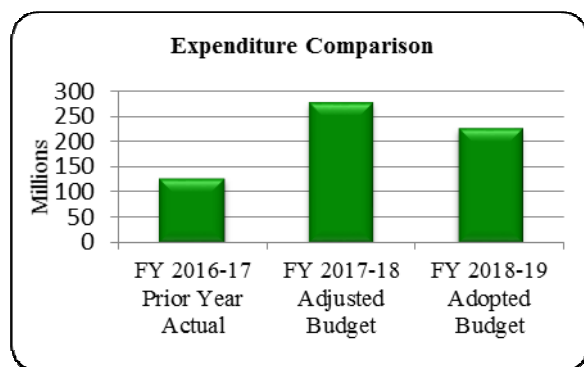
Special Revenue Funds	\$ 91,394,052	\$ 184,890,895	\$ 162,989,306	(11.8)%
General Fund and Sub Funds	26,087,324	34,538,602	32,079,351	(7.1)%
Capital Construction Funds	9,722,853	59,164,872	32,051,897	(45.8)%
Department Total	\$ 127,204,230	\$ 278,594,369	\$ 227,120,554	(18.5)%

Authorized Positions

	766	782	795	1.7%
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Community, Environmental and Development Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. Thirteen new positions were added to accommodate growth and increased workloads in specific areas.

13 New Positions FY 2018-19

- 3 – Inspector II, Building Safety Division
- 3 – Permit Analyst, Building Safety Division
- 1 – Plans Examiner II, Building Safety Division
- 1 – Senior Environmental Specialist, Environmental Protection Division
- 3 – Recreation Specialist, Parks & Recreation Division
- 1 – Recreation Community Center Supervisor, Parks & Recreation Division
- 1 – Senior Foreman, Parks & Recreation Division

Operating Expenses – The FY 2018-19 operating expenses budget decreased by 11.4% or \$6.1 million from the FY 2017-18 budget. The majority of the decrease is due to grant rollovers in the Housing and Community Development Division, which do not occur until after the fiscal year begins and are not included in the budget adoption. Funding is included for all divisions to efficiently run their operations.

Capital Outlay – The FY 2018-19 capital outlay budget decreased by 22.1% or \$1.2 million from FY 2017-18 budget. The majority of the decrease is due to grant rollovers in the Environmental Protection and Housing and Community Development divisions, which do not occur until after the fiscal year begins and are not included in the adopted budget. Included in the capital outlay budget is funding for the addition/replacement of 22 vehicles throughout the department, as well as equipment, heavy equipment and other capital materials.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 64.3% or \$36.5 million from FY 2017-18 budget. The majority of the decrease is due to the timing of rebudgets for current capital projects. Funding is included for environmentally sensitive land management activities and restorations, water quality projects, Parks and Recreation Division’s construction, maintenance, and renovation projects, and Building Safety Division office expansion and renovations. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2018-19 grants budget is used for various affordable housing initiatives throughout Orange County. In addition, some not-for-profit organizations will receive Community Development Block Grant (CDBG) funding as determined through a competitive process.

Reserves – The FY 2018-19 reserves budget increased by 29.0% or \$15.8 million from the FY 2017-18 budget. The Building Safety Fund reserve budget is \$30.4 million. Environmental Protection Division’s reserve budget is \$14.8 million, which includes Lake MSTUs and land conservation funds. Parks and Recreation Division’s reserve budget is \$25.3 million, which includes \$7.1 million in the Parks and Recreation Fund and \$18.2 million in the Parks and Recreation Impact Fee Fund. Transportation Planning Division’s reserve budget is \$25,206. A significant amount of these funds have been committed for planned CIPs.

FUNDING SOURCE HIGHLIGHTS

The Community, Environmental and Development Services Department receives funding from various sources. For FY 2018-19 the department will receive funds from the General Fund, Special Revenue Funds, and Grants. Special Revenue Funds include such funds as the Building Fund (1011), Parks Fund (1050), the Conservation Trust Fund (1026), and the MSTU Lake Funds (1062–1096).

Beginning in FY 1997-98, the Orange County Board of County Commissioners (BCC) earmarked a portion of the countywide ad valorem tax millage to provide dedicated funding for county parks and recreation programs. Other funding sources for Orange County parks include public service tax, park entrance fees, park user fees, park concession revenues, and other park charges.

Building Permits – Permit fees are charged for plans review and inspection services encompassing building, electrical, mechanical, and plumbing trades. Staff reviews construction plans and performs construction inspections to ensure compliance with Orange County Code. Fees are based on the actual cost of plans reviewed and site inspections, plus an allowance for overhead expenses. The FY 2018-19 building permit fees are budgeted at \$16.8 million compared to \$16.3 million budgeted in FY 2017-18.

Parks Impact Fee – Effective March 10, 2006, the BCC approved the Parks & Recreation Impact Fee. The BCC determined that impact fees provide a reasonable method of regulating new residential development in the unincorporated area to ensure that such new development pays a portion of the capital cost of parks and recreation facilities necessary to accommodate such new development. The capital improvements funded by parks impact fees shall provide parks and recreation facilities to new residential development within the unincorporated area. Parks Impact Fee revenue collection has increased steadily since FY 2011-12 due to the recovering economy. Impact fees are assessed on new residential housing and the number of building permits for new homes has increased slightly in the past year. It is anticipated that collections for FY 2018-19 will be approximately \$4.2 million compared to \$4.0 million budgeted in FY 2017-18.

Lake MSTU Funds - The Environmental Protection Division uses Lake MSTU funds to defray the cost of herbicides in cleaning lakes and to implement various lake-enhancement projects. Revenues, expenditures, and fund balances are recorded by each MSTU.

Air Pollution Control Fund – Revenue is collected by a non-refundable fee of \$1.00 that is charged on every vehicle license registration sold, transferred, or replaced in Orange County. These charges are collected by the Tax Collector and remitted to the State Department of Environmental Regulation. Because Orange County has previously established an Air Pollution Control Fund, according to statutes, \$0.75 of each dollar collected is returned to Orange County to fund air pollution control programs.

Miscellaneous Contractor Permits – Revenue is collected for various permits issued by the Division of Building Safety that are not for new building construction and include permits for tents, trailers, house-moving, structure demolition, signs, re-inspection fees, and other items. The FY 2018-19 miscellaneous contractor permits revenue is budgeted at \$1.2 million.

Planning Fees – Fee revenue is collected for land use and Comprehensive Plan amendments, Preliminary Subdivision Plan submissions, Planning & Zoning applications, final plat applications, and other miscellaneous revenues. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Zoning Fees – Fee revenue is collected for re-zoning requests, development reviews, street addressing, recreational vehicle storage, and Board of Zoning Adjustment Appeals. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Concurrency Fees – Fee revenue is collected for processing requests for concurrency applications. Services include the handling of capacity encumbrance letters, capacity reservation accounts, county-wide coordination, and other agency credit accounts. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Impact Fee Administration – Orange County receives a portion of School Impact Fee revenues for managing the fee collection. F.S. 163.31801 limits administrative charges for the collection of impact fees to actual costs.

Division: Building Safety

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 10,174,684	\$ 11,749,034	\$ 13,377,229	13.9 %
Operating Expenditures	8,696,208	5,613,858	5,510,669	(1.8)%
Capital Outlay	313,933	514,927	242,113	(53.0)%
Total Operating	\$ 19,184,825	\$ 17,877,819	\$ 19,130,011	7.0 %
Capital Improvements	\$ 57,830	\$ 1,962,170	\$ 1,000,000	(49.0)%
Reserves	0	26,288,812	30,363,494	15.5 %
Total Non-Operating	\$ 57,830	\$ 28,250,982	\$ 31,363,494	11.0 %
Total	\$ 19,242,655	\$ 46,128,801	\$ 50,493,505	9.5 %
Authorized Positions	135	147	154	4.8 %

Division: Code Enforcement

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 4,033,611	\$ 4,479,908	\$ 4,671,594	4.3 %
Operating Expenditures	2,343,409	4,613,995	3,248,656	(29.6)%
Capital Outlay	86,927	196,371	154,991	(21.1)%
Total Operating	\$ 6,463,947	\$ 9,290,274	\$ 8,075,241	(13.1)%
Capital Improvements	\$ 72,373	\$ 1,332,189	\$ 0	(100.0)%
Total Non-Operating	\$ 72,373	\$ 1,332,189	\$ 0	(100.0)%
Total	\$ 6,536,320	\$ 10,622,463	\$ 8,075,241	(24.0)%
Authorized Positions	62	62	62	0.0 %

Division: Environmental Protection

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 6,955,185	\$ 8,132,018	\$ 8,261,742	1.6 %
Operating Expenditures	3,909,425	7,941,894	7,667,436	(3.5)%
Capital Outlay	909,526	1,745,544	1,049,161	(39.9)%
Total Operating	\$ 11,774,136	\$ 17,819,456	\$ 16,978,339	(4.7)%
Capital Improvements	\$ 1,633,244	\$ 9,410,695	\$ 10,301,533	9.5 %
Reserves	0	14,929,523	14,755,875	(1.2)%
Total Non-Operating	\$ 1,633,244	\$ 24,340,218	\$ 25,057,408	2.9 %
Total	\$ 13,407,381	\$ 42,159,674	\$ 42,035,747	(0.3)%
Authorized Positions	98	99	100	1.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 4,409,787	\$ 4,591,757	\$ 4,992,100	8.7 %
Operating Expenditures	1,375,817	1,890,642	1,287,916	(31.9)%
Capital Outlay	65,950	83,077	80,213	(3.4)%
Total Operating	\$ 5,851,554	\$ 6,565,476	\$ 6,360,229	(3.1)%
Total	\$ 5,851,554	\$ 6,565,476	\$ 6,360,229	(3.1)%
Authorized Positions	63	60	61	1.7 %

Division: Housing and Community Development

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 2,752,713	\$ 5,529,382	\$ 3,702,202	(33.0)%
Operating Expenditures	25,588,957	51,402,130	31,043,961	(39.6)%
Capital Outlay	45,073	328,361	91,496	(72.1)%
Total Operating	\$ 28,386,742	\$ 57,259,873	\$ 34,837,659	(39.2)%
Capital Improvements	\$ 871,883	\$ 7,368,250	\$ 700,000	(90.5)%
Grants	1,331,794	3,453,976	2,732,884	(20.9)%
Total Non-Operating	\$ 2,203,677	\$ 10,822,226	\$ 3,432,884	(68.3)%
Total	\$ 30,590,420	\$ 68,082,099	\$ 38,270,543	(43.8)%
Authorized Positions	49	49	49	0.0 %

Division: Parks & Recreation

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 14,956,089	\$ 16,906,892	\$ 17,880,270	5.8 %
Operating Expenditures	15,301,779	18,078,280	18,521,283	2.5 %
Capital Outlay	926,467	2,693,468	2,489,723	(7.6)%
Total Operating	\$ 31,184,335	\$ 37,678,640	\$ 38,891,276	3.2 %
Capital Improvements	\$ 14,118,041	\$ 43,719,120	\$ 9,434,000	(78.4)%
Reserves	0	13,372,644	25,315,236	89.3 %
Total Non-Operating	\$ 14,118,041	\$ 57,091,764	\$ 34,749,236	(39.1)%
Total	\$ 45,302,376	\$ 94,770,404	\$ 73,640,512	(22.3)%
Authorized Positions	287	292	297	1.7 %

Division: Planning

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 2,079,785	\$ 2,490,760	\$ 2,569,899	3.2 %
Operating Expenditures	593,948	1,698,410	774,294	(54.4)%
Capital Outlay	24,586	51,839	23,617	(54.4)%
Total Operating	\$ 2,698,320	\$ 4,241,009	\$ 3,367,810	(20.6)%
Capital Improvements	\$ 0	\$ 6,700	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 6,700	\$ 0	(100.0)%
Total	\$ 2,698,320	\$ 4,247,709	\$ 3,367,810	(20.7)%
Authorized Positions	28	28	27	(3.6)%

Division: Transportation Planning

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,369,114	\$ 1,674,808	\$ 1,699,179	1.5 %
Operating Expenditures	287,286	1,096,985	764,007	(30.4)%
Capital Outlay	0	46,990	19,059	(59.4)%
Total Operating	\$ 1,656,401	\$ 2,818,783	\$ 2,482,245	(11.9)%
Reserves	\$ 0	\$ 978,625	\$ 25,206	(97.4)%
Total Non-Operating	\$ 0	\$ 978,625	\$ 25,206	(97.4)%
Total	\$ 1,656,401	\$ 3,797,408	\$ 2,507,451	(34.0)%
Authorized Positions	17	18	18	0.0 %

Division: Zoning

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,793,321	\$ 2,051,954	\$ 2,164,056	5.5 %
Operating Expenditures	89,748	150,355	143,744	(4.4)%
Capital Outlay	35,735	18,026	61,716	242.4 %
Total Operating	\$ 1,918,804	\$ 2,220,335	\$ 2,369,516	6.7 %
Total	\$ 1,918,804	\$ 2,220,335	\$ 2,369,516	6.7 %
Authorized Positions	27	27	27	0.0 %



**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Community, Environmental and Development Services Department

The Community, Environmental and Development Services Department is responsible for capital projects related to Building Safety, Environmental Protection, Parks and Recreation, and Housing and Community Development division projects. Responsibilities include the Division of Building Safety building renovations, new park development, renovations and improvements to existing park facilities, perpetual maintenance of environmentally sensitive lands, and improvements to water quality in county lakes.

	Adopted <u>FY 2018-19</u>
Building Safety	\$ 1,000,000
Environmental Protection	10,301,533
Housing & Community Development	700,000
Parks & Recreation	<u>9,434,000</u>
Department Total	\$21,435,533

Funding Mechanism:

Projects within the Community, Environmental and Development Services Department are budgeted in the Building Safety Fund (1011), Parks Fund (1050), Conservation Trust – Mitigation Fund (1263), Parks Impact Fee Fund (1265), Econ River Drainage Basin Fund (1274), Conservation Trust Fund (1026), the Capital Projects Fund (1023), and Lakeside Village Adequate Fund (1450).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Community, Environmental & Development Services											
Building Safety											
2613											
	1011	Building Safety Renovations	57,830	1,902,170	0	0	0	0	0	0	1,960,000
	1023	Building Safety Renovations (Zoning)	0	60,000	0	0	0	0	0	0	60,000
		Org Subtotal	57,830	1,962,170	0	0	0	0	0	0	2,020,000
2631											
	1011	County Services Building	0	0	1,000,000	3,750,000	3,750,000	0	0	0	8,500,000
		Org Subtotal	0	0	1,000,000	3,750,000	3,750,000	0	0	0	8,500,000
		DIVISION SUBTOTAL	57,830	1,962,170	1,000,000	3,750,000	3,750,000	0	0	0	10,520,000
Code Enforcement											
3222											
	1023	Code Building Renovations	127,586	1,332,189	0	0	0	0	0	0	1,459,775
		Org Subtotal	127,586	1,332,189	0	0	0	0	0	0	1,459,775
		DIVISION SUBTOTAL	127,586	1,332,189	0	0	0	0	0	0	1,459,775
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	369,866	699,555	280,000	0	0	0	0	0	1,349,421
	1026	Environmental Sensitive Land	574,441	802,068	905,000	0	0	0	0	0	2,281,509
	1263	Environmental Sensitive Land	0	30,857	31,153	0	0	0	0	0	62,010
	1274	Environmental Sensitive Land	0	15,230	15,380	0	0	0	0	0	30,610
		Org Subtotal	944,307	1,547,710	1,231,533	0	0	0	0	0	3,723,550
2439											
	1023	Water Quality Improvements	3,135,017	4,230,757	3,870,000	0	0	0	0	0	11,235,774
	8148	Water Quality Improvements	107,155	186,431	0	0	0	0	0	0	293,586
		Org Subtotal	3,242,172	4,417,188	3,870,000	0	0	0	0	0	11,529,360
2657											
	1023	Little Wekiva STA	0	0	5,000,000	0	0	0	0	0	5,000,000
		Org Subtotal	0	0	5,000,000	0	0	0	0	0	5,000,000

Orange County

Community Environmental and Development Services

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Community Environmental and Development Services

5 - 21

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
9793	7702	Holden Hght Phase IV	0	400,000	0	0	0	0	0	0	400,000
		Org Subtotal	0	400,000	0	0	0	0	0	0	400,000
9809	7702	CDBG-Two Gen Comm Ctr	0	0	700,000	0	0	0	0	0	700,000
		Org Subtotal	0	0	700,000	0	0	0	0	0	700,000
		DIVISION SUBTOTAL	4,213,492	7,398,250	700,000	0	0	0	0	0	12,311,742
Parks & Recreation											
0187a	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000
1880	1050	Independence Neighborhood Park	649,482	4,193	0	0	0	0	0	0	653,675
		Org Subtotal	649,482	4,193	0	0	0	0	0	0	653,675
1885	1265	Deputy Brandon Coates Comm Park-	4,057,900	240,000	0	0	0	0	0	0	4,297,900
		Org Subtotal	4,057,900	240,000	0	0	0	0	0	0	4,297,900
1886	1265	Young Pine Park	4,388,431	217,571	0	0	0	0	0	0	4,606,002
		Org Subtotal	4,388,431	217,571	0	0	0	0	0	0	4,606,002
1915	1265	Little Econ Greenway-Gap	0	0	150,000	550,000	800,000	0	0	0	1,500,000
		Org Subtotal	0	0	150,000	550,000	800,000	0	0	0	1,500,000
1941	1050	Parks Signage-Countywide	0	88,102	85,000	0	0	0	0	0	173,102
		Org Subtotal	0	88,102	85,000	0	0	0	0	0	173,102
1962	1265	Community Parkland	154,312	1,078,223	2,000,000	2,000,000	2,000,000	0	0	0	7,232,535
		Org Subtotal	154,312	1,078,223	2,000,000	2,000,000	2,000,000	0	0	0	7,232,535

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Community Environmental and Development Services

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
7539											
	1023	INVEST - East Orange District Pk Rec	990,718	9,282	0	0	0	0	0	0	1,000,000
		Org Subtotal	990,718	9,282	0	0	0	0	0	0	1,000,000
		DIVISION SUBTOTAL	28,336,190	45,104,618	9,434,000	5,550,000	2,800,000	0	0	0	91,224,808
		DEPARTMENT TOTAL	37,160,979	65,214,622	21,435,533	9,300,000	6,550,000	0	0	0	139,661,134
		GRAND TOTAL	37,160,979	65,214,622	21,435,533	9,300,000	6,550,000	0	0	0	139,661,134





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CONVENTION CENTER

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ORANGE

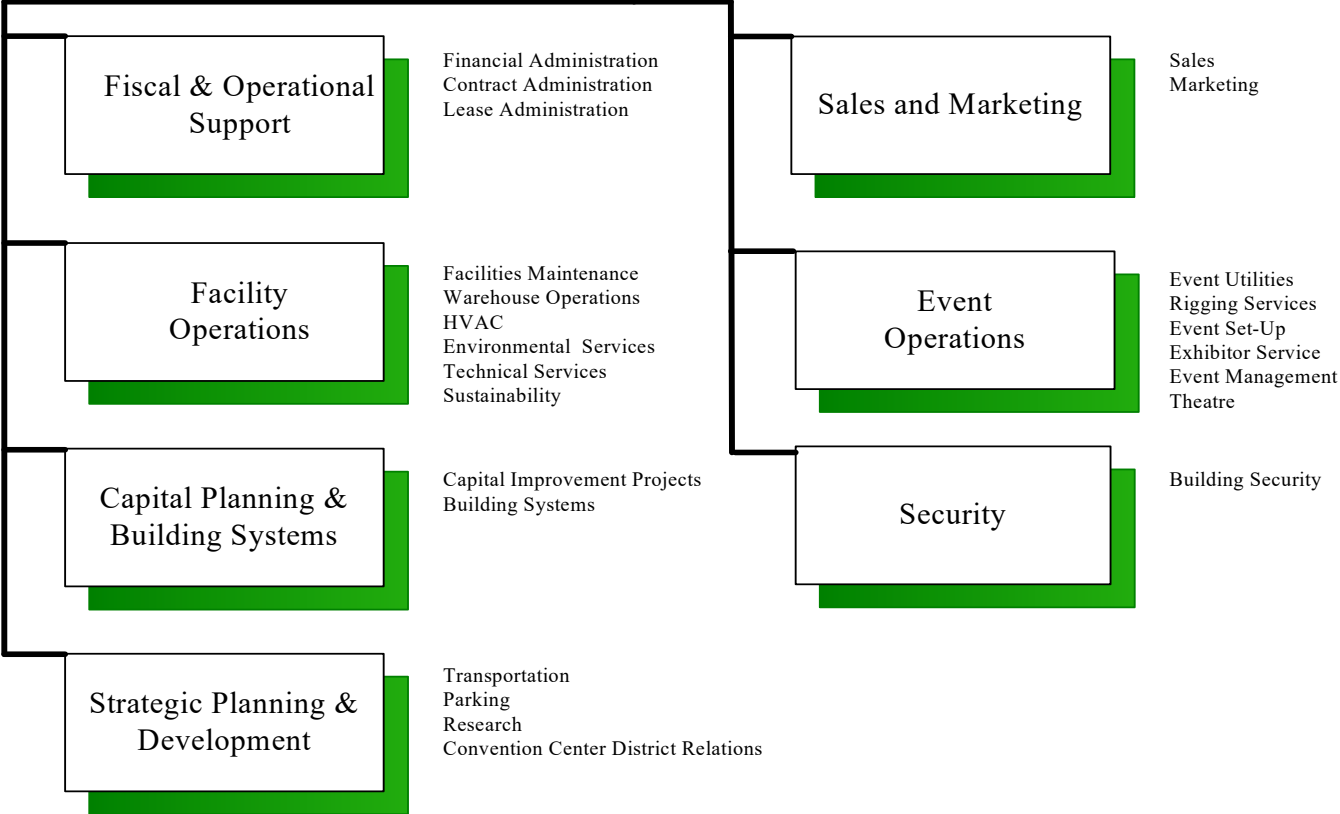
COUNTY

GOVERNMENT

F L O R I D A

CONVENTION CENTER

Executive Office



Convention Center

Purpose Statement:

The Orange County Convention Center (OCCC), the second largest convention center in the United States, is an economic engine for Central Florida. The facility is 7.0 million square feet, of which 2.1 million square feet is exhibition space.

The mission of the Orange County Convention Center, the Center of Hospitality, is economic development. The Center infuses the local economy with new money and expanding business opportunities.

Program Descriptions:

- The **Capital Planning and Building Systems Division** is responsible for capital projects with an emphasis being placed on life-safety projects, energy management, upgrading signage and wayfinding to improve the guest experience, interior and exterior building improvements, and security enhancements.
- The **Event Operations Division** is comprised of three (3) sections: Event Management, Exhibitor Services, and Event Operations. This division provides a variety of client/user services such as electrical, water, rigging, theatrical services, and set-up. The division is also responsible for event planning/coordination and processing exhibitor orders. The primary customers are show managers, exhibitors, and attendees.
- The **Facility Operations Division** is responsible for providing various support services for the facility, such as building maintenance and cleaning, heating, ventilation, and air conditioning, environmental services, warehouse operations, and leading sustainability efforts including coordinating with clients for “greener” meetings.
- The **Fiscal and Operational Support Division** includes the executive office, which provides overall leadership and management support for the various Center divisions. This office also networks with current and potential clients and fosters partnerships with Orange County, the Central Florida Hotel & Lodging Association, Visit Orlando, area business leaders, and other organizations. Other sections in the division provide administrative and financial support. The division is responsible for creating and monitoring lease agreements, billing, inventory, procurement, and managing service contracts.



West Hall C food court renovation



The Convention Center's North concourse

- The **Sales and Marketing Division** is charged with selling the Center's space and services. The booking of business activity occurs through sales efforts of the OCCC sales staff with the support of other Center divisions. Marketing & Communications promotes the center through advertising, promotions, and communications to past, present, and future clientele.
- The **Security Division** is responsible for the safety and security of the facility and is the liaison with local, state, and federal law enforcement agencies. This division is also responsible for life safety/fire operations, electronic surveillance, and loading dock operations. The division also provides staff as a liaison for clients and their event security.
- The **Strategic Planning and Development Division** is responsible for all phases of strategic management including planning, transportation initiatives, parking operations, and research into innovation and improvement of the Center.

FY 2017-18 Major Accomplishments:

- OCCC hosted 182 events with an estimated 1.4 million attendees, which provided an estimated economic impact of \$2.2 billion. Since opening in 1983, OCCC has generated an estimated economic impact of \$35 billion.
- Major first-time events at the OCCC included the following:
 - *Plastic Surgery The Meeting* had 5,555 attendees and \$10,943,350 in economic impact.
 - *American Society of Human Genetics* annual meeting had 7,528 attendees and \$14,830,160 in economic impact.
 - *Grace Hopper Celebration* had 16,519 attendees and \$32,542,430 in economic impact.
 - *World Congress of Gastroenterology* had 5,935 attendees and \$11,691,950 in economic impact.
 - *International Wireless Communications Expo* had 7,835 attendees and \$15,434,950 in economic impact.
 - *Barbershop Harmony Society International Convention* had 10,000 attendees and \$19,700,000 in economic impact.
 - *World Convention of Narcotics Anonymous (WCNA)* had 25,000 attendees and \$49,250,000 in economic impact.

Convention Center

- Major returning events at the OCCC included the following:
 - *American Society of Health-System Pharmacists* had 24,500 attendees and \$48,265,000 in economic impact
 - *National Association of Home Builders (NAHB) and The Kitchen and Bath Industry Show (KBIS)* had 85,651 attendees and \$168,732,470 in economic impact.
 - *North American Veterinary Community (VMX) 2018* had 17,838 attendees and \$35,140,860 in economic impact.
 - *International Sign* had 20,372 attendees and in \$40,132,840 economic impact.
 - *Cisco Live 2018* had 27,133 attendees and \$53,452,010 in economic impact.
 - *Amateur Athletic Union (AAU) Junior National Volleyball* had 85,000 attendees and \$83,725,000 in economic impact.



- The North/South Building continues to be the world's largest LEED Gold Certified convention center and is currently undergoing its five-year recertification with the U.S. Green Building Council.
- Consolidation of building security command centers, installation of redundant fire monitoring system, upgrades to CCTV system, and installation of Mutual Link software/hardware has increased efficiency and interoperability with local, state and federal resources – further ensuring the safety of clients and guests.
- Finalized Campus Master Plan priorities and developed funding plan to begin initial phase of project development.
- Established and facilitated an “I-Drive Event Traffic Management Work Group” consisting of county departments, Orange County Sheriff’s Office, local transportation agencies, and area stakeholders to collaboratively develop and implement operational plans for district-wide management of event traffic.
- Developed Pedicab Ordinance to improve guest experience and enhance safety throughout the Convention Center District.
- Installed digital wayfinding kiosks throughout campus and upgraded existing digital wayfinding signage.
- Implemented a Hospitality Ambassador program during key event periods, enhancing customer service and client relations.
- Completed Capital Improvement Projects:
 - Valencia Ballroom renovations.
 - Chapin Theater green room and dressing rooms renovations.
 - West Hall C food court renovation.

- West Hall D meeting rooms and restrooms renovations.
- West Concourse flooring and tile replacement.
- Campus signage, wayfinding and sponsorship upgrades.

FY 2018-19 Department Objectives:

- Optimize the economic impact to the community by partnering with Visit Orlando in effectively promoting and selling the Center as the premier destination for conventions, trade shows, youth sports and meetings.
- Retain existing clients and develop new business to maximize space utilization to align with short-term and long-term strategies.
- Continue to improve internal and external communications through newsletters, videos, and other media.
- Continue working collaboratively with state/local agency partners and area stakeholders to implement short, intermediate, and long-term mobility improvements within the OCCC Campus Area and the Convention Center District – with a focus on pedestrian safety and transit solutions.
- Further enhance productivity and quality of service by:
 - Utilizing technology to operate efficiently and effectively; and,
 - Ensuring staff is knowledgeable and customer-oriented to increase rebooking and to preserve the Center’s reputation as a premier facility and the “Center of Hospitality.”



Valencia Ballroom renovation



ORANGE

COUNTY

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F L O R I D A

Convention Center

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
<i>Fiscal & Operational Support</i>				
- Total Number of Events Held		184	201	142
- Total Number of Attendees for Events Held		1,536,157	1,511,597	1,360,748
- Total Number of Conventions and Trade Shows		108	115	120
- Number of Convention Delegates		1,389,041	1,207,097	1,223,373
- % of Occupancy		64%	62%	58%
<p><i>Per PricewaterhouseCoopers, it has been recognized industry-wide that the "practical" maximum exhibit hall occupancy rate is approximately 70%; however, an "efficient" range is approximately 50% to 60%. Generally speaking, occupancy levels less than 50% suggest the existence of marketable opportunities or open dates, while an occupancy rate of 60% or greater increases the potential for significant lost business or "turn-aways."</i></p>				
- Operating Expense Per Delegate		\$ 52.44	\$ 63.47	\$ 61.44
- Economic Impact of the Convention Center (in billions)		\$ 2.74	\$ 2.38	\$ 2.41

Department: Convention Center

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 33,262,918	\$ 34,581,937	\$ 35,422,247	2.4 %
Operating Expenditures	40,157,235	42,467,468	39,621,702	(6.7)%
Capital Outlay	953,479	3,293,737	2,613,700	(20.6)%
Total Operating	\$ 74,373,632	\$ 80,343,142	\$ 77,657,649	(3.3)%
Capital Improvements	\$ 38,831,549	\$ 58,625,449	\$ 57,336,474	(2.2)%
Debt Service	601,311,734	78,385,219	76,169,132	(2.8)%
Grants	5,839,056	9,896,532	13,541,500	36.8 %
Reserves	0	236,955,362	308,732,029	30.3 %
Other	89,960,606	83,450,001	77,399,999	(7.2)%
Total Non-Operating	\$ 735,942,946	\$ 467,312,563	\$ 533,179,134	14.1%
Department Total	\$ 810,316,578	\$ 547,655,705	\$ 610,836,783	11.5%

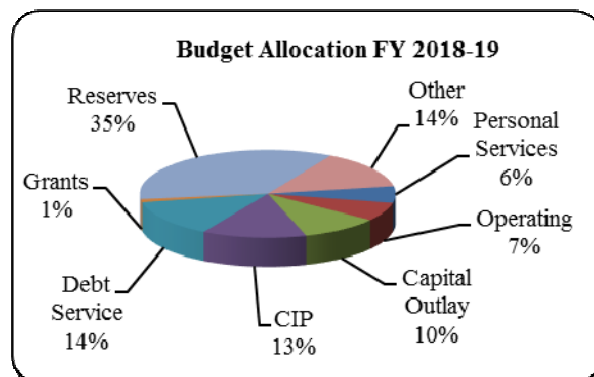
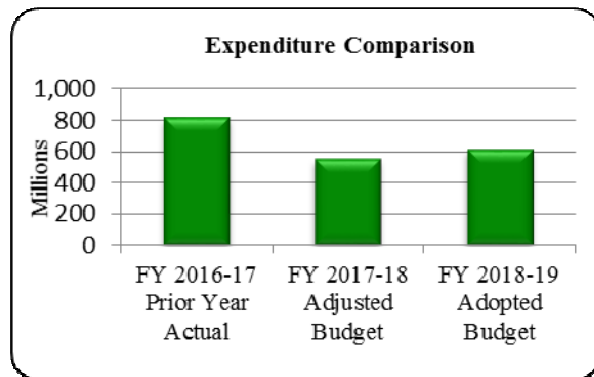
Expenditures by Division / Program				
Convention Center Capital Planning	\$ 39,229,823	\$ 59,115,310	\$ 57,893,085	(2.1)%
Convention Center Event Operations	15,282,466	16,656,513	16,566,607	(0.5)%
Convention Center Facility Operations	34,010,625	35,188,246	33,686,646	(4.3)%
Convention Center Non-Operating	697,820,575	409,508,266	476,417,569	16.3 %
Convention Center Sales & Marketing	2,476,015	2,997,232	2,890,966	(3.5)%
Convention Center Security	4,153,059	4,434,608	4,549,254	2.6 %
Convention Center Strategic Planning	3,636,450	3,426,439	3,356,211	(2.0)%
Fiscal & Operational Support	13,707,565	16,329,091	15,476,445	(5.2)%
Department Total	\$ 810,316,578	\$ 547,655,705	\$ 610,836,783	11.5%

Funding Source Summary				
Enterprise Funds	\$ 810,316,578	\$ 547,655,705	\$ 610,836,783	11.5%
Department Total	\$ 810,316,578	\$ 547,655,705	\$ 610,836,783	11.5%

Authorized Positions				
	447	443	444	0.2%

Convention Center

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. The department’s net position change increased by one (1) position.

One (1) New Position FY 2018-19

1 – Traffic Coordinator, Strategic Planning and Development Division

Operating Expenses – The FY 2018-19 operating budget decreased by 6.7% or \$2.8 million from the FY 2017-18 budget, mainly due to larger events in calendar year 2019 falling into next fiscal year.

Capital Outlay – The FY 2018-19 capital outlay budget decreased by 20.6% or \$680,037 from the FY 2017-18 budget. The decrease is due to one-time purchases of bulk equipment in the current year. The capital outlay budget includes funding for the addition and replacement of equipment and computer equipment.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 2.2% or \$1.3 million from the FY 2017-18 budget. The proposed five (5) year plan of \$827.7 million (2019-2023) provides for continuing renovations and improvements that will assist the Convention Center in remaining competitive in the marketplace. Included in the CIP budget is funding for the Convention Way Grand Concourse and the Multipurpose Venue projects that will improve the exhibition offerings at the Convention Center and provide increased efficiency in the use of existing space. Additionally, funding has been included in the budget, in the amount of \$8 million per year, for the expenditure of excess Tourist Development Tax (TDT) revenue, initially for capital projects in excess of \$2.0 million, as recommended by the Tourist Development Tax Application Review Committee (ARC) and ultimately approved by the Board of County Commissioners. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2018-19 debt service budget decreased 2.8% or \$2.2 million from the FY 2017-18 budget and is based on the authorized debt service schedule for the TDT.

Grants – The FY 2018-19 grants budget increased by 36.8% or \$3.6 million from the FY 2017-18 budget. The increase is mainly due to incentive funding for sporting events being made available in the aid to outside agencies accounting line as opposed to keeping the funds in reserves. The FY 2017-18 budget included expenditures for grants approved in prior fiscal years, but was not yet paid due to the timing of the contractual obligations. Grants for Cultural Tourism and Cultural Facilities are budgeted based on the formula funding amount of 3.0% of the first four cents of the TDT.

Reserves – The FY 2018-19 reserves budget increased by 30.3% or \$71.8 million from the FY 2017-18 budget. The reserves amount of \$308.7 million includes restricted reserves to meet bond covenant requirements, reserves for future capital outlay, reserves for debt service, and reserves for contingency.

Other – The FY 2018-19 other category budget decreased by 7.2% or \$6.1 million from the FY 2017-18 budget. The decrease is mainly due to the expiration of certain supplemental promotional payments to *Visit Orlando*. Funds are included for *Visit Orlando* in the amount of \$52.2 million for tourism promotion, a decrease of \$3.8 million, which is funded from the first four cents (\$32.1 million) and the sixth cent (\$20.1 million) of the TDT. Funds are budgeted for payments to the City of Orlando for the Venues projects from a portion of the sixth cent of the TDT (\$22.1 million). Finally, funds are budgeted for the Orange County Regional History Center in the amount of \$3.2 million.

TDT Expenditure Budget Summary

Budget Summary (in millions)	FY 2018-19 Adopted Budget
Debt Service	\$ 76.2
Convention Center Operations ¹	10.0
Convention Center Capital	57.3
Visit Orlando (O/ OCCVB) Funding (first four cents)	32.1
Visit Orlando (O/ OCCVB) Funding (sixth cent)	20.1
Contract TDT Payment for Venues	22.1
Arts	5.3
History Center	3.2
TDT Collection Services Fees	0.4
Grants	8.5
TOTAL²	\$ 235.2

¹ Approved to receive up to an additional \$5 million from reserves, if necessary.

² The total is below the TDT revenue budget by \$29.8 million. TDT reserves are not being used to cash fund the CIP projects.

FUNDING SOURCE HIGHLIGHTS

Funding for Convention Center operations primarily consists of revenues from facility rentals, services, food and beverage, parking, supplements from the Tourist Development Tax (TDT), interest, and reserves. The Convention Center's anticipated revenues from operations are increasing in several areas based on projected show activity with anticipated changes detailed in the table below. Additionally, TDT revenues are projected to increase from the FY 2017-18 budget based on projections for hotel occupancy and room rates.

Major Revenues	FY 2017-18 Budget as of 3/31/18	FY 2018-19 Adopted Budget	\$ Change	% Change
Cash Brought Forward	\$238,155,622	\$297,611,995	\$59,456,373	24.97%
Statutory Deduction	-15,752,636	-16,485,515	-732,879	4.65%
Local Option TDT ¹	260,000,000	265,000,000	5,000,000	1.92%
Rental Space	14,588,998	16,400,920	1,811,922	12.42%
Utility Services	15,614,023	17,604,727	1,990,704	12.75%
Event Tech. Svc Labor	4,585,504	5,364,310	778,806	16.98%
Parking Lot	6,656,275	6,456,200	-200,075	-3.01%
Catering	14,630,613	11,497,260	-3,133,353	-21.42%
Equipment Rental	4,439,570	3,218,140	-1,221,430	-27.51%
Other (Int. and Miscellaneous)	4,737,736	4,168,746	-568,990	-12.01%
Total	\$547,655,705	\$610,836,783	\$63,181,078	11.54%

¹ Each Cent of the 6-Cent TDT is budgeted (to the nearest dollar) to collect \$43,333,333 in FY 2018 and \$44,166,667 in FY 2019.

Division: Convention Center Capital Planning

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 377,866	\$ 437,298	\$ 514,998	17.8 %
Operating Expenditures	15,892	47,079	40,613	(13.7)%
Capital Outlay	4,517	5,484	1,000	(81.8)%
Total Operating	\$ 398,274	\$ 489,861	\$ 556,611	13.6 %
Capital Improvements	\$ 38,831,549	\$ 58,625,449	\$ 57,336,474	(2.2)%
Total Non-Operating	\$ 38,831,549	\$ 58,625,449	\$ 57,336,474	(2.2)%
Total	\$ 39,229,823	\$ 59,115,310	\$ 57,893,085	(2.1)%
Authorized Positions	12	13	13	0.0 %

Division: Convention Center Event Operations

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 12,974,943	\$ 14,067,456	\$ 14,105,062	0.3 %
Operating Expenditures	2,096,662	1,966,757	1,691,645	(14.0)%
Capital Outlay	210,862	622,300	769,900	23.7 %
Total Operating	\$ 15,282,466	\$ 16,656,513	\$ 16,566,607	(0.5)%
Total	\$ 15,282,466	\$ 16,656,513	\$ 16,566,607	(0.5)%
Authorized Positions	163	163	163	0.0 %

Division: Convention Center Facility Operations

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 9,623,820	\$ 8,796,097	\$ 9,162,692	4.2 %
Operating Expenditures	24,127,196	25,924,649	24,088,004	(7.1)%
Capital Outlay	259,609	467,500	435,950	(6.7)%
Total Operating	\$ 34,010,625	\$ 35,188,246	\$ 33,686,646	(4.3)%
Total	\$ 34,010,625	\$ 35,188,246	\$ 33,686,646	(4.3)%
Authorized Positions	121	121	120	(0.8)%

Division: Convention Center Non-Operating

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Operating Expenditures	\$ 712,678	\$ 822,652	\$ 576,409	(29.9)%
Total Operating	\$ 712,678	\$ 822,652	\$ 576,409	(29.9)%
Debt Service	\$ 601,311,734	\$ 78,385,219	\$ 76,169,132	(2.8)%
Grants	5,835,556	9,895,032	13,540,000	36.8 %
Reserves	0	236,955,362	308,732,029	30.3 %
Other	89,960,606	83,450,001	77,399,999	(7.2)%
Total Non-Operating	\$ 697,107,897	\$ 408,685,614	\$ 475,841,160	16.4 %
Total	\$ 697,820,575	\$ 409,508,266	\$ 476,417,569	16.3 %

Division: Convention Center Sales & Marketing

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,290,568	\$ 1,554,466	\$ 1,622,396	4.4 %
Operating Expenditures	1,185,447	1,442,766	1,268,570	(12.1)%
Total Operating	\$ 2,476,015	\$ 2,997,232	\$ 2,890,966	(3.5)%
Total	\$ 2,476,015	\$ 2,997,232	\$ 2,890,966	(3.5)%
Authorized Positions	18	18	18	0.0 %

Division: Convention Center Security

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,828,516	\$ 4,140,528	\$ 4,264,335	3.0 %
Operating Expenditures	135,493	250,867	180,119	(28.2)%
Capital Outlay	189,050	43,213	104,800	142.5 %
Total Operating	\$ 4,153,059	\$ 4,434,608	\$ 4,549,254	2.6 %
Total	\$ 4,153,059	\$ 4,434,608	\$ 4,549,254	2.6 %
Authorized Positions	67	67	67	0.0 %

Division: Convention Center Strategic Planning

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,331,457	\$ 1,591,687	\$ 1,554,399	(2.3)%
Operating Expenditures	2,276,290	1,834,752	1,801,812	(1.8)%
Capital Outlay	28,703	0	0	0.0 %
Total Operating	\$ 3,636,450	\$ 3,426,439	\$ 3,356,211	(2.0)%
Total	\$ 3,636,450	\$ 3,426,439	\$ 3,356,211	(2.0)%
Authorized Positions	18	18	20	11.1 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,835,750	\$ 3,994,405	\$ 4,198,365	5.1 %
Operating Expenditures	9,607,578	10,177,946	9,974,530	(2.0)%
Capital Outlay	260,738	2,155,240	1,302,050	(39.6)%
Total Operating	\$ 13,704,065	\$ 16,327,591	\$ 15,474,945	(5.2)%
Grants	\$ 3,500	\$ 1,500	\$ 1,500	0.0 %
Total Non-Operating	\$ 3,500	\$ 1,500	\$ 1,500	0.0 %
Total	\$ 13,707,565	\$ 16,329,091	\$ 15,476,445	(5.2)%
Authorized Positions	48	43	43	0.0 %

**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Orange County Convention Center

Capital projects include Convention Center Improvements (energy conservation upgrades and enhanced security improvements, etc.), renovations of the North/South and West Concourses, Convention Way Grand Concourse, Multipurpose Venue, and Tourist Development Tax Application Review Committee (ARC) Funding.

	<u>Adopted FY 2018-19</u>
Convention Center Improvements	\$ 8,384,352
North/South Concourse Renovations	6,006,450
West Concourse Renovations	14,945,672
Convention Way Grand Concourse	13,000,000
Multipurpose Venue	7,000,000
ARC Funding	<u>8,000,000</u>
Department Total	\$57,336,474

Funding Mechanism:

Funding for Convention Center projects comes from Orange County's Tourist Development Tax.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Convention Center

6 - 15

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Convention Center											
Convention Center											
0960											
	4430	Convention Center Imp	33,400,217	18,905,128	8,384,352	9,904,787	8,259,967	7,990,650	14,589,598	0	101,434,699
		Org Subtotal	33,400,217	18,905,128	8,384,352	9,904,787	8,259,967	7,990,650	14,589,598	0	101,434,699
0965											
	4430	North/South Concourse Renovations	23,939,494	10,278,535	6,006,450	12,080,375	3,607,395	12,298,286	11,830,402	0	80,040,937
		Org Subtotal	23,939,494	10,278,535	6,006,450	12,080,375	3,607,395	12,298,286	11,830,402	0	80,040,937
0966											
	4430	West Concourse Renovations	64,586,515	29,441,786	14,945,672	15,705,997	23,445,080	22,527,050	11,080,000	0	181,732,100
		Org Subtotal	64,586,515	29,441,786	14,945,672	15,705,997	23,445,080	22,527,050	11,080,000	0	181,732,100
0967											
	4430	ARC Funding	0	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	0	48,000,000
		Org Subtotal	0	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	0	48,000,000
0968											
	4430	Convention Way Grand Concourse	0	0	13,000,000	61,000,000	121,000,000	52,000,000	15,000,000	0	262,000,000
		Org Subtotal	0	0	13,000,000	61,000,000	121,000,000	52,000,000	15,000,000	0	262,000,000
0969											
	4430	Multipurpose Venue	0	0	7,000,000	12,000,000	89,000,000	155,000,000	80,000,000	0	343,000,000
		Org Subtotal	0	0	7,000,000	12,000,000	89,000,000	155,000,000	80,000,000	0	343,000,000
		DIVISION SUBTOTAL	121,926,226	66,625,449	57,336,474	118,691,159	253,312,442	257,815,986	140,500,000	0	1,016,207,736
		DEPARTMENT TOTAL	121,926,226	66,625,449	57,336,474	118,691,159	253,312,442	257,815,986	140,500,000	0	1,016,207,736

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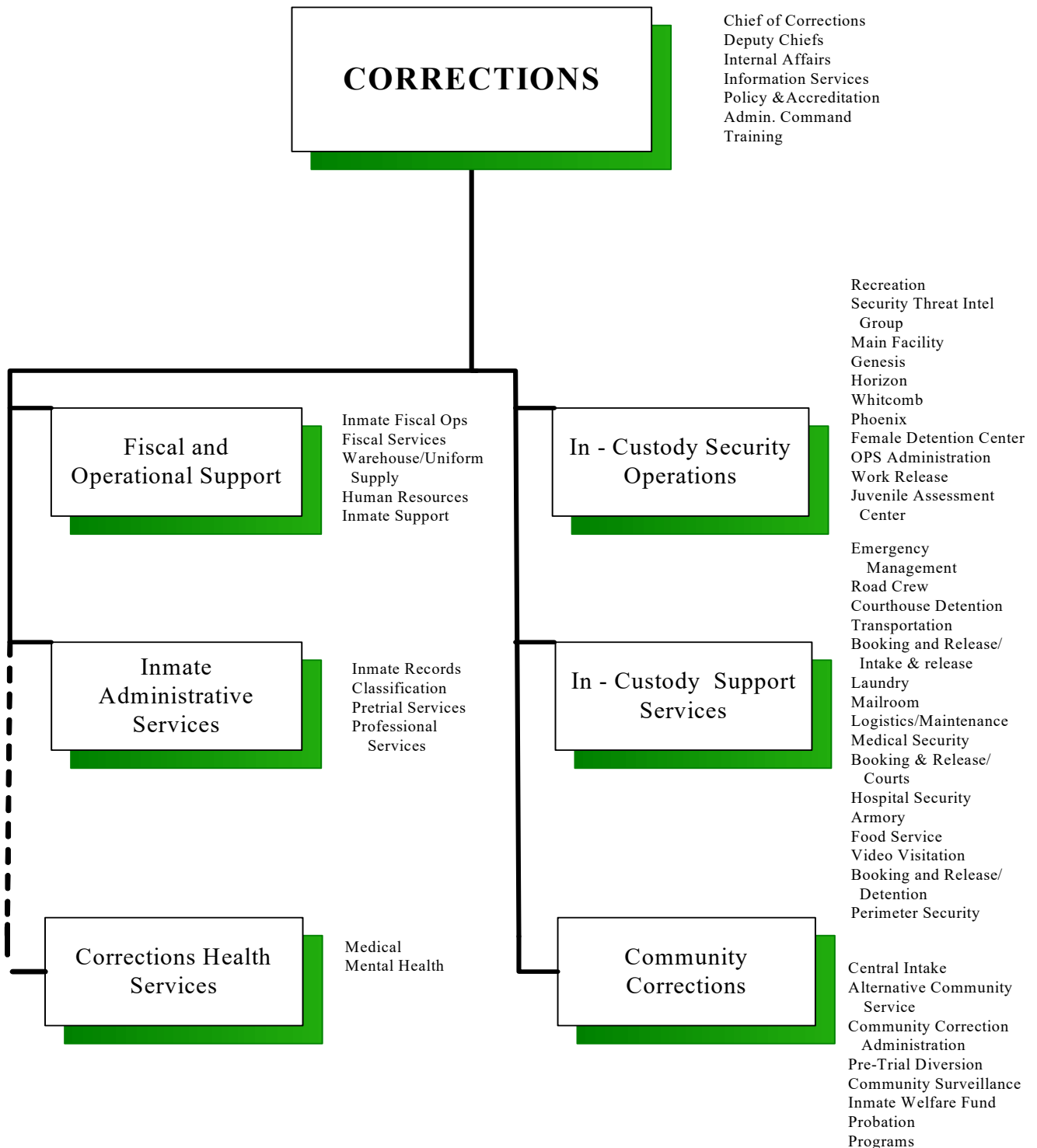
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COUNTY

GOVERNMENT

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Note: Corrections Health Services is budgeted under the Corrections Department; however, the division is managed by the Health Services Department (see Section 10).

Corrections

Purpose Statement:

The Orange County Corrections Department (OCCD) serves and protects the citizens of Orange County by providing for the care, custody, and control of legally incarcerated inmates in a safe and secure environment, and provides services for those individuals supervised in community programs. Primary services include booking, classification, inmate records management, detention, release, transportation, and enforcement of court ordered sanctions for offenders supervised in the community. In addition, several units provide administrative support, including fiscal operations, training, investigations, and inspections.

Program Descriptions:

- The **Corrections Admin/Command** is comprised of the Office of the Chief, Deputy Chiefs, Internal Affairs, Research, Information Services, the Policy and Accreditation Unit, the Inmate Welfare Fund, and Training. This program also provides command services for all six (6) of the department's divisions.
- The **Inmate Administrative Services Division** provides support services that include inmate records and classifications, pre-trial services, and professional services.
- The **Corrections Health Services Division** provides medical, dental, and mental health services to inmates. This includes provision of medications, maintenance of health, and the control of pre-existing illness. Specialty and necessary hospital care is arranged when clinically necessary. *Note: Corrections Health Services is managed by the Health Services Department (Section 10).*
- The **In-Custody Support Services Division** provides security and support for the daily needs/care of inmates. The division is responsible for booking and release, detention, emergency management, courthouse detention, hospital security, transportation, laundry services, food service, armory, video visitation, mailroom, maintenance, medical security, perimeter security, and the road crew. *Note: The Inmate road crew program provides inmate labor in partnership with the Orange County Public Works Department.*
- The **In-Custody Security Operations Division** operates in the various facilities that comprise the Orange County Jail including Main Facility, Genesis, Horizon, Phoenix, Whitcomb, the Female Detention Center, Security Intelligence Unit, which consists of a K9 Unit and Inmate Drug Testing, Recreation, and the Work Release Center. Inmates are classified from minimum to maximum security and include acute/chronic mentally ill offenders and inmates with special medical needs. Classification levels are essential in determining appropriate facility and units for housing.
- The **Community Corrections Division (CCD)** provides supervision to qualified or court-ordered



offenders in community-based settings as an alternative to incarceration in secure facilities. The operational units include Community Corrections, Administration, Central Intake, Alternative Community Service, Probation, Community Surveillance, Pre-Trial Diversion, and Inmate Programs. Offenders are assisted in transitioning back into the community through employment, intervention programs, and support services. The Inmate Programs Unit is also managed within CCD.

- The **Fiscal and Operational Support Division** provides fiscal and administrative services for the department. The operational units include Fiscal Services, Inmate Fiscal Operations, and Warehouse/Uniform Supply. The division also provides financial services at the Work Release Center and in the CCD Cost of Supervision area.

FY 2017-18 Major Accomplishments:

Corrections Admin Command

- Honored the daily contributions of Corrections professionals in enhancing public safety during an unveiling ceremony for the Corrections Tribute Garden. The garden design reflects a sense of calmness, hope and peace through simple forms, landscapes and pathways—all in a manner that honors the service of past, present and future Corrections professionals.
- Orange County Corrections presented nearly a dozen presentations at national conferences on various topics including at the American Correctional Association, the American Jail Association, the National Institute of Corrections and the National Library of Congress.
- Served as the host agency for the American Jail Association's and the American Correctional Association's National Conferences – both held in Orlando in 2017 and 2018, respectively.



Corrections

Inmate Administrative Services

- Pretrial Services (PTS) Unit screened 36,946 inmates and interviewed 19,435 inmates booked into the jail during the 2017 calendar year. Screenings are conducted to gather key information to assist the judiciary with making meaningful detention and release decisions during first appearances.
- Conducted 20,408 initial classifications of inmates, to include assignment of custody level and appropriate housing.
- Inmate Records completed 37,056 bookings into the Orange County jail and processed an additional 37,037 releases from the jail.
- PTS Judicial Processing Team, Clerk of Court and Information Systems and Services (ISS) implemented an electronic court order transfer system, eliminating the need to print and scan court documents, enhancing workflow efficiency and saving time and money while going green.

Corrections Health Services

- Identified 363 participants for the Vivitrol Program in conjunction with Corrections and community Florida Alcohol and Drug Abuse Association (FADAA) providers, which will offer opioid blocking treatment for qualified interested heroin addicts. Those participating in the program were tracked for recidivism rates.
- Implemented the Methadone licensure process to reduce the number of trips going to the methadone clinics.
- Initiated 340B drug discounted pricing for human immunodeficiency virus (HIV) medications at the jail, which decreased the cost of HIV medication by approximately 50%.



In-Custody Security Services

- Special Response Team (SRT) conducted 184 “high risk” transports to area courts, hospitals, and other correctional agencies without incident. Additionally, the team placed 2nd overall in the International Mock Prison Riot Competition held in West Virginia while competing against global jail and prison correctional agencies.
- The Security Intelligence Unit (SIU) conducted 4,268 inmate drug tests. SIU also effectively managed gang and security threat group activities by conducting more than 459 gang related investigations to reduce potential security threats and assist local law enforcement.

- Continued enhancing security and safety at the jail by implementing body scanning technology at the inmate and worker entry point at the Phoenix Facility.

In-Custody Support Operations

- Processed 37,057 inmate bookings and completed 36,979 inmate releases during the 2017 calendar year.
- Transported 42,221 inmates a total of 71,520 miles safely and securely to the Orange County Courthouses and various locations throughout Orange County. Provided transport and security for 3,588 special medical (Methadone) appointments.
- Inmate Road Crews contributed 17,884 hours of labor to the community, valued at more than \$179,734.
- The inmate kitchen served 2,852,672 meals to the inmate population.

Community Corrections

- Coordinated and assigned Alternative Community Service (ACS) workers to perform 153,114 community labor-hours of work, valued at \$1.6 million with approximately 51,000 hours performed at Orange County Government worksites.
- In cooperation with Valencia College provided a basic Inmate Construction Program to assist inmates with post release employment with local construction companies. The program is funded through the Inmate Welfare Fund and in FY 2017, 77 inmates graduated from the program; 69% gained employment in the construction industry.
- Eighty-two inmates earned their GED’s through Orange Tech College’s (OCPS Mid-Florida campus) GED program.
- Conducted six (6) Cognitive Behavioral Change classes in Probation, producing 48 graduates. The Cognitive Behavior Change (CBC) Program combines cognitive restructuring and cognitive skills theory to create an innovative and integrated curriculum designed to help individuals take control of their lives by taking control of their thinking.

Fiscal and Operational Support

- Collected more than \$1.4 million for the housing of federal inmates from the U.S. Marshall Service and Immigrations and customs Enforcement.
- Processed more than 23,000 Community Corrections Division offender transactions and collected over \$1.6 million in offender fees.
- Collected over \$830,000 in one-time booking and daily subsistence fees for inmates housed at the 33rd Street Jail Complex and collected more than \$130,000 in daily subsistence fees for inmates housed at the Work Release Center (WRC).
- Processed approximately 1,100 fee collections (Courts fees/restitution and child support) from inmates housed at the WRC valued at more than \$74,000.

FY 2018-19 Department Objectives:

Corrections Admin Command

- Improve and enhance investigative processing through the use of state-of-the-art technology.
- Continue to implement mentorship program to assist with filling of positions caused by our high attrition rate and augment our succession planning initiatives.

Corrections

- Continue to monitor department staffing in an effort to improve operational efficiency and to develop retention strategies to minimize staff turnover and decrease position vacancies.

Inmate Administrative Services

- Conduct a comprehensive evaluation (flow charting/sequential mapping) of all operational aspects within the Inmate Records Management and Pretrial Services units to identify process overlaps, gaps in services, and opportunities to improve efficiencies for these high liability/high productivity areas.
- Continue implementing action plan items recommended by the National Institute of Corrections (NIC) during their technical assistance visit. Items include: interviewing inmates during the initial classification process, participation in the NIC Inmate Behavior Management training and the classification custody levels of federal inmates.
- Continue collaboration with the Chief Judge of the Ninth Judicial Circuit and other members of the judiciary to evaluate and revise the Judicial Administrative Order, as it pertains to inmate eligibility for pretrial release. Our goal is to ensure that all relevant factors and criteria are considered in order to make informed detention and release decisions.
- Continue collaboration with judiciary to use risk assessment information provided at First Appearance Court when making release decisions that could favor nonmonetary or pretrial release for defendants that have a low risk for reoffending and a low risk for failure to appear.

Corrections Health

- Initiate electronic signature for inmate consent forms to reduce paper use and scanning time.
- Identify assisted living facility (ALF) or skilled nursing facility (SNF) willing to work with inmates who need long term care that cannot be delivered into the jail.

In-Custody Security Operations

- Continue to evaluate and enhance operational processes with the integration of new and practical technology that will improve operational efficiencies, safety, security and workforce production.
- Continue to enhance the quality and level of service provided at the Booking and Release Center for local, state and federal law enforcement agencies and to the criminal justice community.

Community Corrections

- Explore the feasibility of obtaining an electronic check-in system for offenders. By installing an electronic sign-in system, this will allow the opportunity for the administrative support staff to be utilized throughout the division.
- Partner with Goodwill Industries to host an on-site Job Fair for unemployed and underemployed offenders.
- Collaborate with Goodwill Industries to facilitate a Financial Wellness Workshop/Series for offenders with financial difficulties affecting their successful completion.
- Continue to research and implement vocational training programs for the inmate population.

Fiscal & Operational Support

- Continue progressing with implementation of automated banking services to more efficiently handle deposit and withdrawal transactions and improve service to inmates and their families.
- Continue to diligently manage the department's fiscal operations to include contract and budget oversight, efficient purchasing and payment processing, secure handling of inmate property and funds, courteous uniform supply and warehouse services, miscellaneous revenue processing, etc.

Corrections

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
Community Corrections				
- Average Daily Offenders Supervised		3,476	3,600	3,200
	<i>Offenders are individuals in the Community Corrections program and are not housed at the jail.</i>			
- Average Daily Caseload Supervised		4,881	5,200	4,400
	<i>Includes the number of persons supervised in the Community Corrections program.</i>			
- Labor Hours Provided in Community		145,241	157,000	116,000
- Fees Collected		\$ 1,695,616	\$ 1,920,000	\$ 1,350,000
Corrections Health Services				
- Number of Inmate Encounters		104,754	121,750	121,750
- Cost Per Inmate per Encounter		\$ 196	\$ 170	\$ 170
- % of Inmate Sick Calls Triage'd within 24 hours		96%	97%	97%
In-Custody Security Operations				
- Number of Inmates Booked		36,720	40,000	40,000
- Average Daily Inmate Population Detained by OCCD		2,488	2,700	2,800
	<i>Determined by recording the number of inmates housed at the jail at 4 a.m. each day.</i>			
- Average Number of Meals Served Daily		7,812	7,900	8,400
- Inmate Per Diem Cost		\$ 155.00	\$ 147.00	\$ 156.00
- Number of Inmates Transported		41,655	45,000	45,000
	<i>Number of Inmates transported between Corrections facilities, the courthouse and other destinations</i>			
- Number of Inmate Transport Accidents		0	0	0

Department: Corrections

Expenditures by Category

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 123,364,409	\$ 128,279,091	\$ 135,742,975	5.8 %
Operating Expenditures	23,592,609	27,559,731	28,480,880	3.3 %
Capital Outlay	1,440,432	1,388,174	1,167,200	(15.9)%
Total Operating	\$ 148,397,450	\$ 157,226,996	\$ 165,391,055	5.2%
Capital Improvements	\$ 1,245,698	\$ 12,578,355	\$ 1,350,000	(89.3)%
Other	54,447	0	0	0.0%
Total Non-Operating	\$ 1,300,145	\$ 12,578,355	\$ 1,350,000	(89.3)%
Department Total	\$ 149,697,595	\$ 169,805,351	\$ 166,741,055	(1.8)%

Expenditures by Division / Program

Community Corrections	\$ 7,607,421	\$ 10,841,626	\$ 11,263,569	3.9 %
Corrections Admin / Command	7,532,816	8,037,301	7,983,083	(0.7)%
Corrections CIP	1,245,698	12,578,355	1,350,000	(89.3)%
Corrections Health Services	22,237,141	23,521,458	24,421,414	3.8 %
Fiscal & Operational Support	5,378,215	5,452,129	5,471,731	0.4 %
In-Custody Security Operations	52,310,043	53,664,367	57,984,865	8.1 %
In-Custody Support Services	43,283,400	44,508,955	46,559,157	4.6 %
Inmate Administrative Services	10,102,860	11,201,160	11,707,236	4.5 %
Department Total	\$ 149,697,595	\$ 169,805,351	\$ 166,741,055	(1.8)%

Funding Source Summary

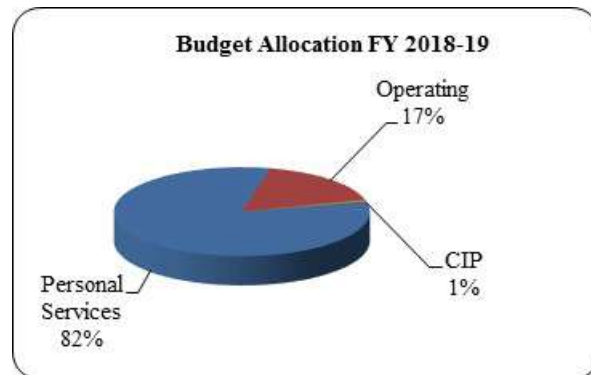
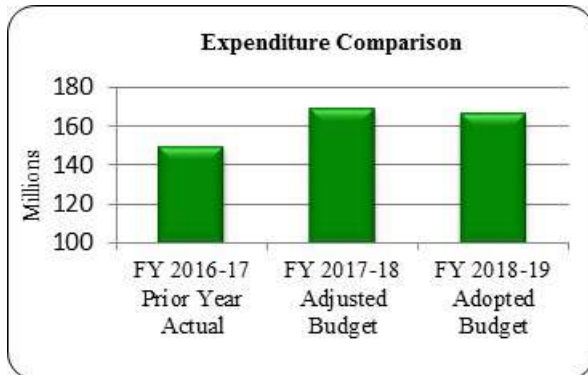
Special Revenue Funds	\$ 1,465,655	\$ 4,534,045	\$ 4,732,845	4.4%
General Fund and Sub Funds	146,986,241	152,692,951	160,658,210	5.2%
Capital Construction Funds	1,245,698	12,578,355	1,350,000	(89.3)%
Department Total	\$ 149,697,595	\$ 169,805,351	\$ 166,741,055	(1.8)%

Authorized Positions

	1,764	1,755	1,777	1.3%
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Corrections

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. One (1) position transferred out from the Corrections Health Services Division to the Health Services Department. In addition, 23 new positions were included in the budget to assist with in custody security operations. The department’s net position change increased by of 22 positions.

23 New Positions FY 2018-19

- 20 – Detention Services Officer, In-Custody Security Operations
- 3 – Correctional Officer (K-9 Positions), In-Custody Security Operations

Operating Expenses – The operating budget increased by 3.3% or \$921,149 from the FY 2017-18 budget. Significant adjustments include \$872,474 increase in contractual services primarily due to the GS4 security guard services contract for the 33rd street complex, video visitation, and Juvenile Assessment Center; and, an increase of \$435,393 for self-insurance. The budget includes the one-time cost for a license for the Target Solution Training Software of \$35,000, and annual renewal of Statistical Analysis System (SAS) license of \$3,800. Food and dietary is reduced by \$332,963 due to contractual needs adjustments.

Capital Outlay – The capital outlay budget decreased by 15.9% or \$220,974 primarily due to rollover encumbrances from FY 2017-18. Significant adjustments within the budget include a reduction of \$249,207 for software. The budget includes funding of \$166,000 for phase I of the required portable radio upgrade, \$36,000 for three (3) Cellsence Plus Detection System Units to detect cell phones and contraband, and \$26,000 for three (3) contraband detection canines. The rolling stock budget includes funding for four (4) replacement vehicles and one (1) cargo van for use at the warehouse.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 89.3% or \$11.2 million from the FY 2017-18 budget. Funding includes \$1.0 million for the Uniform Supply/Mailroom (kitchen retrofit) project, \$200,000 for the Recreation Yard Perimeter Fencing project, and \$150,000 for Improvements to Facilities project assessments. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Other – The FY 2016-17 funding came from the Federal Government through the State Criminal Alien Assistance Program (SCAAP), which is a reimbursable grant used to offset the cost of housing criminal aliens at the Orange County jail. This grant was allocated through the Federal Appropriations Act and no additional funding is anticipated for FY 2018-19.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Corrections comes from the General Fund. The department also receives funding for staff training from the Corrections-Law Enforcement Education Fund and for inmate programs from the Inmate Welfare Fund. Funding for Corrections capital projects comes from the Capital Projects Fund. Grant funds have decreased as availability of Federal funding from the Department of Justice’s State Criminal Alien Assistance Program (SCAAP) is not anticipated.

The Corrections-Law Enforcement Education and Sheriff-Law Enforcement Education Funds are funded by a \$2.50 and \$2.00 additional court cost for each violation of a state penal or criminal statute, an Orange County ordinance, or citation for a non-criminal traffic infraction. These funds are equally divided and disbursed, one-half to the Sheriff for training and education of county law enforcement officers and one-half to Corrections for training and education of county corrections staff. The FY 2018-19 estimated revenue from fees for the Corrections-Law Enforcement Education portion is \$275,000.

The Inmate Welfare Fund receives revenue from the sale of commissary and personal items to inmates and a portion of booking and subsistence fees collected from inmates. The revenue is remitted from the private commissary provider in the form of sales commissions. This revenue is used to fund various programs for the overall benefit of inmates. Programs include faith-based programs and inmate community re-entry programs. Commissions from commissary sales for FY 2018-19' are estimated at \$1.2 million. Additional revenue is received through the collection of inmate booking and subsistence fees. These fees are collected to off-set jail costs and to supplement funding of inmate programs. The one-time booking fee is \$6.00 and the daily subsistence fee is \$2.25 for FY 2018-19.

Division: Community Corrections

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 6,855,482	\$ 7,629,907	\$ 7,850,423	2.9 %
Operating Expenditures	751,940	3,211,719	3,413,146	6.3 %
Total Operating	\$ 7,607,421	\$ 10,841,626	\$ 11,263,569	3.9 %
Total	\$ 7,607,421	\$ 10,841,626	\$ 11,263,569	3.9 %
Authorized Positions	115	115	115	0.0 %

Division: Corrections Admin / Command

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,017,336	\$ 3,371,458	\$ 3,223,753	(4.4)%
Operating Expenditures	4,180,828	4,402,236	4,479,830	1.8 %
Capital Outlay	280,206	263,607	279,500	6.0 %
Total Operating	\$ 7,478,369	\$ 8,037,301	\$ 7,983,083	(0.7)%
Other	\$ 54,447	\$ 0	\$ 0	0.0 %
Total Non-Operating	\$ 54,447	\$ 0	\$ 0	0.0 %
Total	\$ 7,532,816	\$ 8,037,301	\$ 7,983,083	(0.7)%
Authorized Positions	39	39	37	(5.1)%

Division: Corrections CIP

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Capital Improvements	\$ 1,245,698	\$ 12,578,355	\$ 1,350,000	(89.3)%
Total Non-Operating	\$ 1,245,698	\$ 12,578,355	\$ 1,350,000	(89.3)%
Total	\$ 1,245,698	\$ 12,578,355	\$ 1,350,000	(89.3)%

Division: Corrections Health Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 11,728,889	\$ 13,320,560	\$ 13,940,781	4.7 %
Operating Expenditures	10,472,514	9,665,235	10,445,633	8.1 %
Capital Outlay	35,739	535,663	35,000	(93.5)%
Total Operating	\$ 22,237,141	\$ 23,521,458	\$ 24,421,414	3.8 %
Total	\$ 22,237,141	\$ 23,521,458	\$ 24,421,414	3.8 %
Authorized Positions	161	160	159	(0.6)%

Division: Fiscal & Operational Support

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,310,778	\$ 2,876,943	\$ 3,008,293	4.6 %
Operating Expenditures	2,067,437	2,575,186	2,390,438	(7.2)%
Capital Outlay	0	0	73,000	n/a
Total Operating	\$ 5,378,215	\$ 5,452,129	\$ 5,471,731	0.4 %
Total	\$ 5,378,215	\$ 5,452,129	\$ 5,471,731	0.4 %
Authorized Positions	59	48	48	0.0 %

Division: In-Custody Security Operations

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 50,709,551	\$ 52,290,784	\$ 56,201,542	7.5 %
Operating Expenditures	1,412,958	1,287,558	1,599,623	24.2 %
Capital Outlay	187,534	86,025	183,700	113.5 %
Total Operating	\$ 52,310,043	\$ 53,664,367	\$ 57,984,865	8.1 %
Total	\$ 52,310,043	\$ 53,664,367	\$ 57,984,865	8.1 %
Authorized Positions	721	721	741	2.8 %

Division: In-Custody Support Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 37,962,253	\$ 38,022,338	\$ 40,302,710	6.0 %
Operating Expenditures	4,384,194	5,983,738	5,687,047	(5.0)%
Capital Outlay	936,953	502,879	569,400	13.2 %
Total Operating	\$ 43,283,400	\$ 44,508,955	\$ 46,559,157	4.6 %
Total	\$ 43,283,400	\$ 44,508,955	\$ 46,559,157	4.6 %
Authorized Positions	505	505	510	1.0 %

Division: Inmate Administrative Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 9,780,120	\$ 10,767,101	\$ 11,215,473	4.2 %
Operating Expenditures	322,739	434,059	465,163	7.2 %
Capital Outlay	0	0	26,600	n/a
Total Operating	\$ 10,102,860	\$ 11,201,160	\$ 11,707,236	4.5 %
Total	\$ 10,102,860	\$ 11,201,160	\$ 11,707,236	4.5 %
Authorized Positions	164	167	167	0.0 %

**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Corrections Department

The Board of County Commissioners is charged with the responsibility of providing and maintaining correctional facilities for Orange County and for systems that support the facilities and their operations.

Adopted
FY 2018-19

OCCD Improvements to Facilities	\$ 150,000
Rec Yard Perimeter Fencing Main	200,000
Uniform Supply/Mailroom (Kitchen Ret)	<u>1,000,000</u>
Department Total	\$ 1,350,000

Funding Mechanism:

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Corrections

7 - 15

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Corrections											
Corrections CIP											
4022											
	1023	Perimeter Security Project	2,979,651	5,727,147	0	0	0	0	0	0	8,706,798
		Org Subtotal	2,979,651	5,727,147	0	0	0	0	0	0	8,706,798
4026											
	1023	Rec Yards/Perimeter Fencing Mainten	0	640,000	200,000	0	0	0	0	0	840,000
		Org Subtotal	0	640,000	200,000	0	0	0	0	0	840,000
4027											
	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
4028											
	1023	North & South Perimeter Security Bldg	0	400,000	0	0	0	0	0	3,000,000	3,400,000
		Org Subtotal	0	400,000	0	0	0	0	0	3,000,000	3,400,000
4029											
	1023	Video Visitation Center Renovation	0	75,000	0	0	0	0	0	0	75,000
		Org Subtotal	0	75,000	0	0	0	0	0	0	75,000
4030											
	1023	Uniform Supply/Mailroom (Kitchen Ret	0	300,000	1,000,000	700,000	0	0	0	0	2,000,000
		Org Subtotal	0	300,000	1,000,000	700,000	0	0	0	0	2,000,000
		DIVISION SUBTOTAL	2,979,651	7,942,147	1,200,000	700,000	0	0	0	3,000,000	15,821,798
Corrections Expansion											
4009											
	1023	Inmate Management System (IMS)	5,164,384	861,616	0	0	0	0	0	0	6,026,000
		Org Subtotal	5,164,384	861,616	0	0	0	0	0	0	6,026,000
		DIVISION SUBTOTAL	5,164,384	861,616	0	0	0	0	0	0	6,026,000
Corrections Other											

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Corrections

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
4015	1023	Medical Management System	2,423,744	126,559	0	0	0	0	0	0	2,550,303
		Org Subtotal	2,423,744	126,559	0	0	0	0	0	0	2,550,303
4020	1023	Kitchen & Laundry Imp	11,729,367	70,634	0	0	0	0	0	0	11,800,001
		Org Subtotal	11,729,367	70,634	0	0	0	0	0	0	11,800,001
4024	1023	OCCD Impr. to Facilities	1,430,976	3,027,399	150,000	0	0	0	0	0	4,608,375
		Org Subtotal	1,430,976	3,027,399	150,000	0	0	0	0	0	4,608,375
4025	1023	OCCD Case Management System	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000
		DIVISION SUBTOTAL	15,584,087	3,774,592	150,000	0	0	0	0	0	19,508,679
		DEPARTMENT TOTAL	23,728,123	12,578,355	1,350,000	700,000	0	0	0	3,000,000	41,356,478
		GRAND TOTAL	23,728,123	12,578,355	1,350,000	700,000	0	0	0	3,000,000	41,356,478

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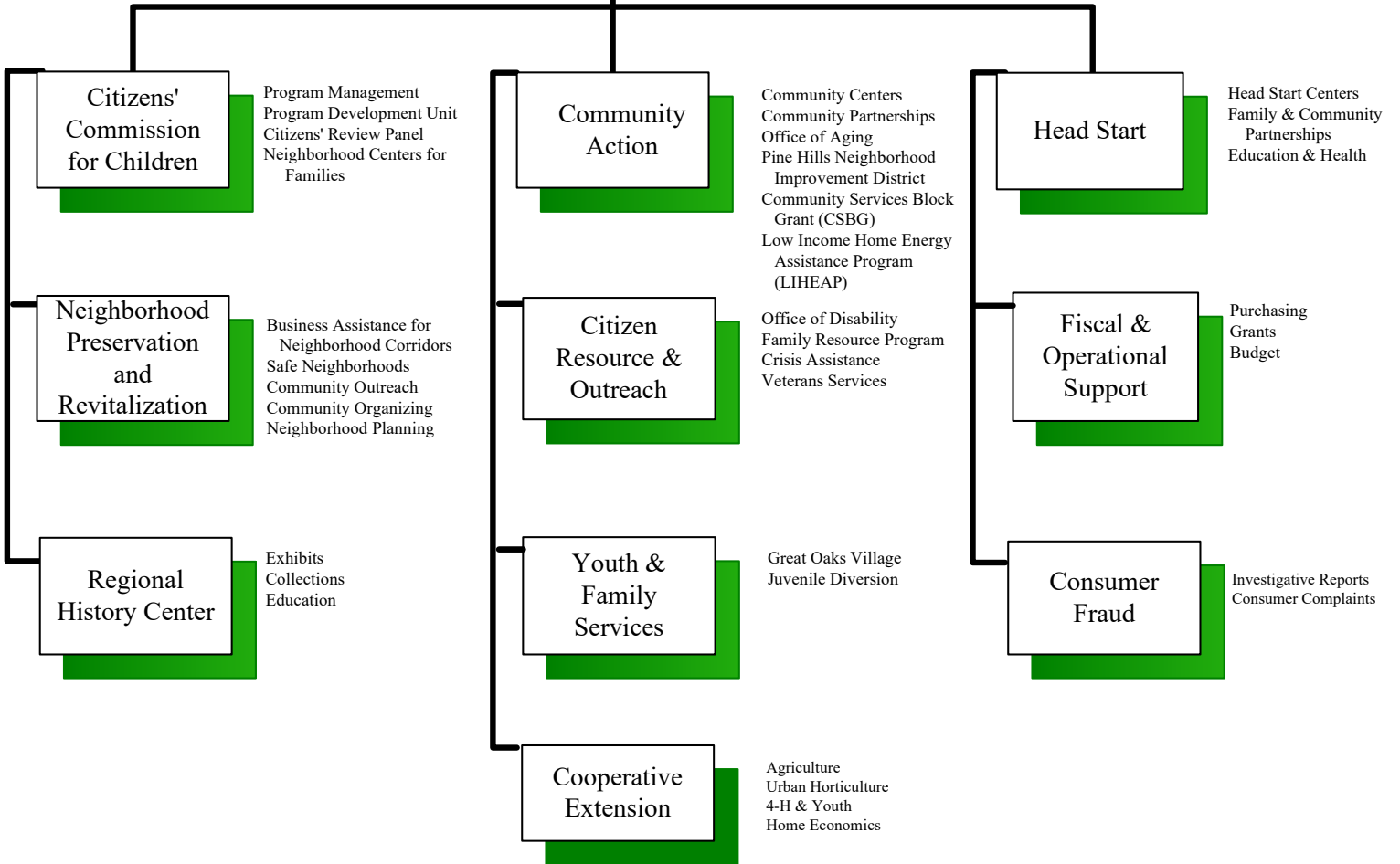
FAMILY SERVICES DEPARTMENT

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FAMILY SERVICES

Administration



Family Services

Purpose Statement:

The Family Services Department provides services that preserve and enhance the quality of life in the community by protecting and promoting the stability of families and welfare of citizens through the effective planning, implementation and management of human services, and by providing cultural and historical opportunities. Focusing on children and family services, community partnerships, education and culture, and seniors, this multi-disciplinary, diverse department serves to meet the challenges of life present in a rapidly changing metropolitan area.

Program Descriptions:

- The **Citizens' Commission for Children (CCC) Division** funds, evaluates, monitors, and administers contracts that specifically address the needs of children, youth, and families in Orange County. CCC funds 13 Neighborhood Centers for Families (NCFs) that consist of numerous collaborative agencies that use the one stop shop for Human Services Family Support Model. Also, the CCC funds the After School Zone (ASZ) program at 29 Orange County middle schools. The CCC also provides oversight and management for the Citizens' Review Panel (CRP), which facilitates a funding process for funding human service programs throughout Orange County.
- The **Community Action Division** is responsible for 11 community centers throughout Orange County. Seven (7) community centers are fully operated by Community Action, and four (4) are operated through partnerships with the CCC, Head Start, and Parks & Recreation. The community centers managed by Community Action are one-stop facilities that house necessary services to meet the needs of low income citizens through education, recreation, social services, and financial resources. Community Action is a recipient of a Community Services Block Grant (CSBG) used to assist families in becoming self-sufficient. The division also administers a Low Income Home Energy Assistance Program (LIHEAP) that is used to assist low income households in paying their home energy bills and receives related federal funds for the Weatherization Assistance Program to assist low-income households by improving the energy efficiency of the home. The division also includes the Office on Aging and the Pine Hills Neighborhood Improvement District.
- The **Consumer Fraud Division** processes consumer complaints and initiates investigations into alleged unfair and deceptive business practices and attempts to resolve them. The division also issues civil citations against unlicensed contractors operating in unincorporated Orange County. It refers complaints to other agencies, as appropriate, and educates and informs Orange County citizens on consumer issues through meetings, media interviews, telephone inquiries, and the development and distribution of informational brochures.
- The **Cooperative Extension Division** provides practical research based education and consultation to address local needs in the areas of agriculture, horticulture, natural resources, family and consumer sciences, and 4-H youth development. Teaching sustainable, agricultural, environmental and family resources management which reduces the use of water and energy and increases the economic viability of local communities.
- The **Fiscal and Operational Support Division** provides administrative services for the entire department. Its areas of responsibility include the administration and coordination of fiscal resources in order to increase efficiency and program coordination.
- The **Citizen Resource & Outreach Division** promotes self-sufficiency by providing a number of services including financial assistance to citizens experiencing temporary crisis, benefit and claims assistance to veterans, supportive housing assistance to chronically homeless and disabled, educational outreach and referral services to those with disabilities. It also provides referrals to internal and external organizations based on need and eligibility.
- The **Head Start** programs promote school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social, and mental wellness services to enrolled children and families. Parents are engaged in their children's learning while participating in programs and activities that enhance their progress toward educational, financial literacy, and employment goals. Significant emphasis is placed on the involvement of parents and the governing board in the administration of the Head Start programs. Head Starts are operated in communities, in collaboration with the community.
- The **Neighborhood Preservation and Revitalization Division** strives to strengthen Orange County neighborhoods by encouraging the development of neighborhood organizations and by providing citizens and businesses with the resources to revitalize, strengthen, and preserve the physical quality of their neighborhoods.



Family Services

- The **Orange County Regional History Center** collects and preserves materials pertaining to Orange County and its environs, and interprets the history of the area through exhibitions, educational programs, publications, and community events. The Orange County Regional History Center is funded in part by Orange County Government through the Family Services Department and the Tourist Development Tax, the Historical Society of Central Florida, and United Arts of Central Florida.
- The **Youth and Family Services (Y&FS) Division** provides a safety net for children and families in crisis in Orange County. Services include foster care group homes, youth shelter, family counseling, parent education, juvenile probation services, family stabilization services, and mental health counseling for youth. The Juvenile Assessment Center also provides an array of social service programs that link services amongst the division.

FY 2017-18 Major Accomplishments:

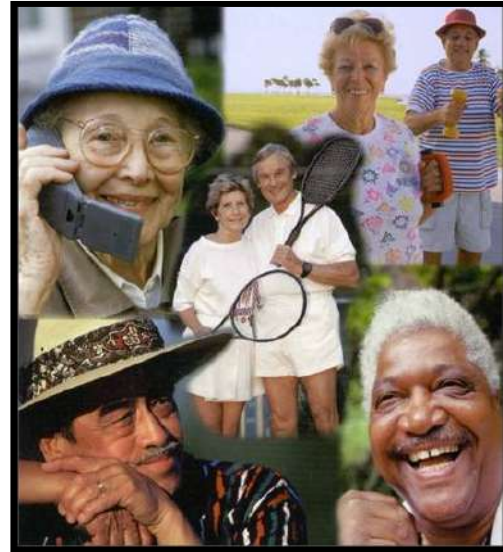
Citizens' Commission for Children (CCC)

- Served over 14,000 unduplicated youth in the After School Zone, including the Summer Zone. New program initiatives include SIGMA (Stem Inspires Girls to Move Ahead), which promotes interest in Science, Technology, Engineering, and Mathematics (STEM) careers with an emphasis in biomedical engineering, forensics, and physics & space.
- The Neighborhood Center for Families served over 23,000 unduplicated citizens through 13 sites. Services are flexible, responsive and are rooted in results based accountability.
- Through partnerships and donations, the Neighborhood Centers provided 473 families (1,955 individuals) with Thanksgiving dinners in 2017. An additional 228 individuals were served at the Taft Thanksgiving dinner and thanks to donations from Mayor Jacob's Toy Drive, 1,180 children received gifts at Christmas.
- Provided Capacity Building Workshops, trainings, and support services to enhance the organizational capacity of nonprofit organizations; thereby, improving service delivery to children and families in Orange County.

Citizen Resource and Outreach

- The Veterans' Services Program filed approximately 1,500 new claims for veterans to assist them in obtaining benefits from the Veterans Administration.
- Implemented a new case management system that enhanced both reporting capabilities and client communication.
- Partnered with Orange County Public Schools to rapidly rehouse families with children attending school from a "rent by the week" temporary hotel to permanent housing.
- Worked in coordination with the Family Services Department to staff the Multi-Agency Resource Center (MARC) located at the Orlando International Airport. The staff provided information about

resources in Orange County, as well as referrals to organizations such as Orange County Head Start. From October 3, 2017 through March 30, 2018, more than 9,000 households consisting of more than 33,000 individuals visited the MARC in order to find critical information and resources to assist them during their stay and/or relocation. More than 1,000 hours of staffing were provided at the MARC to assist the evacuees.



Community Action

- Community Services Block Grant (CSBG) funding helped 149 individuals attain employment and 48 individuals were able to increase their income or benefits as result of the program.
- There were over 480,000 visitors to community centers. Citizens received services to help stabilize their income and improve their employability.
- The Pine Hills Zoning Overlay was adopted furthering the mission on the Pine Hills Neighborhood Improvement District.
- The Low Income Home Energy Assistance Program (LIHEAP) continued to assist families with utility payments. In 2018, 7,092 units of service received assistance.

Consumer Fraud

- Filed 19 criminal cases with the Office of the State Attorney.
- Continued the enforcement of Chapter 35 of the Orange County Code dealing with non-consent towing, resulting in a marked reduction of complaints (30 vs. 50 from the previous FY 2016-17).
- Mediated over 1,069 consumer complaints filed by Orange County citizens and visitors.
- Recovered over \$2.9 million in non-litigated restitutions.

Cooperative Extension

- Coordinated 540 volunteers who donated 30,247 hours of service at an in-kind value of almost \$686,607 to

Family Services

the citizens of Orange County. Volunteers included Master Gardeners, 4-H youth and adults, home and community educators, advisory committees and Lakewatch.

- Conducted 1,231 nutrition education classes utilizing a USDA grant focusing on children of low income families. The curriculum used has been shown to increase Florida Comprehensive Assessment Test (FCAT) test scores in elementary school age children.

Head Start

- Orange County Head Start completed the Focus Area 2 Federal monitoring with a superior rating.
- 50 Head Start parents completed the 10 week “Abriendo Puertas/Opening Doors” parenting program. The Opening Doors parenting curriculum is the nation’s first evidence-based comprehensive training program developed by and for Latino parents with children ages 0-5. The two-generation approach builds parents’ leadership skills and knowledge to promote well-being and positive education outcomes for the children.
- Orange County Head Start, in collaboration with Capital Projects, completed year three of the Americans with Disabilities Act (ADA) playground project, making all Head Start playgrounds accessible for children with disabilities.

Neighborhood Preservation & Revitalization

- Assisted four (4) businesses through the Business Assistance for Neighborhood Corridors (BANC) Program to help revitalize business corridors in older neighborhoods.
- Held the Mayor’s Youth Leadership Conference for almost 200 high school students.
- Provided 55 grants to neighborhood organizations for beautification, wall repair, and neighborhood enhancement projects.
- Managed an Off-Duty Deputy Program that has helped to deter crime, particularly residential burglaries, and provided nearly 4,500 hours in patrols.

Orange County Regional History Center

- Served over 85,000 residents and visitors through exhibits and programs which were provided on-site and throughout central Florida.
- Curriculum-based programming was provided to over 21,000 children through on-site school tours and off-site school visits by Regional History Center education staff.
- Regional History Center was awarded various national awards for its work in preserving and exhibiting Pulse memorial items during the one-year commemoration of the event.
- Hosted two (2) Smithsonian traveling exhibitions and worked with the Vietnamese community to create an exhibit about its history in the region.

Youth & Family Services

- Great Oaks Village had three (3) youth graduate from high school last year. Two of the youth are going on to college and one youth is going on to a technical school.

- All of the Youth Shelter eligible residents passed the academic school year some youth even gained course credits by utilizing course recovery.
- Stop Now and Plan received the Program of the Year award from the state wide agency Florida Network.
- Oaks Specialized Community Supervision and the Youth Shelter programs both expanded, and attended field trips in areas such as academics, technical, and community service.

FY 2018-19 Department Objectives:

Citizen Resource & Outreach

- The Veteran Service Office in partnership with Lynx and other veteran service offices in neighboring counties is assisting with the creation of an “app” that will provide critical transportation information to veterans on their phones.
- Implement a Shared Housing Program pilot that will assist low-income and disabled residents with securing more affordable and safe housing.
- Provide budgeting and financial literacy information to clients in the Crisis Assistance program through a workshop and/or workbook.



Citizens’ Commission for Children (CCC)

- Evaluate and refine the Family Support Model as implemented by the Neighborhood Centers of Families (NCFs).
- Implement best practice standards for programs and services in the NCFs, After School Zone, and the Citizens’ Review Panel (CRP) funded programs.

Community Action

- Enroll clients in a variety of occupational skills training courses offered through local vocational technical schools.
- Implement basic to intermediate computer courses for vocational clients.
- Implement skills programs to assist clients with obtaining and retaining successful employment.
- The LIHEAP will continue to provide utility payment assistance to low-income clients across the county utilizing funding from Federal grant dollars from the State of Florida Department of Economic Opportunity.
- Continue to advocate and provide educational resources in support of healthy living for our senior citizens.

Family Services

Consumer Fraud

- Continue to act as chief consumer advocate for the citizens and traveling public of Orange County.
- Mediate consumer complaints filed by Orange County citizens, visitors, and the traveling public.
- File violations of state rules, laws, and regulations. Issue citations or refer these violations to the appropriate authority for proper disposition.
- Continue engagement with community groups and partnerships to enhance consumer education through programs and seminars.

Cooperative Extension

- Continue to develop the Extension Education Center's Exploration Gardens and provide commercial and residential horticulture classes in the landscapes and gardens, which will improve the economic well-being of the agricultural/horticultural industry and the citizens of Orange County.
- Continue to provide environmental education information on sustainable living practices and natural resource conservation.
- Expand Dirt to Dinner programs to promote local economic development through the support of local food systems and promote healthy nutrition and lifestyles to reduce individual and community health care costs.
- Collaborate with Head Start and Nemours in developing and maintaining outdoor classroom gardens at all 20 sites.

Head Start

- Increase fathers/males understanding of the importance of their roles in their children's school readiness.
- Eliminate barriers to learning by decreasing the number of children with oral health concerns, and increase the number of children who receive dental treatment.
- Assist in the acculturation process and success of new families moving to the county by implementing strategies to enhance parents' learning experiences and their abilities to be confident leaders for their families.
- Establish a financial wellness program for families that fosters community collaborations with financial institutions, foster parent engagement in financial education opportunities and eliminate barriers to more affordable and safe housing.

Neighborhood Preservation & Revitalization

- Market the BANC program to revitalize business properties in older commercial corridors.
- Engage and educate Orange County residents.
- Collaborate to bring crime prevention programs and services in vulnerable areas.
- Market the Neighborhood Pride Grant to assist neighborhoods with beautifying entranceways and common areas.
- Develop strategies for neighborhood economic development.

Orange County Regional History Center

- Continue to collect and preserve materials pertaining to Orange County and its environs and interpret the history of the area.
- Provide residents with public and school programming including monthly weekend programs for families, and evening programs throughout the year for seniors, adults, and additional target audiences.
- Continue to provide scholarships for economically challenged youth in our community through grants and sponsorships.
- Continue to partner with community organizations and neighborhoods to enhance awareness of the area's history and develop a sense-of-place for residents while providing technical and curatorial support. This will be accomplished in part by a new consortium of local cultural organizations led by the History Center.

Youth and Family Services

- Continue to enhance the Stop Now and Plan program by introducing it in the public school system during academic hours.
- Redesign the Department of Children and Family Service contract to assist in ensuring the entire contract amount is received yearly.
- Continue to enhance the Youth Shelter School so that more youth are able to get on track with graduation dates.
- The Youth Shelter and Family Counseling will enhance the community outreach program by attending more school based and community focused events.
- Provide more services at the Juvenile Assessment Center to include career and academic development.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

Family Services

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
Citizens' Commission for Children				
- Number of NCF Clients Served		23,652	16,000	18,000
- % of Clients on Track to Meet Program Guidelines		96%	94%	94%
- Cost Per Client Contact Hour		\$ 59.32	\$ 54.00	\$ 58.00
Community Action				
- Number of Clients Served		7,771	11,000	9,000
- Number of Community Center Visits		381,282	475,000	475,000
- % of Clients Household Income/Benefits Increased	1	0%	0%	80%
Consumer Fraud				
- Number of Cases Investigated		1,088	1,000	1,000
- Number of Customer Contacts		7,044	7,000	7,000
Cooperative Extension Services				
- Total Number of Participants in All Educational Programs		195,339	250,000	230,000
- Gain in Knowledge of Sample Participants		91%	90%	90%
<i>Results are based on surveys and scores from pre and post tests.</i>				
- Number of Clients Provided Environmental Education		92,926	120,000	115,000
Head Start				
- Average Daily Attendance (% of Enrollees)		92%	90%	90%
- % of Program Areas Meeting or Exceeding Critical Outcomes		93%	100%	100%
- Cost Per Child		\$ 9,645	\$ 9,780	\$ 9,780
Regional History Center				
- Number of Visitors		91,344	80,000	80,000
- % Satisfaction from Visitors' Surveys		93%	91%	91%
- Operating Cost Per Visitor		\$ 23.42	\$ 28.50	\$ 28.50
Neighborhood Preservation & Revitalization				
- Grant Funds Awarded		\$ 214,767	\$ 250,000	\$ 260,000
- Number of Grants Awarded		52	80	90
- Number of Community Meetings Attended		379	300	310
- Number of Citizen Volunteer Hours		1,030	2,000	2,025
- Number of Off-Duty Deputy Hours		4,481	4,680	4,700
Youth and Family Services				
- Number of Clients Served		5,402	5,000	5,000
- % of Service Measures Meeting or Exceed. Critical Outcomes		97%	90%	90%

1 New Measure

Department: Family Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 30,795,414	\$ 38,072,191	\$ 36,855,829	(3.2)%
Operating Expenditures	16,820,419	25,639,169	21,471,447	(16.3)%
Capital Outlay	464,529	861,150	308,954	(64.1)%
Total Operating	\$ 48,080,362	\$ 64,572,510	\$ 58,636,230	(9.2)%
Capital Improvements	\$ 251,803	\$ 2,042,736	\$ 700,000	(65.7)%
Grants	12,561,699	15,120,700	15,294,223	1.1 %
Reserves	0	25,000	25,000	0.0%
Other	2,017,451	5,064,672	2,406,964	(52.5)%
Total Non-Operating	\$ 14,830,954	\$ 22,253,108	\$ 18,426,187	(17.2)%
Department Total	\$ 62,911,316	\$ 86,825,618	\$ 77,062,417	(11.2)%

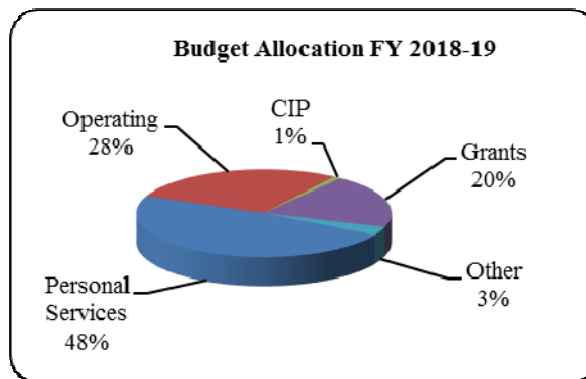
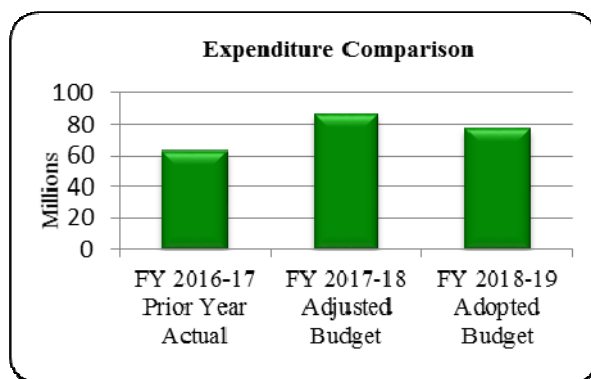
Expenditures by Division / Program				
Citizen Resource & Outreach	\$ 3,839,881	\$ 4,913,473	\$ 4,927,660	0.3 %
Citizens' Commission for Children	13,915,418	15,397,912	15,605,835	1.4 %
Community Action	6,261,946	13,468,804	9,335,294	(30.7)%
Consumer Fraud	268,029	329,175	329,237	0.0%
Cooperative Extension Services	1,132,903	1,428,464	1,342,925	(6.0)%
Fiscal & Operational Support	1,385,587	1,061,777	1,068,378	0.6 %
Head Start	16,180,320	19,034,425	18,285,797	(3.9)%
Neighborhood Preservation & Revitalization	1,993,291	2,959,440	2,869,515	(3.0)%
Regional History Center	2,105,851	3,436,915	2,993,962	(12.9)%
Youth and Family Services	15,828,089	24,795,233	20,303,814	(18.1)%
Department Total	\$ 62,911,316	\$ 86,825,618	\$ 77,062,417	(11.2)%

Funding Source Summary				
Special Revenue Funds	\$ 25,382,600	\$ 37,959,082	\$ 29,631,221	(21.9)%
General Fund and Sub Funds	37,277,433	46,823,800	46,731,196	(0.2)%
Capital Construction Funds	251,283	2,042,736	700,000	(65.7)%
Department Total	\$ 62,911,316	\$ 86,825,618	\$ 77,062,417	(11.2)%

Authorized Positions				
	632	628	629	0.2%

Family Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. The department’s net position change increased by one (1) position.

One (1) New Position FY 2018-19

1 – Museum Registrar, Regional History Center

Operating Expenses – The FY 2018-19 operating expenses budget decreased by 16.3% or \$4.2 million from the FY 2017-18 budget. The FY 2018-19 budget does not reflect carryover grant funds or new grant awards, which are recognized after the budget is adopted and are the primary reason for the reduction. The required Department of Juvenile Justice (DJJ) payments are budgeted at \$5.0 million, which is unchanged from the FY 2017-18 budget. In addition, the budget includes \$15,000 for Census preparation, and \$200,000 for the *Shared Housing Program*.

Capital Outlay – The FY 2018-19 capital outlay budget decreased by 64.1% or \$552,196 from the FY 2017-18 budget. The reduction is primarily due to a one-time purchase of software for the Neighborhood Center for Families (NCFs) and the decrease of funding due to a construction of an ADA playground at the Southwood Head Start location. The rolling stock budget includes funding for one (1) passenger van for the Regional History Center division and four (4) minivans for Youth and Family Services division.

Capital Improvements – The FY 2018-19 capital improvement budget decreased by 65.7% or \$1.3 million from the FY 2017-18 budget. Included in the FY 2018-19 budget is funding for the construction of an ADA playground at the Southwood Community Center and a security equipment upgrade at the Juvenile Assessment Center. Please refer to the detailed Capital Improvement Program section of this document for a complete listing of projects for the department.

Grants – The FY 2018-19 grants budget increased by 1.1% or \$173,523 from the FY 2017-18 budget. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

Citizens Review Panel (CRP): The CRP is responsible for making funding recommendations for the allocation of Orange County human services dollars. The CRP board consists of 20 county volunteers. The CRP volunteers attend agency site visits, which include program and budget reviews. Once this process is complete, the CRP funding recommendations are submitted to the Board of County Commissioners for final action. The budget for FY 2018-19 is \$3.7 million, which includes \$220,572 for contractual services and \$3,494,008 in grants.

	<u>FY 2018-19</u>
Adult Literacy League, Inc.	\$ 100,000
American Red Cross of Central Florida	50,000
Aspire Health Partners, Inc.	337,755
Center for Independent Living in Central Florida, Inc.	50,000
Central Florida Young Men’s Christian Association, Inc.	110,000
Coalition for the Homeless, Inc. (<i>Homeless Initiative</i>)	404,364
Community Coordinated Care for Children, Inc.	156,728
Devereux Foundation, Inc.	50,000
Friends of Children and Families, Inc.	50,000
Goodwill Industries of Central Florida, Inc.	150,000

Harbor House (<i>Homeless Initiative</i>)	228,458
Heart of Florida United Way, Inc.	184,429
LifeStream Behavioral Center (<i>Homeless Initiative</i>)	459,314
LifeStream Behavioral Center, Inc.	50,000
Lighthouse of Central Florida	50,000
New Journey Youth Center	50,000
Orlando Health, Inc.	94,153
Pathways Drop In Center, Inc.	108,202
Primrose Center, Inc.	50,000
Second Harvest Food Bank of Central Florida, Inc.	52,020
Seniors First, Inc.	349,801
Specialized Treatment & Education Prevention Services, Inc.	28,628
The Salvation Army – Orlando (<i>Homeless Initiative</i>)	104,040
The Salvation Army – A Georgia Corporation	50,000
Volunteer for Community Impact, Inc.	38,207
TBD	<u>137,909</u>
Total	\$ 3,494,008

CRP Small Grants: The CRP Small Grants Program helps bring critically-needed services to the citizens of the community by providing funding to small non-profit human service agencies that have operated in Orange County for at least one (1) year and have total budgets of no more than \$300,000. The CRP Small Grants Program budget for FY 2018-19 is \$250,000.

	<u>FY 2018-19</u>
Big Sis, Inc.	\$ 40,000
JV's Foundation Corporation	43,000
Libby's Legacy Breast Cancer Foundation, Inc.	40,000
Man Up Mentoring, Inc.	43,000
Nuevo Sendero, Inc.	40,000
Young Fathers of Central Florida, Inc.	40,000
TBD	<u>4,000</u>
Total	\$ 250,000

Neighborhood Center for Families (NCFs): A collaborative effort with partners providing holistic, family-focused services to children within the context of the family. Programs and services are directed toward measurable outcomes and utilize best practices. This system of support emphasizes prevention and early intervention.

	<u>FY 2018-19</u>
Association to Preserve Eatonville Community	\$ 123,025
Aspire Health Partners, Inc.	1,290,704
Boys & Girls Clubs of Central Florida	508,313
Children's Home Society	321,145
Christian Services Center of Central Florida	45,079
Community Coordinated Care for Children, Inc.	2,238,203
Every Kid Outreach	29,511
Goodwill Industries of Central Florida	385,224
Orange County Health Department	301,051
Orange County Public Schools	389,034
Redeeming Light Community Services	55,590
Seniors First, Inc.	90,080
Volunteer for Community Impact, Inc.	11,900
TBD	<u>279,119</u>
Total	\$ 6,067,978

After School/Summer Programs: Provides Orange County school children with a safe haven that includes educational and recreational alternatives in their daily lives.

	<u>FY 2018-19</u>
Boys & Girls Clubs of Central Florida	\$ 1,517,939
YMCA	<u>1,619,926</u>
Total	\$ 3,137,865

Healthy Start Initiative: The state's most comprehensive maternal and infant health care program. Its mission is to improve maternal and child health in Orange County through community partnerships. Services for new mothers and infants include: breastfeeding support, family planning counseling, nutrition education, baby care instructions, and parenting classes. The budget for FY 2018-19 is \$40,989.

Compact Orlando/Orange: Provides Jones High School students with mentoring and tutoring services to raise reading and test-taking abilities in regards to the Florida Standards Assessment (FSA). The FY 2018-19 budget is \$44,378.

Howard Phillips Center: Located at Arnold Palmer Hospital for Children and Women, the center provides dignity and healing for children, families, and individuals who face overwhelming challenges like child abuse, sexual trauma, and developmental disabilities. The FY 2018-19 budget is \$24,593.

Harbor House: Provides shelter nights for victims of domestic violence and their children. The FY 2018-19 budget is \$280,500.

Victim Service Center: Provides information and assistance to victims of crime and enhances community awareness of the impact of crimes on victims. The FY 2018-19 budget is \$236,711.

Historical Society of Central Florida, Inc.: In partnership with the Orange County Board of County Commissioners, provides operational support and services to the Regional History Center. The FY 2018-19 budget is \$629,000.

Community Based Care of Central Florida (CBC): Provides residential group care pass-through under the terms of a contract with the Department of Children and Families. The FY 2018-19 budget is \$60,000.

Reserves – The proposed reserves budget of \$25,000 for FY 2018-19 is for the Pine Hills Neighborhood Improvement Fund.

Other – The FY 2018-19 other category budget includes an interfund transfer of \$2.4 million from the Emergency Shelter grant to the General Fund for costs related to Great Oaks Village.

FUNDING SOURCE HIGHLIGHTS

The FY 2018-19 budget for the Family Services Department includes funds from the General Fund, various grants, the Tree Replacement Trust Fund, and the Children Services Board. The Special Revenue Funds decreased by 21.9% or \$8.3 million due to a result of the timing in which grants are awarded. Most state grants are received on July 1. Remaining balances in these grants are rolled over to the following fiscal year after the budget is adopted.

Division: Citizen Resource & Outreach

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 2,406,677	\$ 3,030,572	\$ 2,977,947	(1.7)%
Operating Expenditures	1,427,605	1,757,587	1,936,338	10.2 %
Capital Outlay	5,600	125,314	13,375	(89.3)%
Total Operating	\$ 3,839,881	\$ 4,913,473	\$ 4,927,660	0.3 %
Total	\$ 3,839,881	\$ 4,913,473	\$ 4,927,660	0.3 %
Authorized Positions	47	47	47	0.0 %

Division: Citizens' Commission for Children

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 982,092	\$ 1,148,220	\$ 1,199,829	4.5 %
Operating Expenditures	589,204	634,110	616,753	(2.7)%
Capital Outlay	6,946	245,191	9,030	(96.3)%
Total Operating	\$ 1,578,242	\$ 2,027,521	\$ 1,825,612	(10.0)%
Capital Improvements	\$ 0	\$ 135,000	\$ 0	(100.0)%
Grants	12,337,176	13,235,391	13,780,223	4.1 %
Total Non-Operating	\$ 12,337,176	\$ 13,370,391	\$ 13,780,223	3.1 %
Total	\$ 13,915,418	\$ 15,397,912	\$ 15,605,835	1.4 %
Authorized Positions	17	17	17	0.0 %

Division: Community Action

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,164,951	\$ 5,139,602	\$ 4,430,784	(13.8)%
Operating Expenditures	3,009,057	6,914,314	4,305,791	(37.7)%
Capital Outlay	87,419	188,428	73,719	(60.9)%
Total Operating	\$ 6,261,426	\$ 12,242,344	\$ 8,810,294	(28.0)%
Capital Improvements	\$ 520	\$ 1,201,460	\$ 500,000	(58.4)%
Reserves	0	25,000	25,000	0.0 %
Total Non-Operating	\$ 520	\$ 1,226,460	\$ 525,000	(57.2)%
Total	\$ 6,261,946	\$ 13,468,804	\$ 9,335,294	(30.7)%
Authorized Positions	64	66	66	0.0 %

Division: Consumer Fraud

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 258,312	\$ 287,516	\$ 300,635	4.6 %
Operating Expenditures	9,717	21,659	12,602	(41.8)%
Capital Outlay	0	20,000	16,000	(20.0)%
Total Operating	\$ 268,029	\$ 329,175	\$ 329,237	0.0 %
Total	\$ 268,029	\$ 329,175	\$ 329,237	0.0 %
Authorized Positions	4	4	4	0.0 %

Division: Cooperative Extension Services

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 852,207	\$ 1,041,860	\$ 1,111,167	6.7 %
Operating Expenditures	166,509	382,334	204,175	(46.6)%
Capital Outlay	114,187	4,270	27,583	546.0 %
Total Operating	\$ 1,132,903	\$ 1,428,464	\$ 1,342,925	(6.0)%
Total	\$ 1,132,903	\$ 1,428,464	\$ 1,342,925	(6.0)%
Authorized Positions	21	21	21	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 1,328,230	\$ 1,017,134	\$ 1,027,104	1.0 %
Operating Expenditures	53,833	41,643	38,274	(8.1)%
Capital Outlay	3,525	3,000	3,000	0.0 %
Total Operating	\$ 1,385,587	\$ 1,061,777	\$ 1,068,378	0.6 %
Total	\$ 1,385,587	\$ 1,061,777	\$ 1,068,378	0.6 %
Authorized Positions	19	12	12	0.0 %

Division: Head Start

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 12,778,334	\$ 14,681,923	\$ 14,816,505	0.9 %
Operating Expenditures	3,285,084	3,930,204	3,462,792	(11.9)%
Capital Outlay	74,266	164,934	6,500	(96.1)%
Total Operating	\$ 16,137,684	\$ 18,777,061	\$ 18,285,797	(2.6)%
Capital Improvements	\$ 42,636	\$ 257,364	\$ 0	(100.0)%
Total Non-Operating	\$ 42,636	\$ 257,364	\$ 0	(100.0)%
Total	\$ 16,180,320	\$ 19,034,425	\$ 18,285,797	(3.9)%
Authorized Positions	292	294	294	0.0 %

Division: Neighborhood Preservation & Revitalization

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,014,831	\$ 1,075,577	\$ 1,077,244	0.2 %
Operating Expenditures	978,461	1,860,221	1,717,271	(7.7)%
Capital Outlay	0	23,642	0	(100.0)%
Total Operating	\$ 1,993,291	\$ 2,959,440	\$ 2,794,515	(5.6)%
Grants	\$ 0	\$ 0	\$ 75,000	n/a
Total Non-Operating	\$ 0	\$ 0	\$ 75,000	n/a
Total	\$ 1,993,291	\$ 2,959,440	\$ 2,869,515	(3.0)%
Authorized Positions	15	14	14	0.0 %

Division: Regional History Center

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 860,943	\$ 1,087,234	\$ 1,110,000	2.1 %
Operating Expenditures	976,795	1,325,750	1,229,947	(7.2)%
Capital Outlay	43,590	23,622	25,015	5.9 %
Total Operating	\$ 1,881,328	\$ 2,436,606	\$ 2,364,962	(2.9)%
Grants	\$ 224,523	\$ 1,000,309	\$ 629,000	(37.1)%
Total Non-Operating	\$ 224,523	\$ 1,000,309	\$ 629,000	(37.1)%
Total	\$ 2,105,851	\$ 3,436,915	\$ 2,993,962	(12.9)%
Authorized Positions	15	15	16	6.7 %

Division: Youth and Family Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 7,148,838	\$ 9,562,553	\$ 8,804,614	(7.9)%
Operating Expenditures	6,324,156	8,771,347	7,947,504	(9.4)%
Capital Outlay	128,996	62,749	134,732	114.7 %
Total Operating	\$ 13,601,990	\$ 18,396,649	\$ 16,886,850	(8.2)%
Capital Improvements	\$ 208,647	\$ 448,912	\$ 200,000	(55.4)%
Grants	0	885,000	810,000	(8.5)%
Other	2,017,451	5,064,672	2,406,964	(52.5)%
Total Non-Operating	\$ 2,226,099	\$ 6,398,584	\$ 3,416,964	(46.6)%
Total	\$ 15,828,089	\$ 24,795,233	\$ 20,303,814	(18.1)%
Authorized Positions	138	138	138	0.0 %

**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Family Services Department

The Family Services Department is responsible for providing services that preserve and enhance the quality of life in the community. Any remaining funds will be rolled over, as needed, to FY 2018-19 during the Annual Budget Amendment process in January 2019.

	Adopted <u>FY 2018-19</u>
Southwood CC Playground	\$ 500,000
JAC Security CIP	<u>200,000</u>
Department Total	\$ 700,000

Funding Mechanism:

Funding for the Family Services Department projects is provided from the Capital Projects Fund 1023.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

*ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET*

Orange County

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
		DIVISION SUBTOTAL	247,117	448,912	200,000	0	0	0	0	0	896,029
		DEPARTMENT TOTAL	2,582,125	2,042,736	700,000	0	0	0	0	0	5,324,861
GRAND TOTAL			2,582,125	2,042,736	700,000	0	0	0	0	0	5,324,861

Family Services



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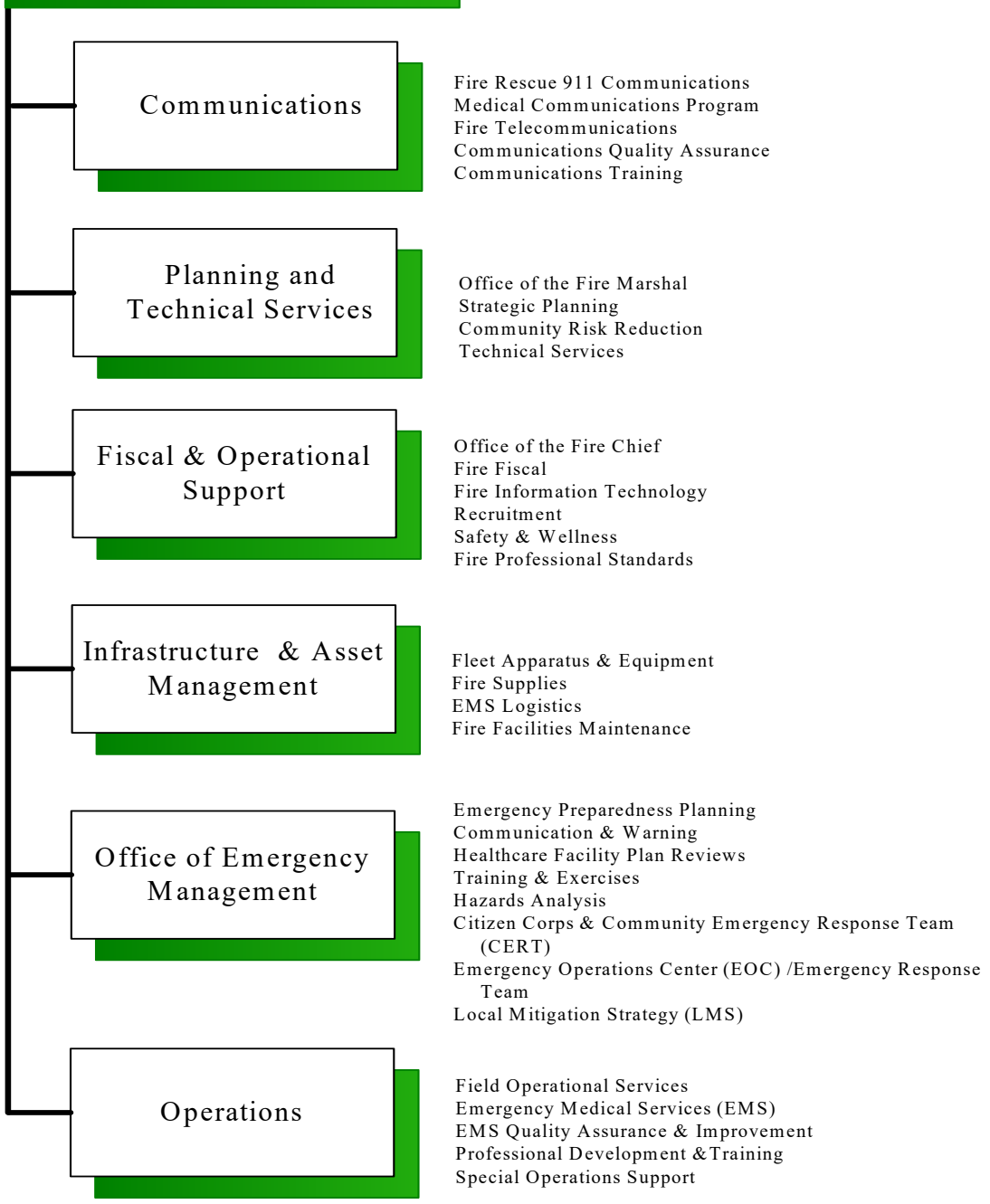
ORANGE

COUNTY

GOVERNMENT

F L O R I D A

FIRE RESCUE DEPARTMENT



Fire Rescue

Purpose Statement:

The Fire Rescue Department protects the public health and safety of Orange County citizens and visitors by providing fire prevention and control, emergency medical response, and post-fire services to save lives while reducing property loss and interruption of private and public services. The department coordinates with all emergency response agencies (local, state, and federal) to fulfill its mission through mitigation, planning, response, and recovery. Countywide fire protection is also provided for all forest and wetlands within Orange County through an agreement with the Florida Forest Service.

Program Descriptions:

- The **Communications Division** provides public safety dispatch services for the Orange County Fire Rescue Department (OCFRD) and three (3) municipalities through contractual arrangements. Services include ing of emergency and non-emergency calls; ing fesaving medical instructions over the hone to callers in need; coordinating the dispatch and assignment of field apparatus; managing hospital emergency room and Emergency Medical Services (EMS) Medical Director availability for the entire county; coordinating patient flow in the event of any mass casualty incidents in the county; and, functioning as the liaison between Orange County and the State Warning Point for all major incidents. The Telecommunications section provides agency wide support for Land Mobile Radios, Dispatch consoles, Fire Station Alerting, dial tone service, and cell phones.
- The **Fiscal & Operational Support Division** is comprised of the administration functions, which oversees the fiscal element and has the overall financial responsibility for all divisions within the department. This division also manages all promotional processes within the department, including career planning, recruitment, and the funding for IT equipment. The department's safety and wellness programs and public information services are also managed by this workgroup.
- The **Infrastructure & Asset Management Division** is the sustainable supply arm responsible for the procurement of equipment, medications and contract management that ensures the objective of station and fire fleet readiness. In addition, the division is accountable for the strategic programing of managing capital investments, researching industry products, vehicle specification and maintenance, building construction, building renovation, and all materials needs for the effective operations of the entire department.
- The **Office of Emergency Management (OEM) Division** by federal, state and local laws, is responsible for the protection of life and property through a comprehensive emergency management program. This program consists of actions and activities that help prevent, prepare for, respond to, recover from, and mitigate the effects of disasters



and/or emergencies in an all-hazards (natural, technological and human-caused) approach within Orange County.

- The **Operations Division** responds to emergency calls with personnel who are trained both as firefighters and Paramedics/Emergency Medical Technicians (EMT's). The division provides primary patient transportation throughout Orange County. The division has mutual aid agreements and/or first response arrangements with other municipalities. Operations is also responsible for conducting both certified and non-certified recruit training and is responsible for the training of all field personnel - from orientation through probationary status to ongoing career training and officer development.
- The **Planning & Technical Services Division** provides strategic planning, data analysis, life safety code review and inspection, and technical support services to the department and the community so the department can make informed decisions and accurately dispatch the appropriate resources to emergency incidents, and the community can occupy safer buildings. The division oversees the Office of the Fire Marshal, which bases the majority of its work on the Florida Fire Prevention Code (NFPA 1 & 101) and Chapter 633 of the Florida Statutes, directing every jurisdiction to adopt minimum fire codes and establish uniform fire safety rules for certain occupancies. The division also manages the Strategic Planning and Professional Compliance areas of the department. Strategic Planning is responsible for data collection, analysis, distribution, and presentation for use in pre-planning, decision-making, and policy formulation for the department. The Strategic Planning area also ensures continued compliance with agency accreditation and industry standards.

FY 2017-18 Major Accomplishments:

Communications

- Implemented FD-LINK Talkgroup to provide a means of communication between the Orange County Sheriffs Office (OCSO) and Orange County Fire Rescue Department (OCFRD). Encryption software was programmed into the portable radios of OCFRD Senior Staff, Assistant Chiefs, Battalion Chiefs and Captains, as well as Battalion spare and Captain spare

Fire Rescue

radios. These encrypted radios can be patched to any OCSO talkgroup and can be used for high consequence incidents and when situational awareness and additional details are needed for the safety of responding crews.

- Procured a 911 Training Simulator to better prepare our newly hired dispatchers for the fast paced multi-tasking environment of 911 call taking and emergency radio. The customizable training simulator features text to 911, mapping, recording studio, sound effects, full training documentation, and multi-tasking phone and radio capabilities.
- Developed a Dispatch Supervisor Academy, which provides newly promoted Dispatcher IIs with the knowledge to prepare and meet expectations as future Orange County Fire Rescue Communications Dispatch Supervisors. The scope of the training was to provide potential dispatch supervisors with the information necessary to be successful leaders and supervisors in emergency and non-emergency settings.
- Text-to-911 in Orange County. Citizens and visitors in Orange County can now send a text message to 911 during an emergency or life-threatening situation. When seconds matter, a voice call to 911 is the best and fastest way for the 911 Calltaker to retrieve and deliver life-saving information.

Fiscal & Operational Support

- Processed over 60,000 EMS transports for billing with a collection of over \$18 million.
- Provided strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Infrastructure Support

- Purchased 987 second sets of bunker coats and pants for all firefighters, engineers, and lieutenants, and established a new property plant and equipment (PPE) cleaning and inspection service center at supply.
- Completed construction of Fire Station 67 Dean/University. This station serves to provide reliable full fire department services to east Orange County.



- Purchased and installed 40 Power Load units to provide patient care and transport by adding an automated system that reduces the likelihood of injuries to both the patient and personnel.

- Coordinated the installation of direct exhaust capture systems in 27 fire stations to capture pollutants from idling fire apparatus in station bays.
- In serviced two (2) new transport units at Stations 37 and 56. This action enhanced transport unit availability for existing station that did not have a 24-hour dedicated transport unit.

Office of Emergency Management

- Provided disaster preparedness and awareness information and training to the public through 25 community presentations and over 2,600 citizens attending our annual Hurricane Expo.
- Received and managed \$378,313 in emergency management grant funding for planning, training, exercises, and equipment in order to continue preparing for threats and hazards to our community.
- Designed, developed and implemented an on-line portal for the submission of Healthcare Facility emergency plans and transitioned the process to an electronic program.
- Updated the County's Comprehensive Emergency Management Plan (CEMP), receiving State and Local approval.



Operations

- Completed approximately 454,170 hours of training throughout the Fire Rescue Department.
- Trained 118 new personnel in the Recruit Firefighter Orientation Academy.
- Continued to reduce "turnout time", resulting in an improvement in the time it takes firefighters to respond to an emergency following the receipt of an alarm.
- Continued collaboration with the Orange County Sheriff's Office delivering hands-on joint operations Active Shooter Training to all new firefighters and deputies.

Planning & Technical Services

- Conducted over 11,200 Fire Safety Inspections:
 - ✓ 6,300 New Construction Inspections
 - ✓ 4,900 Existing Building Inspections
- Completed 9,500 new construction plans reviews and 10,700 permits.

Fire Rescue

- Deployed tablets to all staffed units in order to provide operations personnel with greater access to critical software.
- Implemented an ordinance to establish a burn ban during drought conditions.

FY 2018-19 Department Objectives:

Communications

- Obtain recognition as an Accredited Center of Excellence (ACE) by the International Academies of Emergency Dispatch (IAED) in Emergency Fire Dispatch (EFD).
- Procure an additional 911 Training Simulator, which is a turnkey wireless computer training program to prepare people for the fast paced multi-tasking environment of 911 call taking and emergency radio. The customizable training simulator features text to 911, mapping, recording studio, sound effects, full training documentation, and multi-tasking phone and radio capabilities.
- Launch PulsePoint Verified Responder program. The program alerts off-duty first responders of a sudden cardiac arrest (SCA) in private locations.
- Implementation of Genesis PULSE software. Genesis PULSE is an all-in-one software tool that features live vehicle tracking, weather, recording/replay capabilities, reporting with analytics, partnerships, a mobile app with Waze integration, and much more.



Fiscal & Operational Support

- Continue to provide strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Infrastructure Support

- Begin construction of three (3) Fire Stations: #32 (Orange Lake), #68 (Goldenrod & Silver Point Blvd), and #87 (Avalon Park Area).
- Convert all heating ventilation and air conditioning (HVAC) components using R22 freon over to the 410A freon components in all applicable fire stations. Converting to 410A freon systems will achieve a greater energy efficient and the 410A freon has a much smaller impact on the environment than R22.
- Replacement of Thermal Imaging Cameras, which allows firefighters to see areas of heat through heat permeable barriers to save lives.

- Design, accept delivery and deploy 31 heavy rolling stock vehicles, which will present reliable emergency service response to firefighters answering to community emergencies.

Office of Emergency Management (OEM/EM)

- Provide basic and advanced training opportunities in All-Hazards Incident Management to stakeholders.
- Educate the community on disaster preparedness at local area events, training classes, workshops, conferences and speaking engagements.
- Develop preparedness plans, exercise their components, and identify strengths and areas for improvement.
- Obtain program reaccreditation through the Emergency Management Accreditation Program (EMAP).

Operations

- Expand the use of Underwater Unmanned Aerial System (UAS) with Dive Team operations and increase UAS capabilities to include the ability to drop payloads such as Automated External Defibrillators (AED's) and other medical equipment or supplies.
- Continue working with Planning and Technical Services' GIS Team to provide County wide mapping for pre/post disaster responses.
- Implement a 40-hour Driver / Engineer Academy to further train and develop newly promoted Engineers.
- Obtain operational readiness of the AmbuBus to handle multi-patient large scaled incidents.

Planning & Technical Services

- Achieve accreditation through the Commission on Accreditation of Ambulance Services (CAAS).
- Complete a community risk analysis of unincorporated Orange County.
- Continue to grow community partnerships in addressing Community Risk Reduction programs.



Fire Rescue

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
Office of Emergency Management				
- Required Hazardous Material Site Inspections Completed		124	121	125
- Number of Citizens Trained		556	100	500
<i>Citizens are trained on disaster preparedness and basic response skills such as fire safety and first aid.</i>				
Fire Communication				
- Total Number of 911 Calls Received		121,198	120,000	122,000
<i>National Fire Protection Association (NFPA1221 Standard)</i>				
- % of 911 Calls Answered in 15 Seconds		96%	95%	95%
<i>(NFPA1221 Standard)</i>				
- Emergency Medical Dispatch Protocol Compliance		96%	95%	95%
<i>International Academy of Emergency Dispatch (IAED)</i>				
- % of Incidents Dispatched in 60 Seconds		94%	90%	90%
<i>(NFPA1221 Standard)</i>				
Fire Infrastructure & Asset Management				
- % of Other Vehicles* PM Meeting Completion Time Standards		90%	90%	90%
<i>*Vehicles are Emergency Vehicles excluding Fire Engines; PM or Preventive Maintenance</i>				
- % of Fire Engine PM Meeting Completion Time Standards		98%	90%	90%
Fire Operations				
- Total Number of Fire Service Alarms		23,902	30,583	31,000
- Total Number of EMS Alarms		98,322	87,696	89,000
- Number of Units Responding to Incidents		249,508	266,135	270,000
- % Compliance w/ Unit Turn Out Time in 80 Sec. for Fire Calls		94%	90%	90%
<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>				
- % Compliance w/ Unit Turn Out Time in 60 Sec. for EMS Calls		94%	90%	90%
<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>				
- % Compliance w/ Arrival Time in 9.5 Min. Rural Response		74%	75%	75%
<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>				
- % Compliance w/ Arrival Time in 8 Min. Urban Response		67%	80%	80%
<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>				
Fire Planning & Technical Services				
- Total Number of Plans Reviewed		11,846	11,725	11,000
- % of New Constr. Plans Review Completed in 21 Days		86%	90%	90%
- % of Interior Alterations Plans Review Completed in 7 days		88%	90%	90%
- % of Fire Protection Sys. Plans Review Completed in 10 Days		83%	90%	90%
- % of Priority 1 Inspections complete within 45 days		100%	0%	0%

Department: Fire Rescue

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 124,123,748	\$ 142,295,007	\$ 143,855,057	1.1 %
Operating Expenditures	25,826,731	32,923,235	32,390,162	(1.6)%
Capital Outlay	3,002,868	9,521,717	9,702,904	1.9 %
Total Operating	\$ 152,953,346	\$ 184,739,959	\$ 185,948,123	0.7%
Capital Improvements	\$ 5,994,893	\$ 32,922,115	\$ 16,061,000	(51.2)%
Reserves	0	27,193,675	30,315,159	11.5 %
Other	1,139,899	1,142,902	1,143,129	0.0%
Total Non-Operating	\$ 7,134,792	\$ 61,258,692	\$ 47,519,288	(22.4)%
Department Total	\$ 160,088,138	\$ 245,998,651	\$ 233,467,411	(5.1)%

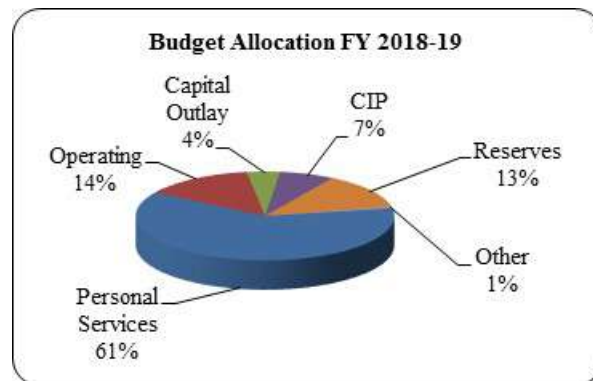
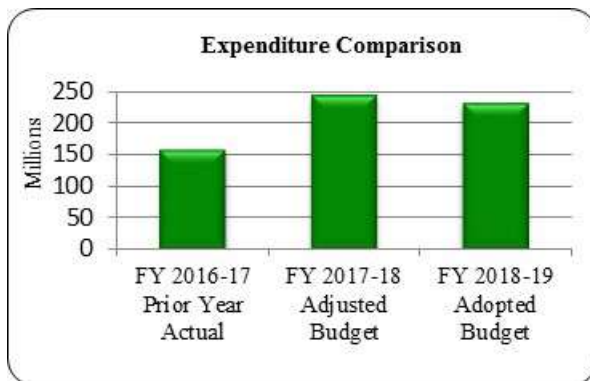
Expenditures by Division / Program				
Fire Communication	\$ 4,199,336	\$ 5,550,779	\$ 5,769,718	3.9 %
Fire Infrastructure & Asset Management	22,828,371	57,776,200	52,016,719	(10.0)%
Fire Operations	112,219,388	129,996,132	131,188,470	0.9 %
Fire Planning & Technical Services	3,563,806	4,666,513	4,879,025	4.6 %
Fiscal & Operational Support	15,735,979	46,132,022	38,480,030	(16.6)%
Office of Emergency Management	1,517,288	1,852,305	1,108,749	(40.1)%
State Fire Control	23,970	24,700	24,700	0.0%
Department Total	\$ 160,088,138	\$ 245,998,651	\$ 233,467,411	(5.1)%

Funding Source Summary				
Special Revenue Funds	\$ 154,089,094	\$ 217,932,248	\$ 218,639,935	0.3%
General Fund and Sub Funds	849,223	1,144,180	1,268,543	10.9%
Capital Construction Funds	5,149,821	26,922,223	13,558,933	(49.6)%
Department Total	\$ 160,088,138	\$ 245,998,651	\$ 233,467,411	(5.1)%

Authorized Positions				
	1,245	1,325	1,346	1.6%

Fire Rescue

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee.

The FY 2018-19 authorized position count is 1,346 a net increase of 21. Twenty-one new positions were created to promote operational efficiencies, and to maintain the current level of service. The budget also includes matching grant funds for 42 firefighter positions related to the 2016 Assistance to Firefighters Grant (AFG).

21 New Positions FY 2018-19

- 18 – Firefighter Paramedic 56, Fire Operations
- 2 – Safety Inspectors, Fire Infrastructure & Asset Management
- 1 – Emergency Management Specialist, Office of Emergency Management

Operating Expenses – The FY 2018-19 operating expenses budget decreased by 1.6% or \$533,073 from the FY 2017-18 budget. Significant decreases include clothing and wearing apparel by \$1.1 million primarily due to the completion of the purchase of a second set of bunker gear for all front-line field personnel in FY 2017-18. Maintenance of equipment decreased by \$231,859 mainly due to the one-time Stryker Power Load System 7-Year maintenance being processed in FY 2017-18. Payments to other governmental agencies increased by \$572,826 due primarily to a possible inter-local agreement with the City of Apopka for Fire Station #29 and software licensing and support increased by \$273,683 due to cost associated with annual online or cloud based subscriptions, such as Fire Inspection Software, Fire Station Alerting System, Emergency Reporting, ESO Solutions, ImageTrend, and Operative IQ Asset Management & Vehicle Inventory. Other increases include risk management charges by \$662,155 and fleet charges by \$121,666.

Capital Outlay – The FY 2018-19 capital outlay budget increased by 1.9% or \$181,187 from the FY 2017-18 budget. The budget of \$9.7 million funds the replacement of heavy apparatus units (such as engines, rescues, and pumpers), software for MS Office upgrades, Pix4D Mapping for drones, and Computer Aided Drafting (CAD) upgrades. Also, included is funding for the replacement of 22 emergency response passenger vehicles.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 51.2% or \$16.0 million. Funding is included for fire station relocations, renovation, and facility repairs. The budget also includes funding for new fire stations, fire apparatus and equipment to be used in existing fire stations, and allocation for a regional fire training facility, as part of the *INVEST in Our Homes for Life* initiative. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Reserves – The FY 2018-19 reserves budget includes an MSTU reserve level of \$30.3 million. The Fire Impact Fee fund reserves are budgeted at \$72,702 for FY 2018-19.

Other – The FY 2018-19 other category budget of \$1.1 million was established for interfund transfers based on a payment schedule to repay financed heavy apparatus units over a five (5) year period.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Fire Rescue is derived from Special Revenue Funds. Ad valorem revenue is the largest revenue source for the department and is budgeted to increase by \$12.3 million or 8.6% to \$156.0 million in FY 2018-19. Fees provide supplemental funding to operate the Fire Rescue Department. These fees include Emergency Medical Services (EMS) transport service fees, false alarm fees, hazardous material recovery fees, and Fire Marshal fees. The FY 2018-19 revenue budget for EMS transport fees is \$18.7 million, which is aligned with historical revenue collection. All fees except for EMS transport fees have been increased by the Consumer Price Index (CPI) of 2.4%. EMS Transport fees have increased by 2.0% to keep pace with Medical Services CPI.

The General Fund and various grants provide funding for the Office of Emergency Management under the Fire Rescue Department.

Capital Construction Funds are supported by sales tax and commercial and residential Fire Impact fees, which are budgeted at \$13.5 million to fund Fire Rescue capital expenses.

Division: Fire Communication

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,935,714	\$ 4,511,891	\$ 4,674,007	3.6 %
Operating Expenditures	238,521	311,040	245,711	(21.0)%
Capital Outlay	25,100	227,848	200,000	(12.2)%
Total Operating	\$ 4,199,336	\$ 5,050,779	\$ 5,119,718	1.4 %
Capital Improvements	\$ 0	\$ 500,000	\$ 650,000	30.0 %
Total Non-Operating	\$ 0	\$ 500,000	\$ 650,000	30.0 %
Total	\$ 4,199,336	\$ 5,550,779	\$ 5,769,718	3.9 %
Authorized Positions	58	58	58	0.0 %

Division: Fire Infrastructure & Asset Management

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,210,952	\$ 3,461,003	\$ 3,702,627	7.0 %
Operating Expenditures	11,537,361	14,891,286	13,121,569	(11.9)%
Capital Outlay	2,085,165	7,292,562	7,565,590	3.7 %
Total Operating	\$ 16,833,478	\$ 25,644,851	\$ 24,389,786	(4.9)%
Capital Improvements	\$ 5,994,893	\$ 32,122,115	\$ 15,411,000	(52.0)%
Reserves	0	9,234	12,215,933	12,193.0 %
Total Non-Operating	\$ 5,994,893	\$ 32,131,349	\$ 27,626,933	(14.0)%
Total	\$ 22,828,371	\$ 57,776,200	\$ 52,016,719	(10.0)%
Authorized Positions	44	44	46	4.5 %

Division: Fire Operations

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 110,062,895	\$ 127,023,666	\$ 128,002,821	0.8 %
Operating Expenditures	2,010,588	2,550,382	2,699,839	5.9 %
Capital Outlay	145,905	422,084	485,810	15.1 %
Total Operating	\$ 112,219,388	\$ 129,996,132	\$ 131,188,470	0.9 %
Total	\$ 112,219,388	\$ 129,996,132	\$ 131,188,470	0.9 %
Authorized Positions	1,052	1,138	1,156	1.6 %

Division: Fire Planning & Technical Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,386,439	\$ 4,093,000	\$ 4,186,218	2.3 %
Operating Expenditures	177,366	568,383	385,307	(32.2)%
Capital Outlay	0	5,130	307,500	5,894.2 %
Total Operating	\$ 3,563,806	\$ 4,666,513	\$ 4,879,025	4.6 %
Total	\$ 3,563,806	\$ 4,666,513	\$ 4,879,025	4.6 %
Authorized Positions	48	51	51	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 2,991,296	\$ 2,457,263	\$ 2,530,383	3.0 %
Operating Expenditures	11,147,739	13,905,039	15,645,288	12.5 %
Capital Outlay	457,045	1,442,377	1,062,004	(26.4)%
Total Operating	\$ 14,596,080	\$ 17,804,679	\$ 19,237,675	8.0 %
Reserves	\$ 0	\$ 27,184,441	\$ 18,099,226	(33.4)%
Other	1,139,899	1,142,902	1,143,129	0.0 %
Total Non-Operating	\$ 1,139,899	\$ 28,327,343	\$ 19,242,355	(32.1)%
Total	\$ 15,735,979	\$ 46,132,022	\$ 38,480,030	(16.6)%
Authorized Positions	35	26	26	0.0 %

Division: Office of Emergency Management

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 536,451	\$ 748,184	\$ 759,001	1.4 %
Operating Expenditures	691,184	672,405	267,748	(60.2)%
Capital Outlay	289,653	131,716	82,000	(37.7)%
Total Operating	\$ 1,517,288	\$ 1,552,305	\$ 1,108,749	(28.6)%
Capital Improvements	\$ 0	\$ 300,000	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 300,000	\$ 0	(100.0)%
Total	\$ 1,517,288	\$ 1,852,305	\$ 1,108,749	(40.1)%
Authorized Positions	8	8	9	12.5 %

Division: State Fire Control

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Operating Expenditures	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %
Total Operating	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %
Total	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %

**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Fire Rescue Department

The Fire Rescue Department annually evaluates equipment and facility needs, and recommends funding for projects to provide for the public safety of the citizens of Orange County. Also, included is funding for fire apparatus and equipment, new fire stations, and for a training facility provided by the **INVEST in Our Home for Life** initiative.

	Adopted <u>FY 2018-19</u>
Fire Stations	\$10,911,000
Facilities/Renovations	3,500,000
Training Facility	1,000,000
Equipment	<u>650,000</u>
Department Total	\$16,061,000

Funding Mechanism:

Funding for projects that are not specifically growth-related is derived from the Orange County Fire MSTU. Projects that can be identified as providing for growth-related needs may use funding from Fire Impact Fees collected from building permits issued for new construction. Additional funding of \$2,766,000 has been provided by the **INVEST in Our Home for Life** initiative.

Operating expenses associated with Fire Rescue capital projects consist of personnel to staff new fire stations, vehicle maintenance on new rescue units, maintenance on equipment, and general facility maintenance.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Fire Rescue

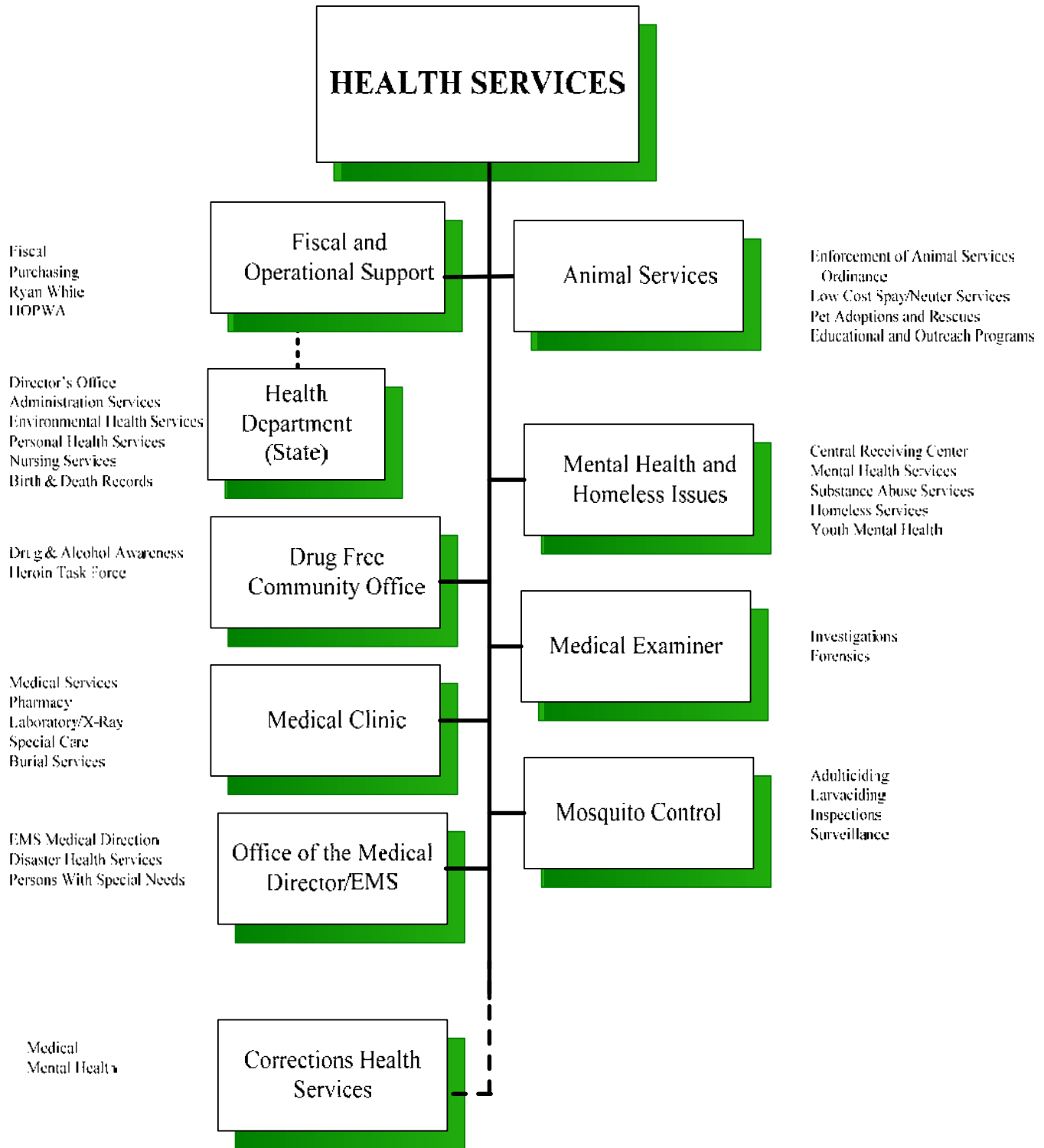
<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
0802	1023	INVEST - Fire Apparatus & Equipment	4,148,433	2,953,567	0	0	0	0	0	0	7,102,000
		Org Subtotal	4,148,433	2,953,567	0	0	0	0	0	0	7,102,000
0803	1023	EOC Renovations	0	300,000	0	0	0	0	0	0	300,000
		Org Subtotal	0	300,000	0	0	0	0	0	0	300,000
0804	1046	Fire Station #31 (Dr. Phillips)	0	1,670,000	0	0	0	0	0	0	1,670,000
		Org Subtotal	0	1,670,000	0	0	0	0	0	0	1,670,000
0805	1046	Fire Station #44 (Summer Lk Blvd/Ficq	0	100,000	1,400,000	1,900,000	1,500,000	2,000,000	1,800,000	0	8,700,000
		Org Subtotal	0	100,000	1,400,000	1,900,000	1,500,000	2,000,000	1,800,000	0	8,700,000
0806	1046	Fire Station #69 (Alafaya/Research Pa	0	25,000	775,000	0	0	0	0	0	800,000
		Org Subtotal	0	25,000	775,000	0	0	0	0	0	800,000
0807	1046	Fire Station #59 (Darryl Carter Pkwy/P	0	25,000	775,000	0	0	0	0	0	800,000
		Org Subtotal	0	25,000	775,000	0	0	0	0	0	800,000
0808	1046	Fire Station #48 (Hamlin Groves Trail-	0	0	250,000	0	0	0	0	0	250,000
		Org Subtotal	0	0	250,000	0	0	0	0	0	250,000
		DIVISION SUBTOTAL	11,291,686	32,922,115	16,061,000	5,635,000	5,235,000	5,085,000	3,800,000	0	80,029,801
		DEPARTMENT TOTAL	11,291,686	32,922,115	16,061,000	5,635,000	5,235,000	5,085,000	3,800,000	0	80,029,801
		GRAND TOTAL	11,291,686	32,922,115	16,061,000	5,635,000	5,235,000	5,085,000	3,800,000	0	80,029,801

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HEALTH SERVICES DEPARTMENT

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Note: Corrections Health Services is managed by the Health Services Department; however, funding is budgeted under the Corrections Department (see Section 7).

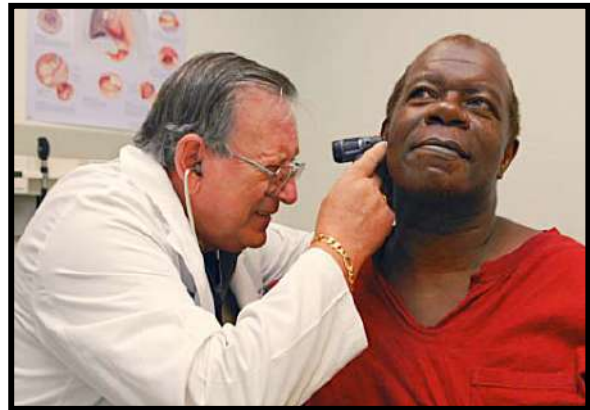
Health Services

Purpose Statement:

The Health Services Department provides services that promote the health and welfare of Orange County citizens. Through effective planning, management, and delivery of health and human services, quality of life in our community is enhanced. The Corrections Health Services (CHS) Division provides medical and mental health services to inmates housed at the jail. Although CHS is a component of Corrections, the division reports to the Health Services Department.

Program Descriptions:

- The **Animal Services Division** provides critical services for the protection of the health and safety of Orange County citizens and its pet population. Services include: enforcing state statutes and county codes, providing a low-cost spay/neuter program, promoting pet adoptions, and offering extensive community education and outreach initiatives.
- The **Drug Free Community Office** works in collaboration with local and state prevention, enforcement, and treatment agencies throughout Orange County to implement a comprehensive strategic plan that strives to engage, advocate, and bring awareness about alcohol and other substance abuse issues in the community. The Orange County Drug Free Coalition has over 100 volunteers with each member providing their time and expertise in prevention, enforcement, and treatment to build a safe, healthy, and drug free community.
- The **Emergency Medical Services (EMS)** program facilitates the delivery of out-of-hospital emergency medical care by all providers in Orange County. In addition, EMS coordinates disaster health services during disasters.
- The **Fiscal & Operational Support Division** provides administrative services for the entire Orange County department, as well as coordinating projects with the Florida Department of Health. The areas of responsibility include the administration and coordination of fiscal resources and technology functions in order to increase efficiency and program coordination. The division is also responsible for administrating Federal grants, including the Ryan White Part A Grant. This grant addresses the health needs of persons living with Human Immunodeficiency Virus (HIV) by funding primary health care and support services for qualified individuals residing in Orange, Seminole, Osceola, and Lake Counties through a network of not-for-profit organizations.
- The **Medical Clinic Division** provides a full array of healthcare services in partnership with the Primary Care Access Network (PCAN). This partnership represents our community's safety-net providers and other organizations dedicated to improving access to healthcare for uninsured residents of Orange County. In addition to contract oversight to support PCAN's health care clinics, the Orange County Medical Clinic (OCMC) offers a full array of specialty medical services through a paid and volunteer network of



providers, including burial program services, nursing case management, Orlando Regional Healthcare's Internal Medicine Residency program, Florida Hospital's Heart Failure Clinic, and Shepherd's Hope after hours clinics on Monday, Tuesday, and Wednesday evenings. In addition, the Outlook Clinic for Anxiety and Depression is co-located at OCMC and provides mental health services for the uninsured. The OCMC also offers onsite X-Ray and pharmacy services to its patients.

- The **Medical Examiner's Office** performs quality and efficient medico-legal investigations to determine the cause and manner of specified deaths. The office also performs investigations when a body is brought into the state without proper medical certification, or when a body is to be cremated, dissected, or buried at sea. Florida Statute, Chapter 406, mandates all of the above functions.
- The **Mental Health & Homeless Issues Division** provides leadership and community planning for mental health, substance abuse, and homeless system issues. The division works closely with providers, stakeholders and other governments, and has responsibilities to work collaboratively for additional State and Federal funding for mental health and homeless services system projects.
- The **Mosquito Control Division** provides control of disease transmitting and nuisance mosquitoes in Orange County. The principles of Integrated Mosquito Management (IMM) are utilized to control mosquito populations. IMM incorporates all available technologies and methodologies to control mosquitoes while attempting to reduce dependence on traditional chemical control. This includes eliminating mosquito breeding sites and using safe, environmentally-sound, bio-control agents. Surveillance for mosquito-borne diseases, such as Eastern Equine Encephalitis, St. Louis Encephalitis, West Nile Encephalitis are conducted year-round with an increased focus on Zika virus monitoring and education for the public.

Health Services

FY 2017-18 Major Accomplishments:

Animal Services Division

- Awarded \$34,500 worth of grant funds to local nonprofits and rescue groups to aid animals from our community.
- Sterilized over 1,200 colony cats and increased the live release rate for cats by 8% since last year. Live release rate for dogs has remained steady at 93%.
- Developed relationships with over 126 rescue partners who have taken in over 1,300 animals since October 2017.
- 105 dogs that were heartworm positive, received sponsorship for their treatment to not only increase their opportunity for adoption but also improve their quality of life.

Drug Free Community Office

- Orange County Government was awarded a \$2 million dollar Substance Abuse and Mental Health Services Administration (SAMHSA) First Responder-Comprehensive Addiction and Recovery Act (FR-CARA) grant to expand life-saving training to local first responders for suspected opioid/heroin overdose and for two (2) positions at the busiest emergency departments to establish processes and protocols for referral to treatment and recovery services.
- Created a Screening, Brief Intervention and Referral to Treatment (SBIRT) pocket guide in collaboration with local hospitals and healthcare professionals for pediatricians, adolescent medicine and primary care physicians.
- Issued the fourth edition of the Parent Resource Guide focused on preventing underage alcohol use, marijuana use, e-cigarette use and opioid use among pre-teens and teens.
- Worked with law enforcement agencies to advertise and promote the Drug Enforcement Agency (DEA) Prescription Drug Take Back Days in Orange County resulting in 3,200 pounds of unused and unwanted prescription drugs collected.

Emergency Medical Services

- Provided Cardiopulmonary Resuscitation (CPR) training for all Orange County Fire and Rescue Operational Personnel.
- Provided response and support for several large-scale events.
- Partnered with Orange County Fire Rescue Department (OCFRD) and the Drug Free Office on "Project Leave Behind".
- Revised countywide EMS Protocols.

Medical Clinic

- Successfully implemented placing an Assistance Interviewers in Dr. Phillips Hospital in addition to the AI that is at Orlando Health to ensure continuity of care for uninsured patients.
- Instituted three (3) new physician volunteers, Cardiology, Gynecology (GYN) and Radiation Oncology within OCMC and the community.

- Improved the appearance of the county cemeteries by removing dead trees and fixing fencing.
- Successfully implemented a documentation program for the indigent care burial program within the current Electronic Medical Record (EMR) system without cost to the county.
- Acquired and streamlined the Ryan White Part A Referral and Billing Program, which decreased the days providers waited to be paid and ensured that patient referrals are timely.
- Successful roll out of Ryan White Part A guidelines for specialty referrals.
- Received \$663,592 in free medications this fiscal year to date for 472 patients.
- Instituted Diabetic Monitoring and Teaching by Pharm D for better management of diabetic patients.
- Added a Spanish only class in addition to English classes for Smoking Cessation.
- Partnership with Specialized Treatment, Education and Prevention Services (S.T.E.P.S.) Program to assist patients in rehab without insurance to see Internal Medicine Residency Program (IMRC).

Medical Examiner's Office

- Partnered with other community partners to develop a Regional Family Assistance Center plan to enact during a mass casualty/fatality event.
- Continued partnerships with Florida State University (FSU) Medical School and Orlando Health to educate staff on forensic pathology.
- Developed a partnership with Orange County 311 to provide a call center in the event of a mass fatality incident.

Mental Health and Homelessness Division

- The Mayor's Youth Mental Health Commission recommendation for a mental health management network launched the youth mental health initiative "Breakthrough" Pilot April 9, 2018 and has enlisted in the project approximately 20 youth.
- Continued to fund permanent housing, supportive services for the chronically homeless, and rapid rehousing for Orange County families that have become homeless. Over 200 families have been housed.
- Mobile Crisis has served over 1,300 youth in crisis since its start in August 2015. During that time it has maintained a 91% stabilization rate.

Mosquito Control Division

- Streamlined the process and eliminated redundancies in data entry, improving efficiency and data accessibility.
- Cross-trained staff in laboratory duties including management of the sentinel chicken flock, identification of mosquito species, and all related data entry.
- Field-tested larvicides to determine which products were most suitable for our environmental conditions.
- Augmented our ability to reach previously inaccessible areas with new equipment.

Health Services

- Increased the amount of adult surveillance in the county, which in turn revealed three (3) previously unidentified species in Orange County.

Fiscal and Operational Support Division Ryan White Office

- Provided core and support services to approximately 5,183 consumers living with HIV/AIDS in order to improve health outcomes.
- Met and exceeded expenditure targets of utilizing 100% of grant funding by providing over \$9.3 million in direct service delivery.
- Integrated HIV care and prevention planning into a single group covering five (5) counties.

FY 2018-19 Department Objectives:

Animal Services Division

- Increase community programs to educate citizens on responsible pet ownership and prevent the further reproduction of unwanted pets.
- Continue to provide citizens with low-cost spay and neuter surgeries for pets through the mobile clinic.
- Bolster existing programs and develop targeted initiatives to further increase the live release rate for Orange County's shelter pets.
- Strive to increase the number of shelter visitors for the benefit of the adoption program and overall agency awareness.



Drug Free Community Office

- Continue to work with the Orange County Heroin Task Force Advisory Committee members to monitor heroin/opioid data trends, implement Task Force recommendations and implement the newly awarded Orange County FR-CARA grant goals and objectives.
- Work with community partners and neighboring counties to implement an awareness campaign and training materials for parents, retailers, and teens on the increase of e-cigarette use among youth, dangers of youth use, and Food and Drug Administration (FDA) regulations.
- Coordinate community substance abuse training for prevention and education, parents, law enforcement and treatment professionals.
- Support state and local law enforcement agencies on compliance check details, party patrols, Driving Under

the Influence (DUI) Saturation patrols, and street-level enforcement details.

- Promote and conduct On Premise and Off Premise Training for Intervention Procedures (TIPS) Retailer training with local vendors.

Emergency Medical Services

- Continue to support agencies requesting EMS support, such as medics at the Walt Disney World (WDW) marathons and community exercises.
- Evaluate and provide a medical support structure to upcoming events, such as the Electric Daisy Carnival and the National Football League (NFL) Pro Bowl.
- Continue the ongoing evaluation of system wide medical protocols
- Develop an updated registry of Automated External Defibrillator's (AED) in county buildings.

Medical Clinic Division

- Continue to improve appearance of county cemeteries by resetting older grave markers that have sunken due to exceptional rains.
- Institute RN Case Management oversight for Ryan White Referrals to ensure they are within the guidelines established in August 2018.
- Increase new patient referrals to 60, as needed by the Orlando Health Internal Medicine Residency Program.

Medical Examiner's Office

- Maintain National Association of Medical Examiners (NAME) accreditation status.
- Install a computed tomography (CT) scanner with associated software, which is capable of producing high resolution images and 3D images that can be viewed in any plane or direction. This will streamline and increase efficiency of the autopsy process, especially in cases of mass fatality.
- Continue to train and exercise with community partners to prepare for any mass casualty/fatality incident.

Mental Health and Homeless Division

- Continue to implement the goals of the Formal Management Network to create, improve, and increase access for youth and families to behavioral healthcare. The focus of the preferred provider network will continue to be early prevention and intervention that is family driven, youth guided, comprehensive, and community based.



Health Services

- Support a community strategy to plan for a robust sheltering system that includes access to prevention and diversion at all locations.
- Support community training for children’s behavioral health providers with Evidence Based Practices, promoting high fidelity services that result in positive, long term outcomes.

Mosquito Control Division

- Develop a wetland classification system to help identify potential problem areas, proactively act upon these areas before mosquito populations reach high levels, and as a result more efficiently direct staff activities.
- Continue to update equipment, pursue cutting edge application techniques, and utilize the latest methods for controlling nuisance and infectious mosquitoes in areas that were previously inaccessible.
- Expansion of the Gambusia fish program by increasing our overall fish population with additional tanks and complimenting this with a trained staff.

Fiscal and Operational Support Division

- Continue to provide strong fiscal management and operational support to all internal and external stakeholders.
 - *Ryan White Office*
 - Continue to coordinate and collaborate with other Ryan White Programs and community organizations in the area in order to decrease service gaps, increase consumer engagement, and improve health outcomes along the HIV care continuum.
 - Increase number of consumers linked and retained in care.
 - Improve program accountability and communication through the collaboration and coordination with internal and external stakeholders.





Health Services

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
Animal Services				
- Number of Animal Intakes		17,496	20,000	20,000
- Number of Animals Saved		11,803	11,275	11,275
- Number of Spay/Neuter Surgeries		9,049	9,000	9,000
Drug Free Community Office				
- Number of Law Enforcement Alcohol Compliance Checks		290	100	100
- % of Clients that Complete the Drug Court Program		63%	75%	75%
<i>Quarterly data N/A. Only annual data available.</i>				
- Number of Presentations, Forums, Trainings, and Seminars		109	100	100
- Youth Engagement		0	100	100
<i>Number of students participating in the Youth Ambassador Program</i>				
Medical Examiner				
- Number of Autopsies		1,992	2,000	2,000
- Completion of Death Certificates in Less Than 72 Hours		99%	99%	99%
- Cost Per Autopsy		\$ 2,224	\$ 2,563	\$ 2,563
Medical Clinic				
- Number of Patient Visits		145,817	130,000	130,000
- % of Patients Reporting Health Improvements		94%	95%	95%
- Operating Cost Per Patient		\$ 121	\$ 165	\$ 165
- Value of Volunteer Medical Care		\$ 1,105,480	\$ 1,600,000	\$ 1,600,000
Mosquito Control				
- Number of Acres Sprayed by Ground Sprayers		206,484	144,360	144,360
- % of Complaint Calls Investigated within 2 Working Days		99%	90%	90%
- % of Ground Spraying Responses Completed within 5 Days		98%	90%	90%

Department: Health Services

Expenditures by Category

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 16,550,663	\$ 18,867,867	\$ 19,919,796	5.6 %
Operating Expenditures	53,922,858	51,679,030	48,264,145	(6.6)%
Capital Outlay	642,047	1,048,960	374,548	(64.3)%
Total Operating	\$ 71,115,568	\$ 71,595,857	\$ 68,558,489	(4.2)%
Capital Improvements	\$ 310,981	\$ 6,397,657	\$ 0	(100.0)%
Grants	11,308,854	27,177,284	22,644,526	(16.7)%
Reserves	0	210,609	210,000	(0.3)%
Other	0	23,834	0	(100.0)%
Total Non-Operating	\$ 11,619,835	\$ 33,809,384	\$ 22,854,526	(32.4)%
Department Total	\$ 82,735,403	\$ 105,405,241	\$ 91,413,015	(13.3)%

Expenditures by Division / Program

Animal Services	\$ 7,869,542	\$ 14,782,274	\$ 8,626,838	(41.6)%
Drug Free Community Office	1,272,694	1,997,213	1,572,354	(21.3)%
Fiscal & Operational Support	14,900,430	22,590,765	17,060,679	(24.5)%
Health EMS	1,574,556	1,833,796	1,946,421	6.1 %
Medical Clinic	37,043,634	37,572,419	37,417,820	(0.4)%
Medical Examiner	4,520,268	5,191,094	5,623,954	8.3 %
Mental Health & Homeless Issues	11,361,507	16,953,548	14,597,792	(13.9)%
Mosquito Control	2,307,445	2,582,132	2,621,682	1.5 %
Public Health	1,885,327	1,902,000	1,945,475	2.3 %
Department Total	\$ 82,735,403	\$ 105,405,241	\$ 91,413,015	(13.3)%

Funding Source Summary

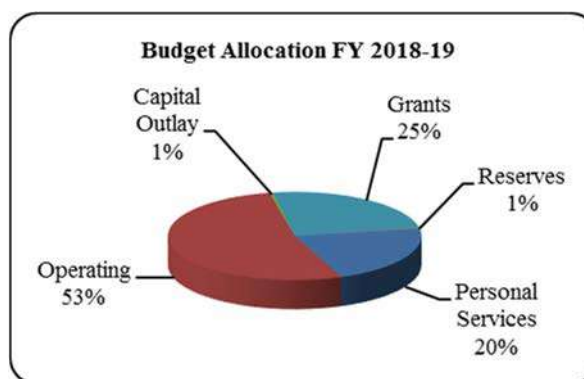
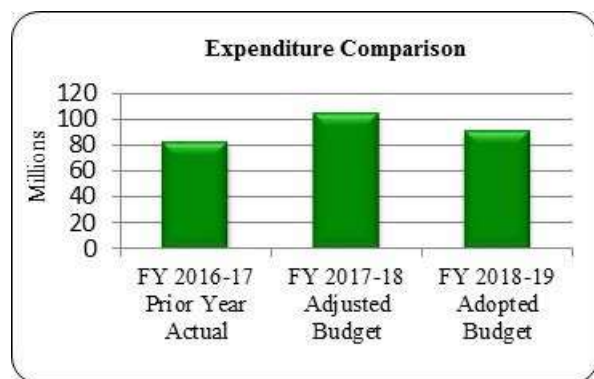
Special Revenue Funds	\$ 15,975,028	\$ 24,959,473	\$ 18,052,634	(27.7)%
General Fund and Sub Funds	66,449,394	74,048,111	73,360,381	(0.9)%
Capital Construction Funds	310,981	6,397,657	0	(100.0)%
Department Total	\$ 82,735,403	\$ 105,405,241	\$ 91,413,015	(13.3)%

Authorized Positions

	251	257	262	1.9%
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Health Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. One (1) Administrative Specialist transferred to Fiscal and Operational Support from Corrections Health Services. The FY 2018-19 budget includes four (4) new positions to meet the service demands in the Medical Examiner’s Office. The department’s net position change increased by five (5) positions.

Four (4) New Positions FY 2018-19

- 1 – Associate Medical Examiner
- 2 – Medicolegal Investigator
- 1 – Forensic Technician

Operating Expenses – The FY 2018-19 operating expenses budget decreased by 6.6% or \$3.4 million from the FY 2017-18 budget. The FY 2018-19 budget does not reflect carryover grant funds or new grant awards, which are recognized after the budget is adopted and are the primary reasons for the reduction. Medicaid is funded for \$21 million. The Primary Care Access Network (PCAN) budget is \$11.8 million (\$5.3 million in the grants category), which reflects a decrease of \$150,180 from the FY 2017-18 budget. The Mental Health & Homeless Issues Division proposed operating budget is \$6.0 million for residential treatment at the Central Receiving Center (CRC).

Capital Outlay – The FY 2018-19 capital outlay budget decreased by 64.3% or \$674,412 from the FY 2017-18 budget. The decrease is primarily due to reductions of one-time purchases in equipment, rolling stock, software, and computer equipment purchases. The FY 2018-19 budget includes funding for four (4) replacement vehicles in Animal Services Division and one (1) replacement vehicle in Mosquito Control Division.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 100.0% or \$6.4 million from the FY 2017-18 budget. There are no new projects or increases to existing projects scheduled for FY 2018-19. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2018-19 grants budget decreased by 16.7% or \$4.6 million from the FY 2017-18 budget. The FY 2018-19 budget does not reflect carryover grant funds, which are recognized after the budget is adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

The Animal Services Division grant budget is \$281,155, which includes funding for heartworm protection, adoption, rescues, and spay and neuter projects.

The Medical Clinic Division grant budget is \$5.3 million, which includes \$4.5 million for payments to PCAN providers. In addition, there is \$105,000 budgeted for the Florida Hospital After Hours Medical Care program for uninsured patients (\$75,000) and Health Care Centers for the Homeless (HCCH) pharmacists (\$30,000).

The Mental Health and Homeless Issues Division grant budget is \$6.2 million, which includes \$1.8 million for Wraparound Orange services, and \$4.4 million for homeless initiatives such as emergency sheltering programs, mobile crisis, permanent supportive housing, rapid re-housing, and support services. Also included is \$30,000 for the “Open Table” program, which will assist in providing services to Orange County through partnerships with faith, charitable, philanthropic, and social service partners by volunteers sharing their vocational and life experiences with impoverished individuals to help them attain financial sustainability and \$100,000 for the operation of the Samaritan Resource Drop-in Center located in east orange county. In addition, Crisis Intervention Team-Youth (CIT-Y) training is budgeted at \$5,000 for law enforcement officers to be trained on how to respond to youth with mental health or substance abuse issues by utilizing methods that decrease arrests.

Ryan White HIV prevention and treatment services includes medical care, case management, food preparation, mental health counseling, housing assistance, transportation, and substance abuse counseling. The budget for FY 2018-19 is \$9.9 million.

Reserves – The FY 2018-19 reserves budget of \$210,000 includes funding for the Mosquito Control Division temporary labor to assist in neighborhood inspections.

Other – FY 2018-19 other budget decreased by 100% or \$23,834 from the FY 2017-18 budget due to one-time interfund transfer from a grant for mental health training.

FUNDING SOURCE HIGHLIGHTS

The FY 2018-19 budget for the Health Services Department primarily includes funds from the General Fund.

Mosquito Control is funded by the General Fund, but through an interfund transfer in order to track expenses as required by Florida Statute 388.311.

The Special Revenue Funds decreased by 27.7% or \$6.9 million due to the completion of one-time grants and the result of the timing in which grants are awarded. The balance of these grants is rolled over to the following fiscal year after the budget is adopted.

Capital Construction Funds decreased by 100.0% or \$6.4 million due to no projects scheduled for FY 2018-19.

Division: Animal Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 5,388,609	\$ 6,015,498	\$ 6,347,729	5.5 %
Operating Expenditures	2,008,529	1,887,858	1,806,504	(4.3)%
Capital Outlay	131,999	253,834	191,450	(24.6)%
Total Operating	\$ 7,529,138	\$ 8,157,190	\$ 8,345,683	2.3 %
Capital Improvements	\$ 310,981	\$ 6,397,657	\$ 0	(100.0)%
Grants	29,424	227,427	281,155	23.6 %
Total Non-Operating	\$ 340,404	\$ 6,625,084	\$ 281,155	(95.8)%
Total	\$ 7,869,542	\$ 14,782,274	\$ 8,626,838	(41.6)%
Authorized Positions	95	99	99	0.0 %

Division: Drug Free Community Office

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 256,029	\$ 273,478	\$ 284,634	4.1 %
Operating Expenditures	1,001,565	1,697,931	1,287,720	(24.2)%
Capital Outlay	15,099	25,804	0	(100.0)%
Total Operating	\$ 1,272,694	\$ 1,997,213	\$ 1,572,354	(21.3)%
Total	\$ 1,272,694	\$ 1,997,213	\$ 1,572,354	(21.3)%
Authorized Positions	3	3	3	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,950,625	\$ 2,646,232	\$ 2,248,188	(15.0)%
Operating Expenditures	6,157,243	7,088,845	4,050,619	(42.9)%
Capital Outlay	32,433	81,100	3,000	(96.3)%
Total Operating	\$ 8,140,301	\$ 9,816,177	\$ 6,301,807	(35.8)%
Grants	\$ 6,760,129	\$ 12,774,588	\$ 10,758,872	(15.8)%
Total Non-Operating	\$ 6,760,129	\$ 12,774,588	\$ 10,758,872	(15.8)%
Total	\$ 14,900,430	\$ 22,590,765	\$ 17,060,679	(24.5)%
Authorized Positions	28	24	26	8.3 %

Division: Health EMS

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 862,212	\$ 958,241	\$ 1,248,047	30.2 %
Operating Expenditures	628,275	748,104	578,374	(22.7)%
Capital Outlay	84,070	127,451	120,000	(5.8)%
Total Operating	\$ 1,574,556	\$ 1,833,796	\$ 1,946,421	6.1 %
Total	\$ 1,574,556	\$ 1,833,796	\$ 1,946,421	6.1 %
Authorized Positions	9	12	11	(8.3)%

Division: Medical Clinic

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 2,241,555	\$ 2,619,595	\$ 2,746,387	4.8 %
Operating Expenditures	34,411,130	29,591,151	29,355,035	(0.8)%
Capital Outlay	240,950	69,673	14,398	(79.3)%
Total Operating	\$ 36,893,634	\$ 32,280,419	\$ 32,115,820	(0.5)%
Grants	\$ 150,000	\$ 5,292,000	\$ 5,302,000	0.2 %
Total Non-Operating	\$ 150,000	\$ 5,292,000	\$ 5,302,000	0.2 %
Total	\$ 37,043,634	\$ 37,572,419	\$ 37,417,820	(0.4)%
Authorized Positions	43	41	41	0.0 %

Division: Medical Examiner

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 3,589,274	\$ 3,761,639	\$ 4,368,652	16.1 %
Operating Expenditures	824,587	952,382	1,243,902	30.6 %
Capital Outlay	106,408	477,073	11,400	(97.6)%
Total Operating	\$ 4,520,268	\$ 5,191,094	\$ 5,623,954	8.3 %
Total	\$ 4,520,268	\$ 5,191,094	\$ 5,623,954	8.3 %
Authorized Positions	34	35	39	11.4 %

Division: Mental Health & Homeless Issues

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 704,905	\$ 844,875	\$ 914,815	8.3 %
Operating Expenditures	6,281,006	7,198,445	7,380,478	2.5 %
Capital Outlay	6,294	3,125	0	(100.0)%
Total Operating	\$ 6,992,205	\$ 8,046,445	\$ 8,295,293	3.1 %
Grants	\$ 4,369,301	\$ 8,883,269	\$ 6,302,499	(29.1)%
Other	0	23,834	0	(100.0)%
Total Non-Operating	\$ 4,369,301	\$ 8,907,103	\$ 6,302,499	(29.2)%
Total	\$ 11,361,507	\$ 16,953,548	\$ 14,597,792	(13.9)%
Authorized Positions	10	11	11	0.0 %

Division: Mosquito Control

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,557,454	\$ 1,748,309	\$ 1,761,344	0.7 %
Operating Expenditures	725,196	612,314	616,038	0.6 %
Capital Outlay	24,794	10,900	34,300	214.7 %
Total Operating	\$ 2,307,445	\$ 2,371,523	\$ 2,411,682	1.7 %
Reserves	\$ 0	\$ 210,609	\$ 210,000	(0.3)%
Total Non-Operating	\$ 0	\$ 210,609	\$ 210,000	(0.3)%
Total	\$ 2,307,445	\$ 2,582,132	\$ 2,621,682	1.5 %
Authorized Positions	29	32	32	0.0 %

Division: Public Health

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Operating Expenditures	\$ 1,885,327	\$ 1,902,000	\$ 1,945,475	2.3 %
Total Operating	\$ 1,885,327	\$ 1,902,000	\$ 1,945,475	2.3 %
Total	\$ 1,885,327	\$ 1,902,000	\$ 1,945,475	2.3 %

**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Health Services Department

Capital improvements include funding for the Animal Services facility improvements, the design of the new Animal Service facility, and construction of spay/neuter clinics. There are no CIP projects planned for FY 2018-19. Any remaining funds will be rolled over, as needed, to FY 2018-19 during the Annual Budget Amendment process in January 2019.

Funding Mechanism:

Funding for the Health Services Department projects is provided from the Capital Projects Fund 1023

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Health Services

10 - 17

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Health Services											
Animal Services											
0251											
1023		Animal Svcs Facility Imp	0	250,000	0	0	0	0	0	0	250,000
		Org Subtotal	0	250,000	0	0	0	0	0	0	250,000
0252											
1023		Animal Services Facility	0	4,000,000	0	0	15,000,000	15,000,000	0	0	34,000,000
		Org Subtotal	0	4,000,000	0	0	15,000,000	15,000,000	0	0	34,000,000
2393											
1023		Spay/Neuter Clinics	331,662	2,147,657	0	5,000,000	0	0	0	0	7,479,319
		Org Subtotal	331,662	2,147,657	0	5,000,000	0	0	0	0	7,479,319
		DIVISION SUBTOTAL	331,662	6,397,657	0	5,000,000	15,000,000	15,000,000	0	0	41,729,319
		DEPARTMENT TOTAL	331,662	6,397,657	0	5,000,000	15,000,000	15,000,000	0	0	41,729,319
		GRAND TOTAL	331,662	6,397,657	0	5,000,000	15,000,000	15,000,000	0	0	41,729,319





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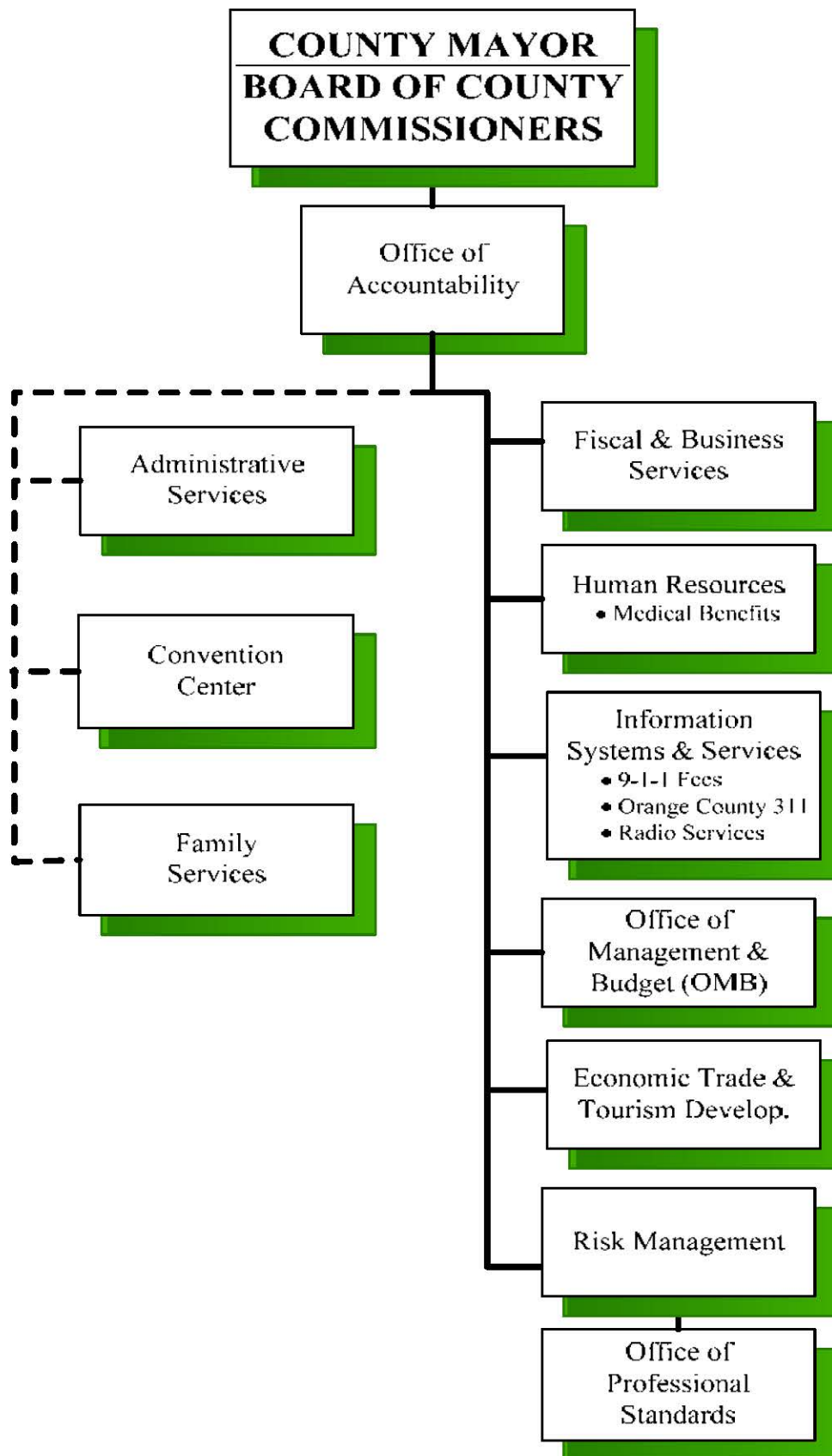
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Note: Administrative Services Department budget is shown under Section 4. Convention Center Department budget is shown under Section 6. Family Services Department budget is shown under Section 8.

Office of Accountability

Purpose Statement:

The Office of Accountability was established for the promotion of fiscal responsibility. The Chief Accountability Officer ensures that the best financial management practices are followed and that fiscal transparency to our citizens is enhanced.

Program Descriptions:

- The **Economic Trade and Tourism Development Office** funds programs and services aimed at diversifying the local economy, attracting and growing high value companies, and promoting job growth that results in an overall increase in the average salary of Orange County citizens. In addition to the traditional focus on attracting new businesses, business retention, and marketing (“outside in” economic development), there is a strong focus on entrepreneurship (“inside-out” economic development).
- The **Fiscal and Business Services Office (FBS)** is responsible for administering Orange County’s debt management program and fostering creative and innovative initiatives that assist Orange County in meeting its management efficiency and improvement objectives by providing the highest quality financial analysis, transactional performance, and business leadership.
- The **Human Resources Division (HR)** is responsible for assisting all operating departments under the Board of County Commissioners (BCC) and several elected officials in the delivery of personnel services by providing a stable and qualified work force in compliance with state and federal regulations. It is also responsible for planning, organizing, and directing negotiations with union representatives pursuant to laws and ordinances governing work, working conditions, wages, and salaries. We strive to manage and strengthen the employer-employee relationship and continue to engage in good faith bargaining with labor union representatives. The division, in collaboration with all operating departments, is responsible for identifying and establishing processes to resolve organizational and employee issues. It provides for organizational development initiatives, employee training and development, and establishes a competitive pay system for all categories of employees. Additionally, the division coordinates and facilitates employee benefits, manages official employee records, and maintains the human resources information system. The *Medical Benefits Program* is also administered by the division. The program includes the following insurance coverages under the Orange County Wellness for Life plan: self-insured medical, dental, vision, short and long-term disability, life, and accidental death and dismemberment.
- The **Information Systems and Services (ISS) Division** provides an effective, cost-efficient operation with an excellent return on investment by delivering new technologies and a state of the art network server



infrastructure. ISS is the single point of contact for reporting related problems through the Service Center. The Service Center immediately handles the more common problems and refers those problems beyond its area of expertise to technical experts in ISS and to vendors.

- The **Office of Management and Budget (OMB)** is responsible for preparing and monitoring Orange County’s annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the BCC. In addition, OMB forecasts multi-year revenues and expenditures and provides management analysis assistance on special projects requested by the County Mayor and County Administrator’s Office. OMB provides centralized coordination of operational and strategic performance measurement activities, assists departments in the development and revision of fees for service, and provides assistance in coordinating the development of Orange County’s Full Cost Allocation Plan. Grants coordination services are also provided to assist departments in the consolidation and coordination of grant related activities according to an established grants process.
- The **Office of Professional Standards** is tasked with maintaining the integrity of Orange County Government and its employees through conducting full, fair, and objective investigations related to employee misconduct and Equal Employment Opportunity Commission (EEOC) complaints. In addition to investigations, Professional Standards tracks the arrests of Orange County employees, performs pre-employment background screening of new employees, and provides trained mediation support to employee workplace issues, as well as specialized training and program evaluation activities to help protect Orange County from potential liability.
- The **Risk Management Division** is responsible for the administration of the self-insurance program for the BCC and Constitutional Officers (except the Sheriff’s Office). In addition to monitoring all workers’ compensation, liability, and property claims, this program is also responsible for reducing the cost of workers’ compensation and liability claims through aggressive claims/case management in conjunction with the county’s third-party administrator. The program also reviews and analyzes the appropriate mix of risk retention and transfer and oversees the underwriting and purchase of the county’s commercial insurance program. A comprehensive safety program is provided that includes training, technical support,

Office of Accountability

inspections, investigations, and an occupational medicine program. The program also provides project management for remediation projects, conducts/reviews environmental site assessments for all county-owned and leased real property, performs asbestos and lead-based paint inspections, and manages the petroleum storage tank compliance program for all county-owned underground and above ground storage tanks.

FY 2017-18 Major Accomplishments:

Economic Trade and Tourism Development

- Coordinated and executed Mayor Jacob's annual Economic Summit and the Florida Simulation Summit with over 400 attendees.
- Oversaw the approval of six (6) economic development projects representing over 1,700 jobs.
- Managed partnerships and executed agreements with Orange County funded programs including: University of Central Florida Incubator, Institute for Economic Competitiveness, Venture Lab, Small Business Development Center, UCF Incubator Soft Landing Program, Central Florida International Trade Office, GrowFL, Metro Orlando Defense Task Force, Prospera, Black Business Investment Fund, National Center for Simulation, the Orlando Economic Partnership (OEP), and the National Entrepreneur Center.
- Continued to work with the OEP on expanding the branding initiative to focus on local residents to act as ambassadors for the newly created brand.

Fiscal and Business Services

- Provided staff support for the newly formed Tourist Development Tax Grant Application Review Committee.
- Worked with Moody's credit rating agency on a review of the county's general credit rating that resulted in the highest rating possible of AAA.
- Worked with Kroll Bond Rating Agency on a review of the County's Sales Tax debt that resulted in the rating outlook being upgraded to positive outlook.

Human Resources Division

- Implemented several Board of County Commissioners (BCC) approved changes to county policy to ensure compliance with federal regulations, state statutes, and operational efficiency.
- Developed and implemented an e-learning based policy and legal compliance training series, which features training on topics such as HIPAA, ethical behavior, harassment, etc. All employees are required to complete featured training each quarter.
- Negotiated multi-year bargaining unit agreements with four (4) out of six (6) bargaining units: American Federation of State, County and Municipal Employees, AFL-CIO (AFSCME); The Florida State Lodge Fraternal Order of Police, Inc. (FOP-Lieutenants); The Charles E. Brookfield Lodge #86 of the Fraternal Order of Police (FOP); and Laborers' International Union of North America Local 517 (LIUNA).

Information Systems and Services (ISS)

- Upgraded the Orange County Courthouse data and Wi-Fi network.
- Implemented text to 911 across all county PSAPs.
- Rolled out new portal for Animal Services to enhance brand awareness and streamline accessibility for pet adoption and rescue programs.
- Implemented new Community Case Management System with Youth Mental Health Commission.

Office of Management and Budget

- Successfully developed the \$4.4 billion FY 2018-19 budget that was adopted by the BCC.
- Received the Government Finance Officers Association (GFOA) of the United States and Canada distinguished budget award for the 32nd consecutive year.
- Successfully completed all of the required statutory regulations related to the budget for FY 2017-18.
- Received Truth in Millage (TRIM) compliance certification from the State for FY 2017-18.
- Analyzed the impact of current economic conditions on Orange County's financials to ensure the viability of current and future budgets.
- Reviewed and monitored legislation and determined impacts to Orange County.

Office of Professional Standards

- Completed 26 misconduct investigations.
- Completed four (4) Equal Employment Opportunity Commission (EEOC) position papers.
- Completed 1,410 background investigations.

Risk Management

- Inspected over 900 county-owned and leased facilities using Occupational Safety and Health Administration (OSHA) guidelines for workplace safety over the course of FY 2017-18. Orange County had an overall compliance rate of 96% with recommendations made during the initial and follow-up inspections.
- Conducted 352 safety training classes countywide.

FY 2018-19 Department Objectives:

Economic Trade and Tourism Development

- Continue to mitigate issues that threaten to relocate Orange County's military commands, which would devastate the modeling, simulation, and training (MS&T) industry.
- Continue to manage Mayor Jacob's MS&T Blue Ribbon Commission as an advocacy group for the industry to include hosting a simulation summit to promote commercial applications for the MS&T.
- Serve as Orange County's representative on the Metro Orlando Defense Task Force (MODTF), which is the tactical arm to protect the MS&T industry.
- Work with stakeholders to include leadership from Tavistock, Suburban Land Reserve, Orlando Economic Partnership, and Port Canaveral to attract a high-impact economic development project to catalyze growth in the Innovation Way development.

Fiscal and Business Services

- Monitor changing financial markets to identify potential costs savings for bonds issued by Orange County.

Office of Accountability

- Continue to work with county departments to provide creative financial alternatives and smart recommendations for financing decisions.
- Continue to monitor Tourist Development Tax (TDT) collections.
- Continue to provide investor relations and work with national credit rating agencies.

Human Resources Division

- Implement new employee development program focused on organizational compliance and supervisory development.
- Monitor health care reform legislation to ensure continued compliance with the Affordable Care Act (ACA).
- Monitor employee and management needs to recommend and implement county policy changes, as needed.
- Enhance and expand wellness initiatives that promote employee health.

Information Systems and Services (ISS)

- Implement enhancements to Public Safety, Criminal Justice, and 911 systems including CAD-RMS.
- Work with county and local agencies to enhance 311 systems focusing on critical call taking and regional support.
- Improve Orange County website to streamline service offerings and accessibility.

Office of Management and Budget

- Develop a FY 2019-20 budget that is fiscally sound and meets the expectations of the citizens of Orange County.
- Continue to monitor and analyze legislation and economic developments.
- Monitor revenues and expenditures for the entire county to ensure long-term financial health.
- Continue to monitor and track capital improvement projects that are in the five (5) year capital improvements plan.
- Continuously track, analyze, and report on the performance of key county revenues.
- Continue to assist Orange County departments in obtaining new grant funding.

Risk Management

- Continue Risk Management's loss prevention training to include the completion of violence in the workplace, social media, email exposures, and liability courses for all employees of the Board of County Commissioners (BCC) and Constitutional Officers.
- Continue to evaluate risk retention levels to optimize risk transfer levels.

Office of Accountability

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
Human Resources				
- Number of Classes		309	279	279
- Number of Class Participants		6,067	5,006	5,006
- Average Operating Cost Per Participant		\$ 24	\$ 30	\$ 30
- Number of Recruitments Initiated (Countywide)		463	567	510
- Number of Applications Received (Countywide)		42,657	50,666	38,000
- Number of Applicants Interviewed (Countywide)		2,135	2,130	1,917
- Number of Applicants Screened and Forwarded to Depts		17,311	23,306	17,480
- Number of Employment Offers Extended (Countywide)		1,374	1,161	1,045
Information Systems and Services				
- Number of 311 Calls Answered		227,662	210,000	200,000
- Percent of 311 Calls Answered within 30 Seconds		91%	90%	90%
- Percent of 311 Calls Responded to within 48 Hours		63%	80%	80%
- Number of ISS Incidents		24,825	40,000	40,000
- Percent of ISS Incidents Closed within 24 Hours		84%	90%	90%
- Percent of ISS Projects Completed on Time		96%	90%	90%
- Percent of ISS Projects Completed on Budget		100%	90%	90%
Professional Standards				
- Number of Background Investigations		395	1,000	1,000
- % of Background Investigations Done Within 15 Days		84%	75%	75%
- % of Misconduct Investigations Done Within 45 Days		0%	65%	65%
- Number of Misconduct Investigations		2	40	40
Risk Management Program				
- Number of Workers' Compensation Claims		868	1,115	1,115
- Total Workers' Comp Claims Incurred (Paid+Reserves) (in mil)		\$ 3.0	\$ 3.9	\$ 3.9
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				
- Average Cost Per Workers' Compensation Claim		\$ 3,272	\$ 3,500	\$ 3,500
- Workers' Compensation Claims as a % of Total Payroll		0.71%	1.00%	1.00%
- Number of General Liability Claims		630	500	500
- Total Liability Claim Dollars Incurred (in millions)		\$ 1.7	\$ 1.4	\$ 1.4
- Number of Auto-Related Claims		238	200	200
- Total Auto Liability Claim Dollars Incurred		\$ 354,457	\$ 550,000	\$ 550,000
- Average Cost Per Auto Liability Claim		\$ 1,504	\$ 2,750	\$ 2,750
- Vehicle Accident Rate Per 1 Million Miles Driven		18.0	15.0	15.0
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				
- Number of Property Loss Claims		176	100	100
- Total Property Loss Claim Dollars Incurred		\$ 1,136,374	\$ 1,500,000	\$ 1,500,000
- Average Cost Per Property Loss Claim		\$ 3,299	\$ 15,000	\$ 15,000
- Cost of Property Loss Insurance per \$100 of Insurable Value		\$ 0.10	\$ 0.13	\$ 0.13
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				

Department: Office of Accountability

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 29,221,335	\$ 72,403,942	\$ 72,659,083	0.4 %
Operating Expenditures	130,740,706	177,100,490	178,181,412	0.6 %
Capital Outlay	1,829,367	3,839,712	3,369,985	(12.2)%
Total Operating	\$ 161,791,408	\$ 253,344,144	\$ 254,210,480	0.3%
Capital Improvements	\$ 4,654,199	\$ 26,534,468	\$ 21,362,020	(19.5)%
Debt Service	1,496,640	1,498,616	1,499,691	0.1 %
Grants	1,797,552	6,890,876	6,999,834	1.6 %
Reserves	0	46,227,333	52,534,590	13.6 %
Total Non-Operating	\$ 7,948,391	\$ 81,151,293	\$ 82,396,135	1.5%
Department Total	\$ 169,739,798	\$ 334,495,437	\$ 336,606,615	0.6%

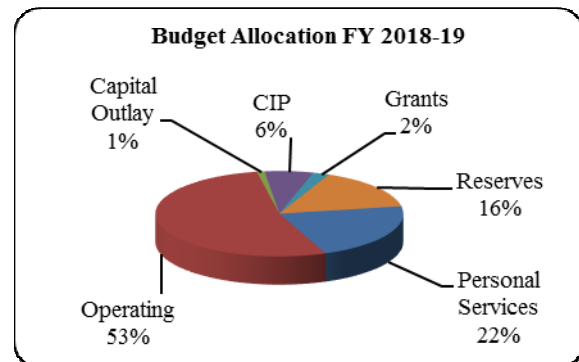
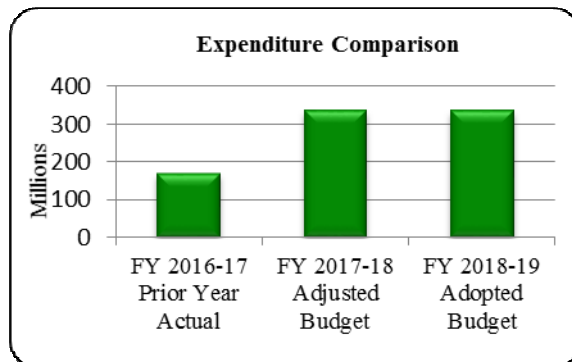
Expenditures by Division / Program				
911 System	\$ 4,218,013	\$ 24,253,536	\$ 23,995,351	(1.1)%
Economic Trade & Tourism Development	2,983,923	8,361,007	8,476,398	1.4 %
Fiscal and Business Services	439,607	463,938	483,291	4.2 %
Human Resources	4,466,533	9,947,001	9,770,026	(1.8)%
Information Systems and Services	43,048,883	57,667,515	52,388,257	(9.2)%
Management and Budget	1,317,566	1,479,090	1,513,408	2.3 %
Medical Benefits Fund	92,903,396	158,334,537	165,900,000	4.8 %
Professional Standards	976,732	1,288,513	1,379,584	7.1 %
Risk Management Operations	1,990,985	2,212,961	3,384,293	52.9 %
Risk Management Program	17,394,160	70,487,339	69,316,007	(1.7)%
Department Total	\$ 169,739,798	\$ 334,495,437	\$ 336,606,615	0.6%

Funding Source Summary				
Special Revenue Funds	\$ 4,218,013	\$ 24,253,536	\$ 23,995,351	(1.1)%
Internal Service Funds	112,288,541	231,034,837	238,600,300	3.3%
General Fund and Sub Funds	47,048,100	65,204,056	64,752,523	(0.7)%
Debt Service Funds	1,541,714	3,094,817	2,848,441	(8.0)%
Capital Construction Funds	4,643,430	10,908,191	6,410,000	(41.2)%
Department Total	\$ 169,739,798	\$ 334,495,437	\$ 336,606,615	0.6%

Authorized Positions				
	297	353	352	(0.3)%

Office of Accountability

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee.

One (1) New Position FY 2018-19

1 – Administrative Assistant, Human Resources

One (1) Safety and Loss Prevention Analyst position transferred out from the Risk Management Division to the Utilities Department. One (1) Multimedia/Specialist Project Coordinator position transferred from the Information Systems and Services (ISS) Division to the Facilities Management Division. The net position change decreased by one (1) position.

Operating Expenses – The FY 2018-19 operating expenses budget increased by 0.6% or \$1.1 million from the current FY 2017-18 budget due primarily to increases in enterprise software renewals in ISS, and maintenance of equipment in the 911 System. The maintenance of equipment object code is used to balance the fund in lieu of a reserves account. The table below summarizes all changes to Risk Management.

	FY 2017-18 Budget as of 3/31/18	FY 2018-19 Adopted Budget	Change from FY 2017-18 Budget	% Change from FY 2017-18
<u>Risk Management</u>				
Personal Services - Operations	\$ 1,818,132	\$ 1,820,477	\$ 2,345	0.1%
Workers' Comp	41,248,301	40,649,602	(598,699)	-1.5%
Claims Administration	2,896,363	2,035,000	(861,363)	-29.7%
General, Auto & Property Liability	16,503,123	18,489,905	1,986,782	12.0%
Occupational Medicine	2,000,000	2,000,000	-	0.0%
Other Insurance & Bonds	6,524,769	5,000,000	(1,524,769)	-23.4%
Payments to Other Gov. Agencies	400,000	300,000	(100,000)	-25.0%
Other Operating Expenditures	1,164,175	1,077,265	(86,910)	-7.5%
Reserve for Contingency	145,437	1,328,051	1,182,614	813.1%
Total Budget	\$ 72,700,300	\$ 72,700,300	\$ -	0.0%

Capital Outlay – The FY 2018-19 capital outlay budget decreased by 12.2% or \$469,727 from the FY 2017-18 budget due to encumbrance rollovers in 911 System and ISS that is expected to be expensed in FY 2018-19. Included in this budget is funding in the amount of \$1.6 million for ISS software requirements including enterprise storage solution expansion to protect county data and computer equipment in the amount of \$1.5 million.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 19.5% or \$5.2 million from the FY 2017-18 budget. The budget includes funding for technology hardware replacement, network infrastructure, telecommunications, and 9-1-1 technology upgrades. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Debt Service – The FY 2018-19 debt service budget of \$1.5 million is for the annual principal and interest expenses for the Radio System Conversion project.

Grant – The FY 2018-19 grant budget of \$7.0 million is for the Economic Trade and Tourism Development Office. Included is \$750,000 to the University of Central Florida (UCF) for construction of its downtown campus that will be paid over multiple years. UCF has agreed to grant Orange County a long term lease on its property on Lake Ellenor Drive in south Orlando in exchange for the \$3.0 million total contribution. Please see the grants agreement and program support table on page 11-07 for a listing of recipient organizations and grant amounts.

Reserves – The FY 2018-19 reserves budget increased by 13.6% or \$6.3 million from the prior level and includes reserves in the Medical Benefits Fund of \$49.9 million, in the Radio Services Debt Service Fund of \$1.3 million, and in the Risk Management Fund of \$1.3 million.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Office of Accountability is derived from Internal Services Funds – the Medical Benefits Fund and Risk Management Fund account for 70.9% of funding. Medical Benefits Fund revenue is largely derived from insurance premiums paid by Orange County, other government agency participants, and employees covered by the plan. Risk Management Fund revenue is derived from charges to county departments and participating Constitutional Offices for insurance coverage for workers' compensation, property and auto liability, as well as general liability coverage.

Additional revenue sources include 911 fees. Orange County is empowered to levy a fee of up to \$0.40 per month per phone line (up to a maximum of 25 access lines per account bill rendered) to be paid by local subscribers within Orange County served by the "911" emergency telephone system. Additionally, in 2014, the State reduced the monthly "E911" fee on wireless subscribers in the state from \$0.50 to \$0.40 and, for the first time, established a collection procedure relating to this fee for prepaid wireless users. The revenue received is restricted and is used for allowable operating costs directly associated with the 911 programs and for reimbursement to the Public Safety Answering Points (PSAPs) call centers throughout Orange County.

Also received are revenues from a traffic violation surcharge, which is assessed at a rate of \$12.50 per moving violation. Of that amount, Orange County receives \$12.00 (the Clerk of Courts receives \$0.50 per violation for processing expenses). The traffic violation surcharge funds debt service for Orange County's intergovernmental radio system.

Economic Trade & Tourism Development Office

Grants Agreements & Program Support	FY 2017-18 Budget as of 03/31/18	FY 2018-19 Adopted Budget	Change from 03/31/18	% Change from 03/31/18
<u>Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)</u>				
ADP, LLC	\$ 750	\$ 750	\$ -	0.0%
Bogen Communications, Inc.	3,325	3,325	-	0.0%
Contract Obligation	4,500,000	4,500,000	-	0.0%
Camber Corporation - Project Vortex	2,850	4,050	1,200	42.1%
CVS - Caremark	41,250	41,250	-	0.0%
DaVita Rx	9,150	9,150	-	0.0%
Design Interactive, Inc.	4,000	4,000	-	0.0%
Centene	5,625	10,688	5,063	90.0%
Cole Engineering Inc.	6,000	3,000	(3,000)	-50.0%
DiSTI Corporation	1,400	-	(1,400)	-100.0%
Granite Telecommunications, LLC	6,250	6,250	-	0.0%
IAAPA	9,000	9,000	-	0.0%
Lake Nona Institute, Inc.	5,000	5,000	-	0.0%
NeoSystems	3,750	5,550	1,800	48.0%
Prime Therapeutics	12,900	9,600	(3,300)	-25.6%
Publix	7,500	7,500	-	0.0%
Square Trade - Project Spring	4,350	4,350	-	0.0%
USTA	-	41,650	41,650	N/A
Wheeled Coach New	10,500	10,500	-	0.0%
Subtotal QTIs & QACF	\$ 4,633,600	\$ 4,675,613	\$ 42,013	0.9%
<u>Grants</u>				
Black Business Investment Fund (BBIF)	\$ 146,912	\$ 149,850	\$ 2,938	2.0%
Darden Economic Development Grant	335,000	430,000	95,000	28.4%
Economic Development Fund	25,000	25,000	-	0.0%
Prospera (formerly known as HBIF)	133,650	136,323	2,673	2.0%
Mitsubishi Economic Dev. Grant	50,000	-	(50,000)	-100.0%
National Center for Simulation	36,414	37,142	728	2.0%
UCF Downtown Campus	750,000	750,000	-	0.0%
UCF GrowFL	26,035	26,556	521	2.0%
UCF National Entrepreneur Cntr - Foreign Trade	67,626	68,979	1,353	2.0%
UCF Technology Incubator	130,318	132,924	2,606	2.0%
UCF Small Business Dev. Center	102,000	104,040	2,040	2.0%
UCF Institute for Econ. Competitiveness	204,000	208,080	4,080	2.0%
UCF Small Bus. Advisory Board Council	102,000	104,040	2,040	2.0%
UCF Orange County Venture Lab	130,318	132,924	2,606	2.0%
UCF Soft Landing Incubation Program	10,503	10,713	210	2.0%
UCF Florida Virtual Entrepreneur Center	7,500	7,650	150	2.0%
Subtotal Grants	\$ 2,257,276	\$ 2,324,221	\$ 66,946	3.0%
TOTAL	\$ 6,890,876	\$ 6,999,834	\$ 108,959	1.6%

Division: 911 System

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 459,930	\$ 508,740	\$ 511,161	0.5 %
Operating Expenditures	3,739,230	8,009,400	8,532,170	6.5 %
Capital Outlay	8,084	109,119	0	(100.0)%
Total Operating	\$ 4,207,244	\$ 8,627,259	\$ 9,043,331	4.8 %
Capital Improvements	\$ 10,769	\$ 15,626,277	\$ 14,952,020	(4.3)%
Total Non-Operating	\$ 10,769	\$ 15,626,277	\$ 14,952,020	(4.3)%
Total	\$ 4,218,013	\$ 24,253,536	\$ 23,995,351	(1.1)%
Authorized Positions	6	6	6	0.0 %

Division: Economic Trade & Tourism Development

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 194,828	\$ 205,397	\$ 214,191	4.3 %
Operating Expenditures	991,544	1,264,734	1,262,373	(0.2)%
Total Operating	\$ 1,186,372	\$ 1,470,131	\$ 1,476,564	0.4 %
Grants	\$ 1,797,552	\$ 6,890,876	\$ 6,999,834	1.6 %
Total Non-Operating	\$ 1,797,552	\$ 6,890,876	\$ 6,999,834	1.6 %
Total	\$ 2,983,923	\$ 8,361,007	\$ 8,476,398	1.4 %
Authorized Positions	2	2	2	0.0 %

Division: Fiscal and Business Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 379,112	\$ 397,401	\$ 416,733	4.9 %
Operating Expenditures	56,238	64,855	64,076	(1.2)%
Capital Outlay	4,256	1,682	2,482	47.6 %
Total Operating	\$ 439,607	\$ 463,938	\$ 483,291	4.2 %
Total	\$ 439,607	\$ 463,938	\$ 483,291	4.2 %
Authorized Positions	3	3	3	0.0 %

Division: Human Resources

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,619,251	\$ 8,060,768	\$ 8,376,774	3.9 %
Operating Expenditures	643,449	1,384,286	1,382,654	(0.1)%
Capital Outlay	81,634	162,673	10,598	(93.5)%
Total Operating	\$ 4,344,334	\$ 9,607,727	\$ 9,770,026	1.7 %
Capital Improvements	\$ 122,199	\$ 339,274	\$ 0	(100.0)%
Total Non-Operating	\$ 122,199	\$ 339,274	\$ 0	(100.0)%
Total	\$ 4,466,533	\$ 9,947,001	\$ 9,770,026	(1.8)%
Authorized Positions	48	102	103	1.0 %

Division: Information Systems and Services

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 15,489,588	\$ 17,880,067	\$ 18,308,642	2.4 %
Operating Expenditures	19,818,087	22,637,176	21,543,969	(4.8)%
Capital Outlay	1,723,337	3,552,538	3,343,205	(5.9)%
Total Operating	\$ 37,031,012	\$ 44,069,781	\$ 43,195,816	(2.0)%
Capital Improvements	\$ 4,521,231	\$ 10,568,917	\$ 6,410,000	(39.4)%
Debt Service	1,496,640	1,498,616	1,499,691	0.1 %
Reserves	0	1,530,201	1,282,750	(16.2)%
Total Non-Operating	\$ 6,017,871	\$ 13,597,734	\$ 9,192,441	(32.4)%
Total	\$ 43,048,883	\$ 57,667,515	\$ 52,388,257	(9.2)%
Authorized Positions	193	192	191	(0.5)%

Division: Management and Budget

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,288,025	\$ 1,448,851	\$ 1,485,403	2.5 %
Operating Expenditures	21,732	25,739	23,505	(8.7)%
Capital Outlay	7,809	4,500	4,500	0.0 %
Total Operating	\$ 1,317,566	\$ 1,479,090	\$ 1,513,408	2.3 %
Total	\$ 1,317,566	\$ 1,479,090	\$ 1,513,408	2.3 %
Authorized Positions	14	14	14	0.0 %

Division: Medical Benefits Fund

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Operating Expenditures	\$ 92,903,396	\$ 113,782,842	\$ 115,976,211	1.9 %
Total Operating	\$ 92,903,396	\$ 113,782,842	\$ 115,976,211	1.9 %
Reserves	\$ 0	\$ 44,551,695	\$ 49,923,789	12.1 %
Total Non-Operating	\$ 0	\$ 44,551,695	\$ 49,923,789	12.1 %
Total	\$ 92,903,396	\$ 158,334,537	\$ 165,900,000	4.8 %

Division: Professional Standards

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 574,474	\$ 836,285	\$ 876,100	4.8 %
Operating Expenditures	400,422	449,228	500,484	11.4 %
Capital Outlay	1,836	3,000	3,000	0.0 %
Total Operating	\$ 976,732	\$ 1,288,513	\$ 1,379,584	7.1 %
Total	\$ 976,732	\$ 1,288,513	\$ 1,379,584	7.1 %
Authorized Positions	10	13	13	0.0 %

Division: Risk Management Operations

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,788,188	\$ 1,818,132	\$ 1,820,477	0.1 %
Operating Expenditures	200,387	243,192	229,565	(5.6)%
Capital Outlay	2,411	6,200	6,200	0.0 %
Total Operating	\$ 1,990,985	\$ 2,067,524	\$ 2,056,242	(0.5)%
Reserves	\$ 0	\$ 145,437	\$ 1,328,051	813.1 %
Total Non-Operating	\$ 0	\$ 145,437	\$ 1,328,051	813.1 %
Total	\$ 1,990,985	\$ 2,212,961	\$ 3,384,293	52.9 %
Authorized Positions	21	21	20	(4.8)%

Division: Risk Management Program

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 5,427,938	\$ 41,248,301	\$ 40,649,602	(1.5)%
Operating Expenditures	11,966,222	29,239,038	28,666,405	(2.0)%
Total Operating	\$ 17,394,160	\$ 70,487,339	\$ 69,316,007	(1.7)%
Total	\$ 17,394,160	\$ 70,487,339	\$ 69,316,007	(1.7)%

**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Office of Accountability

The Office of Accountability is responsible for the direction of projects falling under the Information Systems & Services Division in FY 2018-19. These projects pay for the maintenance and upgrade of the 911 system, the radio communications system, and network and telecommunications infrastructure.

Adopted
FY 2018-19

Information Systems & Services \$ 21,362,020

Funding Mechanism:

Funding for 911 projects is provided by the 911/E911 Fee Fund. All other funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Office of Accountability

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Office of Accountability											
Human Resources											
0299											
	1023	Payroll/HR System	4,654,250	339,274	0	0	0	0	0	0	4,993,524
		Org Subtotal	4,654,250	339,274	0	0	0	0	0	0	4,993,524
		DIVISION SUBTOTAL	4,654,250	339,274	0	0	0	0	0	0	4,993,524
Information Systems & Services											
0297											
	1054	911 System Upgrade	996,919	15,626,277	14,952,020	0	0	0	0	0	31,575,216
		Org Subtotal	996,919	15,626,277	14,952,020	0	0	0	0	0	31,575,216
0573											
	1023	Radio Tower Generator Replacements	246,504	554,496	0	0	0	0	0	0	801,000
		Org Subtotal	246,504	554,496	0	0	0	0	0	0	801,000
0584											
	1023	Network Infrastructure	2,619,622	955,093	850,000	850,000	850,000	850,000	850,000	0	7,824,715
		Org Subtotal	2,619,622	955,093	850,000	850,000	850,000	850,000	850,000	0	7,824,715
0585											
	1023	Radio Services System Expansion	0	776,757	0	0	0	0	0	0	776,757
		Org Subtotal	0	776,757	0	0	0	0	0	0	776,757
0593											
	1023	Technology Hardware Replacement	3,286,600	6,850,827	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,137,427
		Org Subtotal	3,286,600	6,850,827	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,137,427
0862											
	1023	National Mutual Aid Radio Upgrade	699,027	40,873	0	0	0	0	0	0	739,900
		Org Subtotal	699,027	40,873	0	0	0	0	0	0	739,900
2028											
	1023	Telecommunications System Up	1,040,382	1,390,871	560,000	560,000	560,000	560,000	560,000	0	5,231,253
		Org Subtotal	1,040,382	1,390,871	560,000	560,000	560,000	560,000	560,000	0	5,231,253
		DIVISION SUBTOTAL	8,889,054	26,195,194	21,362,020	6,410,000	6,410,000	6,410,000	6,410,000	0	82,086,268

*ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET*

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
		DEPARTMENT TOTAL	13,543,304	26,534,468	21,362,020	6,410,000	6,410,000	6,410,000	6,410,000	0	87,079,792
		GRAND TOTAL	13,543,304	26,534,468	21,362,020	6,410,000	6,410,000	6,410,000	6,410,000	0	87,079,792

Orange County

Office of Accountability



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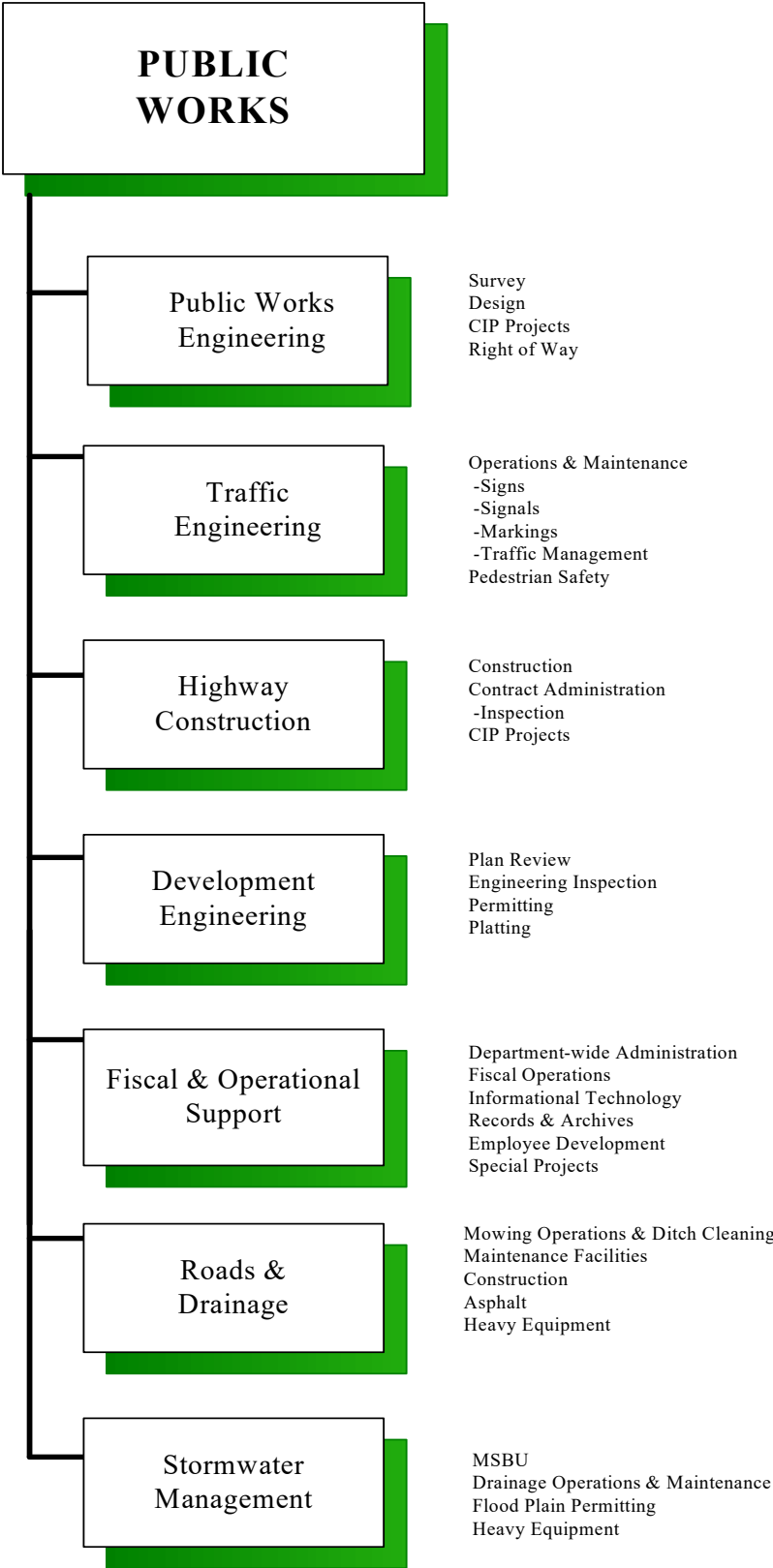
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Public Works

Purpose Statement:

The Public Works Department provides for the design, construction, and maintenance of roadways, pedestrian walks, and traffic control devices for the safe, efficient, and effective travel of the residents of Orange County and the general public. In addition, the department collaborates with community and industry groups and related agencies in determining infrastructure needs. The department also identifies, provides, and maintains the county's stormwater infrastructure to control and manage stormwater runoff to prevent localized flooding of properties due to storms.

Program Descriptions:

- The **Development Engineering Division** provides regulatory responsibilities for platting, review of development plans, and permitting for development to ensure compliance with all applicable state regulations and county codes.
- The **Fiscal & Operational Support Division** is responsible for the support of the Public Works Department's fiscal operations, inventory control, public records, emergency response, customer service, and geographical information and mapping functions.
- The **Highway Construction Division** provides construction, inspection, and contract administration services for roadway, sidewalks, and drainage projects throughout unincorporated Orange County.
- The **Public Works Engineering Division** manages capital improvement projects through the utilization of professional engineering, surveying, and project management services. In addition to major road projects, programs include intersection improvements, new sidewalks, American Disabilities Act (ADA) rehabilitation of rights-of-way, median tree program, roadway lighting program and bridge replacement.
- The **Roads & Drainage Division** provides for the maintenance of roads in the unincorporated areas of Orange County. Services include resurfacing of residential streets, maintenance of unpaved roads and bridges, right-of-way mowing, sidewalk repair, concrete work, and roadway underdrain maintenance.
- The **Stormwater Management Division** is responsible for the planning, engineering design, operation and maintenance of the primary drainage systems within unincorporated Orange County. This includes stormwater ponds, canals, pump stations, major control structures, drainwells, and dams. In addition, the division administers the Federal Emergency Management Agency's (FEMA) National Flood Insurance (NFIP) and Community Rating System (CRS) Programs.
- The **Traffic Engineering Division** provides for safe and efficient traffic movement on Orange County maintained roads by installing and maintaining traffic control devices and analyzing traffic movement and accident data.



FY 2017-18 Major Accomplishments:

Highway Construction Division

- Initiated construction on the following projects: Shingle Creek Bike Trail, Phase I Segment I (from Destination Parkway to Sand Lake Road), Hamlin Groves Trail Phase II, Holden Heights Community Improvements Phase IV and Sherry Drive Bridge Replacement.
- Initiated construction on the Lake Lawne Regional Stormwater Facility (at Barnett Park) for the Environmental Protection Division.
- Completed construction on the Lake Anderson Alum Treatment System for the Environmental Protection Division.
- Initiated and completed construction on the Lake Pickett Road and North Tanner Road Intersection Improvements, Hansel Pond Improvements project, and Fairvilla Drainage Improvements project.
- Completed construction on the International Drive Pedestrian Bridge project (from Convention Center to Hyatt Regency Hotel), the International Drive Road Widening (from Westwood Boulevard South to Westwood Boulevard North), Destination Parkway Section 1B/2A (aka: Canadian Court/John Young Parkway Connector Roadway) Improvements (from Tradeshow Boulevard to West of Universal Boulevard), Innovation Way/SR 528 Interchange (CFX Project), Ficquette Road (aka: Deputy Jonathan "Scott" Pine Parkway), Sand Lake Road and John Young Parkway Interchange, Porter Road Roadway (from C.R. 545 East to Hamlin Groves Trail), Seidel Road Phases 2A and 3A, and Innovation Way 3B.
- Continued construction on Moss Park Road at Innovation Way Intersection Improvements, Reams Road Improvements (Taborfield Avenue to 900' West of Delmar Avenue), Boggy Creek Road (South of Access Road to Wetherbee Road), and Sand Lake Road and John Young Parkway Interchange.
- Constructed approximately four (4) miles of new sidewalks throughout Orange County, and more than 1,100 curb ramps.

Public Works Engineering Division

- Managed engineering design for major roadways, intersections, bridges, new sidewalks, ADA rehabilitation for rights-of-way, landscaping, and public private partnership projects.
- Managed the right-of-way acquisition process for major roadways, intersections, and bridges.
- Programmed roadway lighting for 17 miles of county roads.

Public Works

- Supported other county departments by providing project management and eminent domain/right-of-way acquisition services for water quality, community development, and recreational trail projects.

Roads & Drainage Division

- Retrofitted more than 23 miles of sidewalk.
- Responded to over 8,600 citizen complaints.
- Trimmed/removed approximately 40,900 trees.
- Swept close to 20,000 curb miles of roadway.
- Repaired nearly 4,700 potholes.
- Mowed approximately 40,200 acres of right-of-way.
- Cleaned approximately 57 miles of stormwater pipes and slip lined more than 25 miles with cure-in-place lining.
- Cleaned about three (3) miles of roadside ditches.
- Resurfaced around 370 lane miles of arterial, collector, and subdivisions roads.
- Constructed about six (6) miles of stormwater conveyance pipes.

Stormwater Management Division

- Stormwater Management crews executed emergency pumping on Lake Cortez for 90 days to mitigate Florida Department of Transportation (FDOT) flooding of private properties.
- Stormwater Management teams consisting of Operations, Engineering, and Contract Section staff assessed all primary drainage systems after Hurricane Irma.
- Mowed approximately 29,000 acres of county right-of-way/easements consisting of 24,654 acres of ponds and 4,346 acres of primary canals.
- Trimmed or removed over 8,200 trees.
- Chemically sprayed approximately 769 miles of fences/curbs/edges, 2,000 acres of county right-of-way/easements, and 15,318 acres of pond vegetation.
- Repaired over 22,000 linear feet of fencing along ponds and right-of-way.
- Processed 320 floodplain permits and reviewed 350 determinations and inquiries.
- Completed the Hansel Pond and Fairvilla Drainage Improvement projects.
- Advertised for construction the Boggy Creek Pipeline Segment A, Sky Lake Canal Slope Stabilizations, Bonnie Brooke Pump Station Improvements, Little Wekiva at Kathleen, and Little Wekiva at Edgewater Erosion Control projects.

Traffic Engineering Division

- Reviewed 18 traffic signal plans.
- Performed 78 traffic calming studies.
- Performed 13 Stealth Radar studies and installed 30 temporary speed monitor trailers.
- Completed 26 new traffic calming installation projects.
- Resolved 1,581 signal timing complaints.
- Resolved 2,273 service calls and 18 emergency incidents.
- Fabricated and laminated over 11,900 signs.
- Installed signs for 31 new subdivisions.
- Refreshed 41.5 lane-miles of striping.
- Installed school radar signs at 11 schools.

- Performed 244 traffic safety studies.
- Conducted 24 *Walk-Ride-Thrive!* pedestrian and bicycle safety events.
- Developed plans for upgrading school zones on 21 multi-lane corridors.
- Completed school zone time clock replacement for flashing beacons county-wide.
- Processed 2,165 maintenance of traffic permits.

FY 2018-19 Department Objectives:

Highway Construction Division

- Initiate construction of Wallace Road at Dr. Phillips Boulevard Intersection Improvements, 441 and Sadler Road Intersection Improvements, Boggy Creek Pipeline Improvements, Avalon Park Boulevard Safety Improvements, Gatlin Avenue, Kennedy Avenue and Arrow Road Intersection Improvements, Holden Avenue (Phase I), Skylake Canal Improvements (Landstreet to Taft Vineland Road), Dr. Love Road Sidewalk Improvements, Moselle Avenue Sidewalk Improvements, Little Egypt Sidewalk Improvements, Dean Road at Curameng Drive Intersection Improvements, Lake Jennie Jewel Baffle Box and Little Wekiva River (at Edgewater Drive) Drainage Improvements.

Public Works Engineering Division

- Continue to manage intersection and pedestrian safety program projects identified in the *INVEST in our Home for Life* initiative and capital improvements projects (CIP) program.
- Continue to manage the roadway projects included in the *INVEST in our Home for Life* initiative and CIP program.
- Continue to administer the sidewalk program and install approximately 10 miles of pedestrian sidewalks throughout Orange County.
- Continue to develop and implement the ADA Transition Plan throughout the Orange County road network.
- Install 12 miles of roadway lights.
- Continue to support other county departments by providing project management services and right-of-way acquisition services for water quality projects, community development projects, and recreational trails.
- Continue to implement the county-wide Vertical Benchmark Network Project, which will assist meeting the current Federal Emergency Management Agency (FEMA) and National Geodetic Survey (NGS) standards for vertical control, which will be included in the county's Geographic Information System (GIS) Database.



Public Works

Roads & Drainage Division

- Promote the health, safety, and welfare of Orange County residents through the maintenance of roadway and secondary drainage facilities.
- Provide leadership and support responsibility for recovery operations to open roads and minimize secondary flooding during emergencies.

Stormwater Management Division

- Continue to improve stormwater management in Orange County by completing updated Watershed Master Plans for each of the County's 12 basins.
- Continue GIS inventory of pump stations, drainwells, rain gauges, and pond and canal mowing contracts.
- Continue the development of a web-based viewer for Stormwater's GIS-based watershed information.
- Work with GIS staff to create an accurate layer of primary canal systems.
- Continue to participate in FEMA's Community Rating System (CRS) Program to enhance monetary savings to residents.

Traffic Engineering Division

- Continue to develop pedestrian-friendly roadways with proper placement of pedestrian crosswalks, signs, and signals.
- Continue to conduct traffic studies at critical intersection and roadways and provide speed limit recommendations in order to improve safety.
- Continue to work with community groups and organizations on traffic calming, pedestrian safety, and school-related issues.
- Continue to conduct corridor signal re-timing projects to reduce travel time and provide maximum efficiency on Orange County roads.
- Continue to manage the County's Red Light Safety Program.
- Begin school zone evaluations on 2-lane corridors for consistency with new FDOT requirements.
- Begin construction of overhead flashing beacons at school zones on multi-lane corridors for consistency with new FDOT requirements.
- Signalize seven (7) intersections currently under design.
- Begin replacement of 120 traffic signal controllers to provide automated traffic signal performance measures.
- Continue to expand the fiber optic network and install ITS (Intelligent Transportation Systems) technology such as CCTV (Closed Circuit Television) cameras, wireless communication devices, and Bluetooth travel time detectors.



Public Works

Key Performance Measures	Notes	FY 2016-17 Actual	FY 2017-18 Target	FY 2018-19 Target
Development Engineering				
- Number of Projects Reviewed		1,389	1,708	1,918
- % of Projects Reviewed within Specified Time Frame		90%	90%	90%
- Cost Per Plan Reviewed		\$ 435	\$ 507	\$ 423
Public Works Engineering				
- % of CIP Budget Expended as Scheduled		9%	60%	60%
- Number of Transportation CIP Projects in Progress		160	185	184
- Number of Transportation Projects Bid		49	148	140
Public Works Stormwater Mgt.				
- Number of Flood Plain Permit Applications		231	320	320
- % of CIP Budget Expended & Encumbered		69%	90%	90%
- Number of Drainwells, Control Structures, and Pump Stations		164	165	165
- Number of Miles of Primary Canals Maintained		95	95	95
- Number of Ponds Maintained		1,831	1,831	1,864
- MSBU Ponds Maintained		1,449	1,449	1,482
- Non-MSBU Ponds Maintained		382	382	382
Roads & Drainage				
- Total Number of County Lane Miles Maintained		5,721	5,778	5,818
- Arterial Lane Miles Maintained		1,677	1,767	1,768
- Residential Lane Miles Maintained		4,044	4,044	4,050
- % Arterial Lane Miles Rated in Good Condition		85%	85%	85%
- % Residential Lane Miles Rated in Good Condition		88%	88%	88%
- Lane Miles Identified for Resurfacing		393	390	390
- Number of Miles of Secondary Canals Maintained		90	90	90
- % of CIP Budget Expended and Encumbered		90%	90%	90%
Traffic Engineering				
- Number of Traffic Signal Warrant Studies Completed		13	20	20
- Average Days to Complete Traffic Signal Warrant Studies		45	45	60
- Cost Per Traffic Signal Warrant Study		\$ 1,205	\$ 840	\$ 6,500

Department: Public Works

Expenditures by Category

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 30,067,117	\$ 35,285,371	\$ 36,868,789	4.5 %
Operating Expenditures	55,397,081	94,268,099	64,299,809	(31.8)%
Capital Outlay	4,963,268	6,277,602	5,376,554	(14.4)%
Total Operating	\$ 90,427,466	\$ 135,831,072	\$ 106,545,152	(21.6)%
Capital Improvements	\$ 74,081,425	\$ 177,308,713	\$ 132,621,998	(25.2)%
Debt Service	9,629	9,605	8,013	(16.6)%
Grants	40,000	40,000	60,000	50.0 %
Reserves	0	116,632,200	137,142,540	17.6 %
Other	109,312	120,000	120,000	0.0%
Total Non-Operating	\$ 74,240,366	\$ 294,110,518	\$ 269,952,551	(8.2)%
Department Total	\$ 164,667,833	\$ 429,941,590	\$ 376,497,703	(12.4)%

Expenditures by Division / Program

Development Engineering	\$ 3,208,062	\$ 3,210,121	\$ 3,589,890	11.8 %
Fiscal & Operational Support	10,970,141	41,554,966	11,785,722	(71.6)%
Highway Construction	2,101,783	2,307,059	2,310,419	0.1 %
Public Works Engineering	36,059,929	123,525,390	87,873,392	(28.9)%
Public Works Reserves	530,651	119,802,200	138,812,540	15.9 %
Public Works Stormwater Mgt.	19,754,941	30,096,869	24,282,618	(19.3)%
Roads & Drainage	78,339,810	89,573,624	90,550,133	1.1 %
Traffic Engineering	13,702,514	19,871,361	17,292,989	(13.0)%
Department Total	\$ 164,667,833	\$ 429,941,590	\$ 376,497,703	(12.4)%

Funding Source Summary

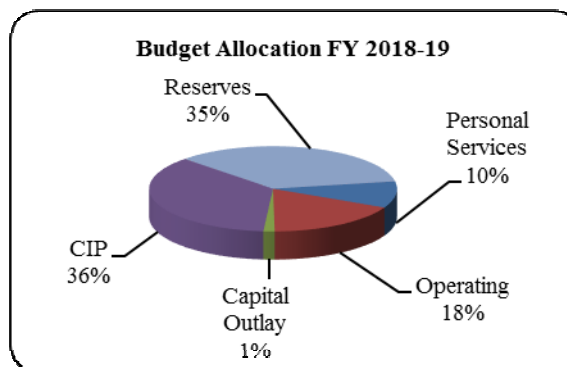
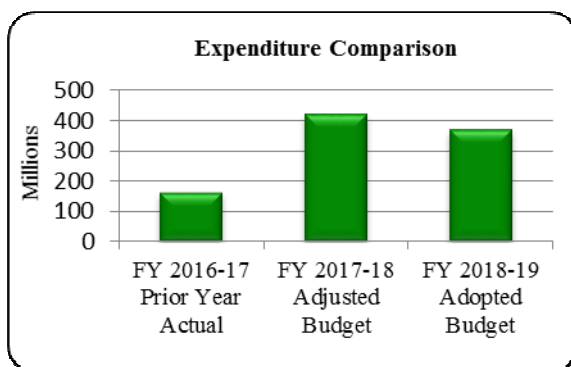
Special Revenue Funds	\$ 148,099,735	\$ 250,049,080	\$ 222,498,321	(11.0)%
Capital Construction Funds	16,568,098	179,892,510	153,999,382	(14.4)%
Department Total	\$ 164,667,833	\$ 429,941,590	\$ 376,497,703	(12.4)%

Authorized Positions

	542	542	544	0.4%
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Public Works

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. The Public Works authorized position count increased by two (2) positions. Two (2) new positions are to accommodate increased workload in Traffic Engineering.

Two (2) New Positions FY 2018-19

1 – Engineering Technician IV, Traffic Engineering

1 – Engineer III, Traffic Engineering

Operating Expenses – The FY 2018-19 operating expenses budget decreased by 31.8% or \$30.0 million from the FY 2017-18 budget due to emergency funding for Hurricane Irma debris cleanup. The operating budget of \$64.3 million will allow Public Works to maintain its current level of service.

Capital Outlay – The FY 2018-19 capital outlay budget decreased by 14.4% or \$901,048 from the FY 2017-18 budget. The budget fluctuates each year based upon equipment needs. Items included in this budget are stormwater equipment, computer equipment, and software. Also, funding is included for 24 replacement vehicles.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 25.2% or \$44.7 million from the FY 2017-18 budget primarily due to the timing of project schedules. Included in the FY 2018-19 CIP budget is funding for new and expanded roadways, repaving existing roadways, pedestrian safety, stormwater, drainage, and traffic improvements. The budget also includes funding for several roadway improvement and intersection/pedestrian safety projects, as part of the *INVEST in Our Home for Life* initiative. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2018-19 debt service budget of \$8,013 is for the principal and interest expenses for office equipment capital leases.

Grant – The FY 2018-19 grant budget includes a \$60,000 grant to Best Foot Forward for pedestrian safety initiatives, which increased by \$20,000 from the FY 2017-18 budget.

Reserves – The FY 2018-19 reserves budget increased 17.6% or \$20.5 million from FY 2017-18 levels. The majority of the Public Works reserves reside in the Transportation Impact Fee funds. Public Works continues to draw down these reserves to construct new and widened roadways.

Other – The FY 2018-19 other category budget includes a \$120,000 interfund transfer from the Transportation Trust Fund to the Apopka Vineland Landscaping MSTU to fund maintenance activities.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Public Works operating budget comes from Orange County's sales tax revenue and several gas tax revenue sources. On the capital side, the department funds its projects with impact fees, gas taxes, ad valorem capital projects funds, and various state and federal grants.

Division: Development Engineering

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 2,851,340	\$ 2,949,071	\$ 3,241,374	9.9 %
Operating Expenditures	210,226	230,950	237,616	2.9 %
Capital Outlay	146,496	30,100	110,900	268.4 %
Total Operating	\$ 3,208,062	\$ 3,210,121	\$ 3,589,890	11.8 %
Total	\$ 3,208,062	\$ 3,210,121	\$ 3,589,890	11.8 %
Authorized Positions	36	37	37	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 2,879,118	\$ 2,883,443	\$ 2,841,645	(1.4)%
Operating Expenditures	8,008,367	38,371,831	8,685,909	(77.4)%
Capital Outlay	77,802	296,454	254,930	(14.0)%
Total Operating	\$ 10,965,286	\$ 41,551,728	\$ 11,782,484	(71.6)%
Debt Service	\$ 4,855	\$ 3,238	\$ 3,238	0.0 %
Total Non-Operating	\$ 4,855	\$ 3,238	\$ 3,238	0.0 %
Total	\$ 10,970,141	\$ 41,554,966	\$ 11,785,722	(71.6)%
Authorized Positions	37	32	32	0.0 %

Division: Highway Construction

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,952,745	\$ 2,047,822	\$ 2,068,888	1.0 %
Operating Expenditures	149,038	182,545	165,493	(9.3)%
Capital Outlay	0	76,692	76,038	(0.9)%
Total Operating	\$ 2,101,783	\$ 2,307,059	\$ 2,310,419	0.1 %
Total	\$ 2,101,783	\$ 2,307,059	\$ 2,310,419	0.1 %
Authorized Positions	23	23	23	0.0 %

Division: Public Works Engineering

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 2,816,663	\$ 3,339,310	\$ 3,468,005	3.9 %
Operating Expenditures	818,423	910,720	706,675	(22.4)%
Capital Outlay	38,090	53,750	51,714	(3.8)%
Total Operating	\$ 3,673,176	\$ 4,303,780	\$ 4,226,394	(1.8)%
Capital Improvements	\$ 32,386,754	\$ 119,221,610	\$ 83,646,998	(29.8)%
Total Non-Operating	\$ 32,386,754	\$ 119,221,610	\$ 83,646,998	(29.8)%
Total	\$ 36,059,929	\$ 123,525,390	\$ 87,873,392	(28.9)%
Authorized Positions	40	39	39	0.0 %

Division: Public Works Reserves

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Operating Expenditures	\$ 421,339	\$ 3,050,000	\$ 1,550,000	(49.2)%
Total Operating	\$ 421,339	\$ 3,050,000	\$ 1,550,000	(49.2)%
Reserves	\$ 0	\$ 116,632,200	\$ 137,142,540	17.6 %
Other	109,312	120,000	120,000	0.0 %
Total Non-Operating	\$ 109,312	\$ 116,752,200	\$ 137,262,540	17.6 %
Total	\$ 530,651	\$ 119,802,200	\$ 138,812,540	15.9 %

Division: Public Works Stormwater Mgt.

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 5,424,919	\$ 6,392,773	\$ 6,660,599	4.2 %
Operating Expenditures	4,819,856	6,148,443	6,051,019	(1.6)%
Capital Outlay	1,737,964	2,597,292	1,921,000	(26.0)%
Total Operating	\$ 11,982,739	\$ 15,138,508	\$ 14,632,618	(3.3)%
Capital Improvements	\$ 7,772,202	\$ 14,958,361	\$ 9,650,000	(35.5)%
Total Non-Operating	\$ 7,772,202	\$ 14,958,361	\$ 9,650,000	(35.5)%
Total	\$ 19,754,941	\$ 30,096,869	\$ 24,282,618	(19.3)%
Authorized Positions	107	109	109	0.0 %

Division: Roads & Drainage

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 10,460,593	\$ 13,081,257	\$ 13,637,035	4.2 %
Operating Expenditures	34,827,615	37,032,059	39,243,151	6.0 %
Capital Outlay	2,374,934	2,605,910	2,490,172	(4.4)%
Total Operating	\$ 47,663,142	\$ 52,719,226	\$ 55,370,358	5.0 %
Capital Improvements	\$ 30,671,894	\$ 36,848,031	\$ 35,175,000	(4.5)%
Debt Service	4,774	6,367	4,775	(25.0)%
Total Non-Operating	\$ 30,676,668	\$ 36,854,398	\$ 35,179,775	(4.5)%
Total	\$ 78,339,810	\$ 89,573,624	\$ 90,550,133	1.1 %
Authorized Positions	236	236	236	0.0 %

Division: Traffic Engineering

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,681,740	\$ 4,591,695	\$ 4,951,243	7.8 %
Operating Expenditures	6,142,216	8,341,551	7,659,946	(8.2)%
Capital Outlay	587,982	617,404	471,800	(23.6)%
Total Operating	\$ 10,411,939	\$ 13,550,650	\$ 13,082,989	(3.5)%
Capital Improvements	\$ 3,250,576	\$ 6,280,711	\$ 4,150,000	(33.9)%
Grants	40,000	40,000	60,000	50.0 %
Total Non-Operating	\$ 3,290,576	\$ 6,320,711	\$ 4,210,000	(33.4)%
Total	\$ 13,702,514	\$ 19,871,361	\$ 17,292,989	(13.0)%
Authorized Positions	63	66	68	3.0 %



**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

**Projects under the direction of the
Public Works Department**

This department is responsible for the provision of transportation and drainage facilities in Orange County. Projects may include the upgrade of existing facilities or the acquisition/construction of new facilities. Specifically, projects include road construction, signal installations, drainage structure improvements, purchase of soils, lab and engineering services, and construction of sidewalks and bike paths.

Included in the FY 2018-19 Public Works CIP budget is \$18.3 million for the fourth year of the \$300 million **INVEST in Our Home for Life** initiative. In total, this initiative will direct \$200 million toward roadway improvements and \$15 million toward intersections and pedestrian safety in the Public Works budget.

	Adopted <u>FY 2018-19</u>
Engineering	\$83,646,998
Roads and Drainage	35,175,000
Stormwater	9,650,000
Traffic Engineering	<u>4,150,000</u>
Department Total	\$132,621,998

Funding Mechanism:

Funding for these projects is derived from a variety of gas tax revenues, such as the Local Option Gas Tax, Constitutional Gas Tax, and County Gas Tax. Funds for Stormwater Management and some roadway projects are also available from ad valorem taxes dedicated to infrastructure needs (Capital Projects Fund). Growth related transportation needs are funded from impact fees collected from building permits issued on new construction. Funding for the Roadway Median Tree Program is coming from the Tree Replacement Trust Fund and the Transportation Trust Fund.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Public Works

12 - 15

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Public Works											
Engineering											
2722											
1002		Intersection WID/CW	696,934	298,037	0	0	0	0	0	0	994,971
1003		Intersection WID/CW	2,476,050	3,540,635	3,500,100	3,000,100	3,000,100	3,000,100	3,000,100	0	21,517,185
1301		Intersection WID/CW	2,437	79,897	0	0	0	0	0	0	82,334
1306		Intersection WID/CW	0	385,094	0	0	0	0	0	0	385,094
1308		Intersection WID/CW	0	2,732	0	0	0	0	0	0	2,732
1311		Intersection WID/CW	0	84,740	0	0	0	0	0	0	84,740
1312		Intersection WID/CW	2,504	12,433	0	0	0	0	0	0	14,937
1327		Intersection WID/CW	0	42,365	0	0	0	0	0	0	42,365
		Org Subtotal	3,177,925	4,445,933	3,500,100	3,000,100	3,000,100	3,000,100	3,000,100	0	23,124,358
2752											
1023		INVEST - R. Crotty Pkwy (436-Dean)	0	150,000	400,000	0	3,625,526	0	0	0	4,175,526
1032		Richard Crotty Pkwy (436-Dean)	10,391,222	1,605,688	4,600,000	9,400,000	4,674,474	500,000	0	65,730,000	96,901,384
		Org Subtotal	10,391,222	1,755,688	5,000,000	9,400,000	8,300,000	500,000	0	65,730,000	101,076,910
2766											
1003		ROW & Drainage	171,418	5,000	5,000	5,000	5,000	5,000	5,000	0	201,418
		Org Subtotal	171,418	5,000	5,000	5,000	5,000	5,000	5,000	0	201,418
2841											
1003		Sidewalk Program C-W	5,840,620	2,686,818	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	18,527,438
		Org Subtotal	5,840,620	2,686,818	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	18,527,438
2851											
1002		ADA Compliance Retrofit	692,183	3,133,052	2,818,155	2,818,155	2,000,000	2,000,000	2,000,000	0	15,461,545
1318		ADA Compliance Retrofit	0	8,281	0	0	0	0	0	0	8,281
		Org Subtotal	692,183	3,141,333	2,818,155	2,818,155	2,000,000	2,000,000	2,000,000	0	15,469,826
2852											
1003		Major Drng Structures-Replac	2,413,826	2,572,918	750,000	750,000	750,000	750,000	1,250,000	0	9,236,744
		Org Subtotal	2,413,826	2,572,918	750,000	750,000	750,000	750,000	1,250,000	0	9,236,744

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Public Works

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
3075											
	1023	INVEST - Boggy Creek Bridge Replac	41,385	11,760,911	0	0	0	0	0	0	11,802,296
	1033	Boggy Creek Bridge Replacement	0	1,085,233	2,260,700	400,000	0	0	0	0	3,745,933
	1321	Boggy Creek Bridge Replacement	477,898	239,336	0	0	0	0	0	0	717,234
		Org Subtotal	519,283	13,085,480	2,260,700	400,000	0	0	0	0	16,265,463
3095											
	1034	Palm Parkway Connector Road	0	500,000	2,100,000	5,100,000	2,600,000	0	0	0	10,300,000
		Org Subtotal	0	500,000	2,100,000	5,100,000	2,600,000	0	0	0	10,300,000
3096											
	1003	Kennedy Blvd (Forest City-I4)	2,312,758	400,000	0	1,500,000	3,500,000	0	0	0	7,712,758
	1004	Kennedy Blvd (Forest City-I4)	819,091	366,237	3,500,000	1,500,000	0	0	0	0	6,185,328
	1023	INVEST - Kennedy (Forest City-I4)	41,682	2,555,064	0	600,000	5,000,000	6,100,000	1,700,000	700,000	16,696,746
	1031	Kennedy Blvd (Forest City-I4)	2,224,964	164,491	0	2,000,000	0	1,300,000	0	0	5,689,455
		Org Subtotal	5,398,495	3,485,792	3,500,000	5,600,000	8,500,000	7,400,000	1,700,000	700,000	36,284,287
3097											
	1003	All American(OBT-Forest Cty)	528	900,100	2,200,000	300,000	4,309,688	400,000	0	0	8,110,316
	1031	All American(OBT-Forest Cty)	5,519,848	1,157,374	200,000	5,000,000	690,312	0	0	0	12,567,534
		Org Subtotal	5,520,376	2,057,474	2,400,000	5,300,000	5,000,000	400,000	0	0	20,677,850
5000											
	1003	Street Lights-County Rds	21,808	640,432	0	0	0	0	0	0	662,240
	1031	Street Lights-County Rds	868,838	674,366	0	0	0	0	0	0	1,543,204
	1032	Street Lights-County Rds	1,714,328	2,249,756	500,000	0	0	0	0	0	4,464,084
	1033	Street Lights-County Rds	169,572	845,048	1,000,000	0	0	0	0	0	2,014,620
	1034	Street Lights-County Rds	2,647,849	2,742,388	1,500,000	0	0	0	0	0	6,890,237
	1315	Street Lights-County Rds	0	66	0	0	0	0	0	0	66
	1316	Street Lights-County Rds	0	471,662	0	0	0	0	0	0	471,662
		Org Subtotal	5,422,395	7,623,718	3,000,000	0	0	0	0	0	16,046,113
5001											
	1246	John Young Pkwy/6 Lane	25,650,908	180,835	100	500,000	100	0	0	0	26,331,943
		Org Subtotal	25,650,908	180,835	100	500,000	100	0	0	0	26,331,943

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Public Works

12 - 20

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
5081	1246	Tangelo Pk Pedestrian Traffic Calming	130,780	50,000	146,500	50,000	50,000	50,000	50,000	0	527,280
		Org Subtotal	130,780	50,000	146,500	50,000	50,000	50,000	50,000	0	527,280
5084	1003	Holden Heights-Ph IV	0	450,000	50,000	0	0	0	0	0	500,000
		Org Subtotal	0	450,000	50,000	0	0	0	0	0	500,000
5085	1023	INVEST - Boggy Creek Rd	2,056,141	2,824,903	3,731,005	4,025,000	238,727	0	0	0	12,875,776
	1033	Boggy Creek Rd	1,408,805	0	2,768,995	1,575,000	1,811,273	430,000	0	0	7,994,073
	1321	Boggy Creek Rd	461,012	929,381	0	0	0	0	0	0	1,390,393
		Org Subtotal	3,925,958	3,754,284	6,500,000	5,600,000	2,050,000	430,000	0	0	22,260,242
5089	1246	Destination Parkway	22,725,058	3,152,851	220,000	0	0	0	0	0	26,097,909
		Org Subtotal	22,725,058	3,152,851	220,000	0	0	0	0	0	26,097,909
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	1,196,526	2,920,055	1,950,000	650,000	5,500,000	9,300,000	3,900,000	650,000	26,066,581
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	31,525,000	31,525,000
	1312	Lk Uhill (Chickasaw-Rouse)	8,906	567,435	0	0	0	0	0	0	576,341
		Org Subtotal	1,205,432	3,487,490	1,950,000	650,000	5,500,000	9,300,000	3,900,000	32,175,000	58,167,922
5091	1033	Wildwood Ave(I4 Bridge)	12,457,026	46,501	0	0	0	0	0	0	12,503,527
	1034	Wildwood Ave(I4 Bridge)	6,750,761	25,217	0	0	0	0	0	0	6,775,978
		Org Subtotal	19,207,787	71,718	0	0	0	0	0	0	19,279,505
5094	1246	TSM Traffic Calming	69,971	50	50	0	0	0	0	0	70,071
		Org Subtotal	69,971	50	50	0	0	0	0	0	70,071
5095	1246	Pedestrian Enhancements	643,544	768,564	600,000	400,000	400,000	400,000	400,000	0	3,612,108
		Org Subtotal	643,544	768,564	600,000	400,000	400,000	400,000	400,000	0	3,612,108

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Public Works

12 - 22

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
5135	1003	North of Alberts Sect C-1 Road	1,372,474	56,617	0	0	0	0	0	0	1,429,091
		Org Subtotal	1,372,474	56,617	0	0	0	0	0	0	1,429,091
5137	1002	Pine Hills Pedestrian Safety Project	201,671	40,882	557,447	200,000	1,000,000	0	0	0	2,000,000
	1300	Pine Hills Pedestrian Safety Project	135,032	74,138	0	0	0	0	0	0	209,170
		Org Subtotal	336,703	115,020	557,447	200,000	1,000,000	0	0	0	2,209,170
5138	1002	Ficquette/Dorman Road	576,781	929,035	0	0	0	0	0	0	1,505,816
		Org Subtotal	576,781	929,035	0	0	0	0	0	0	1,505,816
5139	1023	INVEST - Reams (Summerlk-Taborfld)	128,544	878,727	1,639,700	2,139,700	4,270,600	4,364,167	12,160,000	10,552,397	36,133,835
	1304	Reams (Summerlk-Taborfld)	0	1,151,681	0	0	0	0	0	0	1,151,681
		Org Subtotal	128,544	2,030,408	1,639,700	2,139,700	4,270,600	4,364,167	12,160,000	10,552,397	37,285,516
5140	1023	INVEST - Ficquette (Summerlk-Overst)	0	1,068,000	1,000,000	2,000,000	4,000,000	5,200,000	4,732,000	2,579,571	20,579,571
	1307	Ficquette (Summerlk-Overst)	0	314	0	0	0	0	0	0	314
		Org Subtotal	0	1,068,314	1,000,000	2,000,000	4,000,000	5,200,000	4,732,000	2,579,571	20,579,885
5141	1023	INVEST - EOC Transport Needs	0	1,717,364	1,810,520	3,005,024	2,800,000	1,717,364	3,949,728	0	15,000,000
		Org Subtotal	0	1,717,364	1,810,520	3,005,024	2,800,000	1,717,364	3,949,728	0	15,000,000
5142	1023	INVEST - Intersections & Ped Safety	1,096,677	2,392,277	3,811,046	5,380,000	2,200,000	0	0	0	14,880,000
		Org Subtotal	1,096,677	2,392,277	3,811,046	5,380,000	2,200,000	0	0	0	14,880,000
5143	1002	Median Tree Program	409,616	1,536,727	1,814,689	1,814,689	1,814,689	1,500,000	0	0	8,890,410
	1029	Median Tree Program	268,083	1,663,127	1,090,987	0	0	0	0	0	3,022,197
		Org Subtotal	677,699	3,199,854	2,905,676	1,814,689	1,814,689	1,500,000	0	0	11,912,607

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Public Works

12 - 23

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
5145											
	1002	Oak Ridge Pedestrian Safety	0	0	0	0	800,000	1,951,000	0	0	2,751,000
	1003	Oak Ridge Pedestrian Safety	0	1,000,000	100,000	100,000	2,000,000	2,800,000	0	0	6,000,000
		Org Subtotal	0	1,000,000	100,000	100,000	2,800,000	4,751,000	0	0	8,751,000
5148											
	1003	East Streets Drainage Imp Sec 2	0	200,000	250,000	50,000	0	0	0	0	500,000
		Org Subtotal	0	200,000	250,000	50,000	0	0	0	0	500,000
5149											
	1033	Sunbridge Parkway (Dowden Rd to Os	0	30,000	170,000	0	0	0	0	0	200,000
		Org Subtotal	0	30,000	170,000	0	0	0	0	0	200,000
7365											
	7522	LAP - Vineland Ave	252,733	47,270	0	0	0	0	0	0	300,003
		Org Subtotal	252,733	47,270	0	0	0	0	0	0	300,003
7366											
	7523	LAP - Alafaya Trail	173,500	126,502	0	0	0	0	0	0	300,002
		Org Subtotal	173,500	126,502	0	0	0	0	0	0	300,002
7367											
	7524	LAP - Lake Pickett Road	111,095	56,225	0	0	0	0	0	0	167,320
		Org Subtotal	111,095	56,225	0	0	0	0	0	0	167,320
7368											
	7525	LAP - University Blvd at Dean Rd	0	493,134	0	0	0	0	0	0	493,134
		Org Subtotal	0	493,134	0	0	0	0	0	0	493,134
7369											
	7526	LAP - Wallace Road	0	1,429,656	0	0	0	0	0	0	1,429,656
		Org Subtotal	0	1,429,656	0	0	0	0	0	0	1,429,656
		DIVISION SUBTOTAL	198,502,932	121,605,400	83,646,998	95,043,128	85,165,204	50,178,980	39,351,756	225,376,896	898,871,294
Roads & Drainage											
2947											
	1004	MTNC Yards Improvements	3,502,619	1,276,376	300,000	200,000	200,000	200,000	200,000	0	5,878,995
		Org Subtotal	3,502,619	1,276,376	300,000	200,000	200,000	200,000	200,000	0	5,878,995

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Public Works

12 - 25

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
5092											
	1023	Pond Restoration/Rehab	491,357	200,000	200,000	200,000	200,000	200,000	200,000	0	1,691,357
	1142	Pond Restoration/Rehab	635,523	1,069,386	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	0	7,704,909
		Org Subtotal	1,126,880	1,269,386	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	0	9,396,266
		DIVISION SUBTOTAL	22,039,535	14,958,361	9,650,000	9,650,000	9,650,000	9,650,000	9,650,000	0	85,247,896
Traffic											
2720											
	1004	Signal Installation CW	3,632,350	2,811,197	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	0	15,243,547
		Org Subtotal	3,632,350	2,811,197	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	0	15,243,547
2723											
	1004	Traffic Signal Structure Inspections	0	0	150,000	150,000	150,000	150,000	150,000	0	750,000
		Org Subtotal	0	0	150,000	150,000	150,000	150,000	150,000	0	750,000
2729											
	1004	Traffic Calming Program	737,196	315,350	300,000	300,000	300,000	300,000	300,000	0	2,552,546
		Org Subtotal	737,196	315,350	300,000	300,000	300,000	300,000	300,000	0	2,552,546
5088											
	1002	Roadway Signage Program	38,515	57,836	50,000	50,000	50,000	50,000	50,000	0	346,351
		Org Subtotal	38,515	57,836	50,000	50,000	50,000	50,000	50,000	0	346,351
5133											
	1004	Speed Radar Sign	833,704	250,000	250,000	250,000	250,000	250,000	250,000	0	2,333,704
		Org Subtotal	833,704	250,000	250,000	250,000	250,000	250,000	250,000	0	2,333,704
5146											
	1004	Traffic Signal Preventative Maint	0	1,462,939	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	0	7,962,939
		Org Subtotal	0	1,462,939	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	0	7,962,939
5147											
	1004	School Zone Time Switch Replacemen	0	1,000,000	0	0	0	0	0	0	1,000,000
		Org Subtotal	0	1,000,000	0	0	0	0	0	0	1,000,000
5150											
	1004	Upgrade Multi-Lane School Zones	0	0	340,000	340,000	340,000	340,000	0	0	1,360,000
		Org Subtotal	0	0	340,000	340,000	340,000	340,000	0	0	1,360,000

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Public Works

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
7361											
	7514	Computerized Signal System	3,073,811	383,389	0	0	0	0	0	0	3,457,200
		Org Subtotal	3,073,811	383,389	0	0	0	0	0	0	3,457,200
		DIVISION SUBTOTAL	8,315,576	6,280,711	4,150,000	4,150,000	4,150,000	4,150,000	3,810,000	0	35,006,287
		DEPARTMENT TOTAL	314,853,566	179,692,503	132,621,998	141,343,128	129,465,204	93,328,980	82,111,756	225,376,896	1,298,794,031
		GRAND TOTAL	314,853,566	179,692,503	132,621,998	141,343,128	129,465,204	93,328,980	82,111,756	225,376,896	1,298,794,031



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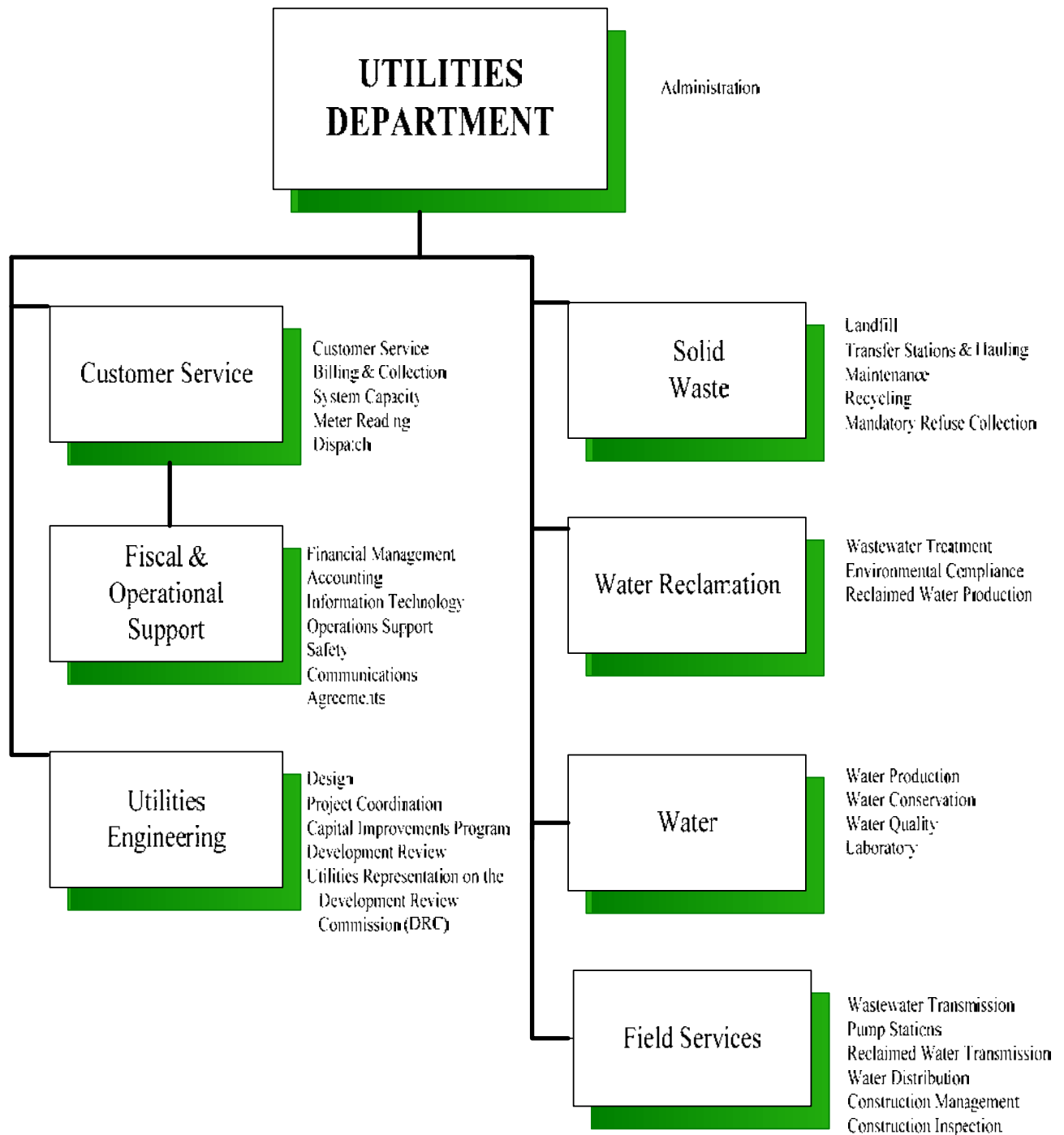
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Utilities

Purpose Statement:

Orange County Utilities provides water resources and solid waste recovery services to protect and enrich the lives of the citizens and guests of Orange County, Florida.

Program Descriptions:

- The **Customer Service Division** is responsible for assisting utility customers 24 hours a day, 7 days a week through an automated system, and Monday-Friday during regular business hours in the Utilities Administration Building. The division is also responsible for monthly meter readings, ensuring the accuracy of more than two million annual billing events, the expeditious collection of all utility revenues, as well as the monitoring of system capacity and dispatching services.
- The **Engineering Division** manages the Capital Improvement Program (CIP) for water, wastewater, and reclaimed water projects. The division also reviews the plans and agreements of proposed infrastructure by the development community to conform to the Orange County Utilities Standards and Construction Specifications Manual.
- The **Field Services Division** is responsible for the inspection, testing, regulatory compliance, operation, and maintenance of Orange County Utilities water transmission and distribution, wastewater collections, and reclaimed water transmission systems, including all associated pump stations.
- The **Fiscal & Operational Support Division** provides support services to the Director's office and all Utilities divisions. These services include financial management of the department's two (2) enterprise funds and the special revenue fund, accounting, information technology, procurement, warehouse and inventory management, facilities maintenance and management, safety administration, and communications.
- The **Solid Waste Division** provides residential curbside collection of garbage, yard waste, and recyclable materials for unincorporated Orange County. The division is also responsible for the operation of the Orange County landfill, two (2) transfer stations, and recycling processing operations, including several special programs such as the Household Hazardous Waste and Waste Tire programs.
- The **Water Division** ensures a safe and reliable water supply for all of Orange County Utilities' customers. The division is responsible for the administration, operation, and maintenance of the water supply facilities. The division promotes water conservation, ensures the sustainability of the water resources of the Florida Aquifer, protects the water system from potential hazardous conditions in the distribution system through the cross-connection control program, and oversees the Utilities laboratory, which



provides services to the entire department.

- The **Water Reclamation Division** provides reliable and environmentally safe treatment of the wastewater collected from our customers. The division is responsible for the administration, operation, and maintenance of the wastewater treatment plants and the production of reclaimed water.

FY 2017-18 Major Accomplishments:

Customer Service Division

- Implemented Hewlett Packard Application Lifecycle Management (HPALM), a lifecycle management application that enhances our ability to track issue resolution and testing of our Customer Information System (CIS). This is critical to ensuring we can continue to provide our stakeholders with high quality and reliable customer service.
- Completed successful modifications to our Customer Care & Billing (CC&B) system to assist with the administration of our new residential Cross-Connection Control program.

Engineering Division

- Completed the design and bid of four (4) miles of 24-inch reclaimed water main along John Young Parkway.
- Completed approximately 27 total pump station renewal and replacement projects with a total cost of \$6.0 million.
- Developed the first phase of a new CIP software system (Track, Report, Analyze, and Knowledge – TRAK). This system will accommodate the capital improvement project budgeting, scheduling, and project tracking needs of the Utilities Department.

Utilities

- Completed the Utilities Automation Master Plan, which addresses automation needs for water, wastewater, reclaimed water, engineering, administration, and customer service.
- Completed eight (8) gravity renewal and replacement packages for a total of 36 pump station subareas.
- Completed the upgrade of 270 pump station Supervisory Control and Data Acquisition (SCADA) panels and the construction of master receiver towers.
- Completed approximately 6,000 plan reviews of new development projects, with 96% of the reviews completed within processing time guidelines.

Field Services Division

- Operated and performed preventive maintenance to all fire hydrants (approximately 10,800) within our infrastructure.
- Completed 16 pump station projects, as part of the pump station renewal and replacement program.
- Performed 98 lateral linings and 40 main linings on services from trouble call related issues to prevent reoccurring blockages.
- Completed program manuals for wastewater collection systems including gravity, pump stations, and force mains documenting operations, maintenance, and rehabilitation practices and plans.
- Completed sanitary sewer overflow response plan to guide response activities to these events.
- Completed in-house rehabilitation of 16 pump stations.

Fiscal & Operational Support Division

- Completed the capital charge update project, which resulted in the Board of County Commissioners (BCC) approving an increase to our water and wastewater capital charges for new connections to our system.
- The Water & Wastewater System's bond rating was affirmed by Fitch as "AAA" during the 2018 ratings surveillance.
- Performed application enhancements to add functionality to the Syclo system for validating meter readings based on low and high ranges provided by the Customer Care & Billing System. The system will also validate that the meters installed are the correct type for the service being provided.
- Implemented a Photo Management Solution for the department to store and catalog images, including pictures used to document work from the divisions.
- Implemented a new Storage Area Network (SAN) system that will provide faster performance and more storage than the existing solution.
- Painted and refurbished the Clarke Road water tower, which now serves as a cell tower.
- Conducted a project to provide application enhancements and new functionality for Maximo to benefit all Utilities divisions.
- Migrated and replaced aging servers on the Water Reclamation Division Supervisory Control and Data Acquisition network.

Solid Waste Division

- Completed the procurement and design for the renovations at the McLeod Road transfer station to improve and update the facility.
- Successfully implemented weekly large item collection in the Mandatory Refuse Program, which reduced customer calls to the Solid Waste Hotline by more than 40%.
- Significantly expanded the landfill gas collection system with the addition of 32 vertical wells and five (5) horizontal collectors.
- Continued reduction in odor complaints by more than 50%.

Water Division

- Developed and launched a revised and enhanced residential cross-connection control program including a major public information campaign for customers about the cross-connection control program.
- Completed more than 50,000 risk assessments, tests, installations, and repairs of backflow devices.
- Received the Association of Metropolitan Water Agencies' (AMWA) highest honor, the AMWA 2017 Sustainable Water Utilities Management Award.
- Implemented the Water Wise Neighborhood program county-wide.
- Completed the South Service Area condition assessment.



Water Reclamation Division

- Expanded condition and criticality assessment process to the Eastern and Northwest Water Reclamation Facilities to improve reliability and rehabilitation planning of process equipment.
- Updated and adopted the local limits for the industrial pretreatment program.
- Implemented the Linko software system solution for the County's Oil & Grease Prevention Program.
- The Water Reclamation Division Operations Challenge team won the state operators challenge competition and will be competing in the national competition.
- The Northwest Water Reclamation Facility won the Phelps Award for excellence in operations.
- Completed the conversion to sodium hypochlorite from chlorine gas at the South Water Reclamation Facility.

Utilities

FY 2018-19 Department Objectives:

Customer Service Division

- Improve eBusiness technologies to enhance customer service. With the introduction of smart phone technology, customers will be able to pay their bill using their smartphone or tablet devices. These improvements will allow our customers the flexibility to pay their bill at any time.
- Replace our current Interactive Voice Response (IVR), Web (IWR) and out-dial systems to increase functionality. These systems are integrated with our payment gateway, which will also be replaced to ensure the protection of our customers' data through a more robust Payment Card Industry (PCI) compliant system.

Engineering Division

- Develop a Pump Station Response Plan to identify wastewater collection system backup pumping alternatives to address sanitary sewer overflows.
- Develop a steady state gravity sewer hydraulic model. The model will be used to estimate volume and time for gravity surcharge, infrastructure sizing, and to assist with identifying asset deficiencies.
- Develop a water and reclaimed water piping program to prioritize and schedule piping replacement or new construction.
- Complete facilities plans and assessments at all three (3) water reclamation facilities.
- Complete construction on the International Drive potable water pump station.
- Complete construction of three (3) CIP renewal and replacement force main packages, including 16,000 linear feet of force main for a cost of \$4.0 million.
- Bid nine (9) CIP renewal & replacement force main packages, including 51,000 linear feet of force main for a total cost of \$15.0 million.

Field Services Division

- Perform unidirectional flushing on 400 miles of water main.
- Perform testing and change out services on 200 two-inch meters.
- Perform preventive maintenance on 780 wastewater pump stations.
- Test and maintain Orange County Utilities' nearly 11,000 fire hydrants supporting the County's International Organization for Standardization certification.
- Complete in-house rehabilitation of 20 pump stations.

Fiscal & Operational Support Division

- Decrease our incident, injury, and lost time rates by increasing field/facility inspections by 25% and targeting training programs to address issues identified through those inspections.
- Develop utility-wide contracts for fuel tanks and fire sprinklers.
- Replace the SAP (Systems Applications and Products in Data Processing) Mobile Work Manager for Maximo tool with a new system DatasplICE.

- Implement a purchase requisition integration for the new CIP software system, TRAK (Track, Report, Analyze, and Knowledge).
- Implement a new solution in Maximo for tracking operations and maintenance invoices.

Solid Waste Division

- Develop and implement a Recycling Improvement Program, as part of the Mandatory Refuse and Recycling Program to increase the recycling rate of program customers.



- Complete upgrades to the Porter Transfer Station including a new citizen service area, new household hazardous waste collection facility and new scale house facility.
- Initiate construction on the new McLeod Road Transfer Station project.
- Continue to expand the landfill gas collection system and to monitor for landfill odors.

Water Division

- Complete water facility optimization plans.
- Complete the condition assessment of Western Service Area and Eastern Service Area.
- Develop a mobile data management system for reporting of backflow device testing and inspection field results. This reporting tool will facilitate compliance with the reporting requirements to the Florida Department of Environmental Protection.

Water Reclamation Division

- Complete the construction project at the Eastern Water Reclamation Facility to satisfy the consent order and bring the facility into regulatory compliance.
- Obtain Environmental Protection Agency Phase II Lien Release Project for Conserv II lands under lien restriction.
- Update and begin implementation of biosolids management plan to address long-term odor and disposal challenges.

Utilities

Key Performance Measures	Notes	FY 2015-16 Actual	FY 2016-17 Target	FY 2017-18 Target
Solid Waste				
- Tonnage of Solid Waste Delivered to the Landfill		939,135	830,000	850,000
- Cost Per Ton Processed		\$ 24.27	\$ 29.35	\$ 31.21
- Residential Recycling from Mand. Refuse Collect. Prog (tons)		18,061	20,000	24,000
- Class 1 Garbage from Mand. Refuse Collect. Prog. (tons)		222,831	220,000	240,000
- % of Tonnage Recycled		8%	10%	10%
Utilities Customer Service				
- Number of Calls Received in the Call Center		174,497	180,000	180,000
- Avg wait-time per call received by Call Center (in minutes)	1	0	2	2
Utilities Engineering				
- Number of Plans Reviewed		6,030	4,000	4,000
- % of Plans Reviewed within Processing Time Guidelines		92%	100%	100%
Water Reclamation				
- Number of Wastewater Customers		149,213	152,099	153,723
- Wastewater Treated in Billions of Gallons		22.5	22.7	22.9
- Cost Per 1,000 Gallons of Wastewater Treated		\$ 1.05	\$ 1.05	\$ 1.13
- Transmission Cost Per Wastewater Customer		\$ 165.07	\$ 189.28	\$ 200.80
<i>Average operating cost per Wastewater customer is based on O&M expense divided by the number of customers</i>				
Water Utilities				
- Number of Water Customers		139,159	145,343	143,365
- Distribution Cost Per Water Customer		\$ 49.89	\$ 60.67	\$ 63.52
<i>Average operating cost per Water customer is shown here on an annual basis.</i>				
- Water Produced in Billions of Gallons		21.6	22.5	23.0
- FDEP and USEPA Compliance with Drinking Water Standards		100%	100%	100%

1 This is a new performance measure.

Department: Utilities

Expenditures by Category

	FY 2015 - 16 Actual	FY 2016 - 17 Budget as of 03/31/17	FY 2017 - 18 Adopted Budget	Percent Change
Personal Services	\$ 56,261,309	\$ 61,670,870	\$ 64,462,713	4.5 %
Operating Expenditures	146,930,922	139,993,991	147,108,141	5.1 %
Capital Outlay	8,301,359	14,087,315	14,296,239	1.5 %
Total Operating	\$ 211,493,590	\$ 215,752,176	\$ 225,867,093	4.7%
Capital Improvements	\$ 112,041,110	\$ 182,717,095	\$ 189,723,313	3.8 %
Debt Service	4,461,516	8,641,236	14,985,473	73.4 %
Reserves	0	194,557,083	165,465,004	(15.0)%
Other	7,448,627	10,235,394	10,100,000	(1.3)%
Total Non-Operating	\$ 123,951,253	\$ 396,150,808	\$ 380,273,790	(4.0)%
Department Total	\$ 335,444,843	\$ 611,902,984	\$ 606,140,883	(0.9)%

Expenditures by Division / Program

Fiscal & Operational Support	\$ 21,850,519	\$ 134,590,068	\$ 107,810,162	(19.9)%
Solid Waste	98,745,044	168,609,432	175,361,349	4.0 %
Utilities Customer Service	12,748,992	14,358,465	14,981,265	4.3 %
Utilities Engineering	110,989,355	188,942,139	198,582,636	5.1 %
Utilities Field Services	35,930,565	45,209,551	47,230,005	4.5 %
Water Reclamation	31,801,205	32,560,273	34,381,422	5.6 %
Water Utilities	23,379,162	27,633,056	27,794,044	0.6 %
Department Total	\$ 335,444,843	\$ 611,902,984	\$ 606,140,883	(0.9)%

Funding Source Summary

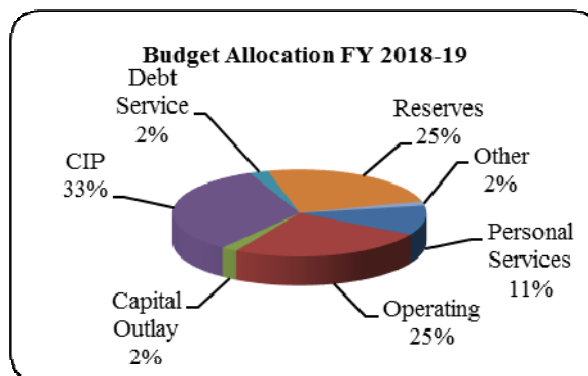
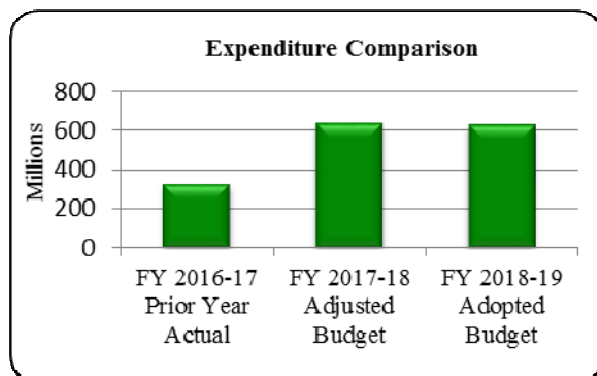
Special Revenue Funds	\$ 94,018,059	\$ 83,108,041	\$ 55,743,962	(32.9)%
Enterprise Funds	241,426,783	528,794,943	550,396,921	4.1%
Department Total	\$ 335,444,843	\$ 611,902,984	\$ 606,140,883	(0.9)%

Authorized Positions

	925	944	957	1.4%
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Utilities

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. The department’s authorized position count increased by a net of 18 positions. There are 17 new positions to meet increasing customer demand and to ensure compliance with environmental regulations. One (1) position transferred in from the Office of Accountability’s, Risk Management Division.

17 New Positions FY 2018-19

- | | |
|--|--|
| 1 – Fiscal Coordinator, Customer Service | 1 – Engineer III, Utilities Engineering |
| 1 – Senior Fiscal Coordinator, Customer Service | 1 – Senior Engineering Inspector, Utilities Field Services |
| 1 – Customer Account Analyst, Customer Service | 1 – Utilities Section Manager, Utilities Field Services |
| 1 – Senior Financial Analyst, Fiscal & Operational Support | 1 – Project Manager, Water Reclamation |
| 1 – Customer Service Field Representative, Solid Waste | 1 – Equipment Operator IV, Water Reclamation |
| 1 – Equipment Operator IV, Solid Waste | 1 – Assistant Manager, Water Utilities |
| 1 – Operations Specialist, Solid Waste | 1 – Staff Scientist, Water Utilities |
| 1 – Procurement Coordinator, Solid Waste | 1 – Plant Specialist III, Water Utilities |
| 1 – Senior Utilities Maintenance Coordinator, Solid Waste | |

Operating Expenses – The FY 2018-19 operating expense budget increased by 1.3% or \$1.9 million from the FY 2017-18 budget. The increase is primarily due to system growth and continuing operations in the Water & Waste Water System and the Solid Waste System. Also, funding was included to pay for collection services in the Mandatory Refuse.

Capital Outlay – The FY 2018-19 capital outlay budget decreased by 29.1% or \$5.3 million from the FY 2017-18 budget. The majority of capital outlay items are purchased based on replacement schedules that include length of service, age, and maintenance cost. The \$11.0 million budget for heavy and other equipment includes funding for the replacement of cleaner trucks, a tanker truck, excavators, a loader, dump trucks, lab equipment, pumps, and return activated sludge (RAS) pumps and motors in the Water & Wastewater System and the replacement of a D-8 dozer, a compactor, an off road dump truck, a D-6 dozer, pumps and other ancillary equipment in the Solid Waste System. The \$2.0 million rolling stock budget includes 12 new and 35 replacement vehicles.

Capital Improvements – The FY 2018-19 capital improvements budget increased by 12.8% or \$23.7 million from the FY 2017-18 budget. The projects include improvements to the water, wastewater, and solid waste facilities; construction of pipelines for the water, wastewater, and reclaimed water systems; and projects to address the renewal and replacement of aging infrastructure. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2018-19 debt service budget increased by 1.0% or \$150,018 from the FY 2017-18 budget. Debt service payments are based on the principal and interest payments for existing bonds, anticipated debt financing, state revolving fund loans, and other minor debt related expenses.

Reserves – The FY 2018-19 reserves are 17.5% or \$32.9 million lower than the FY 2017-18 budget. The department maintains restricted reserves for debt service, customer deposits, and for financing future closure and long-term care costs of landfill cells. Reserve accounts are also in place to fund future capital improvements and to serve as a contingency in the event of emergencies. Reserves fluctuate due to the flow of program revenues, expenses, and the issuance of debt. Reserves continues to be adequate.

Other – The FY 2018-19 other category budget decreased by 2.2% or \$222,610 from the FY 2017-18 budget and includes the General Fund interfund transfer, which is budgeted at \$8.9 million based on a payment in lieu of taxes calculation. Also included in this category is \$1.0 million for Connection Fee refunds.

FUNDING SOURCE HIGHLIGHTS

The Utilities Department receives revenue from the operations of the Water & Wastewater System and the Solid Waste System enterprise funds. The enterprise funds increased by 1.7% or \$9.5 million primarily due to an increase in service charges and the projected revenue bond financing. Also managed by Utilities is a Municipal Services Benefit Unit (MSBU) special revenue fund for the Mandatory Refuse and Recycling Program. The special revenue funds, which include the Mandatory Refuse Fund and the State Revolving Loan funds, decreased by 9.8% or \$6.6 million due to the inclusion of \$12.0 million in the FY 2017-18 budget for the State Revolving Fund Loans. Additionally, the unexpended revenue and expenditure budget appropriations for the State Revolving Fund Loans in the prior fiscal year will, by resolution, be re-budgeted after the beginning of the next fiscal year. The Mandatory Refuse and Recycling Program increased by 9.8% or \$5.4 million due to an increase in the MSBU rate to meet system requirements, an increase in cash brought forward, and customer growth.

Water and Wastewater Fund – Monthly water and wastewater charges include a fixed component and a volume charge to cover actual usage. Rates are established by the Board of County Commissioners (BCC) and are designed to cover the operating and maintenance costs, debt service expense, and other requirements of the Water & Wastewater System. The Utilities Department is recommending a 3.0% rate increase in system rates for FY 2018-19.

Solid Waste Fund – The Solid Waste System assesses charges to users for the disposal of waste at Orange County’s landfill and transfer stations. Tipping fees are charged according to the amount of tonnage that is received at each site. Rates are established by the BCC and are designed to cover the operating and maintenance costs, closure and long-term care expenses, and other requirements of the Solid Waste System.

Mandatory Refuse Fund – The Mandatory Refuse Fund collects fees to cover the cost of the Mandatory Refuse and Recycling Program that provides for the collection of household garbage, yard waste, and recyclables in unincorporated Orange County. Orange County contracts with three (3) haulers to collect these materials from households in five (5) geographic zones within Orange County. Commercial establishments do not participate in this program and must contract separately with waste haulers. The Orange County Tax Collector collects a non-ad valorem assessment on the annual tax bills as payment of fees for residential customers.

Division: Fiscal & Operational Support

Expenditures by Category	FY 2015 - 16	FY 2016 - 17	FY 2017 - 18	Percent Change
	Actual	Budget as of 03/31/17	Adopted Budget	
Personal Services	\$ 5,828,570	\$ 6,761,302	\$ 6,656,053	(1.6)%
Operating Expenditures	8,513,569	10,313,758	10,689,372	3.6 %
Capital Outlay	56,096	37,000	45,000	21.6 %
Total Operating	\$ 14,398,235	\$ 17,112,060	\$ 17,390,425	1.6 %
Debt Service	\$ 3,657	\$ 11,399	\$ 9,286	(18.5)%
Reserves	0	107,231,215	80,310,451	(25.1)%
Other	7,448,627	10,235,394	10,100,000	(1.3)%
Total Non-Operating	\$ 7,452,284	\$ 117,478,008	\$ 90,419,737	(23.0)%
Total	\$ 21,850,519	\$ 134,590,068	\$ 107,810,162	(19.9)%
Authorized Positions	78	77	72	(6.5)%

Division: Solid Waste

Expenditures by Category	FY 2015 - 16	FY 2016 - 17	FY 2017 - 18	Percent Change
	Actual	Budget as of 03/31/17	Adopted Budget	
Personal Services	\$ 9,140,174	\$ 9,567,136	\$ 10,065,075	5.2 %
Operating Expenditures	74,532,054	55,960,274	60,408,442	7.9 %
Capital Outlay	4,501,567	7,681,524	6,754,379	(12.1)%
Total Operating	\$ 88,173,795	\$ 73,208,934	\$ 77,227,896	5.5 %
Capital Improvements	\$ 10,571,249	\$ 8,074,630	\$ 12,978,900	60.7 %
Reserves	0	87,325,868	85,154,553	(2.5)%
Total Non-Operating	\$ 10,571,249	\$ 95,400,498	\$ 98,133,453	2.9 %
Total	\$ 98,745,044	\$ 168,609,432	\$ 175,361,349	4.0 %
Authorized Positions	144	152	156	2.6 %

Division: Utilities Customer Service

Expenditures by Category	FY 2015 - 16	FY 2016 - 17	FY 2017 - 18	Percent Change
	Actual	Budget as of 03/31/17	Adopted Budget	
Personal Services	\$ 7,010,734	\$ 7,945,650	\$ 8,201,178	3.2 %
Operating Expenditures	5,738,257	6,386,773	6,623,593	3.7 %
Capital Outlay	0	26,042	156,494	500.9 %
Total Operating	\$ 12,748,992	\$ 14,358,465	\$ 14,981,265	4.3 %
Total	\$ 12,748,992	\$ 14,358,465	\$ 14,981,265	4.3 %
Authorized Positions	142	145	148	2.1 %

Division: Utilities Engineering

Expenditures by Category	FY 2015 - 16	FY 2016 - 17	FY 2017 - 18	Percent Change
	Actual	Budget as of 03/31/17	Adopted Budget	
Personal Services	\$ 4,062,333	\$ 4,065,048	\$ 4,641,539	14.2 %
Operating Expenditures	998,267	1,602,789	2,218,497	38.4 %
Capital Outlay	1,036	2,000	2,000	0.0 %
Total Operating	\$ 5,061,635	\$ 5,669,837	\$ 6,862,036	21.0 %
Capital Improvements	\$ 101,469,861	\$ 174,642,465	\$ 176,744,413	1.2 %
Debt Service	4,457,859	8,629,837	14,976,187	73.5 %
Other	0	0	0	0.0 %
Total Non-Operating	\$ 105,927,720	\$ 183,272,302	\$ 191,720,600	4.6 %
Total	\$ 110,989,355	\$ 188,942,139	\$ 198,582,636	5.1 %
Authorized Positions	71	72	74	2.8 %

Division: Utilities Field Services

Expenditures by Category	FY 2015 - 16	FY 2016 - 17	FY 2017 - 18	Percent Change
	Actual	Budget as of 03/31/17	Adopted Budget	
Personal Services	\$ 13,741,029	\$ 15,655,381	\$ 16,032,594	2.4 %
Operating Expenditures	19,722,147	24,900,828	25,638,301	3.0 %
Capital Outlay	2,467,389	4,653,342	5,559,110	19.5 %
Total Operating	\$ 35,930,565	\$ 45,209,551	\$ 47,230,005	4.5 %
Total	\$ 35,930,565	\$ 45,209,551	\$ 47,230,005	4.5 %
Authorized Positions	258	261	263	0.8 %

Division: Water Reclamation

Expenditures by Category	FY 2015 - 16	FY 2016 - 17	FY 2017 - 18	Percent Change
	Actual	Budget as of 03/31/17	Adopted Budget	
Personal Services	\$ 7,583,525	\$ 8,689,005	\$ 9,224,310	6.2 %
Operating Expenditures	23,675,308	22,998,025	24,221,856	5.3 %
Capital Outlay	542,373	873,243	935,256	7.1 %
Total Operating	\$ 31,801,205	\$ 32,560,273	\$ 34,381,422	5.6 %
Total	\$ 31,801,205	\$ 32,560,273	\$ 34,381,422	5.6 %
Authorized Positions	114	117	119	1.7 %

Division: Water Utilities

Expenditures by Category	FY 2015 - 16 Actual	FY 2016 - 17 Budget as of 03/31/17	FY 2017 - 18 Adopted Budget	Percent Change
Personal Services	\$ 8,894,944	\$ 8,987,348	\$ 9,641,964	7.3 %
Operating Expenditures	13,751,319	17,831,544	17,308,080	(2.9)%
Capital Outlay	732,899	814,164	844,000	3.7 %
Total Operating	\$ 23,379,162	\$ 27,633,056	\$ 27,794,044	0.6 %
Total	\$ 23,379,162	\$ 27,633,056	\$ 27,794,044	0.6 %
Authorized Positions	118	120	125	4.2 %

**Fiscal Year
2017-18**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Utilities Department

The Utilities Department is responsible for the collection and disposal of solid waste, the collection and treatment of wastewater, and the treatment and disbursement of potable water. A variety of capital projects are planned for the next five (5) years including upgrading and expanding Solid Waste, Water, and Water Reclamation facilities.

	Adopted <u>FY 2017-18</u>
Water Reclamation	\$ 126,352,263
Water	43,986,844
Solid Waste	12,978,900
Other	<u>6,405,306</u>
Department Total	\$ 189,723,313

Funding Mechanism:

Funding for Solid Waste projects is provided from system revenues.

Funding for Water and Water Reclamation utility system projects in FY 2017-18 is provided from system revenues and external financing.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/8/17 for the FY 2016-17 budget rather than as of 3/31/17 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Utilities

13 - 15

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Utilities											
Other											
1409											
4420		Customer Info & Billing System	47,383,252	2,191,000	1,763,699	3,339,137	1,147,600	1,035,000	1,032,164	0	57,891,852
		Org Subtotal	47,383,252	2,191,000	1,763,699	3,339,137	1,147,600	1,035,000	1,032,164	0	57,891,852
1410											
4420		Presidents Drive Ops Center	20,742,443	483,000	0	0	0	0	0	0	21,225,443
		Org Subtotal	20,742,443	483,000	0	0	0	0	0	0	21,225,443
1499											
4420		MIS Network/Work Order Sys	27,406,619	2,238,000	1,473,000	1,477,036	1,473,000	1,472,978	1,460,986	0	37,001,619
		Org Subtotal	27,406,619	2,238,000	1,473,000	1,477,036	1,473,000	1,472,978	1,460,986	0	37,001,619
1535											
4420		GIS Migration	18,226,835	821,679	315,035	84,429	41,714	41,714	41,714	31,314	19,604,434
		Org Subtotal	18,226,835	821,679	315,035	84,429	41,714	41,714	41,714	31,314	19,604,434
1543											
4420		Utilities Administration Building Improv	0	496,667	416,667	116,986	116,667	116,667	116,347	0	1,380,001
		Org Subtotal	0	496,667	416,667	116,986	116,667	116,667	116,347	0	1,380,001
1549											
4420		Developer Projects	954,015	20,000	20,000	20,000	20,000	20,000	20,000	20,000	1,094,015
		Org Subtotal	954,015	20,000	20,000	20,000	20,000	20,000	20,000	20,000	1,094,015
1551											
4420		Developer Built Projects	852,173	70,000	70,000	70,000	70,000	70,000	70,000	70,000	1,342,173
		Org Subtotal	852,173	70,000	70,000	70,000	70,000	70,000	70,000	70,000	1,342,173
1552											
4420		Developer Built Projects	798,363	70,000	70,000	70,000	70,000	70,000	70,000	70,000	1,288,363
		Org Subtotal	798,363	70,000	70,000	70,000	70,000	70,000	70,000	70,000	1,288,363
1556											
4420		Utilities Security Imp	197,384	519,578	250,404	251,090	300,404	250,404	248,202	449,918	2,467,384
		Org Subtotal	197,384	519,578	250,404	251,090	300,404	250,404	248,202	449,918	2,467,384

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Utilities

13 - 18

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1450	4420	Eastern Water Trans Imp	21,914,184	4,672,519	1,643,888	1,794,234	3,413	3,413	3,413	2,856,400	32,891,464
		Org Subtotal	21,914,184	4,672,519	1,643,888	1,794,234	3,413	3,413	3,413	2,856,400	32,891,464
1453	4420	Transp Reloc Wtr CW	25,205,209	12,000	0	0	0	0	0	0	25,217,209
		Org Subtotal	25,205,209	12,000	0	0	0	0	0	0	25,217,209
1463	4420	Western Water Trans Imp	7,993,873	0	0	0	0	12,026	12,974	255,000	8,273,873
		Org Subtotal	7,993,873	0	0	0	0	12,026	12,974	255,000	8,273,873
1474	4420	New Meter Installation	24,650,645	2,112,812	2,187,812	2,193,806	2,187,812	2,187,812	2,187,812	4,297,702	42,006,213
		Org Subtotal	24,650,645	2,112,812	2,187,812	2,193,806	2,187,812	2,187,812	2,187,812	4,297,702	42,006,213
1482	4420	Transportation Related Water	29,148,003	2,551,441	1,327,890	3,956,458	3,351,539	2,387,740	1,557,224	857,977	45,138,272
		Org Subtotal	29,148,003	2,551,441	1,327,890	3,956,458	3,351,539	2,387,740	1,557,224	857,977	45,138,272
1498	4420	Southern Reg Wellfield & Wtr Pl	66,993,266	3,261,975	587,025	597,222	652,778	3,053,077	3,537,692	6,009,231	84,692,266
		Org Subtotal	66,993,266	3,261,975	587,025	597,222	652,778	3,053,077	3,537,692	6,009,231	84,692,266
1506	4420	Horizons West Transmission Sys	16,314,314	2,421,432	5,722,288	3,171,567	2,734,096	2,587,429	630,907	0	33,582,033
		Org Subtotal	16,314,314	2,421,432	5,722,288	3,171,567	2,734,096	2,587,429	630,907	0	33,582,033
1508	4420	South Water Transmission Imp	25,113,931	2,466,639	8,536,778	6,348,194	5,670,160	1,786,488	0	0	49,922,190
		Org Subtotal	25,113,931	2,466,639	8,536,778	6,348,194	5,670,160	1,786,488	0	0	49,922,190
1532	4420	W Reg Water Treat Fac Ph III	15,182,868	5,017,695	5,946,400	1,344,748	707,222	0	0	0	28,198,933
	5846	W Reg Water Treat Fac Ph III	3,700,681	67,720	0	0	0	0	0	0	3,768,401
		Org Subtotal	18,883,549	5,085,415	5,946,400	1,344,748	707,222	0	0	0	31,967,334

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Utilities

13 - 19

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1533	4420	Water Renewal & Replacements	2,608,193	3,472,549	200,549	201,099	200,549	200,549	200,549	193,956	7,277,993
		Org Subtotal	2,608,193	3,472,549	200,549	201,099	200,549	200,549	200,549	193,956	7,277,993
1544	4420	Water SCADA & Secuirty Imp	5,121,893	70,000	60,000	60,164	60,000	60,000	60,000	239,836	5,731,893
		Org Subtotal	5,121,893	70,000	60,000	60,164	60,000	60,000	60,000	239,836	5,731,893
1550	4420	Alternate Regional Water Supply	5,500,753	758,990	2,711,821	1,669,161	1,958,947	1,429,588	10,013,794	92,128,455	116,171,509
		Org Subtotal	5,500,753	758,990	2,711,821	1,669,161	1,958,947	1,429,588	10,013,794	92,128,455	116,171,509
1553	4420	Water Distribution Mods 2	8,255,747	1,195,363	59,239	275,000	0	57,222	2,610,764	2,482,014	14,935,349
		Org Subtotal	8,255,747	1,195,363	59,239	275,000	0	57,222	2,610,764	2,482,014	14,935,349
1554	4420	Eastern Regional Wsf Phase 3	21,945,891	2,593,478	6,788,220	7,655,500	2,126,695	0	0	0	41,109,784
		Org Subtotal	21,945,891	2,593,478	6,788,220	7,655,500	2,126,695	0	0	0	41,109,784
1557	4420	Southwest Water Supply Facility	5,966,289	4,072,520	9,327,778	9,353,333	1,686,667	0	0	0	30,406,587
	8189	Southwest Water Supply Facility	0	231,337	0	0	0	0	0	0	231,337
		Org Subtotal	5,966,289	4,303,857	9,327,778	9,353,333	1,686,667	0	0	0	30,637,924
1575	4420	Water Main Improvements	3,670	125,823	608,333	610,000	608,333	565,000	0	0	2,521,159
		Org Subtotal	3,670	125,823	608,333	610,000	608,333	565,000	0	0	2,521,159
1576	4420	Cross Connection Control Backflow D	0	1,813,151	4,655,000	5,809,000	6,527,000	5,385,000	1,914,000	0	26,103,151
		Org Subtotal	0	1,813,151	4,655,000	5,809,000	6,527,000	5,385,000	1,914,000	0	26,103,151
		DIVISION SUBTOTAL	302,215,079	38,373,444	50,363,021	45,039,486	28,475,211	19,715,344	22,729,129	109,320,571	616,231,285
Water Reclamation											
1411	4420	South Svc Area Effluent Reuse	47,536,225	4,692,608	8,761,424	642,824	0	50,000	0	1,405,250	63,088,331
		Org Subtotal	47,536,225	4,692,608	8,761,424	642,824	0	50,000	0	1,405,250	63,088,331

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Utilities

13 - 20

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1416	4420	Pump Station Monitors CW	10,791,356	1,339,431	1,215,622	2,327,296	2,357,431	3,384,498	4,296,764	5,168,526	30,880,924
		Org Subtotal	10,791,356	1,339,431	1,215,622	2,327,296	2,357,431	3,384,498	4,296,764	5,168,526	30,880,924
1427	4420	Collect Rehab CW	25,302,925	3,358,210	10,500	0	0	38,889	1,774,306	1,686,806	32,171,636
		Org Subtotal	25,302,925	3,358,210	10,500	0	0	38,889	1,774,306	1,686,806	32,171,636
1428	4420	Pumping Rehab/Replace	30,105,164	146,000	0	0	0	0	0	0	30,251,164
		Org Subtotal	30,105,164	146,000	0	0	0	0	0	0	30,251,164
1432	4420	Transp Reloc WW CW	18,182,570	61,783	542,431	484,472	0	0	0	0	19,271,256
		Org Subtotal	18,182,570	61,783	542,431	484,472	0	0	0	0	19,271,256
1435	4420	NW Subreg PH III	41,819,480	6,736,714	3,261,141	2,722,429	1,212,223	0	0	75,000	55,826,987
		Org Subtotal	41,819,480	6,736,714	3,261,141	2,722,429	1,212,223	0	0	75,000	55,826,987
1445	4420	SW Orange Effluent Disposal	21,116,054	3,993,238	11,105,297	8,247,813	4,621,141	558,104	558,104	10,793,578	60,993,329
		Org Subtotal	21,116,054	3,993,238	11,105,297	8,247,813	4,621,141	558,104	558,104	10,793,578	60,993,329
1469	4420	Iron Bridge Interlocal Agreement	10,546,640	33,650	33,650	32,782	30,000	30,000	30,000	119,918	10,856,640
		Org Subtotal	10,546,640	33,650	33,650	32,782	30,000	30,000	30,000	119,918	10,856,640
1483	4420	Eastern Wastewater Reuse	34,014,179	5,782,926	8,422,104	6,265,301	6,861,620	3,837,165	1,534,722	6,000,000	72,718,017
		Org Subtotal	34,014,179	5,782,926	8,422,104	6,265,301	6,861,620	3,837,165	1,534,722	6,000,000	72,718,017
1496	4420	Northwest Svc Area Reuse	24,637,569	25,000	0	0	0	0	0	0	24,662,569
		Org Subtotal	24,637,569	25,000	0	0	0	0	0	0	24,662,569
1500	4420	Collections Rehab	9,845,392	7,504,893	12,880,625	8,956,092	3,168,003	1,174,083	7,257,416	32,640,550	83,427,054
		Org Subtotal	9,845,392	7,504,893	12,880,625	8,956,092	3,168,003	1,174,083	7,257,416	32,640,550	83,427,054

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Utilities

13 - 21

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1502	4420	Pumping Rehab II	38,885,207	1,098,635	1,564,954	601,938	886,917	802,767	329,144	318,756	44,488,318
		Org Subtotal	38,885,207	1,098,635	1,564,954	601,938	886,917	802,767	329,144	318,756	44,488,318
1503	4420	Pumping Rehab III	16,915,550	4,272,586	5,625,735	3,597,208	3,039,389	2,410,996	2,431,443	4,347,382	42,640,289
		Org Subtotal	16,915,550	4,272,586	5,625,735	3,597,208	3,039,389	2,410,996	2,431,443	4,347,382	42,640,289
1504	4420	Trans Related Wastewater	25,074,559	3,887,213	2,787,208	3,709,750	1,814,647	185,587	345,041	2,148,585	39,952,590
		Org Subtotal	25,074,559	3,887,213	2,787,208	3,709,750	1,814,647	185,587	345,041	2,148,585	39,952,590
1505	4420	Septic Tank Retrofit	14,864,027	1,624,792	685,208	0	0	0	0	0	17,174,027
	8153	Septic Tank Retrofit	306,061	48,788	0	0	0	0	0	0	354,849
		Org Subtotal	15,170,088	1,673,580	685,208	0	0	0	0	0	17,528,876
1507	4420	Horizons West Wastewater Sys	9,969,911	5,480,042	6,875,782	18,429,364	18,632,988	19,725,349	18,422,323	5,167,045	102,702,804
		Org Subtotal	9,969,911	5,480,042	6,875,782	18,429,364	18,632,988	19,725,349	18,422,323	5,167,045	102,702,804
1509	4420	Southern Wastewater Collect	17,201,135	149,259	857,693	1,117,240	151,067	111,818	118,737	3,758,506	23,465,455
		Org Subtotal	17,201,135	149,259	857,693	1,117,240	151,067	111,818	118,737	3,758,506	23,465,455
1510	4420	Eastern Wastewater Collect	19,926,580	1,749,083	913,470	672,472	2,028,027	2,028,027	355,805	98,317	27,771,781
		Org Subtotal	19,926,580	1,749,083	913,470	672,472	2,028,027	2,028,027	355,805	98,317	27,771,781
1511	4420	Northwest Wastewater Collect	6,762,114	200,000	0	0	0	43,615	58,385	1,110,000	8,174,114
		Org Subtotal	6,762,114	200,000	0	0	0	43,615	58,385	1,110,000	8,174,114
1536	4420	Capital Reuse Meter Install	4,645,493	795,029	721,993	723,970	721,993	721,993	720,029	19,995	9,070,495
		Org Subtotal	4,645,493	795,029	721,993	723,970	721,993	721,993	720,029	19,995	9,070,495

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Utilities

13 - 22

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1538											
	4420	Eastern Wtr Reclamation Exp	53,105,355	7,212,858	3,322,499	7,995,801	4,190,760	5,228,238	3,471,585	85,050,000	169,577,096
	5848	Eastern Wtr Reclamation Exp	52,789,112	11,889,840	0	0	0	0	0	0	64,678,952
		Org Subtotal	105,894,467	19,102,698	3,322,499	7,995,801	4,190,760	5,228,238	3,471,585	85,050,000	234,256,048
1539											
	4420	Force Main Rehab	13,073,742	5,034,163	15,711,260	5,175,527	7,639,662	6,996,805	16,996,805	9,009,585	79,637,549
	8199	Force Main Rehab	3,744,830	0	0	0	0	0	0	0	3,744,830
		Org Subtotal	16,818,572	5,034,163	15,711,260	5,175,527	7,639,662	6,996,805	16,996,805	9,009,585	83,382,379
1542											
	4420	Southwest Svc Area Reuse	5,299,534	1,738,153	3,492,634	1,364,707	1,949,928	2,500,000	780,822	0	17,125,778
		Org Subtotal	5,299,534	1,738,153	3,492,634	1,364,707	1,949,928	2,500,000	780,822	0	17,125,778
1555											
	4420	South WRF Ph V	65,447,120	39,219,284	24,329,244	23,161,229	16,288,433	18,600,698	17,512,338	53,288,889	257,847,235
		Org Subtotal	65,447,120	39,219,284	24,329,244	23,161,229	16,288,433	18,600,698	17,512,338	53,288,889	257,847,235
1559											
	4420	Pumping Rehab IV	3,081,560	5,735,754	14,464,498	30,897,257	19,010,226	14,481,344	4,276,078	4,836,092	96,782,809
		Org Subtotal	3,081,560	5,735,754	14,464,498	30,897,257	19,010,226	14,481,344	4,276,078	4,836,092	96,782,809
1571											
	4420	Gravity Main Improvements	16,801	0	0	0	0	0	0	0	16,801
		Org Subtotal	16,801	0	0	0	0	0	0	0	16,801
1572											
	4420	Pump Station Improvements	353,481	1,851,000	1,935,694	1,880,833	1,875,694	1,875,694	1,742,083	0	11,514,479
		Org Subtotal	353,481	1,851,000	1,935,694	1,880,833	1,875,694	1,875,694	1,742,083	0	11,514,479
1573											
	4420	Reclaimed Main Improvements	371,658	151,973	608,360	610,000	608,333	608,333	565,000	0	3,523,657
		Org Subtotal	371,658	151,973	608,360	610,000	608,333	608,333	565,000	0	3,523,657
1574											
	4420	Force Main Improvements	71,974	1,299,315	1,630,139	1,634,057	1,430,139	1,430,139	1,430,139	2,095,389	11,021,291
		Org Subtotal	71,974	1,299,315	1,630,139	1,634,057	1,430,139	1,430,139	1,430,139	2,095,389	11,021,291
		DIVISION SUBTOTAL	625,803,360	127,112,220	131,759,165	131,250,362	98,518,621	86,824,142	85,007,069	229,138,169	1,515,413,108

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	APPROVED BUDGET FY 17-18	ADOPTED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FY 21-22	PROPOSED BUDGET FY 22-23	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
		DEPARTMENT TOTAL	1,147,719,352	184,156,601	207,811,415	204,232,773	146,260,400	123,525,487	128,171,047	380,599,972	2,522,477,047
		GRAND TOTAL	1,147,719,352	184,156,601	207,811,415	204,232,773	146,260,400	123,525,487	128,171,047	380,599,972	2,522,477,047



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ORANGE

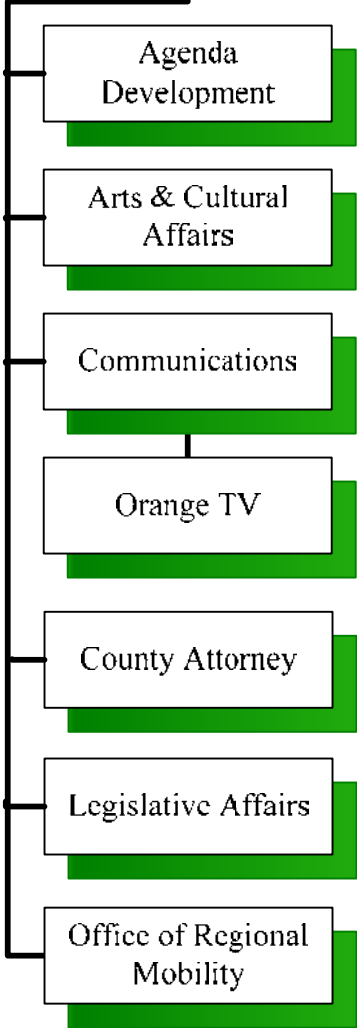
COUNTY

GOVERNMENT

F L O R I D A

**COUNTY MAYOR
BOARD OF COUNTY
COMMISSIONERS**

County Administrator's
Office



Other Offices

Purpose Statement:

Other Offices is comprised of smaller offices performing manage a variety of functions ranging from senior management meetings to establishing legislative priorities. This group provides management support, legal representation, and organizes and coordinates the delegation function.

Program Descriptions:

- The **Agenda Development Office** compiles and distributes agendas for the Board of County Commissioners (BCC) meetings. It also provides support to the citizen advisory boards and serves as staff to the Membership and Mission Review Board (MMRB).
- The **Office of Arts & Cultural Affairs** supports and encourages the development of the arts and cultural community and promotes cultural tourism, as well as activities for county employees. This office serves as the staff for the Arts & Cultural Affairs Advisory Council, along with its committees (including the Public Art Review Board). The Council allocates funding, with BCC approval, of Tourist Development Tax (TDT) dollars for cultural tourism, cultural facilities and promotion of the arts.



- The **Communications Division** distributes messages and information generated by Orange County Government to its employees and the public. The Communications Division organizes press conferences and special events for the County Mayor and the BCC, including the County Mayor's annual State of the County Address. The Graphics section is responsible for printing, duplicating, and related services for all operating departments, elected officials, and affiliated agencies. The division also includes **Orange TV** (OTV), which operates two (2) government TV channels: 1) *Orange TV* concentrates on live public meetings, special events, and informational programs on Orange County services; and, 2) *Vision TV* concentrates on regularly scheduled education and government information programming organized in viewing blocks. Division personnel are also responsible for operating and maintaining the electronic equipment in the BCC Chambers and the adjacent media room; internal and external publications; and, news and community alert content on the Orange County website and manages our social media channels. OTV personnel also maintain and



provide television communications at the Orange County Emergency Operations Center (EOC) during all emergencies.

- The **County Administrator's Office** provides management support to the County Mayor, BCC, and other agencies of Orange County Government. The management support function includes: direction and coordination of the nine (9) functional departments of Orange County; implementation of the policies of the County Mayor and BCC; and, exercising leadership to encourage the employees of Orange County to achieve the highest standards of efficiency, effectiveness, ethics, and community involvement.
- The **County Attorney's Office** is the Chief Legal Counsel to Orange County. The County Attorney and assistants represent Orange County Government, the County Mayor, the BCC, the County Administrator, all departments and divisions, and Orange County Officers. Additionally, the County Attorney represents Constitutional Officers upon their request. Some areas of concentration include, but are not limited to, the preparation of ordinances to ensure legal sufficiency; preparation of all administrative regulations and executive orders, which are approved by the BCC or signed by the County Mayor, respectively; and, litigation of most cases that are not under the purview of Risk Management, although attorneys from this office attend Risk Management Committee meetings and keep current with all ongoing litigated cases. Additionally, this office works closely with all Orange County departments and divisions concerning legal matters.
- The **Legislative Affairs Office** is responsible for organizing and coordinating Orange County delegation functions, establishing legislative priorities, and coordinating and developing grant policies and applications.
- The **Office of Regional Mobility** is responsible for the coordination of regional transportation and economic development related projects and initiatives, including transit and rail related programs. The regional transportation partners include MetroPlan Orlando, Orlando-Orange County Expressway Authority, Florida Department of Transportation, Central Florida Regional Transportation Authority (LYNX), Greater Orlando Aviation Authority, Central Florida Commuter Rail Commission, and International Drive Master Transit and Improvement District. **LYNX** is the mobility services agency of Central Florida and provides public transportation services to

Other Offices

the general public in the Orlando, Florida metropolitan area of Orange County, Seminole County, and Osceola County. LYNX provides an array of transportation services in the form of fixed-route bus services, door-to-door para-transit services in compliance with the Americans with Disabilities Act (ADA), carpool/vanpool services, school pool matching services, and community shuttle services to special events. **Metropolitan Planning Organization** (MPO) assists local governments in the tri-county area with transportation planning.



Department: Other Offices

Expenditures by Category

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 8,769,849	\$ 10,023,684	\$ 10,514,300	4.9 %
Operating Expenditures	45,106,361	47,100,688	48,586,905	3.2 %
Capital Outlay	91,787	111,609	75,750	(32.1)%
Total Operating	\$ 53,967,997	\$ 57,235,981	\$ 59,176,955	3.4%
Capital Improvements	\$ 2,564,728	\$ 0	\$ 0	0.0%
Debt Service	81,989	87,742	86,455	(1.5)%
Total Non-Operating	\$ 2,646,717	\$ 87,742	\$ 86,455	(1.5)%
Department Total	\$ 56,614,713	\$ 57,323,723	\$ 59,263,410	3.4%

Expenditures by Division / Program

Agenda Development	\$ 243,589	\$ 263,554	\$ 274,174	4.0 %
Arts and Cultural Affairs	207,605	228,095	235,816	3.4 %
Communications	2,195,468	2,492,332	2,445,820	(1.9)%
County Administrator	1,886,652	2,028,229	2,214,137	9.2 %
County Attorney	3,857,234	4,776,070	4,945,965	3.6 %
Legislative Affairs	411,760	588,802	585,597	(0.5)%
Orange TV	971,877	1,112,305	1,175,472	5.7 %
Regional Mobility	46,840,528	45,834,336	47,386,429	3.4 %
Department Total	\$ 56,614,713	\$ 57,323,723	\$ 59,263,410	3.4%

Funding Source Summary

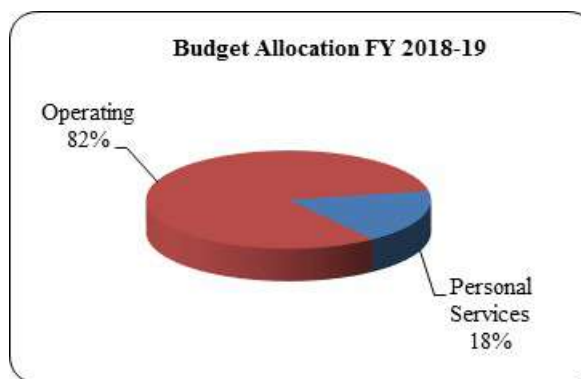
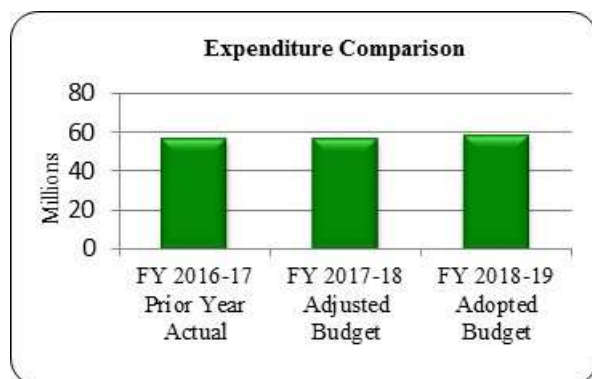
General Fund and Sub Funds	\$ 54,049,985	\$ 57,323,723	\$ 59,263,410	3.4%
Capital Construction Funds	2,564,728	0	0	0.0%
Department Total	\$ 56,614,713	\$ 57,323,723	\$ 59,263,410	3.4%

Authorized Positions

	94	90	90	0.0%
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Other Offices

EXPENDITURE HIGHLIGHTS



Personal, Operating, Capital Outlay, Capital Improvements, Debt Service, & Grant Expenses –

The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee.

The **Agenda Development** FY 2018-19 budget increased by 4.0% or \$10,620 from the FY 2017-18 due to the 3.5% salary increase and the increase to the health insurance contribution. The capital outlay expense budget includes funding for computer purchases.

The **Arts and Cultural Affairs** FY 2018-19 budget increased by 3.4% or \$7,721 from the FY 2017-18 budget due to the 3.5% salary increase and the increase to the health insurance contribution.

The **Communications Division**, including Communications Administration and Graphics, FY 2018-19 budget decreased by 1.9% or \$46,512 primarily due to the one-time purchase of a vehicle and rollover encumbrances from FY 2017-18.

The **County Administrator's Office** FY 2018-19 budget increased by 9.2% or \$185,908 from the FY 2017-18 budget due to the salary and employer contribution to health insurance adjustments, and additional funding for future retirement payouts.

The **County Attorney's Office** FY 2018-19 budget increased by 3.6% or \$169,895 from the FY 2017-18 budget. Operating expenses were reduced due to examination of funding requirements.

The **Legislative Affairs Office** FY 2018-19 budget decrease by 0.5% or \$3,205 from the FY 2017-18 budget due to a position being filled at a lower rate of salary.

The **Orange TV-Communications** FY 2018-19 budget increased by 5.7% or \$63,167 from the FY 2017-18 budget primarily due to the 3.5% salary increase and the increase to the health insurance contribution.

The **Office of Regional Mobility** is responsible for the coordination of regional transportation related projects and initiatives, including transit and rail programs. The FY 2018-19 budget includes funding that Orange County provides to the Central Florida Regional Transportation Authority (LYNX) and the Metropolitan Planning Organization (Metroplan). The FY 2018-19 LYNX contribution is budgeted at \$46,560,151, which is an increase of 3.5% or \$1.6 million from the FY 2017-18 budget. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hours in each of the participating counties and municipalities. The contribution increase is primarily a result of the increases in paratransit usage. The **Metroplan** FY 2018-19 funding contribution is budgeted at \$492,171, which is an increase of 2.4% or \$11,766 from the FY 2017-18 funding level. The funding amount is calculated by formula using the most recent Orange County estimated population (less the cities of Apopka and Orlando) of 984,341 and applying an assessment of \$0.50 per capita.

FUNDING SOURCE HIGHLIGHTS

The funding for Other Offices comes from the General Fund.

Division: Agenda Development

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 235,168	\$ 246,258	\$ 257,939	4.7 %
Operating Expenditures	8,420	12,781	11,135	(12.9)%
Capital Outlay	0	4,515	5,100	13.0 %
Total Operating	\$ 243,589	\$ 263,554	\$ 274,174	4.0 %
Total	\$ 243,589	\$ 263,554	\$ 274,174	4.0 %
Authorized Positions	3	3	3	0.0 %

Division: Arts and Cultural Affairs

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 178,991	\$ 193,417	\$ 203,501	5.2 %
Operating Expenditures	26,183	34,678	32,315	(6.8)%
Capital Outlay	2,431	0	0	0.0 %
Total Operating	\$ 207,605	\$ 228,095	\$ 235,816	3.4 %
Total	\$ 207,605	\$ 228,095	\$ 235,816	3.4 %
Authorized Positions	2	2	2	0.0 %

Division: Communications

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,693,369	\$ 1,837,846	\$ 1,838,361	0.0 %
Operating Expenditures	418,634	532,071	510,059	(4.1)%
Capital Outlay	6,666	40,394	16,500	(59.2)%
Total Operating	\$ 2,118,670	\$ 2,410,311	\$ 2,364,920	(1.9)%
Debt Service	\$ 76,798	\$ 82,021	\$ 80,900	(1.4)%
Total Non-Operating	\$ 76,798	\$ 82,021	\$ 80,900	(1.4)%
Total	\$ 2,195,468	\$ 2,492,332	\$ 2,445,820	(1.9)%
Authorized Positions	25	22	22	0.0 %

Division: County Administrator

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 1,806,466	\$ 1,984,796	\$ 2,186,039	10.1 %
Operating Expenditures	80,186	43,183	27,848	(35.5)%
Capital Outlay	0	250	250	0.0 %
Total Operating	\$ 1,886,652	\$ 2,028,229	\$ 2,214,137	9.2 %
Total	\$ 1,886,652	\$ 2,028,229	\$ 2,214,137	9.2 %
Authorized Positions	13	13	13	0.0 %

Division: County Attorney

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 3,626,614	\$ 4,329,886	\$ 4,511,440	4.2 %
Operating Expenditures	221,675	440,463	428,970	(2.6)%
Capital Outlay	3,755	0	0	0.0 %
Total Operating	\$ 3,852,043	\$ 4,770,349	\$ 4,940,410	3.6 %
Debt Service	\$ 5,191	\$ 5,721	\$ 5,555	(2.9)%
Total Non-Operating	\$ 5,191	\$ 5,721	\$ 5,555	(2.9)%
Total	\$ 3,857,234	\$ 4,776,070	\$ 4,945,965	3.6 %
Authorized Positions	37	35	35	0.0 %

Division: Legislative Affairs

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 179,941	\$ 214,750	\$ 211,772	(1.4)%
Operating Expenditures	230,603	372,552	373,825	0.3 %
Capital Outlay	1,215	1,500	0	(100.0)%
Total Operating	\$ 411,760	\$ 588,802	\$ 585,597	(0.5)%
Total	\$ 411,760	\$ 588,802	\$ 585,597	(0.5)%
Authorized Positions	2	2	2	0.0 %

Division: Orange TV

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 755,022	\$ 908,363	\$ 982,515	8.2 %
Operating Expenditures	139,136	138,992	139,057	0.0 %
Capital Outlay	77,719	64,950	53,900	(17.0)%
Total Operating	\$ 971,877	\$ 1,112,305	\$ 1,175,472	5.7 %
Total	\$ 971,877	\$ 1,112,305	\$ 1,175,472	5.7 %
Authorized Positions	10	11	11	0.0 %

Division: Regional Mobility

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 294,277	\$ 308,368	\$ 322,733	4.7 %
Operating Expenditures	43,981,524	45,525,968	47,063,696	3.4 %
Total Operating	\$ 44,275,801	\$ 45,834,336	\$ 47,386,429	3.4 %
Capital Improvements	\$ 2,564,728	\$ 0	\$ 0	0.0 %
Total Non-Operating	\$ 2,564,728	\$ 0	\$ 0	0.0 %
Total	\$ 46,840,528	\$ 45,834,336	\$ 47,386,429	3.4 %
Authorized Positions	2	2	2	0.0 %

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Other Appropriations

Purpose Statement:

Other Appropriations is comprised of a variety of outside agencies and non-departmental budgets benefiting Orange County.

Program Descriptions:

- The **Arts and Science Agencies** budget provides financial support to United Arts of Central Florida and the Orlando Science Center.
- Orange County's charter, adopted in 1988, provides for a **Charter Review Commission (CRC)** to be appointed every four (4) years. Without a charter most of Orange County's powers and responsibilities would be governed by provisions in the Florida Statutes, which apply to all non-charter counties in the state. The charter gives Orange County the ability to respond to a changing environment and meet local needs without legislative changes at the state level. The CRC is responsible for recommending revisions to Orange County's home rule charter, which are then approved by the citizens through voter referendum.
- **East Central Florida Regional Planning Council** promotes cooperation among local units of government, and provides for comprehensive planning in the East Central Florida region.
- **Interfund Transfers** are budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.
- **Non-Departmental – General Fund** represents a collection of centralized accounts for expenses that are of a countywide nature and do not relate to any one operating department. A summary of budgeted items for the Non-Departmental budget is included in this section.
- **Orange Blossom Trail (OBT) Crime Prevention District** was created during the 1998-99 fiscal year for the purpose of providing crime prevention programs and services in the South Orange Blossom Trail corridor area. Programs include the Citizens' Volunteer Patrol, Neighborhood Watch initiatives, and "area clean-ups" throughout the district that include claw truck and remote dumpsters, graffiti sign removal program, and demolition of dilapidated structures.
- **Reserves – General Fund** provides reserves for contingencies, catastrophic loss, and other undetermined needs as approved by the Orange County Board of County Commissioners.



Department: Other Appropriations

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 6,651,713	\$ 5,651,715	\$ 5,618,880	(0.6)%
Operating Expenditures	2,326,543	2,753,289	2,756,900	0.1 %
Total Operating	\$ 8,978,256	\$ 8,405,004	\$ 8,375,780	(0.3)%
Grants	\$ 924,144	\$ 1,078,598	\$ 21,670,625	1,909.1 %
Reserves	0	68,514,084	67,133,734	(2.0)%
Other	43,978,835	54,145,603	59,684,507	10.2 %
Total Non-Operating	\$ 44,902,979	\$ 123,738,285	\$ 148,488,866	20.0%
Department Total	\$ 53,881,235	\$ 132,143,289	\$ 156,864,646	18.7%

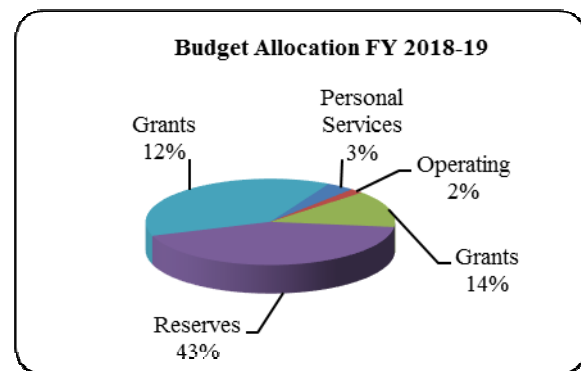
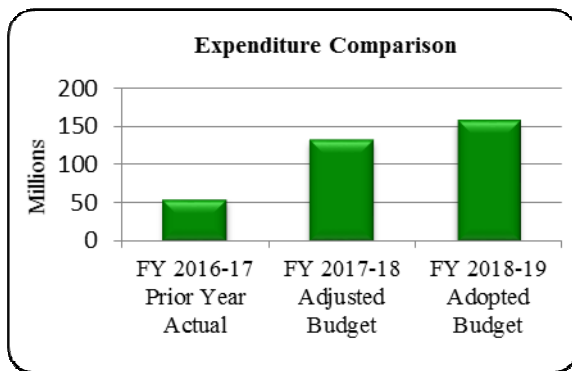
Expenditures by Division / Program				
Arts & Science Agencies	\$ 798,298	\$ 814,264	\$ 1,406,291	72.7 %
Charter Review	0	0	51,925	n/a
East Central Florida Regional Planning	209,068	267,473	274,470	2.6 %
Interfund Transfers	23,767,646	28,084,103	31,831,534	13.3 %
Non-Departmental	29,010,696	34,278,791	55,982,118	63.3 %
OBT Crime Prevention Fund	95,527	184,574	184,574	0.0%
Reserves - General Fund	0	68,514,084	67,133,734	(2.0)%
Department Total	\$ 53,881,235	\$ 132,143,289	\$ 156,864,646	18.7%

Funding Source Summary				
Special Revenue Funds	\$ 95,527	\$ 184,574	\$ 184,574	0.0%
General Fund and Sub Funds	53,785,708	131,958,715	156,680,072	18.7%
Department Total	\$ 53,881,235	\$ 132,143,289	\$ 156,864,646	18.7%

Authorized Positions				
	1	1	1	0.0%

Other Appropriations

EXPENDITURE HIGHLIGHTS



Personal Services – The personal services budget within Non-Departmental includes \$5.6 million for other post employment benefits (OPEB) that, under Government Accounting Standards Board (GASB) Statement No. 45, requires the accrual of liabilities of other post employment benefits to occur over the working career of plan members rather than on a pay-as-you-go basis. Also, there is \$3,207 included in the Orange Blossom Trail (OBT) Crime Prevention Fund for workers’ compensation expenses, and \$26,925 for the Charter Review Commission staffing.

Operating & Grant Expenses –

The **Arts and Science Agencies** FY 2018-19 grant budget is \$1,406,291, a 72.7% increase from the FY 2017-18 budget. The United Arts of Central Florida is budgeted at \$1,313,880, which includes the restored amount of the \$1 per capita funding. The Orlando Science Center is budgeted at \$92,411 to provide operational and maintenance support, which is a 2.0% increase over FY 2017-18.

The **Charter Review Commission** FY 2018-19 operating expense budget is \$25,000 in preparation for the next appointed committee in 2019. The committee is operational every four (4) years.

The **East Central Florida Regional Planning Council (ECFRPC)** FY 2018-19 assessment of \$274,470 for Orange County is based on a \$0.2089 per capita formula. The funding level increased due to an increase in Orange County population from 1,280,387 in 2016 to 1,313,880 in 2017, based on the most recent Orange County estimated population.

Interfund Transfers are non-operating expenditures and are described under the “Other” category.

The **Non-Departmental** FY 2018-19 operating expense and grant budget increased by \$20.0 million from the FY 2017-18 budget. A total of \$20.0 million has been allocated in the budget for children’s services that may be utilized once a consultant has fully and independently evaluated any funding gaps for children’s services in Orange County. Please refer to the detailed Non-Departmental list on page 15-5 for more information.

The **OBT Crime Prevention Fund** FY 2018-19 operating expense budget is \$181,367. The OBT Neighborhood Improvement District receives funding from fines resulting from area arrests. The budget allows for more diverse crime prevention programs in the OBT area of Orange County.

Reserves – The FY 2018-19 Reserves-General Fund budget provides for the following reserves:

<u>General Fund</u>	<u>FY 2018-19</u>
Reserve for Contingency	\$42,133,734
Reserve - Catastrophic Loss	5,000,000
Restricted Reserves	<u>20,000,000</u>
Total	\$67,133,734

The General Fund reserves are budgeted at 7.0 % of the General Fund budget for FY 2018-19. The following is a three-year comparison of the General Fund reserves as a percent of budget.

<u>Fiscal Year</u>	<u>Reserves as a Percentage of the General Fund Budget</u>	<u>Reserves Amount</u>
FY 2016-17 (Budget)	8.4%	\$72,956,707
FY 2017-18 (Approved)	7.5%	\$68,514,084
FY 2018-19 (Adopted)	7.0%	\$67,133,734

Other – Interfund Transfer – The FY 2018-19 budget provides for the following transfers to other funds:

<u>Fund</u>	<u>FY 2018-19</u>	<u>Purpose</u>
International Drive CRA	\$ 17,265,000	Tax increment payments related directly to the taxable value of constituent properties.
Public Facilities 1994	4,355,000	Debt Service payments for Public Facilities Revenue Bonds Series 1994A.
Court Technology	2,542,001	To supplement recording fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Mosquito Control	2,569,115	To provide direct funding to the Mosquito Control Division for operations as required by Florida Statute 388.311.
Grants	2,525,000	To supplement grant funded salary positions, such as CINS/FINS (Children in Need of Services/Families in Need of Services), the Oaks Treatment Program and Head Start grants.
Local Court Programs	1,015,226	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Legal Aid Programs	1,029,137	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Orange County CRA (OBT)	333,912	Tax increment payments related directly to the taxable value of constituent properties.
Drug Abuse Trust Fund	120,900	To supplement the trust fund that provides payments for drug treatment programs at the Center for Drug Free Living.
Juvenile Court Programs	51,243	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Children and Family Svcs (CFS) Board Donations	25,000	To provide funding collected from the cell tower at the Michigan Street facility to support Great Oaks Village.
Total	<u>\$31,831,534</u>	

Community Redevelopment Agency (CRA) Payments – Florida Statutes Section 163.387(1) provides for the creation of redevelopment trust funds for individual communities. Monies allocated in these funds shall be used to finance or refinance any community redevelopment undertaken pursuant to the approved community redevelopment plan. There is \$27,852,973 budgeted for 12 CRAs under Non-Departmental (see page 15-5) for FY 2018-19. In addition, there are two (2) Orange County CRAs funded at \$17,598,912 for the International Drive CRA and the Orange County CRA (OBT). The total of the 14 CRA payments for FY 2018-19 is \$45,451,885. Payments are based on estimated incremental tax revenue related directly to the taxable value of constituent properties.

FUNDING SOURCE HIGHLIGHTS

Funding for Other Appropriations is provided by the General Fund and the Crime Prevention Fund.

Non-Departmental

Budget Item	FY 2016-17 Actual Expenditures	FY 2017-18 Budget as of 3/31/2018	FY 2018-19 Adopted Budget	Percent Change
CRA - Apopka	\$ 165,735	\$ 205,000	\$ 244,738	19.4%
CRA - Eatonville	224,721	280,000	298,012	6.4%
CRA - Maitland	402,784	476,500	524,079	10.0%
CRA - Ocoee	207,553	285,000	549,348	92.8%
CRA - Orlando 1 (Downtown)	7,552,774	8,990,000	8,918,135	-0.8%
CRA - Orlando 2 (Downtown)	2,191,833	3,100,000	3,682,459	18.8%
CRA - Orlando 3 - Conroy	2,077,075	2,445,000	2,541,957	4.0%
CRA - Orlando 4 (I-4/Republic)	5,023,598	7,350,000	7,934,891	8.0%
CRA - Winter Garden 1	209,447	250,000	276,098	10.4%
CRA - Winter Garden 2	194,460	230,000	243,120	5.7%
CRA - Winter Park 1	1,327,449	1,650,000	1,754,018	6.3%
CRA - Winter Park 2	633,760	800,000	886,118	10.8%
Subtotal of General Fund CRA's	\$ 20,211,189	\$ 26,061,500	\$ 27,852,973	6.9%
Advertising - Non-Promotional	\$ 3,226	\$ 1,000	\$ 1,000	0.0%
Asian Pacific Committee	3,000	3,000	3,000	0.0%
Bank Charges - General Fund	558,561	625,000	625,000	0.0%
Benefits Fixed Costs - OPEB	5,638,508	5,638,508	5,588,748	-0.9%
Black History Committee	-	3,000	3,000	0.0%
CPA Fees for Audits	362,727	485,000	485,000	0.0%
Children's Services	-	-	20,000,000	N/A
Florida Association of Counties	115,961	120,599	123,011	2.0%
Foundation for Building Community (MyRegion.org)	25,000	25,000	-	-100.0%
Graphics Reproduction Charges and Svs	19,415	15,000	15,000	0.0%
Hispanic Heritage Committee	3,000	3,000	3,000	0.0%
Lone Sailor Memorial Woman Statue (Project Sparky)	-	50,000	-	-100.0%
Martin Luther King Parade - South Apopka Ministerial Alliance	-	-	7,500	N/A
Martin Luther King Parade - Town of Eatonville	7,684	7,684	7,684	0.0%
Martin Luther King Parade - Downtown Orlando	7,650	7,650	7,650	0.0%
Misc. Items, Studies, and Non-Profit Impact Fee Grants	1,232,855	271,028	314,310	16.0%
National Association of Counties (NACo)	19,169	20,139	20,542	2.0%
Oakland Nature Preserve	15,000	15,000	15,000	0.0%
Payments to Other Government Agencies	175	9,000	9,000	0.0%
Postage - Trim Notices	256,233	274,000	274,000	0.0%
Stormwater Taxes (Tax Collector)	137,454	140,000	140,000	0.0%
United Way Steering Committee	7,898	8,000	8,000	0.0%
YMCA (Aquatic Center on I-Drive)	50,000	50,000	50,000	0.0%
Value Adjustment Board (VAB)	335,991	445,683	428,700	-3.8%
Subtotal	\$ 8,799,507	\$ 8,217,291	\$ 28,129,145	242.3%
All Non-Departmental	\$ 29,010,696	\$ 34,278,791	\$ 55,982,118	63.3%

Division: Arts & Science Agencies

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Grants	\$ 798,298	\$ 814,264	\$ 1,406,291	72.7 %
Total Non-Operating	\$ 798,298	\$ 814,264	\$ 1,406,291	72.7 %
Total	\$ 798,298	\$ 814,264	\$ 1,406,291	72.7 %

Division: Charter Review

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Personal Services	\$ 0	\$ 0	\$ 26,925	n/a
Operating Expenditures	0	0	25,000	n/a
Total Operating	\$ 0	\$ 0	\$ 51,925	n/a
Total	\$ 0	\$ 0	\$ 51,925	n/a
Authorized Positions	1	1	1	0.0 %

Division: East Central Florida Regional Planning

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Operating Expenditures	\$ 209,068	\$ 267,473	\$ 274,470	2.6 %
Total Operating	\$ 209,068	\$ 267,473	\$ 274,470	2.6 %
Total	\$ 209,068	\$ 267,473	\$ 274,470	2.6 %

Division: Interfund Transfers

Expenditures by Category	FY 2016 - 17	FY 2017 - 18	FY 2018 - 19	Percent Change
	Actual	Budget as of 03/31/2018	Adopted Budget	
Other	\$ 23,767,646	\$ 28,084,103	\$ 31,831,534	13.3 %
Total Non-Operating	\$ 23,767,646	\$ 28,084,103	\$ 31,831,534	13.3 %
Total	\$ 23,767,646	\$ 28,084,103	\$ 31,831,534	13.3 %

Division: Non-Departmental

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 6,649,108	\$ 5,648,508	\$ 5,588,748	(1.1)%
Operating Expenditures	2,024,553	2,304,449	2,276,063	(1.2)%
Total Operating	\$ 8,673,661	\$ 7,952,957	\$ 7,864,811	(1.1)%
Grants	\$ 125,846	\$ 264,334	\$ 20,264,334	7,566.2 %
Other	20,211,189	26,061,500	27,852,973	6.9 %
Total Non-Operating	\$ 20,337,035	\$ 26,325,834	\$ 48,117,307	82.8 %
Total	\$ 29,010,696	\$ 34,278,791	\$ 55,982,118	63.3 %

Division: OBT Crime Prevention Fund

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 2,605	\$ 3,207	\$ 3,207	0.0 %
Operating Expenditures	92,922	181,367	181,367	0.0 %
Total Operating	\$ 95,527	\$ 184,574	\$ 184,574	0.0 %
Total	\$ 95,527	\$ 184,574	\$ 184,574	0.0 %

Division: Reserves - General Fund

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Reserves	\$ 0	\$ 68,514,084	\$ 67,133,734	(2.0)%
Total Non-Operating	\$ 0	\$ 68,514,084	\$ 67,133,734	(2.0)%
Total	\$ 0	\$ 68,514,084	\$ 67,133,734	(2.0)%



Other Court Funds

Purpose Statement:

Other Court Funds are budgets established to fund programs and services that resulted from the passing of Article V, Revision 7 by the State Legislature. The Court Facilities and Court Technology programs help fund the facilities and technology needs of the courts. The Law Library, Juvenile Court, Legal Aid, and Local Court Programs were established to help fund local court functions.

Program Descriptions:

- The **Court Facilities Fund** was originally established on June 15, 2004, when the Board of County Commissioners (BCC) passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective October 1, 2009, the ordinance was amended to increase the fee to \$30. This program pays for court parking leases, courthouse facilities maintenance, and various capital facility requests for the courts.
- The **Court Technology Fund** was established on June 1, 2004, by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the State Attorneys, Public Defenders, Clerks, and the Circuit Courts. From the \$4 fee, \$2 is directed to the BCC to fund information technology for the court agencies. Of the remaining \$2.00, \$1.90 is directed to the Clerk's office for their court-related information technology needs and \$0.10 is set aside for a statewide case information system.
- The **Additional Court Costs Fund** was established on June 15, 2004, when the BCC passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is divided equally between four (4) programs as follows: 1) 25% of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008 (2)(a)2, Florida Statutes; 2) 25% of the amount collected shall be allocated to assist counties in providing legal aid programs; 3) 25% of the amount collected shall be allocated to fund personnel and legal materials for the public as part of a law library; and, 4) 25% of the amount collected shall be used to support juvenile programs.

Local Court Programs

- **Citizens' Dispute Resolution** – Orange County citizens may bring their disputes to the Orange County Bar Association for mediation, in an effort to reach a resolution of the dispute to which all parties agree. The program addresses matters such as landlord/tenant issues; recovery of money or property; neighborhood complaints;



consumer disputes; and, some minor criminal issues.

- **Court Administration** - The Ninth Judicial Circuit utilizes various court support programs, providing assistance and alternatives to the judiciary and to the general public. Court Administration's primary objective is to serve the Judges of the Ninth Judicial Circuit Court by providing various support programs necessary for the daily operation and management of non-judicial court functions.
- **Court Care Center** - The mission is to decrease conflict and promote emotional stability among divorcing parents for the benefit of their children. Domestic Judges order high-conflict divorcing parents to the center for a "needs assessment" that generally renders a referral to either a court-based program, individual crisis counseling, or a community resource.



- **Court Resource Center** - The center provides a comfortable environment for court visitors to work, perform legal research, view court-ordered videos, and obtain referral and court information.
- **Family Ties** - Court operated visitation/monitored exchange center, which allows parent-child contact in a friendly and safe environment. Family Ties provides supervised visits for children in troubled families and provides monitored exchange services to move the children safely from one parent to the other.

Other Court Funds

- **Seniors First (Guardianship Program)** - This program provides legal guardianship for elderly clients who have been legally declared unable to care for themselves. Lawyers and trained staff manage legal and medical affairs. Staff and volunteer caseworkers visit the clients on a regular basis to monitor their care and provide companionship.
- **Staff Attorney** - Staff attorneys provide integral support to the judiciary by researching legal issues and preparing memoranda on pretrial and trial issues that arise in all divisions of the court. They also assist the judges with other matters such as appeals, writs, post-conviction matters, and capital cases.
- **Sanctioned to Read** - program was created to achieve literacy for students through a highly individualized and motivational tutoring program. The court-ordered youth complete an intensive 40 hour course that will increase their reading skills in both written vocabulary and comprehension, and other related skills by an average of two (2) grade levels. As the youth develop stronger academic abilities, their self-esteem and self-worth are also enhanced.

Legal Aid Society

- The primary purpose of the Legal Aid Society is to provide quality legal services for low-income residents, the working poor, children, and disadvantaged groups with special legal needs in Orange County, Florida. Also, to assist in providing legal aid services to similarly situated residents of neighboring counties through an effective and fiscally sound program through the combined efforts of staff and pro bono attorneys.

Law Library

- Orange County funding to the Florida Agricultural and Mechanical University (FAMU) is used to help house and maintain law reference materials to include digests, American Jurisprudence 2ds, legal opinions, advisory opinions, law journals, Martindale-Hubbell directories, Reporters, United States Code Annotated, Citations, Law Weeklies, Law Reviews, Rules of Court, Codes, Florida Cases, Supplements, Florida Statutes, Laws of Florida, Statutes Annotated, and Florida Jurisprudence 2ds.

Juvenile Court Programs

- **Juvenile Drug Court** - This program is part of a court initiative that established interagency cooperation focused on developing a judicial-led treatment program. The four-phase outpatient model includes an aftercare component. Case management personnel make regular school and home visits, and require random urinalysis testing on all participants. The program has the capacity to provide services to 50 youths.
- **Neighborhood Restorative Justice** - A diversionary program primarily for first time misdemeanor juvenile offenders. Restorative justice diverts less serious crime from the Juvenile Court system while empowering victims and the community with a key role in the justice process. The program requires juveniles to take responsibility for their crimes and make reparations.





Department: Other Court Funds

Expenditures by Category

	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 2,775,068	\$ 2,974,244	\$ 3,206,450	7.8 %
Operating Expenditures	6,626,473	7,956,136	7,729,014	(2.9)%
Capital Outlay	456,141	328,402	405,079	23.3 %
Total Operating	\$ 9,857,681	\$ 11,258,782	\$ 11,340,543	0.7%
Capital Improvements	\$ 112,665	\$ 1,310,186	\$ 1,354,730	3.4 %
Grants	1,195,743	1,500,138	1,750,138	16.7 %
Reserves	0	1,656,848	480,000	(71.0)%
Other	0	163	0	(100.0)%
Total Non-Operating	\$ 1,308,408	\$ 4,467,335	\$ 3,584,868	(19.8)%
Department Total	\$ 11,166,090	\$ 15,726,117	\$ 14,925,411	(5.1)%

Expenditures by Division / Program

Court Facilities	\$ 4,664,086	\$ 6,933,222	\$ 6,432,799	(7.2)%
Court Technology	4,155,957	5,894,455	5,396,751	(8.4)%
Juvenile Court Programs	209,201	380,415	289,693	(23.8)%
Law Library	231,080	285,638	285,475	(0.1)%
Legal Aid Programs	767,017	1,017,017	1,267,017	24.6 %
Local Court Programs	1,138,748	1,215,370	1,253,676	3.2 %
Department Total	\$ 11,166,090	\$ 15,726,117	\$ 14,925,411	(5.1)%

Funding Source Summary

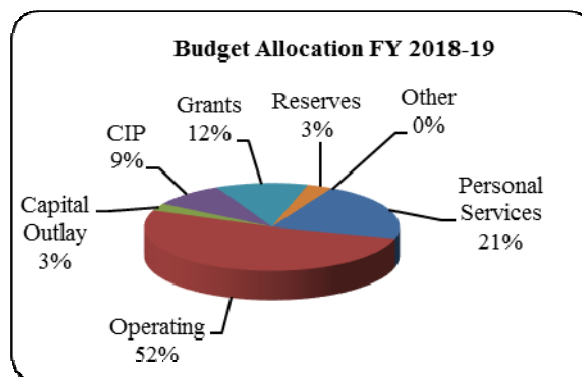
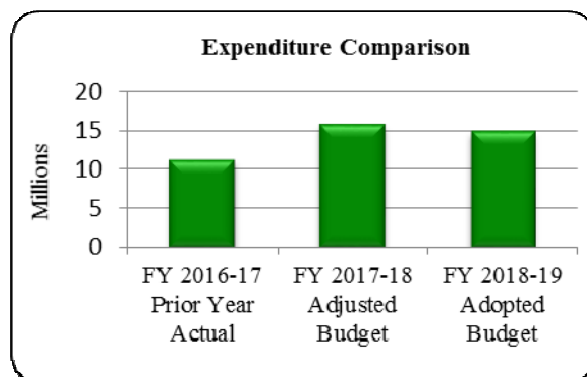
Special Revenue Funds	\$ 11,166,090	\$ 15,726,117	\$ 14,925,411	(5.1)%
Department Total	\$ 11,166,090	\$ 15,726,117	\$ 14,925,411	(5.1)%

Authorized Positions

	37	37	38	2.7%
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Other Court Funds

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2018-19 personal services budget includes a 3.5% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,000 to \$11,900 per employee. The department’s net position change is an increase of one (1).

One (1) New Position FY 2018-19

1 – Senior Systems Programmer, Court Technology Division (Court Administration)

Operating Expenses – The FY 2018-19 operating expense budget decreased by 2.9% or \$227,122 from the FY 2017-18 budget mainly due to one-time purchases for equipment and computer equipment in the current fiscal year.

Capital Outlay – The FY 2018-19 capital outlay budget increased 23.3% or \$76,677 from the FY 2017-18 budget. The increase was attributed to additional funding for the purchases for capital equipment and computer equipment.

Capital Improvements – The FY 2018-19 capital improvements budget increased by 3.4% or \$44,544 from the FY 2017-18. Unspent FY 2017-18 CIP funding is expected to roll into FY 2018-19. Additional funding was included in the budget for the State Attorney Modernization project in the amount \$212,500 due to bid estimates coming in higher than initially budgeted. Also, included is the Courthouse air conditioning projects. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Grants/Services – The FY 2018-19 grants/services budget includes funding that Orange County provides to the following organizations: Orange County Bar Association for the Legal Aid Society in the amount of \$1,267,017, which includes \$104,397 for the Guardian ad Litem Program – this amount was increased by \$250,000 for FY 2018-19; Citizens Dispute Resolution in the amount of \$102,228; Seniors First Guardianship Program in the amount of \$95,418; and, Florida Agricultural and Mechanical University (FAMU) for the Law Library in the amount of \$285,475.

Reserves – The FY 2018-19 reserves budget of \$480,000 is for the Court Facilities Fund.

Other – The FY 2018-19 other category budget decreased by 100.0% or \$163 due to the rollover of funds for the Law Library.

FUNDING SOURCE HIGHLIGHTS

The Special Revenue Funds under the court funds consist of the Court Facilities Fund, Court Technology Fund, and Additional Court Costs funds. The General Fund provides \$4,637,607 through an interfund transfer to the court funds to cover expenses due to the lack of revenue generated from some of the funds.

The Court Facilities Fund was established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective November 1, 2009, the BCC amended the ordinance and code to increase the surcharge to \$30 for non-criminal traffic infractions and criminal violations as described in the governing statutes.

The Court Technology Fund was established on June 1, 2004 by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the state attorneys, public defenders, clerks, and the courts. Of the \$4 fee, \$2 is directed to the Board of County Commissioners to fund information technology for the courts, state attorneys, and public defenders. Of the balance, \$1.90 is directed to the clerks for their court-related information technology needs; and, \$0.10 is set aside for a statewide case management information system.

The Additional Court Costs funds were established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is split between four (4) programs:

1. Twenty-five percent (25%) of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008(2)(a)2, Florida Statutes.
2. Twenty-five percent (25%) of the amount collected shall be allocated to assist counties in legal aid programs.
3. Twenty-five percent (25%) of the amount collected shall be allocated to fund personnel and legal materials of the public as part of a law library.
4. Twenty-five percent (25%) of the amount collected shall be used to support juvenile programs.

Division: Court Facilities

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Operating Expenditures	\$ 4,503,936	\$ 4,617,468	\$ 4,810,569	4.2 %
Capital Outlay	47,484	2,000	0	(100.0)%
Total Operating	\$ 4,551,421	\$ 4,619,468	\$ 4,810,569	4.1 %
Capital Improvements	\$ 112,665	\$ 657,069	\$ 1,142,230	73.8 %
Reserves	0	1,656,685	480,000	(71.0)%
Total Non-Operating	\$ 112,665	\$ 2,313,754	\$ 1,622,230	(29.9)%
Total	\$ 4,664,086	\$ 6,933,222	\$ 6,432,799	(7.2)%

Division: Court Technology

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 1,690,808	\$ 1,808,260	\$ 1,988,831	10.0 %
Operating Expenditures	2,056,493	3,106,676	2,790,341	(10.2)%
Capital Outlay	408,656	326,402	405,079	24.1 %
Total Operating	\$ 4,155,957	\$ 5,241,338	\$ 5,184,251	(1.1)%
Capital Improvements	\$ 0	\$ 653,117	\$ 212,500	(67.5)%
Total Non-Operating	\$ 0	\$ 653,117	\$ 212,500	(67.5)%
Total	\$ 4,155,957	\$ 5,894,455	\$ 5,396,751	(8.4)%
Authorized Positions	20	20	21	5.0 %

Division: Juvenile Court Programs

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 174,027	\$ 184,851	\$ 196,483	6.3 %
Operating Expenditures	35,174	195,564	93,210	(52.3)%
Total Operating	\$ 209,201	\$ 380,415	\$ 289,693	(23.8)%
Total	\$ 209,201	\$ 380,415	\$ 289,693	(23.8)%
Authorized Positions	3	3	3	0.0 %

Division: Law Library

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Grants	\$ 231,080	\$ 285,475	\$ 285,475	0.0 %
Other	0	163	0	(100.0)%
Total Non-Operating	\$ 231,080	\$ 285,638	\$ 285,475	(0.1)%
Total	\$ 231,080	\$ 285,638	\$ 285,475	(0.1)%

Division: Legal Aid Programs

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Grants	\$ 767,017	\$ 1,017,017	\$ 1,267,017	24.6 %
Total Non-Operating	\$ 767,017	\$ 1,017,017	\$ 1,267,017	24.6 %
Total	\$ 767,017	\$ 1,017,017	\$ 1,267,017	24.6 %

Division: Local Court Programs

Expenditures by Category	FY 2016 - 17 Actual	FY 2017 - 18 Budget as of 03/31/2018	FY 2018 - 19 Adopted Budget	Percent Change
Personal Services	\$ 910,232	\$ 981,133	\$ 1,021,136	4.1 %
Operating Expenditures	30,870	36,428	34,894	(4.2)%
Total Operating	\$ 941,102	\$ 1,017,561	\$ 1,056,030	3.8 %
Grants	\$ 197,646	\$ 197,646	\$ 197,646	0.0 %
Reserves	0	163	0	(100.0)%
Total Non-Operating	\$ 197,646	\$ 197,809	\$ 197,646	(0.1)%
Total	\$ 1,138,748	\$ 1,215,370	\$ 1,253,676	3.2 %
Authorized Positions	14	14	14	0.0 %



**Fiscal Year
2018-19**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Other Court Funds – Court Facilities

The projects under Court Facilities include various maintenance projects for the courthouse. The project under Court Technology is for the State Attorney Modernization project.

	Adopted <u>FY 2018-19</u>
Court Facilities	\$ 1,142,230
Court Technology	<u>212,500</u>
Department Total	\$ 1,354,730

Funding Mechanism:

The Court Facilities projects are funded through the Court Facilities Fund, which collects monies from civil and criminal traffic infractions.

The Court Technology projects are funded through the Court Technology Fund, which collects monies from recording fees collected by the Orange County Comptroller's Official Records office.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 9/6/18 for the FY 2017-18 budget rather than as of 3/31/18 to accurately reflect Total Project Costs approved by the Board of County Commissioners.



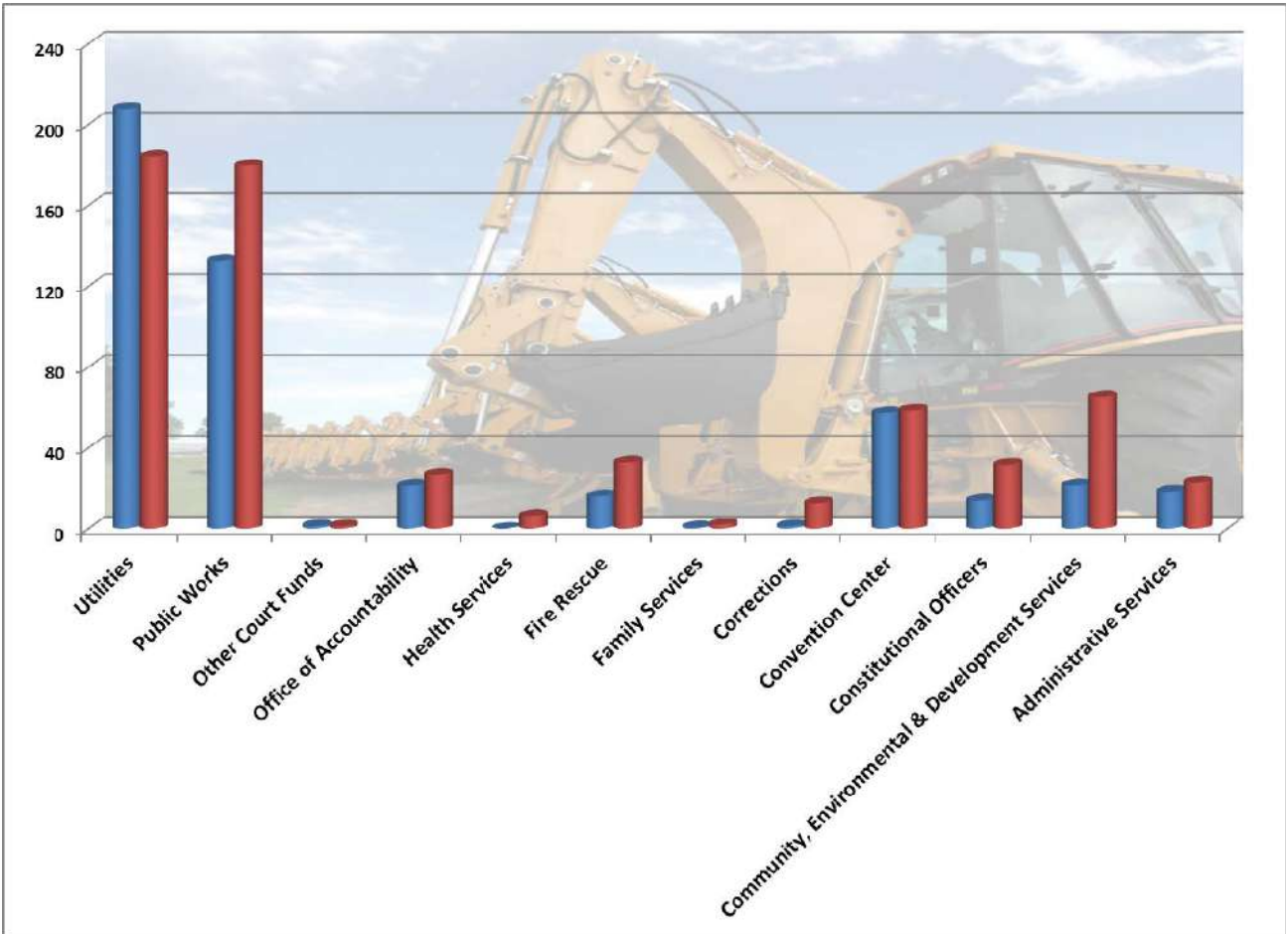
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CAPITAL IMPROVEMENTS PROGRAM BUDGETED EXPENDITURES BY DEPARTMENT



\$'s in Millions

■ FY 18-19
 ■ FY 17-18

Total Capital Improvements Budget

FY 17-18: \$624,091,629

FY 18-19: \$492,375,813

CAPITAL IMPROVEMENTS PLAN SUMMARY

The FY 2019-2023 Capital Improvements Plan (CIP) is presented in this section. The CIP includes funding for a diverse set of projects. Those projects touch everything from renovations of existing facilities to the construction of new roadways. Annual funding for new projects is limited and all requests are prioritized and scrutinized before being included in the CIP.

The CIP continues funding for various projects related to Orange County Mayor Teresa Jacobs' \$300 million infrastructure improvement initiative; *INVEST in Our Home for Life*. This program leverages the well-performing sales tax revenue to invest in needed infrastructure – much of which was deferred due to the Great Recession – including roadway improvements, fire stations and equipment, countywide parks projects, intersection and pedestrian safety improvements, housing for the homeless, and various other one-time improvements.



In addition to those related to *INVEST*, the adopted CIP program contains 26 new projects with costs totaling an estimated \$715.6 million over the next five (5) years. Some of these new projects include:

- **County Services Building - \$34.0 million (Capital Projects Fund and Building Safety Fund)**
Project will be used to design and construct a new office building approximately 80,000 square feet adjacent to the Public Work building to locate county services for building, planning, and zoning, as well as other county agencies that are currently in leased space.
- **Little Econ Greenway Gap - \$1.5 million (Parks Impact Fees Fund)**
Project will be used to design and construct approximately a half mile trail from Forsyth Road to Semoran Boulevard, which will provide connection to the Cady Way Trail with an at grade crossing on Semoran Boulevard.
- **Little Wekiva STA - \$5.0 million (Capital Projects Fund)**
Project will be used to design and construct a stationary treatment area (STA), which is an engineered wetland system consisting of baffles, artificial wetlands and bioactive media that are used to achieve nutrient reduction goals and reduce the concentration of nutrient pollution and suspended sediment leaving Orange County.
- **Convention Way Grand Concourse - \$262.0 million and Multipurpose Venue - \$343.0 million (Tourist Development Tax (TDT) Fund)**
Project will be used to expand exhibition capacity at the Convention Center and provide increased efficiency in the use of existing space.
- **TDT Application Review Committee (ARC) Funding - \$48.0 million (Tourist Development Tax (TDT) Fund)**
Project will provide the expenditure of excess TDT revenue, initially for capital projects in excess of \$2.0 million, as recommended by ARC and ultimately approved by the Board of County Commissioners.
- **Upgrade Multi-Lane School Zone - \$1.4 million (Local Option Gas Tax Fund)**
Project will be used to replace traffic control devices that do not meet the criteria of the new Chapter 15, Establishing and Evaluating School Zones, of the Florida Department of Transportation (FDOT) Speed Zoning Manual that became effective July 1, 2017, which requires that all agencies become compliant with the new standards within five (5) years. This will be an ongoing maintenance project.

The reports that follow detail Orange County's comprehensive Capital Improvements Plan. Available funding has been identified for all project budgets falling within the plan's five-year timeframe (FY 2019-2023). Approved FY 2017-18 budgets displayed on the CIP reports are as of 9/6/2018. Project names beginning with "INVEST" denote funding is coming from the *INVEST in Our Home for Life* initiative.

PURPOSE OF THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

The Capital Improvements Program and Budget provides the means through which Orange County Government takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet its service and facility needs. The capital budgeting process is designed to achieve the following results:

- Consolidating and coordinating the various department requests with the goal of reducing unnecessary delays, and coordinating the individual improvement programs of the departments;
- Establishing a system of procedures and priorities by which each proposal can be evaluated in terms of the public need, the comprehensive planning of the area, the interrelationship of projects, and cost requirements;
- Scheduling the proposals over an extended period whereby the Capital Improvements Program can be achieved; and,
- Anticipating needed projects and relating them to existing and projected fiscal capacity.

CAPITAL IMPROVEMENTS PROJECT COMMON QUESTIONS & ANSWERS

1. **What is a Capital Improvements Project (CIP)?**

Any governmental expenditure for the construction, installation, and/or renovation of facilities that are expected to be in service for at least 10 years. Capital projects are relatively large scale, non-recurring projects that may require multi-year financing. Expenditures that meet these criteria and are in excess of \$25,000 should be included in Orange County's Capital Improvements Program.

2. **What type of costs are included in a CIP?**

All design and construction costs and any other costs associated with preparing a facility for use are included in the project.

3. **What is an encumbrance?**

The commitment of funds to purchase an item or service. An encumbrance is generated when a purchase order or release order is issued. Encumbered but unspent funds are rolled from one fiscal year to the next.

4. **What is a carry-over or rebudget?**

A carry-over or rebudget is unspent project funding from a fiscal year that needs to be moved to the new fiscal year or future years to maintain total project cost.

5. **What happens if a department is not able to expend/encumber funds by year-end that were approved in the budget for that fiscal year?**

Any approved CIP project funding that was not expended or encumbered in the prior fiscal year can be rebudgeted during the annual budget amendment. This annual amendment occurs in January of every fiscal year.

Some departments customarily forecast what will not be expended/encumbered during the current fiscal year and budget the unexpended funds estimate in a "reserve for future capital outlay" or "provision for rebudgets" account. This account will allow the department access to funding through a CIP Amendment executed in the new fiscal year before the actual budget reconciliation is done during the annual budget amendment in January.

6. **How much money/funds are available for projects?**

Available funds are determined annually, and are based on anticipated tax revenue and financing plans.

7. **What is the process for amending a CIP budget?**

Any change to a CIP project that impacts the total cost of the project or includes a transfer from a reserve account requires a CIP Amendment and Board of County Commissioners (BCC) approval. Changes that simply move funding from one year to another, due to timing, do not require BCC approval.

8. **How are operating expenditures associated with a CIP handled?**

When a new CIP is requested, all costs, including future operating impacts are considered. Once the project is completed and operational, the operating and maintenance costs must be funded with operating revenues.

9. **If a project won't begin for three (3) years, would it be included in the Five-Year CIP?**

Yes, all projects that will need some funding within the next five (5) years are included in the Five-Year CIP. If projects/costs are known beyond the five-year period, they should also be submitted as future cost needs. These future cost estimates can then be included in long-term funding models.

ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES

As adopted by the Board of County Commissioners in July 1991 and as subsequently amended:

- All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Comprehensive Policy Plan.
- Orange County will develop a multi-year plan for capital improvements and update it annually.
- Orange County will enact an annual Capital Improvements Budget based on the multi-year Capital Improvements Program. Future capital improvements expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital improvements budget projections.
- Orange County will coordinate development of the Capital Improvements Budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- Orange County will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvements Program and Orange County priorities, and only when operating and maintenance costs have been included in operating budget forecasts.
- Orange County will attempt to maintain all its assets at a level adequate to protect the county's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is the county's primary capital expenditure consideration.
- Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
- Orange County will determine the least costly financing method for all new projects.
- Project requests will be reviewed and department priorities analyzed by the County Mayor/County Administrator after review by Office of Management and Budget.
- The Capital Improvements Budget will be adopted and incorporated into the annual Orange County Budget.
- The Orange County Capital Improvements Program for each five-year period is approved by the Board of County Commissioners, and the annual CIP budget is adopted by resolution. Deviations from the total cost of the adopted Capital Improvements Budget will require approval by the Board of County Commissioners.

PUBLIC PARTICIPATION/CITIZEN ASSISTANCE

The preparation of a Capital Improvements Budget involves the determination of specific capital improvement projects needed to upgrade inadequate existing facilities, and the identification of facilities, which will be needed to accommodate future growth and development in the community. To accomplish this task, citizen input is solicited throughout the budget cycle. The following is a summary of the citizen input received throughout the year:

Community Development - A federally mandated Advisory Board meets monthly. Citizens and non-profit organizations may request funding of specific proposals. Neighborhood meetings are held throughout the year for obtaining public input. The primary responsibility of this board is to conduct studies, hold hearings, and make recommendations to the Board of County Commissioners regarding the Federal Housing and Community Development Act of 1974 and subsequent federal regulation.

Parks and Recreation - Citizens have access to monthly Parks Advisory Board meetings and can, through this medium, propose specific parks projects for approval.

Public Works and Development - Public participation at all growth management, zoning, and development review meetings is encouraged. Although these meetings may not result in specific proposals for capital improvements, they do relate to growth and development, which often trigger the requirement for capital improvements. For each major project, a community meeting is held in the affected area in order to provide citizens with a forum for expression of concerns. Projects are then reviewed by the appropriate advisory board and then submitted to the Board of County Commissioners for approval.

The public is encouraged to attend the budget public hearings of the Board of County Commissioners and other community meetings to provide input into the Capital Improvements Program.

POTENTIAL REVENUE SOURCES

The following are potential sources of revenue for capital improvements. If the source of funding is restricted for particular items/departments, these restrictions are indicated. The list is not comprehensive.

Source of Funding	Restrictions
Transportation Trust Fund 1002	Restricted for use by the Public Works Department for transportation operating costs and infrastructure needs.
Constitutional (2nd) Gas Tax Fund 1003	Restricted for use by the Public Works Department, further restricted for use by F.S. 206.411, F.S. 206.47, F.S. 335.075, and F.S. 336.41.
Local Option Gas Tax Fund 1004	Restricted for use by the Public Works Department; further tax restricted for use on county roads by County Ordinances 83-26, 83-39, 85-22, 85-28, and F.S. 336.025.
Fire Rescue Services Fund 1009	Restricted for use by the Fire Rescue Department for operating costs, equipment acquisition, and infrastructure needs.
Capital Projects Fund 1023	Restricted for use for a variety of infrastructure and miscellaneous capital needs.
Tree Replacement Trust Fund 1029	Restricted for use for the purchase and/or planting of trees/landscaping for community enhancement.
Transportation Impact Funds 1031-1034	Restricted for use by the Public Works Department for growth related road construction needs.
Fire Impact Fee Fund 1046	Restricted for use by the Fire Rescue Department for growth related capital equipment and structures.
Law Enforcement Impact Fee Fund 1035	Restricted for use by the Sheriff's Office for growth related capital equipment and structures.
Parks Fund Fund 1050	Restricted for use by the Parks and Recreation Division to fund capital projects and operations related to parks.
Technology Fund Fund 1247	Restricted for use by the County Courts for its technology needs. Created under the provisions of Article V, revision 7.

POTENTIAL REVENUE SOURCES (CONTINUED)

Sources of Funding	Restrictions
Facilities Fund Fund 1248	Restricted for use by the County Courts for its facilities needs. Created under the provisions of Article V, revision 7.
Parks & Recreation Impact Fee Fund 1265	Restricted for use by the Parks and Recreation Division for growth related capital expenditures.
Solid Waste Fund 4410	Restricted for use by the Solid Waste Division; further restricted by bond covenants.
Water and Wastewater Fund 4420	Restricted for use by the Water and Water Reclamation Divisions; further restricted by bond covenants.
Convention Center Fund 4430	Restricted for use by the Convention Center for expansion of the existing facility and renovations and improvements to existing facilities.
Fleet Management Fund 5530	Restricted for use by the Fleet Management Division to fund capital projects and operations.
Community Development (CD Block Grant) Grant-in-Aid Fund 7702	Restricted to those projects meeting the criteria established by the Department of Housing and Urban Development, as approved by the Community Development Advisory Board and the Board of County Commissioners.

AMENDING THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

Conditions may arise during the fiscal year, which make it necessary to amend the adopted Capital Improvements Program and Budget to meet an unforeseen need. A procedure has been established to provide for the orderly submittal and evaluation of each requested amendment.

The Capital Improvements Budget Policies, adopted by the Board of County Commissioners in July 1991, require that all capital improvements projects be in accordance with the adopted Capital Improvements Program. Amendments to the list of projects as adopted by the Board of County Commissioners in the Capital Improvements Program are approved by the Board of County Commissioners in a manner similar to the procedure now in use for approval of change orders to contracts. An amendment to the Capital Improvements Program and Budget is required if any of the following conditions arise:

- The project is not a part of the program adopted as the Capital Improvements Program and Budget;
- The project is deleted from the adopted Capital Improvements Program and Budget;
- Project costs increase from those identified in the adopted Capital Improvements Program and Budget;
- The proposed method of financing the project is different from that indicated in the Capital Improvements Program and Budget; and,
- The basic content and emphasis of the project is different from that indicated in the Capital Improvements Program and Budget.

TOTAL PROJECT COST CALCULATION

Orange County's Capital Improvements Program is a five-year view of anticipated capital projects. As a result, the total project cost for each project in the program has been identified. The following table is the calculation of the total project cost for a specific project in the program.

Categories	Summation
Actual Expenditures Prior Years *	+
Past Modified Budget FY 2017-18	+
Adopted Budget FY 2018-19	+
Proposed Budget FY 2019-20	+
Proposed Budget FY 2020-21	+
Proposed Budget FY 2021-22	+
Proposed Budget FY 2022-23	+
Future Requirements *	+
Result	Total Project Cost

** For perpetual projects only three (3) years of actual expenditures for prior years are included in the total project cost calculation. On-going projects are continuing projects, like facilities improvements, that are made up of many small projects and require continuous funding as needs assessments are updated.*

CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET

In order to meet future service needs, Orange County plans for major capital improvements well in advance. Orange County accomplishes this by preparing a five-year capital improvements plan. As part of the budget preparation process, each department is required to submit their long-term capital needs. They are also required to submit estimated operating costs for each one of the requested projects over a five-year period. This information is used to determine the aggregate impact of the program on Orange County's operating budget. New projects are not approved if sufficient operating funds are not projected to exist at the time of completion.

OPERATING AND CAPITAL BUDGETS - HOW ARE THEY RELATED?

The operating and capital budgets of Orange County are intimately related to one another. Many capital projects, especially those involving new infrastructure, result in new operating costs. The costs of operating and maintaining new infrastructure are always considered in the budget approval process. It is Orange County's philosophy that new projects are only undertaken if current and future operating revenues are sufficient to fund the operating costs associated with new capital projects.

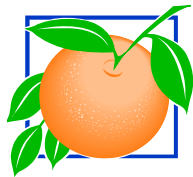
In 1997, Orange County developed a five-year financial planning model. One of the purposes of this model is to determine the amount of operating revenue available to support new capital projects. The data gathered on operating costs for approved projects is incorporated into the financial model and updated annually. Project costs identified for future years may change when they are finally included in the adopted budget. This is due to changes in priorities and updated cost information.

As a general rule, capital projects are budgeted separately from the operating budgets in various capital projects or impact fee funds. Exceptions to this are enterprise funds, such as those that fund the Utilities Department and the Convention Center. These departments budget capital projects within their funds in accordance with generally accepted accounting principles. Other capital projects are funded through long-term debt, specially designated ad-valorem taxes, and interfund transfers to capital projects funds.

CAPITAL IMPROVEMENTS PROGRAM

**ADOPTED BUDGET
FY 2018-19 THROUGH FY 2022-23**

BY DEPARTMENT / DIVISION



Orange County Government, Florida

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

16 - 14

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Administrative Services											
Capital Projects											
1708	1023	Gun Range Maintenance	2,320,123	64,783	0	0	0	0	0	0	2,384,906
		Org Subtotal	2,320,123	64,783	0	0	0	0	0	0	2,384,906
1757	1023	RCC Electrical Improvements	1,703,568	296,432	0	0	0	0	0	0	2,000,000
		Org Subtotal	1,703,568	296,432	0	0	0	0	0	0	2,000,000
1763	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		Org Subtotal	0	30,000	0	0	0	0	0	0	30,000
2074	1023	Cultural Community Center	0	0	0	2,000,000	2,400,000	0	0	0	4,400,000
		Org Subtotal	0	0	0	2,000,000	2,400,000	0	0	0	4,400,000
2076	1023	County Services Building	0	0	3,000,000	11,250,000	11,250,000	0	0	0	25,500,000
		Org Subtotal	0	0	3,000,000	11,250,000	11,250,000	0	0	0	25,500,000
		DIVISION SUBTOTAL	4,023,691	391,215	3,000,000	13,250,000	13,650,000	0	0	0	34,314,906
Facilities Management											
0263	1023	Improvements to Facilities	8,452,424	4,938,985	3,382,400	3,500,500	3,184,100	2,000,000	2,000,000	0	27,458,409
		Org Subtotal	8,452,424	4,938,985	3,382,400	3,500,500	3,184,100	2,000,000	2,000,000	0	27,458,409
1703	1023	Administration Center HVAC	23,850	796,537	29,613	2,000,000	3,000,000	2,000,000	0	0	7,850,000
		Org Subtotal	23,850	796,537	29,613	2,000,000	3,000,000	2,000,000	0	0	7,850,000
1755	1023	Courthouse HVAC & Building Imp	322,752	1,451,271	3,000,000	4,000,000	4,000,000	2,930,978	0	0	15,705,001
		Org Subtotal	322,752	1,451,271	3,000,000	4,000,000	4,000,000	2,930,978	0	0	15,705,001

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1756	1023	Corrections HVAC & Building Imp	181,717	2,521,652	0	4,000,000	4,000,000	5,846,631	0	0	16,550,000
		Org Subtotal	181,717	2,521,652	0	4,000,000	4,000,000	5,846,631	0	0	16,550,000
1758	1023	Corrections Boiler Replacement	0	1,400,000	0	800,000	0	0	0	0	2,200,000
		Org Subtotal	0	1,400,000	0	800,000	0	0	0	0	2,200,000
1759	1023	Corrections Work Release HVAC	0	1,500,000	0	1,100,000	0	0	0	0	2,600,000
		Org Subtotal	0	1,500,000	0	1,100,000	0	0	0	0	2,600,000
1760	1023	Corrections Security Doors	0	750,000	750,000	1,000,000	1,965,000	0	0	0	4,465,000
		Org Subtotal	0	750,000	750,000	1,000,000	1,965,000	0	0	0	4,465,000
1761	1023	Corrections Central Energy Plant Impr	0	500,000	0	3,400,000	3,800,000	0	0	0	7,700,000
		Org Subtotal	0	500,000	0	3,400,000	3,800,000	0	0	0	7,700,000
1762	1023	Sheriff's Complex HVAC Replacement	0	220,000	1,100,000	1,000,000	0	0	0	0	2,320,000
		Org Subtotal	0	220,000	1,100,000	1,000,000	0	0	0	0	2,320,000
2049	1023	HVAC & IAQ Related Repl/Rest	10,934,406	3,903,442	3,300,500	2,611,000	2,533,500	2,000,000	2,000,000	0	27,282,848
		Org Subtotal	10,934,406	3,903,442	3,300,500	2,611,000	2,533,500	2,000,000	2,000,000	0	27,282,848
2050	1023	Energy Conservation Retrofit	285,758	1,018,510	1,190,000	510,000	500,000	500,000	500,000	0	4,504,268
		Org Subtotal	285,758	1,018,510	1,190,000	510,000	500,000	500,000	500,000	0	4,504,268
2052	1023	County Facs Roof Assess/Rep	1,842,665	680,604	1,375,500	1,293,000	1,000,000	1,000,000	1,000,000	0	8,191,769
		Org Subtotal	1,842,665	680,604	1,375,500	1,293,000	1,000,000	1,000,000	1,000,000	0	8,191,769
2063	1023	Courthouse Escalator Replacement	0	100,000	250,000	1,500,000	1,400,000	0	0	0	3,250,000
		Org Subtotal	0	100,000	250,000	1,500,000	1,400,000	0	0	0	3,250,000

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
2071											
	1023	Courthouse Chiller Replacements	0	0	230,000	2,000,000	500,000	0	0	0	2,730,000
		Org Subtotal	0	0	230,000	2,000,000	500,000	0	0	0	2,730,000
2073											
	1023	Corrections Campus Wide UPS Syste	0	0	300,000	1,000,000	4,000,000	0	0	0	5,300,000
		Org Subtotal	0	0	300,000	1,000,000	4,000,000	0	0	0	5,300,000
		DIVISION SUBTOTAL	22,043,571	19,781,001	14,908,013	29,714,500	29,882,600	16,277,609	5,500,000	0	138,107,294
Fleet Management											
2046											
	5530	Tanks Replacement	105,870	215,165	110,000	10,000	10,000	10,000	0	0	461,035
		Org Subtotal	105,870	215,165	110,000	10,000	10,000	10,000	0	0	461,035
2051											
	5530	Fleet Bldg Renovations	981,088	2,452,224	440,000	500,000	500,000	500,000	0	0	5,373,312
		Org Subtotal	981,088	2,452,224	440,000	500,000	500,000	500,000	0	0	5,373,312
		DIVISION SUBTOTAL	1,086,958	2,667,389	550,000	510,000	510,000	510,000	0	0	5,834,347
		DEPARTMENT TOTAL	27,154,220	22,839,605	18,458,013	43,474,500	44,042,600	16,787,609	5,500,000	0	178,256,547

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
9793	7702	Holden Hght Phase IV	0	400,000	0	0	0	0	0	0	400,000
		Org Subtotal	0	400,000	0	0	0	0	0	0	400,000
9809	7702	CDBG-Two Gen Comm Ctr	0	0	700,000	0	0	0	0	0	700,000
		Org Subtotal	0	0	700,000	0	0	0	0	0	700,000
		DIVISION SUBTOTAL	4,213,492	7,398,250	700,000	0	0	0	0	0	12,311,742
Parks & Recreation											
0187a	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000
1880	1050	Independence Neighborhood Park	649,482	4,193	0	0	0	0	0	0	653,675
		Org Subtotal	649,482	4,193	0	0	0	0	0	0	653,675
1885	1265	Deputy Brandon Coates Comm Park-	4,057,900	240,000	0	0	0	0	0	0	4,297,900
		Org Subtotal	4,057,900	240,000	0	0	0	0	0	0	4,297,900
1886	1265	Young Pine Park	4,388,431	217,571	0	0	0	0	0	0	4,606,002
		Org Subtotal	4,388,431	217,571	0	0	0	0	0	0	4,606,002
1915	1265	Little Econ Greenway-Gap	0	0	150,000	550,000	800,000	0	0	0	1,500,000
		Org Subtotal	0	0	150,000	550,000	800,000	0	0	0	1,500,000
1941	1050	Parks Signage-Countywide	0	88,102	85,000	0	0	0	0	0	173,102
		Org Subtotal	0	88,102	85,000	0	0	0	0	0	173,102
1962	1265	Community Parkland	154,312	1,078,223	2,000,000	2,000,000	2,000,000	0	0	0	7,232,535
		Org Subtotal	154,312	1,078,223	2,000,000	2,000,000	2,000,000	0	0	0	7,232,535

*ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET*

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
7539											
	1023	INVEST - East Orange District Pk Rec	990,718	9,282	0	0	0	0	0	0	1,000,000
		Org Subtotal	990,718	9,282	0	0	0	0	0	0	1,000,000
		DIVISION SUBTOTAL	28,336,190	45,104,618	9,434,000	5,550,000	2,800,000	0	0	0	91,224,808
		DEPARTMENT TOTAL	37,160,979	65,214,622	21,435,533	9,300,000	6,550,000	0	0	0	139,661,134

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**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

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Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
2075	1023	Clerk Branch Security	0	0	250,000	250,000	0	0	0	0	500,000
		Org Subtotal	0	0	250,000	250,000	0	0	0	0	500,000
		DIVISION SUBTOTAL	1,107	142,950	250,000	250,000	0	0	0	0	644,057
Public Defender	0293	1023	JJC-PD Interior Modifications	12,552	87,448	0	0	0	0	0	100,000
		Org Subtotal	12,552	87,448	0	0	0	0	0	0	100,000
4426	1023	Courthouse PD Office Space Renovati	0	0	70,000	700,000	0	0	0	0	770,000
		Org Subtotal	0	0	70,000	700,000	0	0	0	0	770,000
		DIVISION SUBTOTAL	12,552	87,448	70,000	700,000	0	0	0	0	870,000
Sheriff	0133	1035	Mounted Patrol Facility	93,961	472,269	0	0	0	0	0	566,230
		Org Subtotal	93,961	472,269	0	0	0	0	0	0	566,230
0139	1035	Sector V Substation	0	400,000	500,000	3,000,000	3,000,000	0	0	0	6,900,000
		Org Subtotal	0	400,000	500,000	3,000,000	3,000,000	0	0	0	6,900,000
0143	1014	Sheriff's Off. Command & Monitor. Ctr	0	200,000	0	0	0	0	0	0	200,000
	1035	Sheriff's Off. Command & Monitor. Ctr	166,875	683,125	0	0	0	0	0	0	850,000
		Org Subtotal	166,875	883,125	0	0	0	0	0	0	1,050,000
0144	1023	IT Service Area Remodel	0	255,000	558,650	0	0	0	0	0	813,650
		Org Subtotal	0	255,000	558,650	0	0	0	0	0	813,650
0266	1023	New Evidence Facility	0	0	1,000,000	1,000,000	1,000,000	0	0	0	3,000,000
	1035	New Evidence Facility	0	0	4,500,000	0	0	0	0	0	4,500,000
		Org Subtotal	0	0	5,500,000	1,000,000	1,000,000	0	0	0	7,500,000

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FY 2018/19 - FY 2022/23 BUDGET**

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Capital Improvements Program

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0288	1023	Central Op Security Enhancements	0	270,000	30,000	0	0	0	0	0	300,000
		Org Subtotal	0	270,000	30,000	0	0	0	0	0	300,000
0338	1023	Sheriff's Communications Center	0	250,000	250,000	0	0	0	0	0	500,000
		Org Subtotal	0	250,000	250,000	0	0	0	0	0	500,000
0339	1023	CAD/RMS Upgrade	0	3,500,000	1,300,000	0	0	0	0	0	4,800,000
		Org Subtotal	0	3,500,000	1,300,000	0	0	0	0	0	4,800,000
4431	1023	Sheriff's K-9 Facility	0	1,388,702	0	0	0	0	0	0	1,388,702
	1035	Sheriff's K-9 Facility	0	1,346,298	0	0	0	0	0	0	1,346,298
		Org Subtotal	0	2,735,000	0	0	0	0	0	0	2,735,000
4432	1023	Aviation Upgrade	0	0	250,000	350,000	0	0	0	0	600,000
		Org Subtotal	0	0	250,000	350,000	0	0	0	0	600,000
4433	1023	CSI Expansion	0	0	300,000	0	0	0	0	0	300,000
		Org Subtotal	0	0	300,000	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	260,836	8,765,394	8,688,650	4,350,000	4,000,000	0	0	0	26,064,880
		DEPARTMENT TOTAL	1,870,671	31,777,332	13,884,630	5,300,000	4,000,000	0	0	0	56,832,633

**ADOPTED CIP - BY DEPARTMENT / DIVISION
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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Convention Center											
Convention Center											
0960											
	4430	Convention Center Imp	33,400,217	18,905,128	8,384,352	9,904,787	8,259,967	7,990,650	14,589,598	0	101,434,699
		Org Subtotal	33,400,217	18,905,128	8,384,352	9,904,787	8,259,967	7,990,650	14,589,598	0	101,434,699
0965											
	4430	North/South Concourse Renovations	23,939,494	10,278,535	6,006,450	12,080,375	3,607,395	12,298,286	11,830,402	0	80,040,937
		Org Subtotal	23,939,494	10,278,535	6,006,450	12,080,375	3,607,395	12,298,286	11,830,402	0	80,040,937
0966											
	4430	West Concourse Renovations	64,586,515	29,441,786	14,945,672	15,705,997	23,445,080	22,527,050	11,080,000	0	181,732,100
		Org Subtotal	64,586,515	29,441,786	14,945,672	15,705,997	23,445,080	22,527,050	11,080,000	0	181,732,100
0967											
	4430	ARC Funding	0	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	0	48,000,000
		Org Subtotal	0	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	0	48,000,000
0968											
	4430	Convention Way Grand Concourse	0	0	13,000,000	61,000,000	121,000,000	52,000,000	15,000,000	0	262,000,000
		Org Subtotal	0	0	13,000,000	61,000,000	121,000,000	52,000,000	15,000,000	0	262,000,000
0969											
	4430	Multipurpose Venue	0	0	7,000,000	12,000,000	89,000,000	155,000,000	80,000,000	0	343,000,000
		Org Subtotal	0	0	7,000,000	12,000,000	89,000,000	155,000,000	80,000,000	0	343,000,000
		DIVISION SUBTOTAL	121,926,226	66,625,449	57,336,474	118,691,159	253,312,442	257,815,986	140,500,000	0	1,016,207,736
		DEPARTMENT TOTAL	121,926,226	66,625,449	57,336,474	118,691,159	253,312,442	257,815,986	140,500,000	0	1,016,207,736

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Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Corrections											
Corrections CIP											
4022											
	1023	Perimeter Security Project	2,979,651	5,727,147	0	0	0	0	0	0	8,706,798
		Org Subtotal	2,979,651	5,727,147	0	0	0	0	0	0	8,706,798
4026											
	1023	Rec Yards/Perimeter Fencing Mainten	0	640,000	200,000	0	0	0	0	0	840,000
		Org Subtotal	0	640,000	200,000	0	0	0	0	0	840,000
4027											
	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
4028											
	1023	North & South Perimeter Security Bldg	0	400,000	0	0	0	0	0	3,000,000	3,400,000
		Org Subtotal	0	400,000	0	0	0	0	0	3,000,000	3,400,000
4029											
	1023	Video Visitation Center Renovation	0	75,000	0	0	0	0	0	0	75,000
		Org Subtotal	0	75,000	0	0	0	0	0	0	75,000
4030											
	1023	Uniform Supply/Mailroom (Kitchen Ret	0	300,000	1,000,000	700,000	0	0	0	0	2,000,000
		Org Subtotal	0	300,000	1,000,000	700,000	0	0	0	0	2,000,000
		DIVISION SUBTOTAL	2,979,651	7,942,147	1,200,000	700,000	0	0	0	3,000,000	15,821,798
Corrections Expansion											
4009											
	1023	Inmate Management System (IMS)	5,164,384	861,616	0	0	0	0	0	0	6,026,000
		Org Subtotal	5,164,384	861,616	0	0	0	0	0	0	6,026,000
		DIVISION SUBTOTAL	5,164,384	861,616	0	0	0	0	0	0	6,026,000
Corrections Other											

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Orange County

Capital Improvements Program

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
4015	1023	Medical Management System	2,423,744	126,559	0	0	0	0	0	0	2,550,303
		Org Subtotal	2,423,744	126,559	0	0	0	0	0	0	2,550,303
4020	1023	Kitchen & Laundry Imp	11,729,367	70,634	0	0	0	0	0	0	11,800,001
		Org Subtotal	11,729,367	70,634	0	0	0	0	0	0	11,800,001
4024	1023	OCCD Impr. to Facilities	1,430,976	3,027,399	150,000	0	0	0	0	0	4,608,375
		Org Subtotal	1,430,976	3,027,399	150,000	0	0	0	0	0	4,608,375
4025	1023	OCCD Case Management System	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000
		DIVISION SUBTOTAL	15,584,087	3,774,592	150,000	0	0	0	0	0	19,508,679
		DEPARTMENT TOTAL	23,728,123	12,578,355	1,350,000	700,000	0	0	0	3,000,000	41,356,478

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
		DIVISION SUBTOTAL	247,117	448,912	200,000	0	0	0	0	0	896,029
		DEPARTMENT TOTAL	2,582,125	2,042,736	700,000	0	0	0	0	0	5,324,861

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**ADOPTED CIP - BY DEPARTMENT / DIVISION
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Orange County

Capital Improvements Program

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
0802	1023	INVEST - Fire Apparatus & Equipment	4,148,433	2,953,567	0	0	0	0	0	0	7,102,000
		Org Subtotal	4,148,433	2,953,567	0	0	0	0	0	0	7,102,000
0803	1023	EOC Renovations	0	300,000	0	0	0	0	0	0	300,000
		Org Subtotal	0	300,000	0	0	0	0	0	0	300,000
0804	1046	Fire Station #31 (Dr. Phillips)	0	1,670,000	0	0	0	0	0	0	1,670,000
		Org Subtotal	0	1,670,000	0	0	0	0	0	0	1,670,000
0805	1046	Fire Station #44 (Summer Lk Blvd/Ficq	0	100,000	1,400,000	1,900,000	1,500,000	2,000,000	1,800,000	0	8,700,000
		Org Subtotal	0	100,000	1,400,000	1,900,000	1,500,000	2,000,000	1,800,000	0	8,700,000
0806	1046	Fire Station #69 (Alafaya/Research Pa	0	25,000	775,000	0	0	0	0	0	800,000
		Org Subtotal	0	25,000	775,000	0	0	0	0	0	800,000
0807	1046	Fire Station #59 (Darryl Carter Pkwy/P	0	25,000	775,000	0	0	0	0	0	800,000
		Org Subtotal	0	25,000	775,000	0	0	0	0	0	800,000
0808	1046	Fire Station #48 (Hamlin Groves Trail-	0	0	250,000	0	0	0	0	0	250,000
		Org Subtotal	0	0	250,000	0	0	0	0	0	250,000
		DIVISION SUBTOTAL	11,291,686	32,922,115	16,061,000	5,635,000	5,235,000	5,085,000	3,800,000	0	80,029,801
		DEPARTMENT TOTAL	11,291,686	32,922,115	16,061,000	5,635,000	5,235,000	5,085,000	3,800,000	0	80,029,801

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Health Services											
Animal Services											
0251											
1023		Animal Svcs Facility Imp	0	250,000	0	0	0	0	0	0	250,000
		Org Subtotal	0	250,000	0	0	0	0	0	0	250,000
0252											
1023		Animal Services Facility	0	4,000,000	0	0	15,000,000	15,000,000	0	0	34,000,000
		Org Subtotal	0	4,000,000	0	0	15,000,000	15,000,000	0	0	34,000,000
2393											
1023		Spay/Neuter Clinics	331,662	2,147,657	0	5,000,000	0	0	0	0	7,479,319
		Org Subtotal	331,662	2,147,657	0	5,000,000	0	0	0	0	7,479,319
		DIVISION SUBTOTAL	331,662	6,397,657	0	5,000,000	15,000,000	15,000,000	0	0	41,729,319
		DEPARTMENT TOTAL	331,662	6,397,657	0	5,000,000	15,000,000	15,000,000	0	0	41,729,319

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FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Office of Accountability											
Human Resources											
0299											
	1023	Payroll/HR System	4,654,250	339,274	0	0	0	0	0	0	4,993,524
		Org Subtotal	4,654,250	339,274	0	0	0	0	0	0	4,993,524
		DIVISION SUBTOTAL	4,654,250	339,274	0	0	0	0	0	0	4,993,524
Information Systems & Services											
0297											
	1054	911 System Upgrade	996,919	15,626,277	14,952,020	0	0	0	0	0	31,575,216
		Org Subtotal	996,919	15,626,277	14,952,020	0	0	0	0	0	31,575,216
0573											
	1023	Radio Tower Generator Replacements	246,504	554,496	0	0	0	0	0	0	801,000
		Org Subtotal	246,504	554,496	0	0	0	0	0	0	801,000
0584											
	1023	Network Infrastructure	2,619,622	955,093	850,000	850,000	850,000	850,000	850,000	0	7,824,715
		Org Subtotal	2,619,622	955,093	850,000	850,000	850,000	850,000	850,000	0	7,824,715
0585											
	1023	Radio Services System Expansion	0	776,757	0	0	0	0	0	0	776,757
		Org Subtotal	0	776,757	0	0	0	0	0	0	776,757
0593											
	1023	Technology Hardware Replacement	3,286,600	6,850,827	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,137,427
		Org Subtotal	3,286,600	6,850,827	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,137,427
0862											
	1023	National Mutual Aid Radio Upgrade	699,027	40,873	0	0	0	0	0	0	739,900
		Org Subtotal	699,027	40,873	0	0	0	0	0	0	739,900
2028											
	1023	Telecommunications System Up	1,040,382	1,390,871	560,000	560,000	560,000	560,000	560,000	0	5,231,253
		Org Subtotal	1,040,382	1,390,871	560,000	560,000	560,000	560,000	560,000	0	5,231,253
		DIVISION SUBTOTAL	8,889,054	26,195,194	21,362,020	6,410,000	6,410,000	6,410,000	6,410,000	0	82,086,268

*ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET*

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
		DEPARTMENT TOTAL	13,543,304	26,534,468	21,362,020	6,410,000	6,410,000	6,410,000	6,410,000	0	87,079,792

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Other Court Funds											
Court Facilities											
0892											
	1248	State Attorney Grand Jury Room	119,677	100,323	0	0	0	0	0	0	220,000
		Org Subtotal	119,677	100,323	0	0	0	0	0	0	220,000
1755											
	1248	Courthouse HVAC & Building Imp	0	0	894,999	0	0	0	0	0	894,999
		Org Subtotal	0	0	894,999	0	0	0	0	0	894,999
2066											
	1248	Courthouse Bird Deterrent	25,012	262,989	0	0	0	0	0	0	288,001
		Org Subtotal	25,012	262,989	0	0	0	0	0	0	288,001
2068											
	1248	Courthouse AHU Replacement	145,490	12,280	247,231	0	0	0	0	0	405,001
		Org Subtotal	145,490	12,280	247,231	0	0	0	0	0	405,001
2069											
	1248	Courthouse Dewatering System	18,523	281,477	0	0	0	0	0	0	300,000
		Org Subtotal	18,523	281,477	0	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	308,702	657,069	1,142,230	0	0	0	0	0	2,108,001
Court Technology											
0861											
	1247	State Attorney Tech Modernization	249,583	653,117	212,500	0	0	0	0	0	1,115,200
		Org Subtotal	249,583	653,117	212,500	0	0	0	0	0	1,115,200
		DIVISION SUBTOTAL	249,583	653,117	212,500	0	0	0	0	0	1,115,200
		DEPARTMENT TOTAL	558,284	1,310,186	1,354,730	0	0	0	0	0	3,223,200

**ADOPTED CIP - BY DEPARTMENT / DIVISION
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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Public Works											
Engineering											
2722											
	1002	Intersection WID/CW	696,934	298,037	0	0	0	0	0	0	994,971
	1003	Intersection WID/CW	2,476,050	3,540,635	3,500,100	3,000,100	3,000,100	3,000,100	3,000,100	0	21,517,185
	1301	Intersection WID/CW	2,437	79,897	0	0	0	0	0	0	82,334
	1306	Intersection WID/CW	0	385,094	0	0	0	0	0	0	385,094
	1308	Intersection WID/CW	0	2,732	0	0	0	0	0	0	2,732
	1311	Intersection WID/CW	0	84,740	0	0	0	0	0	0	84,740
	1312	Intersection WID/CW	2,504	12,433	0	0	0	0	0	0	14,937
	1327	Intersection WID/CW	0	42,365	0	0	0	0	0	0	42,365
		Org Subtotal	3,177,925	4,445,933	3,500,100	3,000,100	3,000,100	3,000,100	3,000,100	0	23,124,358
2752											
	1023	INVEST - R. Crotty Pkwy (436-Dean)	0	520,000	400,000	0	3,625,526	0	0	0	4,545,526
	1032	Richard Crotty Pkwy (436-Dean)	10,391,222	1,605,688	4,600,000	9,400,000	4,674,474	500,000	0	65,730,000	96,901,384
		Org Subtotal	10,391,222	2,125,688	5,000,000	9,400,000	8,300,000	500,000	0	65,730,000	101,446,910
2766											
	1003	ROW & Drainage	171,418	5,000	5,000	5,000	5,000	5,000	5,000	0	201,418
		Org Subtotal	171,418	5,000	5,000	5,000	5,000	5,000	5,000	0	201,418
2841											
	1003	Sidewalk Program C-W	5,840,620	2,686,818	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	18,527,438
		Org Subtotal	5,840,620	2,686,818	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	18,527,438
2851											
	1002	ADA Compliance Retrofit	692,183	3,133,052	2,818,155	2,818,155	2,000,000	2,000,000	2,000,000	0	15,461,545
	1318	ADA Compliance Retrofit	0	8,281	0	0	0	0	0	0	8,281
		Org Subtotal	692,183	3,141,333	2,818,155	2,818,155	2,000,000	2,000,000	2,000,000	0	15,469,826
2852											
	1003	Major Drng Structures-Replac	2,413,826	2,572,918	750,000	750,000	750,000	750,000	1,250,000	0	9,236,744
		Org Subtotal	2,413,826	2,572,918	750,000	750,000	750,000	750,000	1,250,000	0	9,236,744

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Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
3075											
	1023	INVEST - Boggy Creek Bridge Replac	41,385	11,760,911	0	0	0	0	0	0	11,802,296
	1033	Boggy Creek Bridge Replacement	0	1,085,233	2,260,700	400,000	0	0	0	0	3,745,933
	1321	Boggy Creek Bridge Replacement	477,898	239,336	0	0	0	0	0	0	717,234
		Org Subtotal	519,283	13,085,480	2,260,700	400,000	0	0	0	0	16,265,463
3095											
	1034	Palm Parkway Connector Road	0	500,000	2,100,000	5,100,000	2,600,000	0	0	0	10,300,000
		Org Subtotal	0	500,000	2,100,000	5,100,000	2,600,000	0	0	0	10,300,000
3096											
	1003	Kennedy Blvd (Forest City-I4)	2,312,758	400,000	0	1,500,000	3,500,000	0	0	0	7,712,758
	1004	Kennedy Blvd (Forest City-I4)	819,091	366,237	3,500,000	1,500,000	0	0	0	0	6,185,328
	1023	INVEST - Kennedy (Forest City-I4)	41,682	2,555,064	0	600,000	5,000,000	6,100,000	1,700,000	700,000	16,696,746
	1031	Kennedy Blvd (Forest City-I4)	2,224,964	164,491	0	2,000,000	0	1,300,000	0	0	5,689,455
		Org Subtotal	5,398,495	3,485,792	3,500,000	5,600,000	8,500,000	7,400,000	1,700,000	700,000	36,284,287
3097											
	1003	All American(OBT-Forest Cty)	528	900,100	2,200,000	300,000	4,309,688	400,000	0	0	8,110,316
	1031	All American(OBT-Forest Cty)	5,519,848	1,157,374	200,000	5,000,000	690,312	0	0	0	12,567,534
		Org Subtotal	5,520,376	2,057,474	2,400,000	5,300,000	5,000,000	400,000	0	0	20,677,850
5000											
	1003	Street Lights-County Rds	21,808	640,432	0	0	0	0	0	0	662,240
	1031	Street Lights-County Rds	868,838	674,366	0	0	0	0	0	0	1,543,204
	1032	Street Lights-County Rds	1,714,328	2,249,756	500,000	0	0	0	0	0	4,464,084
	1033	Street Lights-County Rds	169,572	845,048	1,000,000	0	0	0	0	0	2,014,620
	1034	Street Lights-County Rds	2,647,849	2,742,388	1,500,000	0	0	0	0	0	6,890,237
	1315	Street Lights-County Rds	0	66	0	0	0	0	0	0	66
	1316	Street Lights-County Rds	0	471,662	0	0	0	0	0	0	471,662
		Org Subtotal	5,422,395	7,623,718	3,000,000	0	0	0	0	0	16,046,113
5001											
	1246	John Young Pkwy/6 Lane	25,650,908	180,835	100	500,000	100	0	0	0	26,331,943
		Org Subtotal	25,650,908	180,835	100	500,000	100	0	0	0	26,331,943

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5081	1246	Tangelo Pk Pedestrian Traffic Calming	130,780	50,000	146,500	50,000	50,000	50,000	50,000	0	527,280
		Org Subtotal	130,780	50,000	146,500	50,000	50,000	50,000	50,000	0	527,280
5084	1003	Holden Heights-Ph IV	0	450,000	50,000	0	0	0	0	0	500,000
		Org Subtotal	0	450,000	50,000	0	0	0	0	0	500,000
5085	1023	INVEST - Boggy Creek Rd	2,056,141	2,824,903	3,731,005	4,025,000	238,727	0	0	0	12,875,776
	1033	Boggy Creek Rd	1,408,805	0	2,768,995	1,575,000	1,811,273	430,000	0	0	7,994,073
	1321	Boggy Creek Rd	461,012	929,381	0	0	0	0	0	0	1,390,393
		Org Subtotal	3,925,958	3,754,284	6,500,000	5,600,000	2,050,000	430,000	0	0	22,260,242
5089	1246	Destination Parkway	22,725,058	3,152,851	220,000	0	0	0	0	0	26,097,909
		Org Subtotal	22,725,058	3,152,851	220,000	0	0	0	0	0	26,097,909
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	1,196,526	2,550,055	1,950,000	650,000	5,500,000	9,300,000	3,900,000	650,000	25,696,581
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	31,525,000	31,525,000
	1312	Lk Uhill (Chickasaw-Rouse)	8,906	567,435	0	0	0	0	0	0	576,341
		Org Subtotal	1,205,432	3,117,490	1,950,000	650,000	5,500,000	9,300,000	3,900,000	32,175,000	57,797,922
5091	1033	Wildwood Ave(I4 Bridge)	12,457,026	46,501	0	0	0	0	0	0	12,503,527
	1034	Wildwood Ave(I4 Bridge)	6,750,761	25,217	0	0	0	0	0	0	6,775,978
		Org Subtotal	19,207,787	71,718	0	0	0	0	0	0	19,279,505
5094	1246	TSM Traffic Calming	69,971	50	50	0	0	0	0	0	70,071
		Org Subtotal	69,971	50	50	0	0	0	0	0	70,071
5095	1246	Pedestrian Enhancements	643,544	768,564	600,000	400,000	400,000	400,000	400,000	0	3,612,108
		Org Subtotal	643,544	768,564	600,000	400,000	400,000	400,000	400,000	0	3,612,108

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

16 - 46

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
5135	1003	North of Alberts Sect C-1 Road	1,372,474	56,617	0	0	0	0	0	0	1,429,091
		Org Subtotal	1,372,474	56,617	0	0	0	0	0	0	1,429,091
5137	1002	Pine Hills Pedestrian Safety Project	201,671	40,882	557,447	200,000	1,000,000	0	0	0	2,000,000
	1300	Pine Hills Pedestrian Safety Project	135,032	74,138	0	0	0	0	0	0	209,170
		Org Subtotal	336,703	115,020	557,447	200,000	1,000,000	0	0	0	2,209,170
5138	1002	Ficquette/Dorman Road	576,781	929,035	0	0	0	0	0	0	1,505,816
		Org Subtotal	576,781	929,035	0	0	0	0	0	0	1,505,816
5139	1023	INVEST - Reams (Summerlk-Taborfld)	128,544	848,727	1,639,700	2,139,700	4,270,600	4,364,167	12,160,000	10,552,397	36,103,835
	1304	Reams (Summerlk-Taborfld)	0	1,151,681	0	0	0	0	0	0	1,151,681
		Org Subtotal	128,544	2,000,408	1,639,700	2,139,700	4,270,600	4,364,167	12,160,000	10,552,397	37,255,516
5140	1023	INVEST - Ficquette (Summerlk-Overst)	0	1,098,000	1,000,000	2,000,000	4,000,000	5,200,000	4,732,000	2,579,571	20,609,571
	1307	Ficquette (Summerlk-Overst)	0	314	0	0	0	0	0	0	314
		Org Subtotal	0	1,098,314	1,000,000	2,000,000	4,000,000	5,200,000	4,732,000	2,579,571	20,609,885
5141	1023	INVEST - EOC Transport Needs	0	1,717,364	1,810,520	3,005,024	2,800,000	1,717,364	3,949,728	0	15,000,000
		Org Subtotal	0	1,717,364	1,810,520	3,005,024	2,800,000	1,717,364	3,949,728	0	15,000,000
5142	1023	INVEST - Intersections & Ped Safety	1,096,677	2,392,277	3,811,046	5,380,000	2,200,000	0	0	0	14,880,000
		Org Subtotal	1,096,677	2,392,277	3,811,046	5,380,000	2,200,000	0	0	0	14,880,000
5143	1002	Median Tree Program	409,616	1,536,727	1,814,689	1,814,689	1,814,689	1,500,000	0	0	8,890,410
	1029	Median Tree Program	268,083	1,663,127	1,090,987	0	0	0	0	0	3,022,197
		Org Subtotal	677,699	3,199,854	2,905,676	1,814,689	1,814,689	1,500,000	0	0	11,912,607

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

16 - 47

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
5145											
	1002	Oak Ridge Pedestrian Safety	0	0	0	0	800,000	1,951,000	0	0	2,751,000
	1003	Oak Ridge Pedestrian Safety	0	1,000,000	100,000	100,000	2,000,000	2,800,000	0	0	6,000,000
		Org Subtotal	0	1,000,000	100,000	100,000	2,800,000	4,751,000	0	0	8,751,000
5148											
	1003	East Streets Drainage Imp Sec 2	0	200,000	250,000	50,000	0	0	0	0	500,000
		Org Subtotal	0	200,000	250,000	50,000	0	0	0	0	500,000
5149											
	1033	Sunbridge Parkway (Dowden Rd to Os	0	30,000	170,000	0	0	0	0	0	200,000
		Org Subtotal	0	30,000	170,000	0	0	0	0	0	200,000
7365											
	7522	LAP - Vineland Ave	252,733	47,270	0	0	0	0	0	0	300,003
		Org Subtotal	252,733	47,270	0	0	0	0	0	0	300,003
7366											
	7523	LAP - Alafaya Trail	173,500	126,502	0	0	0	0	0	0	300,002
		Org Subtotal	173,500	126,502	0	0	0	0	0	0	300,002
7367											
	7524	LAP - Lake Pickett Road	111,095	56,225	0	0	0	0	0	0	167,320
		Org Subtotal	111,095	56,225	0	0	0	0	0	0	167,320
7368											
	7525	LAP - University Blvd at Dean Rd	0	493,134	0	0	0	0	0	0	493,134
		Org Subtotal	0	493,134	0	0	0	0	0	0	493,134
7369											
	7526	LAP - Wallace Road	0	1,429,656	0	0	0	0	0	0	1,429,656
		Org Subtotal	0	1,429,656	0	0	0	0	0	0	1,429,656
		DIVISION SUBTOTAL	198,502,932	121,605,400	83,646,998	95,043,128	85,165,204	50,178,980	39,351,756	225,376,896	898,871,294
Roads & Drainage											
2947											
	1004	MTNC Yards Improvements	3,502,619	1,276,376	300,000	200,000	200,000	200,000	200,000	0	5,878,995
		Org Subtotal	3,502,619	1,276,376	300,000	200,000	200,000	200,000	200,000	0	5,878,995

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Orange County

Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
5092											
	1023	Pond Restoration/Rehab	491,357	200,000	200,000	200,000	200,000	200,000	200,000	0	1,691,357
	1142	Pond Restoration/Rehab	635,523	1,069,386	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	0	7,704,909
		Org Subtotal	1,126,880	1,269,386	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	0	9,396,266
		DIVISION SUBTOTAL	22,039,535	14,958,361	9,650,000	9,650,000	9,650,000	9,650,000	9,650,000	0	85,247,896
Traffic											
2720											
	1004	Signal Installation CW	3,632,350	2,811,197	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	0	15,243,547
		Org Subtotal	3,632,350	2,811,197	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	0	15,243,547
2723											
	1004	Traffic Signal Structure Inspections	0	0	150,000	150,000	150,000	150,000	150,000	0	750,000
		Org Subtotal	0	0	150,000	150,000	150,000	150,000	150,000	0	750,000
2729											
	1004	Traffic Calming Program	737,196	315,350	300,000	300,000	300,000	300,000	300,000	0	2,552,546
		Org Subtotal	737,196	315,350	300,000	300,000	300,000	300,000	300,000	0	2,552,546
5088											
	1002	Roadway Signage Program	38,515	57,836	50,000	50,000	50,000	50,000	50,000	0	346,351
		Org Subtotal	38,515	57,836	50,000	50,000	50,000	50,000	50,000	0	346,351
5133											
	1004	Speed Radar Sign	833,704	250,000	250,000	250,000	250,000	250,000	250,000	0	2,333,704
		Org Subtotal	833,704	250,000	250,000	250,000	250,000	250,000	250,000	0	2,333,704
5146											
	1004	Traffic Signal Preventative Maint	0	1,462,939	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	0	7,962,939
		Org Subtotal	0	1,462,939	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	0	7,962,939
5147											
	1004	School Zone Time Switch Replacemen	0	1,000,000	0	0	0	0	0	0	1,000,000
		Org Subtotal	0	1,000,000	0	0	0	0	0	0	1,000,000
5150											
	1004	Upgrade Multi-Lane School Zones	0	0	340,000	340,000	340,000	340,000	0	0	1,360,000
		Org Subtotal	0	0	340,000	340,000	340,000	340,000	0	0	1,360,000

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
7361											
	7514	Computerized Signal System	3,073,811	383,389	0	0	0	0	0	0	3,457,200
		Org Subtotal	3,073,811	383,389	0	0	0	0	0	0	3,457,200
		DIVISION SUBTOTAL	8,315,576	6,280,711	4,150,000	4,150,000	4,150,000	4,150,000	3,810,000	0	35,006,287
		DEPARTMENT TOTAL	314,853,566	179,692,503	132,621,998	141,343,128	129,465,204	93,328,980	82,111,756	225,376,896	1,298,794,031

Orange County

Capital Improvements Program

**ADOPTED CIP - BY DEPARTMENT / DIVISION
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Orange County

Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Utilities											
Other											
1409											
	4420	Customer Info & Billing System	47,383,252	2,191,000	1,763,699	3,339,137	1,147,600	1,035,000	1,032,164	0	57,891,852
		Org Subtotal	47,383,252	2,191,000	1,763,699	3,339,137	1,147,600	1,035,000	1,032,164	0	57,891,852
1410											
	4420	Presidents Drive Ops Center	20,742,443	483,000	0	0	0	0	0	0	21,225,443
		Org Subtotal	20,742,443	483,000	0	0	0	0	0	0	21,225,443
1499											
	4420	MIS Network/Work Order Sys	27,406,619	2,238,000	1,473,000	1,477,036	1,473,000	1,472,978	1,460,986	0	37,001,619
		Org Subtotal	27,406,619	2,238,000	1,473,000	1,477,036	1,473,000	1,472,978	1,460,986	0	37,001,619
1535											
	4420	GIS Migration	18,226,835	821,679	315,035	84,429	41,714	41,714	41,714	31,314	19,604,434
		Org Subtotal	18,226,835	821,679	315,035	84,429	41,714	41,714	41,714	31,314	19,604,434
1543											
	4420	Utilities Administration Building Improv	0	496,667	416,667	116,986	116,667	116,667	116,347	0	1,380,001
		Org Subtotal	0	496,667	416,667	116,986	116,667	116,667	116,347	0	1,380,001
1549											
	4420	Developer Projects	954,015	20,000	20,000	20,000	20,000	20,000	20,000	20,000	1,094,015
		Org Subtotal	954,015	20,000	20,000	20,000	20,000	20,000	20,000	20,000	1,094,015
1551											
	4420	Developer Built Projects	852,173	70,000	70,000	70,000	70,000	70,000	70,000	70,000	1,342,173
		Org Subtotal	852,173	70,000	70,000	70,000	70,000	70,000	70,000	70,000	1,342,173
1552											
	4420	Developer Built Projects	798,363	70,000	70,000	70,000	70,000	70,000	70,000	70,000	1,288,363
		Org Subtotal	798,363	70,000	70,000	70,000	70,000	70,000	70,000	70,000	1,288,363
1556											
	4420	Utilities Security Imp	197,384	519,578	250,404	251,090	300,404	250,404	248,202	449,918	2,467,384
		Org Subtotal	197,384	519,578	250,404	251,090	300,404	250,404	248,202	449,918	2,467,384

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

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Capital Improvements Program

16 - 54

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1450	4420	Eastern Water Trans Imp	21,914,184	4,672,519	1,643,888	1,794,234	3,413	3,413	3,413	2,856,400	32,891,464
		Org Subtotal	21,914,184	4,672,519	1,643,888	1,794,234	3,413	3,413	3,413	2,856,400	32,891,464
1453	4420	Transp Reloc Wtr CW	25,205,209	12,000	0	0	0	0	0	0	25,217,209
		Org Subtotal	25,205,209	12,000	0	0	0	0	0	0	25,217,209
1463	4420	Western Water Trans Imp	7,993,873	0	0	0	0	12,026	12,974	255,000	8,273,873
		Org Subtotal	7,993,873	0	0	0	0	12,026	12,974	255,000	8,273,873
1474	4420	New Meter Installation	24,650,645	2,112,812	2,187,812	2,193,806	2,187,812	2,187,812	2,187,812	4,297,702	42,006,213
		Org Subtotal	24,650,645	2,112,812	2,187,812	2,193,806	2,187,812	2,187,812	2,187,812	4,297,702	42,006,213
1482	4420	Transportation Related Water	29,148,003	2,551,441	1,327,890	3,956,458	3,351,539	2,387,740	1,557,224	857,977	45,138,272
		Org Subtotal	29,148,003	2,551,441	1,327,890	3,956,458	3,351,539	2,387,740	1,557,224	857,977	45,138,272
1498	4420	Southern Reg Wellfield & Wtr Pl	66,993,266	3,261,975	587,025	597,222	652,778	3,053,077	3,537,692	6,009,231	84,692,266
		Org Subtotal	66,993,266	3,261,975	587,025	597,222	652,778	3,053,077	3,537,692	6,009,231	84,692,266
1506	4420	Horizons West Transmission Sys	16,314,314	2,421,432	5,722,288	3,171,567	2,734,096	2,587,429	630,907	0	33,582,033
		Org Subtotal	16,314,314	2,421,432	5,722,288	3,171,567	2,734,096	2,587,429	630,907	0	33,582,033
1508	4420	South Water Transmission Imp	25,113,931	2,466,639	8,536,778	6,348,194	5,670,160	1,786,488	0	0	49,922,190
		Org Subtotal	25,113,931	2,466,639	8,536,778	6,348,194	5,670,160	1,786,488	0	0	49,922,190
1532	4420	W Reg Water Treat Fac Ph III	15,182,868	5,017,695	5,946,400	1,344,748	707,222	0	0	0	28,198,933
	5846	W Reg Water Treat Fac Ph III	3,700,681	67,720	0	0	0	0	0	0	3,768,401
		Org Subtotal	18,883,549	5,085,415	5,946,400	1,344,748	707,222	0	0	0	31,967,334

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Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1533	4420	Water Renewal & Replacements	2,608,193	3,472,549	200,549	201,099	200,549	200,549	200,549	193,956	7,277,993
		Org Subtotal	2,608,193	3,472,549	200,549	201,099	200,549	200,549	200,549	193,956	7,277,993
1544	4420	Water SCADA & Security Imp	5,121,893	70,000	60,000	60,164	60,000	60,000	60,000	239,836	5,731,893
		Org Subtotal	5,121,893	70,000	60,000	60,164	60,000	60,000	60,000	239,836	5,731,893
1550	4420	Alternate Regional Water Supply	5,500,753	758,990	2,711,821	1,669,161	1,958,947	1,429,588	10,013,794	92,128,455	116,171,509
		Org Subtotal	5,500,753	758,990	2,711,821	1,669,161	1,958,947	1,429,588	10,013,794	92,128,455	116,171,509
1553	4420	Water Distribution Mods 2	8,255,747	1,195,363	59,239	275,000	0	57,222	2,610,764	2,482,014	14,935,349
		Org Subtotal	8,255,747	1,195,363	59,239	275,000	0	57,222	2,610,764	2,482,014	14,935,349
1554	4420	Eastern Regional Wsf Phase 3	21,945,891	2,593,478	6,788,220	7,655,500	2,126,695	0	0	0	41,109,784
		Org Subtotal	21,945,891	2,593,478	6,788,220	7,655,500	2,126,695	0	0	0	41,109,784
1557	4420	Southwest Water Supply Facility	5,966,289	4,072,520	9,327,778	9,353,333	1,686,667	0	0	0	30,406,587
	8189	Southwest Water Supply Facility	0	231,337	0	0	0	0	0	0	231,337
		Org Subtotal	5,966,289	4,303,857	9,327,778	9,353,333	1,686,667	0	0	0	30,637,924
1575	4420	Water Main Improvements	3,670	125,823	608,333	610,000	608,333	565,000	0	0	2,521,159
		Org Subtotal	3,670	125,823	608,333	610,000	608,333	565,000	0	0	2,521,159
1576	4420	Cross Connection Control Backflow D	0	1,813,151	4,655,000	5,809,000	6,527,000	5,385,000	1,914,000	0	26,103,151
		Org Subtotal	0	1,813,151	4,655,000	5,809,000	6,527,000	5,385,000	1,914,000	0	26,103,151
		DIVISION SUBTOTAL	302,215,079	38,373,444	50,363,021	45,039,486	28,475,211	19,715,344	22,729,129	109,320,571	616,231,285
Water Reclamation											
1411	4420	South Svc Area Effluent Reuse	47,536,225	4,692,608	8,761,424	642,824	0	50,000	0	1,405,250	63,088,331
		Org Subtotal	47,536,225	4,692,608	8,761,424	642,824	0	50,000	0	1,405,250	63,088,331

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Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1416	4420	Pump Station Monitors CW	10,791,356	1,339,431	1,215,622	2,327,296	2,357,431	3,384,498	4,296,764	5,168,526	30,880,924
		Org Subtotal	10,791,356	1,339,431	1,215,622	2,327,296	2,357,431	3,384,498	4,296,764	5,168,526	30,880,924
1427	4420	Collect Rehab CW	25,302,925	3,358,210	10,500	0	0	38,889	1,774,306	1,686,806	32,171,636
		Org Subtotal	25,302,925	3,358,210	10,500	0	0	38,889	1,774,306	1,686,806	32,171,636
1428	4420	Pumping Rehab/Replace	30,105,164	146,000	0	0	0	0	0	0	30,251,164
		Org Subtotal	30,105,164	146,000	0	0	0	0	0	0	30,251,164
1432	4420	Transp Reloc WW CW	18,182,570	61,783	542,431	484,472	0	0	0	0	19,271,256
		Org Subtotal	18,182,570	61,783	542,431	484,472	0	0	0	0	19,271,256
1435	4420	NW Subreg PH III	41,819,480	6,736,714	3,261,141	2,722,429	1,212,223	0	0	75,000	55,826,987
		Org Subtotal	41,819,480	6,736,714	3,261,141	2,722,429	1,212,223	0	0	75,000	55,826,987
1445	4420	SW Orange Effluent Disposal	21,116,054	3,993,238	11,105,297	8,247,813	4,621,141	558,104	558,104	10,793,578	60,993,329
		Org Subtotal	21,116,054	3,993,238	11,105,297	8,247,813	4,621,141	558,104	558,104	10,793,578	60,993,329
1469	4420	Iron Bridge Interlocal Agreement	10,546,640	33,650	33,650	32,782	30,000	30,000	30,000	119,918	10,856,640
		Org Subtotal	10,546,640	33,650	33,650	32,782	30,000	30,000	30,000	119,918	10,856,640
1483	4420	Eastern Wastewater Reuse	34,014,179	5,782,926	8,422,104	6,265,301	6,861,620	3,837,165	1,534,722	6,000,000	72,718,017
		Org Subtotal	34,014,179	5,782,926	8,422,104	6,265,301	6,861,620	3,837,165	1,534,722	6,000,000	72,718,017
1496	4420	Northwest Svc Area Reuse	24,637,569	25,000	0	0	0	0	0	0	24,662,569
		Org Subtotal	24,637,569	25,000	0	0	0	0	0	0	24,662,569
1500	4420	Collections Rehab	9,845,392	7,504,893	12,880,625	8,956,092	3,168,003	1,174,083	7,257,416	32,640,550	83,427,054
		Org Subtotal	9,845,392	7,504,893	12,880,625	8,956,092	3,168,003	1,174,083	7,257,416	32,640,550	83,427,054

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1502	4420	Pumping Rehab II	38,885,207	1,098,635	1,564,954	601,938	886,917	802,767	329,144	318,756	44,488,318
		Org Subtotal	38,885,207	1,098,635	1,564,954	601,938	886,917	802,767	329,144	318,756	44,488,318
1503	4420	Pumping Rehab III	16,915,550	4,272,586	5,625,735	3,597,208	3,039,389	2,410,996	2,431,443	4,347,382	42,640,289
		Org Subtotal	16,915,550	4,272,586	5,625,735	3,597,208	3,039,389	2,410,996	2,431,443	4,347,382	42,640,289
1504	4420	Trans Related Wastewater	25,074,559	3,887,213	2,787,208	3,709,750	1,814,647	185,587	345,041	2,148,585	39,952,590
		Org Subtotal	25,074,559	3,887,213	2,787,208	3,709,750	1,814,647	185,587	345,041	2,148,585	39,952,590
1505	4420	Septic Tank Retrofit	14,864,027	1,624,792	685,208	0	0	0	0	0	17,174,027
	8153	Septic Tank Retrofit	306,061	48,788	0	0	0	0	0	0	354,849
		Org Subtotal	15,170,088	1,673,580	685,208	0	0	0	0	0	17,528,876
1507	4420	Horizons West Wastewater Sys	9,969,911	5,480,042	6,875,782	18,429,364	18,632,988	19,725,349	18,422,323	5,167,045	102,702,804
		Org Subtotal	9,969,911	5,480,042	6,875,782	18,429,364	18,632,988	19,725,349	18,422,323	5,167,045	102,702,804
1509	4420	Southern Wastewater Collect	17,201,135	149,259	857,693	1,117,240	151,067	111,818	118,737	3,758,506	23,465,455
		Org Subtotal	17,201,135	149,259	857,693	1,117,240	151,067	111,818	118,737	3,758,506	23,465,455
1510	4420	Eastern Wastewater Collect	19,926,580	1,749,083	913,470	672,472	2,028,027	2,028,027	355,805	98,317	27,771,781
		Org Subtotal	19,926,580	1,749,083	913,470	672,472	2,028,027	2,028,027	355,805	98,317	27,771,781
1511	4420	Northwest Wastewater Collect	6,762,114	200,000	0	0	0	43,615	58,385	1,110,000	8,174,114
		Org Subtotal	6,762,114	200,000	0	0	0	43,615	58,385	1,110,000	8,174,114
1536	4420	Capital Reuse Meter Install	4,645,493	795,029	721,993	723,970	721,993	721,993	720,029	19,995	9,070,495
		Org Subtotal	4,645,493	795,029	721,993	723,970	721,993	721,993	720,029	19,995	9,070,495

**ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET**

Orange County

Capital Improvements Program

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<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
1538											
	4420	Eastern Wtr Reclamation Exp	53,105,355	7,212,858	3,322,499	7,995,801	4,190,760	5,228,238	3,471,585	85,050,000	169,577,096
	5848	Eastern Wtr Reclamation Exp	52,789,112	11,889,840	0	0	0	0	0	0	64,678,952
		Org Subtotal	105,894,467	19,102,698	3,322,499	7,995,801	4,190,760	5,228,238	3,471,585	85,050,000	234,256,048
1539											
	4420	Force Main Rehab	13,073,742	5,034,163	15,711,260	5,175,527	7,639,662	6,996,805	16,996,805	9,009,585	79,637,549
	8199	Force Main Rehab	3,744,830	0	0	0	0	0	0	0	3,744,830
		Org Subtotal	16,818,572	5,034,163	15,711,260	5,175,527	7,639,662	6,996,805	16,996,805	9,009,585	83,382,379
1542											
	4420	Southwest Svc Area Reuse	5,299,534	1,738,153	3,492,634	1,364,707	1,949,928	2,500,000	780,822	0	17,125,778
		Org Subtotal	5,299,534	1,738,153	3,492,634	1,364,707	1,949,928	2,500,000	780,822	0	17,125,778
1555											
	4420	South WRF Ph V	65,447,120	39,219,284	24,329,244	23,161,229	16,288,433	18,600,698	17,512,338	53,288,889	257,847,235
		Org Subtotal	65,447,120	39,219,284	24,329,244	23,161,229	16,288,433	18,600,698	17,512,338	53,288,889	257,847,235
1559											
	4420	Pumping Rehab IV	3,081,560	5,735,754	14,464,498	30,897,257	19,010,226	14,481,344	4,276,078	4,836,092	96,782,809
		Org Subtotal	3,081,560	5,735,754	14,464,498	30,897,257	19,010,226	14,481,344	4,276,078	4,836,092	96,782,809
1571											
	4420	Gravity Main Improvements	16,801	21,344	0	0	0	0	0	0	38,145
		Org Subtotal	16,801	21,344	0	0	0	0	0	0	38,145
1572											
	4420	Pump Station Improvements	353,481	1,829,656	1,935,694	1,880,833	1,875,694	1,875,694	1,742,083	0	11,493,135
		Org Subtotal	353,481	1,829,656	1,935,694	1,880,833	1,875,694	1,875,694	1,742,083	0	11,493,135
1573											
	4420	Reclaimed Main Improvements	371,658	151,973	608,360	610,000	608,333	608,333	565,000	0	3,523,657
		Org Subtotal	371,658	151,973	608,360	610,000	608,333	608,333	565,000	0	3,523,657
1574											
	4420	Force Main Improvements	71,974	1,299,315	1,630,139	1,634,057	1,430,139	1,430,139	1,430,139	2,095,389	11,021,291
		Org Subtotal	71,974	1,299,315	1,630,139	1,634,057	1,430,139	1,430,139	1,430,139	2,095,389	11,021,291
		DIVISION SUBTOTAL	625,803,360	127,112,220	131,759,165	131,250,362	98,518,621	86,824,142	85,007,069	229,138,169	1,515,413,108

*ADOPTED CIP - BY DEPARTMENT / DIVISION
FY 2018/19 - FY 2022/23 BUDGET*

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>APPROVED BUDGET FY 17-18</i>	<i>ADOPTED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FY 21-22</i>	<i>PROPOSED BUDGET FY 22-23</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
		DEPARTMENT TOTAL	1,147,719,352	184,156,601	207,811,415	204,232,773	146,260,400	123,525,487	128,171,047	380,599,972	2,522,477,047
		GRAND TOTAL	1,702,720,197	632,091,629	492,375,813	540,086,560	610,275,646	517,953,062	366,492,803	608,976,868	5,470,972,578

Orange County

Capital Improvements Program



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